### World News Poland finally Saatchi agrees new coalition cabinet

Poland's first government since the Second World War in which the Communists have agreed to play a minority role finally took shape as Tadeusz Mazowiecki, the Solidarity Prime Minister, completed negotiations with his coalition

Same Martin

322

partners. The Communists will have a deputy premiership and retain the control of the Defence, Interior, Transport and Foreign Trade portfolios. They have had to accept a . . non-party member, Prof. Krzysztof Skubiszewski, as Foreign Minister.

Bush lauds Bogota President Bush said the extradition of reputed drug trafficker Eduardo Martinez Romero marked an important test of Colombia's resolve to deal with the scourge of narcotics..

Honecker pressed Erich Honecker, East Germany's ailing leader, faced growing pressure within his Socialist Unity (Communist) Party to step down in favour of a younger man more likely to acknowledge the extent of popular dissent. Page 2

.... .. . . . . NZ warships vote New Zealand's Labour MPs overwhelmingly voted to take part in the controversial Australian Anzac project to build. naval frigates, Page 6

### Non-aligned summit

The non-aligned countries ended their four-day summit in Belgrade with a declaration noticeably softening their previous anti-Western stance.

Burma torture claim The US said it had reliable reports that some purical pris-oners in Burma had been tortured to death since a crackdown on the opposition began 45 days ago.

Marcos goes on trial The Philippines opened a civil suit against deposed President Ferdinand Marcos that alleges he and his wife used public funds to buy four New York properties valued at \$350m.

### Japan ends cartel

Japan's Fair Trading Commission is likely to order an end to a cartel of 24 shipbuilders established by the Government when the industry was in ... decline. Page 2

Greek election set Greece's conservative communist coalition Government said a general election would be ld on November 5, the sec-

ond this year.

Eritrean peace talks Ethiopian government and Eri-trean guerrillas began talks under the mediation of former US President Jimmy Carter at ending a 28-year civil war that has traumatised their

country. **Cubans quit Ethiopia** Cuban troops sent to Ethiopia to help the Marxist government in its war against

Somalia will start leaving in two days, Cuban officials said.

Pissarro stolen Six paintings valued at more by French impressionist Cam-ille Pissarro, were stolen from Stockholm's Millesgarden

MARKETS

New York lunchthne:

STERLING

\$1.546 (1.5525)

DM3.0675 (3.065)

FFr10.335 (10.3275)

SFr2.6475 (2.645)

New York: Comex \$366.0 (Dec)

N SEA OIL (Argus)

Breni 15-day \$17.87 (+0.055) (Sept)

Y227.0 (227.25)

\$1.5485

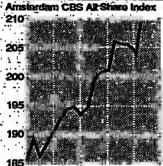
# shares rise as US group takes stake

SHARES in Sastchi & Sastchi, the world's leading advertising agency, jumped 11p to 321p after a Tennessee based investment management group, Southeastern Asset Management, emerged with a 9.4 per cent stake.

The acquisition will increase speculation about the future of Saatchis which announced in June it wants to refocus on communications and is prepared to sell its consultancy arm. Page 19

**NETHERLANDS Stock Market:** the Amsterdam market reached a record high on heavy buying following Prime Minis-

Netherlands



May 1989 ter Rund Lubbers' victory in Wednesday's general election. The CBS all-share index reached a new high of 209.5, up 2.8. Markets page 39

TOYOTA Motor, Japan's largest car maker, is investing \$215m to develop components production at its factories in four south-east Asian countries. Page 3

NISSAN and Toyota, two leading Japanese car makers, are to equip their luxury cars exported to the US to take phones made by Motorola, the US phone maker it clashed with early this year. Page 3. CANADIAN Imperial Bank

of Commerce, the country's second largest chartered bank reported a 40 per cent rise in third quarter profit to C\$195m (\$167m) helped by reduced loan BRITAIN'S coal industry

would contract significantly if it were broken into separate operating companies ahead of privatisation, a confidential British Coal report said. Page

ALAN Bond: Australian stock market regulators are to investigate transactions involving the entrepreneur's quoted flag-ship company, Bond Corpora-tion, and its Bell Resources subsidiary. Page 19

BP Canada put its 50 per cent holding in the Wolf Lake heavy oil project in East Central Alberta up for sale as part of a restructuring of its energy business. Page 20

RENAULT. France's profitable state owned car maker, reshuffled its top management to pre-pare the succession to Ray-mond Levy, the chairman, who retires in three years.

Page 19 SEAGRAM Company, Canadian spirits and wines group, said earnings for the second quarter rose 20 per cent to \$394m. Page 22

ASRA Brown Boveri, Swiss-Swedish heavy electrical engineering group, will pay around DM480m (\$248m) for the 22 per cent of shares it does not already own in its large West German subsidiary. Page 20

WESTERN Mining Corp, Australian company, said strong earnings from aluminium and nickel helped contribute to a record operating profit of A\$322.8m (\$245m), up 77 per cent. Page 22

QBE Insurance, Australia's largest international general insurer, reported a 28 per cent increase in operating profit to A\$37.7m (\$29m). Page 22

FT-SE 100:

9.49 (9.5)

DJ Ind. Av. -

Tokyo: Nikkei

2,723.97 (+4.18)

34,152.56 (-118.75) LONDON MONEY

3-mo interbank close

14쇼% (14쇼-14)

2,415.9 (+25.1)

1,999.1 (+20.4)

FT-A All Share:

1.221.83 (+1%)

FT-A long gilt yield index high coupon:

New York lunchtime:

FT Ordinary:

# Violence accompanies National Party's return to power • Majority much reduced

township violence seen in South Africa for several years. Archbishop Desmond Tutu, speaking early in the day, said 23 hlack and coloured people had been killed in townships

and more than 100 injuries. South African police disputed the figures, however, saying that at least seven people had died, but denying that as many as 23 deaths had

one of the worst single days in South Africa's history. Rev Allan Boesak, a leading

anti-apartheid activist, said Mr de Klerk's presidency "now sits in a pool of blood" because of the violence which attended his electoral victory.
"I don't know how people can become vaguely excited about these elections when on

Mr F.W. de Klerk, who is almost certain to become South Africa's president next week, treated the election result as a mandate to continue the National Party's gradual reform of apartheid.

The party secured 93 seats out

of the 165 declared, which was sharply down from the 123 won in the last white elections. However, party officials took comfort in the fact that the

feared challenge from the farright Conservative Party only led to it taking 39 seats, a 4.5 percentage point gain over its showing at the last white elections in May 1987. A warning thet the new Government is expected to make

rapid progress on its promise of reform came yesterday from Sir Geoffrey Howe, Britain's deputy prime minister, who raised the spectre of tougher

Sir Geoffrey, who was For-eign Secretary until last July'a opposition to tough sanctions

cahinet reshuffle, noted that Mr de Klerk's statement said his party had won a "mandate

for reform."

"We hope, and I have reason to believe, he wants to use that [mandate]," Sir Geoffrey told a luncheon of the Association of American Correspondents in If he does not, then holding

the line against punitive sanc-tions will be infinitely more difficult," he said. However, this warning, the toughest yet from a British

minister, was not repeated hy Mr John Major, Sir Geoffrey's

was the "logical course," and repeated the arguments made against them by Mrs Margaret Thatcher, the Prime Minister, including the view that they would hurt the weakest

most."
Early yesterday morning, when the result of the election first became clear, Mr de Klerk said that the extension of political rights to hlacks had been supported by most of the elec-

The fact that blacks remain excluded from national elections had prompted a six-week defiance campaign hy antiapartheid activists which was marked hy numerous violent confrontations with police.

However, there had been few deaths until election day, when violence around Cape Town worsened dramatically.

Many of the deaths appear to have occurred on Wednesday night, with the South African Press Association reporting that police fired repeatedly on gronps of youths dancing around hnrning harricades erected to block township

The violence surrounding the defiance campaign, which included a strike on election day hy hetween 2m and 3m black workers, did not have the anticipated effect on polling for the white parliament.

State of the parties

1987 1989

### fails to halt demand for dollar By Simon Holberton,

Economics Staff

Continued

intervention

EUROPEAN and North American central banks yester-day entered the open market to sell dollars for the second time this week.

The banks' actions, however appeared to leave the market's appetite for the US currency

undiminished.
The decision yesterday by
the Bundeshank, the West German central hank, to leave its discount and Lombard interest rates at 5 per cent and 7 per cent respectively encouraged renewed dollar huying. But analysts said investors remained positive towards the

In London, the dollar ended a plennig higher at DM1.9850 and half a yen firmer at Y146.90, a little off its highs for the day. By mid-session in New York it was quoted at DM1.9860

and Y146.90. Analysts expect next week's clutch of US economic figures, which culminate on Friday with the July trade figures, to support the view that the US economy is growing at a rate consistent with steady to declining inflation. This could help the dollar move higher, they believe. Yesterday's renewed inter-

vention by 12 central banks, including the US Federal Reserve, the Bundeshank and Bank of England, came a day after the Fed released figures in New York showing a record level of dollar sales between May and July this year.

The Fed sold an unprecedented \$11.9bn during that three-mooth period - consisting of \$7.2hn of dollar sales for yen and \$4.7bn of dollar sales for D-Marks - and was the largest intervention it had made in a three-month period since records were hegun in March 1973. The Fed's recent interven-

tion underlined the strength of investor support hehind the dollar. The effort required to quell the dollar strained relations within the Group of Seven leading industrialised ries, with the bank at one stage withdrawing from co-ordinated actions.

European central bankers said yesterday the Fed and the Bank of Japan, which sold dol-lars earlier in the day, have carried the main weight of the intervention and sold dollars in the hundreds of millions. Government honds, Page 31;

Money Markets, Page 33; World Stock Markets, Pages 34

# S African death toll rises

By Patti Waldmeir in Johannesburg

SOUTH AFRICA experienced one of its bloodiest days of political violence yesterday fol-lowing elections which returned the ruling National Party to power, hut with a much reduced majority.

As polling results came in showing an unexpectedly strong performance hy the lib-eral Democratic Party, details emerged of some of the worst around Cape Town, although later reports spoke of 25 deaths

occurred.

If the final toll comes up to the higher figures, the polling day violence would make it

the same night the man with a new vision [Mr F.W. de Klerk] has allowed this kind of massa-cre to take place," Mr Boesak

The rise and decline of the National Party 1984 New

killed: African Nations Congress banned 1946 Takes power

93 National 123 22 39 Conservative 33 Democratic\*\* ' 19 New Republic independent 166 165 TOTAL One seat tied \*\* Includes the Wynand Maian yesterday, co-leader

of the Democratic Party which won 33 seats in its first election.

# BNL Iraqi export credits scandal widens

By Alan Friedman in Milan, Victor Mallet in Baghdad and Simon Henderson in London BRITISH, American and Italian engineering concern owned by Iraqi-Egyptian-Argentine Concompanies involved in trade

with frag in militarily useful equipment and technology may have been among the beneficiaries of around \$100m of unau-thorised loans by the Atlanta. Georgia branch of Banca Nazionale del Lavoro (BNL), the leading Italian bank. This information is believed

to be contained in documents handed over to the Italian anthorities by the troubled state bank whose chairman, Mr Nerio Nesi, was expected to resign following a prolonged emergency hoard meeting being held yesterday.

The companies include Matrix-Churchill, a UK-based

pany's managing director, said that a small element of its defence equipment and that every machine had been given an export licence hy the Department of Trade and

Industry. The companies did, however, include at least one Rome-based husiness, the chairman and managing director of which are under investigation by Italian judicial authorities for allegedly having participated in the illegal sale of bal-listic missile technology to the

a holding company set up dor 2 missile project,
largely by iraqi money.

This is a plan to build a lonmer Paul Henderson, the comger-range missile capable of ger-range missile capable of

carrying nuclear or chemical weapons. Its deployment could power in the Middle East. The bank declined to comment last night on any details concerning the companies sus-pected of having their military trade with Iraq financed by its Atlanta hranch.

A senior bank executive in Rome confirmed that "all material and information we have about all Atlanta transactions are being reported to Italian judicial authorities." The bank has asked a Rome

loans to US and European com-

magistrate to launch a criminal investigation into Mr Chris Drougoul, the 36-year-old Atlanta hranch manager who is already being questioned hy the Atlanta district attorney

BNL's Atlanta hranch to com-panies suspected of involvement in weapons-related trading is the latest element to emerge in the international investigation of a scandal involving the extension hy Atlanta of \$1.7bn of unauthor-

ised Iraqi export loans. BNL disclosed yesterday that its Atlanta hranch had agreed to extend a total of \$2.6bn of unanthorised Iraqi export

panies, of which \$920m were not disbursed. The bank said it had received confirmation from Washington that some \$720m of Atlanta-generated export credits were covered by ity Credit Corporation (CCC). This leaves a final \$1.02hn of

Iraqi export credits that are counter-guaranteed by the Iraqi central bank. The Iraqi Finance Minister

said yesterday that Iraq would honour the guarantees given hy the country's Central Bank to cover letters of credit issued hy the Atlanta, Georgia, hranch of Banca Nazionale del Lavoro.

Continued on Page 18

# SAA The No.1 choice. PARTAIN KANSSON Best carrier to SOUTH AFRICAN AIRWAYS

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# UK company confirms sale of weapons machinery to Iraq

By Nick Garnett and Richard Donkin in London

MATRIX-CHURCHILL, the UK-based machine tool company named in the BNL affair, by the DTL confirmed yesterday that it had sold to Iraq machinery that was used in making components for defence equipment. It said, however, that this was only a small element of its exports to Iraq and that the defence equipment was con-

The granting of export licences by the UK's Depart-ment of Trade and Industry is subject both to the Missile Technology Control Regime, in which the US and Italy are also partners, and to British curbs on arms exports to Iraq and Iran. These forbid supply of lethal weapons or equipment that could significantly enhance the military capacity

of either side.
Mr Paul Henderson, the com-pany's managing director said yesterday that all the equipment it had supplied had to comply with UK and EC laws and every machine had carried

arrangements by the DTI.

He said he "could safely say"

that none of its machines had been used to make components for missiles.

Matrix-Churchill, a member

try's trade association, mannfactures computer-controlled machining centres, lathes and grinding machines and sells complete machining systems.
"Even if some machines had gone into defence areas I don't see anything wrong with that," said Mr Henderson. "They cannot produce anything hut that which will contribute to the making of conventional type weapons. We have hidden absolutely nothing."

of the UK machine tool indus-

Mr Henderson confirmed that Mr Chris Drongoul, the head of BNL's Atlanta's hranch which is under investigation by US and Italian authorities, had visited the plant but had been on the site for just a few

Matrix-Churchill, one of the

largest machine tool compa-nies in the UK was purchased from the TI Group in October 1987. The huyer was a holding company, TMG Engineering, a UK-registered company set up largely hy Iraqi money chan-nelled partly through West Germany's Dresdner Bank.
Four British directors,
including Mr Henderson, took
a 7.5 per cent stake in TMG
with the option of raising it to

40 per cent. The other share-holder was the Technology and Development Gronp.
However, the ultimate holding company was listed in the notes to the financial statements for Matrix-Churchill for the period ending March 31, last year as the Al-Arabi trading company, incorporated in

Export credit guarantees for Matrix-Churchili exports to Iraq had heen arranged through Lloyds Bank and the Dresdner Bank

Vienna: Greece hlocks Nato proposala at East-

New Yorks Mayoral race focuses on issues

Editorial comment: White vote, black protest;

hours to discuss financial CONTENTS



Mr Ruud Lubbers (left), the Dutch Prime Miniater, has proved himself the most popuiar politician in the country'a post-war history. He is virtually assured of a third term and a chance to hurnlah hla image as a European statesman.

Meeting BP's next chairman: Extrapolatinn ia bad for you ..... its best behaviour Sheffield: Survey ..... Lombard .

that chill the imagination ....

The market path to EMU ......

Ruud Lubbers, most popular post-war Dutch politician STOCK INDICES

Page 18 Editorial Comment ...... Euro-options ...... Financial Futures ......

PoEtics Today: A Trades Uninn Congress on Lex: Polly Peck, Plessey, Cookson, Saatchi ... 18 Unit Trusts Weather ---World Inde

yield: 8,077% SELLING PRICE IN IRELAND 60p, IN MALTA 40c

DOLLAR

DM1:9855

SFr1.715

Y147.025

Y72.6 (72.3)

DM1.985 (1.975)

FFr6.685 (6.6525)

SFr1.7125 (1.704)

\$ Index 726 (72.3)

US LUNCHTIME

Fed Funds 9%

Toloro closa: 146.67

3-mo Treasury Bills: yield: 5.036% Long Bond: 10042

New York lunchtime:

# BNL executives struggle to ride the storm

By Alan Friedman in Rome

IN THE high-ceilinged anteroom to Mr Nerio Nesi's presidential suite at the Via Veneto headquarters of Banca Nazionale del Lavoro (BNL) in Nazionale dei Lavoro (BNL) in Rome there hangs a silver-lined oil painting that was given to the Italian bank in 1983 by Spain's Banco de Bil-hao as a present to mark BNL's

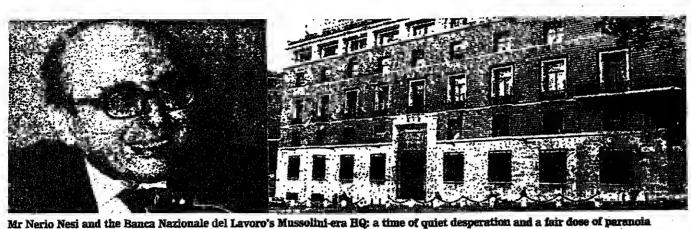
70th anniversary.

The painting is curiously vague, a huge smudge of cloudy grey skies that can appear to be either comforting or ominous, depending upon

Yesterday morning, for the barassed and sleepless top executives of BNL the latter sentiment would have most certainly triumphed over any reassuring aesthetic

The mood at BNL's Mussolini-era headquarters was one of dose of paraocia, syocopated by the frenzied traffic of senior and junior bankers along the wide marble corridors. Never did a group of hankers look more grave. For the 64-year-old Mr Nesi, yesterday was dubbed by the Italian press his lon-

The BNL chief began his day with a lengthy executive com-mittee in the morning, still



meeting on Wednesday with Mr Guido Carli, the Christian Democrat Treasury Minister, who had demanded his resignation in connection with the

hank's Iraqi loan scandal.

So irate was Mr Nesi on
Wednesday — believing that
he was the victim of a scandal
in far-off Atlanta, Georgia, that
was not his direct fault — that
he left the minister's office refhe left the minister's office refusing to shake Mr Carli's hand. While Mr Nesi was stewing yesterday, the Bank of Italy was pondering a series of extraordinary measures

These range from closing

down BNL's Atlanta branch to insisting on a series of asset disposals by BNL that would slim the bank's awkwardly disparate subsidiary structure.
The Bank of Italy is convinced that BNL faces neither a solvency nor liquidity prob-lem despite the risk of more

than \$1bn of Atlanta-dispensed

Iraqi loans which carry only the guarantee of Iraq's central Bankers inside and outside of BNL were, meanwhile, playing a traditionally Roman guessing game about who Mr Nesi's successor might be.

Early rumours that the job might go to Mr Lamberto Dini, the respected deputy governor of the Italian central bank, faded by mid-afternoon. But that did not stop all of political and financial Rome from making the BNL succession issue into a non-stop game of gossip. Batteries of BNL officials are meanwhile co-operating with central bank inspectors and still nobody seems able to understand how it was possible for the obscure Atlanta branch to hand out so much money to US and European exporters to Iraq without anyone in Rome detecting a penny.

Even the Georgia state banking anthorities issued a satisfactory inspection report last March. In Rome, however, such detailed considerations are of a distinctly subsidiary

The BNL affair, like the cloudy grey painting in Mr Nesi's antercom, is the most ominous and depressing Italian bank scandal to come to light since the 1982 crash of Banco

And yesterday morale at BNL's Rome headquarters

# Atlanta's bankers wonder about the quiet Italian

By Roderick Oram in Atlanta

FOR 10 years Mr Chris Droogoul led a shadowy work and social life in Atlanta, making only minimal contact with other members of the city's inter-national banking and commercial community. Now be is at the centre of a rapidly widening international finan-cial scandal. "We realise there was an awful lot to him we knew nothing

about," one hanker said yesterday. "It's a severe disappoinment to other foreign banks in the south-eastern states and to our clients," added a second banker. However, he and others believed no institution will suffer repercussions other than the local branch of Banca Nazionale del Lavoro which Mr Drongoul managed.

duli and boring and producing quite good results for their foreign parents," a style and performance bankers say they hope will continue.

The first foreign banks arrived in Atlanta in the mid-1970s to cash in on the city's rapid growth as the regional capital of the south-eastern US.

Today, more than 30 have representative offices here, giving rise "to a fair amount of pride that Atlanta is moving rapldly into world financial markets, added another banker. Like all his colleagues, he asked not to he named hecanse of the acute sensitivity at home and abroad of the scandal.

Banks have not only benefited from the strength of the regional economy, but also from a fast growing inflow of

foreign funds. "We've got quite an elite of wealthy Latin Americans who are trying to get away from the Miami scene," he added.

Mr Drougoul played a part in the international banking community's growth, working first at the local branch of Barclays, of the UK, before switching about 1982 to the office of

He took an even lower profile at BNL than at Barclays. "We were never quite sure what BNL was doing. We heard they were quite involved in commodity lending, but we never saw them involved in commmercial credits like us," one banker said.

Mr Drongoul even shunned the social ties an international banker usually

cultivates within the national community of his parent bank. "He was not involved in the local Italian community at all," said Mr Piero Tarantelli, the Italian trade commissioner in Atlanta. "Twe been here six months and had only one informal lunch with

One banker who had some contact with Mr Drougonl over the years say he is tall and blond with "an attractive continental flair. He has a very outgo-ing and charming personality." Reports on his background vary widely. Some people say he grew up in the US, while others believe he is French with family ties to either North

# Growing concern over Western aid for Third World's missiles

By David White and Simon Henderson in London

and Tony Walker in Cairo CONCERN ABOUT Western industrial help for developing countries' ballistic missile programmes has grown rather than shrunk in the two years since six Nato countries and Japan made an informal pact to restrict export of the neces-

to restrict export of the neces-sary technology.

It has focused in particular on Argentina, with its medi-um-range Condor II pro-gramme, and on Iraq, which has its own projects for Soviet-derived missiles and is also believed to be associated with Argentina and Egypt in the Condor IL

Condor II.

The British Foreign Office said yesterday it had challenged Iraq on the Condor link and had received no denial. Iraq is reported to have three plants dedicated to the project. If the UK were aware of illegal exports of technology or equipment, the companies concerned would be prosecuted, officials said. But certain kinds of equipment that could be used in missile factories might not be caught by the restricnot be caught by the restrictions on granting export licences, and might therefore e sent legally.

The granting of export licences by the UK's Department of Trade and industry is ment of Trade and industry is subject both to the Missila Technology Control Regime, in which the US and Italy are also partners, and to British curbs on arms exports to Iraq and Iran. These forbid supply of lethal weapons or equipment that could significantly enhance the military capacity of either side. Britain also bans arms sales to Argentina follow-ing the 1982 Falklands conflict. It is believed that a proposed export of machine tools to Iraq

by companies such as those cited in the Banca Nazionale del Lavoro scandal would have come under close scrutiny. The Foreign Office said the criterion was the nature of the equipment itself. The DTI said it could not

comment on individual applications for export licences. How an export was financed would not be relevant. British anxiety over the missile programme was evidenced by the recent refusal, on Foreign Office advice, of a Nurthern Ireland Industrial Development Board grant to Canira, a company which bought a former Lear Fan factory in Northern Ireland. Canira is owned half by Space Research Corporation of Canada and half by the Iraqi-controlled Technology Development Group. Development Groun.

The British Foreign Office said yesterday it had challenged Iraq on the Condor link and had received no denial

warhead. But the Stockholm International Peace Research

involved. Investigations have been undertaken in West Ger-

many and Italy into allegations relating to the Condor II, involving former exployees of Snia-BPD, a Fiat-controlled rocket engine company, and a subsidiary of Messerschmitt-Bölkow-Blohm of West Germany, Snia-BPD and MBB were both involved in Condor a was Scoom of France.

However, British officials said the purchase of the fac-

tory, a leftover from an abor-tive aircraft venture, could go ahead. There was also nothing to stop it producing parts for weapons if if sought to do so only to stop it exporting those products or machinery from

Iraq is known to have spent heavily on programmes based on Soviet Scud missiles. These include the 600km-range Al-Hussayen and the development and testing of the 900km Al-Abhas. The Condor II is also believed to have a range of about 900km, but it has appar ently not been tested and it is thought that completion is some years away.

The two stage, solid-fuel mis-sile would be capable of carry-ing a small nuclear or chemical

Institute said recently it was "extremely unlikely" that it was designed as a nuclear weapon delivery vehicle.

The missile follows Argentina's single-stage Condor I space research rocket, with a range of 100km-150km, in which several European com-panies and technicians were

were both involved in Condor
I as was Sagem of France.
Mr Duncan Lennox, a guided
weapons expert and co-editor
of Jane's Strategic Weapon
Systems, yesterday called into
question the degree of Iraq's
current involvement in the programme, and said the exis-tence of industrial sites in Iraq directly related to Condor II Was unproven.

raq was initially reported to be involved as a financial backer for the project, which has worried the UK as a potential threat to the Falklands, and the US as a potential threat to Israel. Technicians of particus in attornalities, were various nationalities were known to be assiting with development work in Argen-tina, Mr Lennox said. Egyptian collaboration with Argentina on the missile was disclosed in late 1987.

late 1987.

Last year several Egyptian nationals and military officers were arrested in the US on charges of trying to amuggle out "carbon-carbon" material usable for missile nose-cones.

The case has been particularly embarrassing for the US and Egypt because US inqui-

and Egypt because US inqui-ries linked former Defence Minister Abdel Halim Abu Ghazala with the attempts to secure the missile technology. secure the messie technology.

Iraq, according to defence
experts in Cairo, became fully
involved in the Condor project
by the mid-1980s at the height
of the Gulf War under an

agreement with Egypt known as Badr 2000. The extent of cooperation between the three partners is unclear, In Egypt, work on the project is understood to be continuing at the Sakr missile factory outside Cairo. Official litera-ture says the complex is engaged in the "manufacture

of guided and unguided rockets

# Affair seen as undermining the credibility of Italy's entire banking system

By John Wyles in Rome

THE FINANCIAL and political whirlwind which is sweeping away the top two managers at the Banca Nazionale del Lavoro has also served to. expose growing nervousness about the damage which the politicians may be inflicting on the future of Italy's public

seen as undermining the credi-

also of the entire Italian banking system and the Bank of Italy's regulation of it. Since the system is largely publicly owned, it is also mas-sively populated with politi-cally appointed managers.

Though their suitability is vet-

ted by the Bank of Italy, the The Atlanta affair is not only revealed at BNL, for which Mr Nerio Nesi, the bank's Socialist bility of Italy's prime bank, but President, and Mr Giacomo

Pedde, its Christian Democrat director-general, will take ultimate responsibility, hardly inspires confidence in current

arrangements.
With predictable alacrity, the scandal is being quickly employed by politicians, industrialists and commentators as debate about whether only a large dose of privatisation will deliver the managerial equipment to assure the competitive strength needed in the more open European markets of the

-Until now, however, the possibility of serious change has been nullified by party political rivalries, ideological divisions and a rich seam of mistrust and private sector barons close to Mediobanca, the Milan merchant bank and its eminence

grise, Mr Enrico Cuccia. Mr Nesi, for example, will leave BNL convinced that his downfall owes something to the fact that the present trea-sury minister and former Flat main board member, Mr Guido Carli, favours allowing industrial companies to take control of banks. So, also, does Confindustria, the private sector's representative, together with the Agnelli family and, cer-

tainly, Mr Cuccia.
Within and between the main political parties there are strongly contrasting views, There are those, such as Mr Nino Andreatta, the former Christian Democrat Finance Minister, and Mr Giorgio La Malfa, secretary of the Republi-can Party, who believe that the pernicious party control over top appointments in public enterprises helps to explain

management failures such as at BNL. "As far as we are concerned, this all strengthens the case for a strong injection of private capital," Mr La Makia said last night.

old last night.
Others who derive immense power from present arrange-ments such as Mr Bettino Craxi and Mr Arnaldo Foriani, leaders of the ruling Socialist and Christian Democrat parties, argue that the system

works because the parties are nominating professionals. Communist Party despises the lottizazione (carving up) of state-jobs; but is opposed to any fondamental changes.

In the next 24 hours, the Craxi-Forlani view of the need for suitably qualified managers "close to" a political party will almost certainly triumph in the choice of successors to Messrs Nesi and Pedde.

Farmers in

big Turkish

SOME 10,000 Turkish farmers

took to the streets of the north-western city of Manisa in their tractors yesterday in the stron-

gest agricultural demonstra-tion against government poli-cies in 15 years.

The Union of Turkish Cham-

bers of Agriculture, which organised the demonstration, claimed they had been neglected by the Government

in favour of its export and industrialisation drive. More than 1,000 tractors par-

ticipated, supported by opposi-tion politicians. The union said that the cost

of agricultural inputs had

increased 23 times since the the start of the decade, com-pared with a fourteenfold increase in off-farm prices. Drought earlier this year has

compounded the farmers diffi-culties — around 5m tonnes of wheat will have to be

protest

Ankara

By Jim Bodgener in

### **Alliance** navies test supply role

By David White, Defence Correspondent

NATO NAVIES today begin rehearsing the protection of reinforcements and snpply convoys to northwestern Europe, a role military planners see gaining greatly in importance if land-based forces are thinned out as a result of the Vienna conventional arms negotiations. More than 270 ships and 320

aircraft are due to take part in the Sharp Spear exercise over the next two weeks, coinciding with the resumption of the CFE talks in Vienna. The 10 navles involved

include those of France and Spain, which are ontside Nato's integrated military command. With its aircraft carrier Principe de Asturias. the first time at this level in a

northern European exercise.

The country's Nato relations since it joined in 1982 have been complicated by the Gibraltar sovereignty dispute and Madrid's unwillingness to put forces under direct orders from the British colony. Until this exercise, Spanish vessels have never been placed under the tactical command of Nato's Northwood headquarters, eaded by a British admiral.
The exercise will be con-

ducted in the seas surrounding the UK and in the North Sea. Baltic and Baltic approaches.

# **Greece blocks Nato** proposals at CFE

By Judy Dempsey in Vienna

STRONG OBJECTIONS by Greece yesterday prevented Nato diplomats from agreeing new proposals due to be presented at the resumption of East-West talks in Vienna. The "stabilising measures" were supposed to follow up propos-als tabled by Nato in July at the Conventional Forces in Europe (CFE) negotiations

The aim of the talks is to increase stability and lower the possibility of surprise attack by reducing conventional forces to equal ceilings from the Atlantic to the Urals.
Greece is understood to have objected vehemently to Nato's

proposed constraints on mili-tary activities hy both sides. Specifically, the proposal would have limited exercises to a maximum of 40,000 troops and 800 main battle tanks.

Greek diplomats wanted lower levels on the grounds that Turkey could build up a sizeable concentration of forces, not only within the geographical zone designated for any future reductions, but also outside. For geographical and strategic reasons, parts of Tur-key are excluded from the

eduction zone.
Britain and France, too, were less than enthusiastic ahout agreeing to close monitoring of production units. However, Western diplomats said this issue was "not insurmount-

 Notification of movements and concentrations of forces. · Monitoring of storage, of storage sites, and the removal of equipment from monitored Constraints on the size of

The proposals were to

military activities. Mr Stephen Ledogar, head of the US delegation, said yester-day he did not know when Nato would resolve the issue."The next opportunity we would have to table these proposals would be next Thursday." he said.

Apart from this West-West issue, Nato has to contend with what Mr Ledogar yesterday described as "the most chal-lenging" of issues. This concerns the continuing Soviet insistence thet all defensive aircraft be excluded from the reductions, something to which Nato has objected strenuously.

nously.

However, Mr Oleg Grinevksy, head of the Soviet delegation, yesterday appeared to indicate a softer approach when he said "it might be poswhen he said it might be possible to get around (the prob-lem) by definitions."

Mr Ledogar later warned that if the Soviet Union pressed for the exclusion of certain aircraft, "exclusion will have to be applicable to both

### **Bonn talks** please Walesa

By David Marsh in Bonn

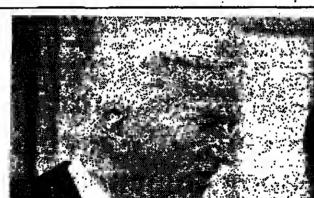
MR LECH WALESA, head of Poland's Solidarity movement which now leads the country's Government, yesterday drew up a positive balance after three days of talks in West Germany on garnering eco-nomic support for his country's

He saw Chancellor Helmut Kohl and President Richard von Weizsäcker yesterday in Bonn, and said he had achieved more than hoped. The West German Government and industry is tying the question of financial support for Poland to the establishment of an economic reform programme in Warsaw. But Mr Kohl appears to recognise the importance of acting quickly to symbolise Western support for the first non-Communist Government in Poland for more

than four decades.

Mr Walesa, visiting at the invitation of the German Trade Union Federation, has pres-ented industrialists and bankers here with a list of 16 investment projects near Gdansk which require foreign support.

John Burton adds from Stockholm: Sweden will provide
Poland with SKr300m (£29m) in foreign aid over the next three years, with most of the funds protection and business train-ing, Mr Ingvar Carlsson, the Prime Minister, amounced.



Mr Walesa (right) in Bonn yesterday with President von Weisäcker

# Loans for Polish private sector

By Stephen Fidler, Euromarkets Correspondent

THE International Finance Corporation, the World Bank affiliate created to encourage the growth of the private sector in developing countries, is moving ahead with loans for the Polish private sector.

The IFC's first credit for Poland was announced last. November: a DM30m (£9.75m) loan to the Hortex Agricultural

Co-operative to help expand its production of deep frozen food for export. Poland became in late 1987 the third East bloc country after Hungary and Yugoslavia to join the IFC and the Government has enlisted IFC help in

drawing up its new foreign

In April, President George In April, President George
Bush said that one way in
which the US would support
Poland would be through "viable losms to the private sector
by the International Finance
Corporation." Loans from the
World Bank itself and the
International Monetary Fund
are still under consideration.
The new proposals include: The new proposals include:

The refurbishment of Warsaw's Hotel Bristol at a cost of

around \$35m. The hotel is heing jointly developed by Trust House Forte, the UK hotels and leisure group which is taking a 55 per cent stake, and Orbis, the Polish tourist

organisation taking the remaining 45 per cent. An agreement was algued in London in June. The IFC is providing \$8.7m in finance for the

project.

A final glass project with two Japanese companies, Asahi Glass, Japan's largest glass-maker, and Toya Menka, the Japanese trading company. IFC officials have said this project to be based in Sandomierz would be a \$120m invest. ierz, would be a \$120m invest-ment, of which the IFC's share would be about \$43m. A further Warsaw hotel project, to be developed with the Kempinski Group, is also being considered.

wheat will have to be imported, for example.

Agricultural output is projected to shrink by 10 per cent this year, according to official forecasts based on the first six months of the year.

The overall growth picture from the state statistics institute is also gloomy: the economy is expected to grow only omy is expected to grow only by 0.2 per cent, compared with 3.4 per cent last year, itself a rapid contraction from high rates in 1987 and 1986.

# Honecker facing 'growing Party pressure' to step down

By Lestle Colitt in East Berlin

MR ERICH HONECKER. East Germany's ailing 77-year-old leader, faced growing pressure from within his Socialist Unity (Communist) Party to step down in favour of a younger man who would be able to hegin a dialogue with a disilln-stored normalition.

sioned population.
An East German Foreign Ministry
official said rank-and-file Party members were no longer able to defend the leedership's stuthorn refusal to acknowledge massive pop-ular discontent. The exodus of more than 60,000 East Germans up to the end of Aogust had brought the lead-

ership crisis to a head, he said. ership crisis to a head, he said.

The official's disclosure, albelt in private conversation, was rare in the normally disciplined East German Party. It apparently reflected the extremely low morale of Party members, some of whom have quit in protest against the leadership's repeated avowal that all was well in the lead

He noted that pressures to oust Mr Honecker were likely to build during the Party elections which begin later this month and last until next spring. The changeover at the top would have to take place before

the next Party Congress in May 1990 when Mr Honecker had planned to renew his rule for

planned to renew his rule for another five years.

His recent gall bladder operation could turn out to be a "political illness" allowing him to be eased out peacefully, the official observed. Mr Honecker was resisting such a process hy releasing a flood of articles in the Party newspaper Neues Deutschland to assure everyone that he was in full control.

The Soviet Union, pledged to non-interference for its part, was not urging Mr Honecker to retire.

"But the example set by Gorba-chev exerts a powerful influence," the East German said, citing his countrymen who thronged the Soviet pavillion at the Leipzig Trade Fair this week in order to get a pamphlet on the Soviet reforms.

While a growing consensus existed within the Party that Mr Honecker must go, the official said, the question of his successor was unreadyed. unresolved.

His longtime heir-apparent, Mr Egon Krenz, 52, was seriously inca-pacitated by diabetes and had been unable to fill in for Mr Honecker.

The other front-runner, Mr Günter Schabowski, the 60-year-old Berlin Party chief, angered rank-and-file Party members when he went to Peking last July to accept the thanks of the Chinese leadership for Mr Honecker's "solidarity" with the Chinese Party in brutally suppressing political reforms. ing political reforms.

An unprecedented number of votes against the Party's candidates

in last May's municipal elections, however, was transformed into a 93.85 per cent victory for Mr Honecker's hardline leadership.
The Foreign Ministry official

suggested that it was unlikely that Mr Honecker's successor would emerge from within the Politburo. emerge from within the Politburo. This gave Mr Hans Modrow, the popular 61-year-old Party leader of Dresden District, and a member of the Central Committee, a chance to become the new leader. Mr Modrow favours gradual reforms and a dialogue with the population.

Whoever was chosen to replace Mr Honecker would be a "transitional figure" he stressed, not a radical reformer who might "destabilise" East Germany's delicate

ise" East Germany's delicate

FINANCIAL TIMES

Published by the Financial Thess (Europe) Ltd., Frankfurt Branch, represented by E. Hugo, Frankfurt/Main. and, as members of the Board of District. F. Barlow, R.A.F. McClebn, G.T.S. Damer, A.C. Miller, D.E.P. Palmer, London, Printer: Frankfurter Societaets-Druckerel-GmbH. Frankfurt/Main. Responsible editor: Sir Geoffict/Owen, Financial Times, Number One Southwark Bridge, London SE1 9Hi.—
The Financial Times Ltd, 1989.

PTNANCIAL TIMES, USPS No. 190640, published daily except Sundays and holidays. US subscription rates \$365.00 per armum. Second-class postage and at New York NY and at additional mailing offices. POSTMASTER, send address change to: FINANCIAL TEMES, 14 Best 60th Street, New York, NY 16022.

Financial Times (Scandinavia) Ltd. Ostergasie 44, DK-1100 Copenhagen K. Desmark. Telephone (01) 13 44 41. Fax (01) 935335.





# Toyota to invest \$215m expanding Asean network

By lan Rodger in Tokyo

\$215m (£134m) to develop components production at its factories in four south-east Asian countries, and set up compo- with a current \$5m. Toyota nent exchanges among them.

Toyota said the plan was

aimed at strengthening the international competitiveness of these factories in line with a memorandum of understanding adopted by by economic ministers of the Association of South East Asian Nations

(Asean) last October.
The memorandum provided 50 per cent tariff reductions and local content qualifications for components imported from one Asean country into

Under the Toyota plan, diesel engine production at one of the company's Thailand factories will be stepped up so that it can supply a Toyota assembly plant in Malaysia as well as the one in Thailand.

Petrol engine output in Indonesia will be increased so that the factory will supply assembly plants in Malaysia and the Philippines as well as the one in Indonesia.

Similar arrangements are planned for co-ordinating production of other high value components, such as steering gears, transmissions, electrical equipment and body stampings among Toyota plants in the four Asean countries.

Commission, prompted by the recovery of the shiphuilding

industry, is likely to order an

end to a cartel of 24 shipbuild-ers established by the govern-ment when the industry was in

FTC is likely to announce a

decision on the cartel's disman-

tling before the end of the month, although shipbuilding companies have requested that

the cartel remain in place until

the end of the year. While the cartel limited com-

decline three years ago. 45 pe Many of the builders now have full order books, and the.

End to ship cartel likely

TOYOTA Motor, Japan's The total trade volume in largest car maker, is investing Toyota components among Asean nations is expected to exceed \$100m annually within the next three years compared said, and there would be considerable export to Japan as

> "The current project is aimed at producing internationally competitive parts, in terms of quality and cost. within the region through con-centrated mass production in each nation, the company

> "The project will also help promote the sound growth of the Asean automobile industry, foster production bases in the region as future bases for export to other Asean and non-Asean countries, including Japan, thereby contributing to those countries' exports, and help reduce the growing exports to the region from Japan, a statement said.

Japanese export of vehicles to south-east Asia rose 42.2 per cent to \$3.3bn in the fiscal year

Toyota is the vehicle market leader in the four countries, selling 92,000 units last year out of a total market of 440,000 units. The company assembles vehicles at two plants in Thailand and one in each of Indonesia, Malaysia and the Philip-

government also ordered

severe reductions in construc-

forced to retire from the indus-

try, the labour force was cut by

45 per cent, and building capa-

bility was reduced by 24 per

The FTC says that a final decision has yet to be made on

when the cartel is to end, but

extra pressure has been put on Japan by the Shiphuilders' Council of America, which has

said it wants a 2 per cent share

of the international market.

Eighteen companies were

tion capacity.

the Japanese car maker's auto-motive components associate company, have sent a procurement team to the US to visit nine semiconductor manufacturers to explore the potential for boosting US purchases.

Motorola is among the companies to be visited, which JAPAN'S Fair Trading petition between builders, the

cies were found.

Nissan to

Motorola

phone deal

By Robert Thomson in

NISSAN and Toyota, the two

ning cellular phone row with

Japan earlier this year.

Both car makers will install wiring compatible with Motorols phones, but will leave it to

US customers to decide whether they need a car phone.

which will be an optional extra

in the luxury Nissan Infiniti and Toyota Lexus models.

Depending on sales, Nissan and Toyota will equip about 12,000 cars in the coming year

to take the phones, though a Nissan spokesman said the decision to use Motorola was

not just a reaction to the trade dispute. "We started discussing

the choice before this problem

came to the fore," he said.

Motorola had demanded

radio frequencies in the Tokyo area to enable the use of its cellular phones, although Japan's Ministry of Telecom-munications argued that exist-

ing frequencies were already taken, and that there was no

room for the US company.
After US Government threats

of punitive measures, frequen-

· Toyota and Nippondenso,

share in

include Texas Instruments, National Semiconductor, Intel Harris: Advanced Micro Devices, International Rectifier, Signetics and Sprague

Toyota issued a communiqué to the nine US companies in July, outlining the working relationship it demands from its suppliers from research and

development to production.
It spelled out its quality requirements, and called for strong support by top management and a long-term rela-tionship of trust" with potential US suppliers.

### **WORLD TRADE NEWS**

# Finland re-assesses Soviet trade links

Experts foresee changes in pattern of pacts and deals, Enrique Tessieri reports

HE PLUNGE in Finnish-Soviet trade, due to low international spot oil market prices and perestroika, is obliging Finland to reassess its trade links with its giant neighbour in the coming

leading Japanese car makers, are to equip their luxury cars Trade levels have fallen in past years by one third, or to exported to the US to take phones made by Motorola, the about 14 per cent of all Finnish trade, with neither of the part-US telecommunications manuners benefiting from the presfacturer involved in a long-run-

ent situation. Some may claim that the drop in Finnish-Soviet trade has not severely affected Finland hecause trade has increased with Western Europe. But of the most dra-matic examples of the fall-off was Wartsila's marine division. which turned to the Govern-ment for help last month.

Wartsilä, the Finnish ship-huilding and engineering group, builds two-thirds of the world's ice-breakers, but no new orders have come from the Soviet Union in the past three

While some Finns have raised the question of changing the current clearing house scheme governing trade between the two countries, it may well turn out that Finnish industry will lose a substantial amount of husiness if and when Finnish-Soviet trade switches over from a semi-barter to a hard-currency basis.

Mr Jermu Laine, Minister of Foreign Trade from 1983 to 1987, and director-general of the National Board of Customs (NBC), snggested this week that the next five-year Finn-ish-Soviet bilateral trade agreement (1991-95) should be the

The NBC chief felt that one of the greatest threats to the clearing-house scheme would come if the Soviet Union became a member of the General Agreement on Tariffs and Trade, which would not permit such bilateral trade arrangements in the first place.

"Sticking naively to our bilateral trade (with the Soviet Union) doesn't help us at all. At the best, it only benefits our competitors and enhances their trade position in the Soviet market," Mr Laine said. He does not suggest any immediate radical changes in

Finnish-Soviet trade, but feels that this will happen gradu-In the past, Finnish-Soviet trade has been sustained at high levels because of high oil prices: it is determined by the

capacity at which Finland can absorb Soviet energy supplies. Some four-fifths of the total consumption of about 1m tonnes last year came from the Soviet Union alone, with the remainder imported from the

Finnish ~ Soviet trade

In order to counter falling trade levels in the next decade, both the state-held oil company Neste and the Soviet Sovuzgasexport tentatively agreed last June to increase Soviet gas imports to Finland to around 4bn cu metres by the mid-1990s and even up to 5bn cu metres by the end of next decade.

Gas consumption in Finland in 1988 was 1.6bn cubic metres and is expected to reach 2bn cubic metres hy the end nf

Because international oil prices in the past were stable, it was easy to sustain high levels of trade; the higher the price of oil the better for Finn-ish-Soviet trade.

is controlled by government through a series of renewable hilateral agreements, lasting ments are commitments to ensure that Finnisb-Soviet trade is close to balance at the end of each term.

Imports

The next five-year trade agreement is expected to be signed this October, when Mr Mikhail Gorbachev, the Soviet President, is due in Finland for a first official visit.
As opposed to the last two five-year trade agreements, the

next one is expected to contain more realistic expectations, and take the fluctuations of international oil prices more into account

But even if Finnish-Soviet

bilateral trade may be overhauled in the next decade, Mr Laine and Neste, as well as other industrial experts, believe that geographical reasons make the Soviet Union a likely place for Finland to continue purchasing its oil.

"Our geographic location makes the Soviet Union a natural supplier of energy," Mr Laine explained. "We know the market, bave contacts and many years' experience in deal-

ing with the Soviets". Even if Osuuskunta Tuontiolly, a company owned by the Finnish forest industry, is seeking permission from the Government to import heavy fuel oil and thus break Neste's and Suomen Petrooli's monopnly nver oil imports. Neste has expressed publicly that it would have no complaints over

other companies importing oil Another aspect that is forcing Finland to reassess its oil trade with the Soviet Union is the sulphur dioxide content of Soviet oil. According to a new law that will be in force in Finland by 1991, sulphur diox-

not exceed 0.2 per cent (weight). While the Foreign Ministry believes that "a solution can be found around this problem". Neste is unable to say with any certainty if low sulphur nil can be found in the Soviet Union.

# Hills to raise TV rules in Europe talks

By Peter Montagnon, World Trade Editor

US opposition to the European Community's proposed local content rules for television broadcasting has emerged as a leading agenda item for next week's visit to Europe by Mrs Carla Hills, US Trade Representative.

Billed as an effort to underline the US determination to complete the Uruguay Round of multilateral trade negotiations despite the unilateral actions it has taken under last year's Trade Act, ber visit has become increasingly encum-bered by a number of specific

bilateral trade issues.

Of these, hroadcasting is now seen as among the most urgent, with the potential to spark a serious transatlantic

Ahead of the visit, the US has also signalled concern

about Europe's plan to ban bovine somatropin, a dairy hormone which substantially increases the milk yield in cows, and local content rules on semiconductors which it argues are forcing its compa-nies to invest and manufacture in the Community.

Evidence of the strength of feeling on the broadcasting issue comes, however, from Mrs Hills' schedule. During her Mrs Hills' schedule. During her one-day visit to London next Thursday, she will make an unusual detour for a trade minister to call on Mr Douglas Hurd, UK Home Secretary, who is responsible for British broadcasting policy.

broadcasting policy.

She will also raise the issue in ber visits to Bonn, Paris and Brussels, leaving Geneva as the one destination likely to be dominated by the Uruguay Round itself.

The source of ber concern is the current draft EC broadcasting directive which is contro-versial even within the Community and bas yet to be ratified by member-states. It seeks to impose a majority EC content on European television programmes as part of the single market planned for 1992.

The proposal has aroused the ire of the powerful media lobby in Washington which fears its industry would be excluded from lucrative opportunitles to cash in on the explosion in European TV programming now getting under

According to some US offi-cials, Mr Jack Valenti, who beads the Motion Picture Association of America, has persuaded President George Bush

to take a personal interest in the issue

Mrs Hills is expected to argue that, if passed, the directive would contravene Gatt which does not yet deal with service industries but whose Article IV limits conditions under which quotas may be applied to films.

She will also tell ber European counterparts that the draft broadcasting directive has made harder to convince Congress that Europe will not become a trade fortress.

Such arguments have so far cut little ice in Europe where It is noted that broadcasting was excluded from the US/Canada free trade agreement of 1988 out of deference to Canada's anxiety to preserve its national

### **Protest on US** chewing tobacco

MRS Carla Hills, US Trade Representative, is expected to spring to the defence of the growing minority of Britons who chew tobacco, when she visits London next week. Peter

Montagnon writes.

She is to protest about a proposal by the Health Department to ban a chewing tobacco, on the grounds that it is linked to oral cancer.

The issue raises the question of where bealth policy ends and trade policy begins. The US argues the ban is a discriminatory trade action against a US company because Britain is not also banning other forms of oral tobacco such as snuff.

The UK bases its proposal on advice from an independent committee. The Department of Health says its proposed ban was based solely on bealth con-

rig Turb

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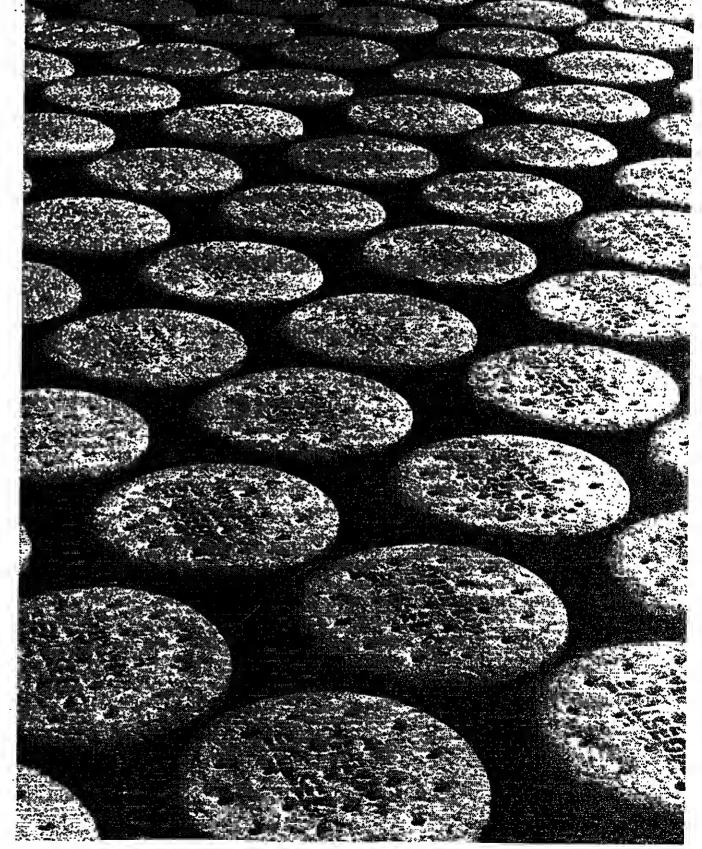
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# New York mayoral race focuses on issues that chill the imagination

James Buchan reports on corrosive anxieties which could unite the city's white majority and bring Ed Koch back from political death

N New York City, where a wet summer is giving way to a cool autumn, a dim political drama is playing itself out. The campaign for mayor of New York, which many peo-ple thought was going to shine a light on all the bad things happening in the city, the drugs, crime, corruption, racial violence, the child abuse and overrun hospitals and chaotic schools and collapsing sidewalks, is fading away in cynicism and fear.

As the six candidates do their last appearances and tele-vision commercials before the primaries on September 12, the race is turning out in a way that would have been unthink-

ahle three months ago.
Mr Edward Koch, the mayor since 1977 and the man blamed more than any other for the tackiness and racial tension of New York, has come back from the political dead. As of August 29, he was just one point in the polls behind Mr David Dinkins, his main challenger for the Democratic nomination.

Money is ponring into the Koch camp from Wall Street, the real estate industry and small business, which have all more or less prospered in the past 12 years. His campaign contributions were running at the rate of \$40,000 a day in August, which was more than for all the other Democratic candidates put together.

Last Sunday, the New York Times endorsed the Mayor on the grounds that he is an able



into his camp from Wall St, with contributions put at \$40,000 a day

But stranger things are hap-pening on the Republican side. When he declared his candi-dacy in May, Mr Rudolph Giu-liani, a former public prosecu-tor, was hailed even by liberals as the city's saviour.

In his time as US Attorney, Mr Giuliani, 45, hrought to task corrupt officials in the Democratic borough organisa-tions, bumiliated mobsters and scared the wits out of the Wall Street securities industry. People openly talked of Mr Giuli-ani as a new Fiorello La Guardia, another Italian-American and liberal Republican, wbo smashed the Tammany Hall Democratic machine in 1934

and was so beloved they rang five-bell alarms at all the city firehouses when he died in

Mr Jimmy Breslin, a notoriously hard-bitten columnist for Newsday, wrote last January: "Giuliani has won the 1989 New York City mayorality. He does not beat Koch because Koch does not run." But Mr Giuliani is fialling,

But Mr Gullani is fialing, his public appearances a succession of missed opportunities, his campaign in difficulties. He is making heavy weather even of his Republican chailenger, Mr Ronald Lauder, 45, a man so shy and rich he seems to find it a torment to campaign in person.

campaign in person.

Mr Giuliani will surely win
the Republican nomination
next Tuesday but he will need
luck to mount a challenge to a
Koch or Dinkins in a strongly Democrat city.

Democrat city.

And the mood of the city has changed. In the early summer, there was a palpable feeling of outrage. The rape of a young white woman in Central Park hy a group of black men on April 19 seemed to galvanise white opinion and unnerved many blacks. many hlacks. New York has always been a

terrible place for crime, but there is a paramoid sense that the city is fragmenting into warring neighbourhoods, like Beirut at the turn of the 1970s. The murder of a black boy ventured into the close-knit Sicilian-American district of Bensonhurst in Brooklyn on August 23 sent shivers through the city because it was not unexpected. In Harlem and the boroughs, the crack epidemic seems immeasurably more virulent and destructive than the traffic

1950s are split with weeds and sumac trees turning red in the autumn sun. After a decade of economic growth, high revenues and high taxes, the city's public places look a fright.

New York has always been a terrible place for crime but there is a paranoid sense the city is fragmenting into warring neighbourhoods like Beirut'

in herom in the early 1970s There are as many as 30,000 people, living on city streets or in the subways. Many are sick with drug addiction, Aids or schizophrenia.

Manhattan itself is becoming what a young woman on Park Avenne South this week memorably called a "rain-forest society". The middle classes live out their lives at tha tops of high apartment huildings while the dark streets below scuttle with dealers and crack-

heads.
The fabric of the city is falling to hits. On August 19, a
steam pipe burst under Gramercy Park in Manhattan,
killed three people and covered
half the buildings in the lovely
aquare with asbestos-tainted

mud.
Last Sunday, another pipe
burst at Eighth Avenne and
51st Street and did much the
same thing except it didn't kill
anybody. The roads, tunnels
and interchanges hull by Robert Moses in the 1940s and

But as the campaign has got under way, this ontrage has turned to weariness. This is because the city's problems chill the imagination but it is also because of Mr Koch. No American politician is as skilful at shifting the debate from things that he is answerable for, like corruption in the Parking Violations Bureau or the shortage of police, to subjects on which ha can simply shout the odds, such as the death penalty (which he favours).

Mr Koch, 64, has what is known on Broadway and in tha old Jewish hotels of the Cat-

old Jewish hotels of the Cat-skills as a shrick an act which may not amount to much but is still recognisably an act. La Guardia had a shtick he conducted the combined Police and Sanitation Department bands at their annual Carnegie

Upper West Side, Liberal Jews make up a good portion of reg-istered Democrats which is why all the candidates gathered punctually at the synagogua on the evening of

August 29.

Mr Dinkins, 62, is the only black candidate. He is dignified on the stump, has unimpeachable liberal credentials and has laboured in the vineyards of Harlem and city politics all his adult life.

But he is a dull speaker and is said to be an uninspiring leader and administrator. Mr Giuliani is, without doubt, a very good leader and is proba-bly honest and brave as well. bly honest and brave as well. But he seems unprepared for the hurly burly of city politics. With his cadaverous face, his lisp and the red velvet skullcap he wore for the evening, he looked more than usually Jesuitical: a man struggling between self-denial, professional zeal and beady-eyed ambition. He was also unconfortable. Dozens of Aids activists barracked him noisily until the assistant deputy rabbi the assistant deputy rabbi

came to his aid.

Then it was Mr Koch's turn.
When the Aids paopla screamed at him, he screamed back but much louder until, grumbling they filed out of the synagogue. Rumpled, overweight, shrill, a little effeminate Mr Koch, a little effeminate Mr Koch a little effeminate M Hall concerts. Mr Dinkins and mate, Mr Koch won over a bristing and difficult audience. As shick and this was clear recently at the Lincoln Square synagogue, an ultra-liberal but he hasn't got what it takes congregation on Manhattan's to campaign in Naw York

Giuliani: struggling between self-denial, professional zeal and beady-cyed ambition

City." Mr Koch has another thing going for him and this is so bad many white New York-ers don't like to mention it. It is racism.

Last year, Mr Koch barged into the New York State Dem-ocratic primary for the presidential election, saying that New Yorkers would be crazy to vote for the Rev Jesse Jackson and blacks are still mad at the

This was clear on Angust 20 in Bedford Stuyvesant, a black neighbourhood in Brooklyn. This is the place where Mr Spike Lee, a young black film-maker, shot his film of racial violence, Do the Right Thing,

except it is hard to see where in Hed-Stuy he found an Ital-ian-owned pizzeria or a Korean

grocery.
There are several blocks of burned-out buildings. There is also the Glover Memorial Baptist Church, where they held a fineral for Yusef Hawkins, the 16-year-old who went to Benderal for a used care sonhurst looking for a used car - some say a girl - and was shot dead.

shot dead.

All the politicians were at the funeral Mr Koch, who criticised the blacks for holding a protest march into Bensonhurst after the murder, was loudly jeered, though there were boos to spare for Mr Giuliani and the state governor, Mr Mario Cuomo.

The funeral orations were relatively restrained. But what

relatively restrained. But what the television showed were the television showed were signs of a collapse in under-standing between the races: stiff, military figures in black suits and red bowties barring

entry to the church.

It is possible that blacks will turn out in force for Mr Dinkins or that he will succeed in ins or that he will succeed in appealing across race lines. It is possible, too, that Mr Giuliani will get a grip on his campaign. It is possible, as the New York Times pleaded in its endorsement last Sunday, that Mr Koch will learn "to reach out" to blacks.
It is just as possible that cor-

is just as possible that corrosive racial anxieties will unite New York City's white majority and sand an unchanged Mr Koch back to City Hall.

# Governments agree \$2bn bridging loan for Mexico

By Stephen Fidler in London and Richard Johns in Mexico City

LEADING industrial countries are preparing a \$2hn bridging loan for Mexico to provide Interim finance until funds are disbursed by the International Monetary Fund and World

Bank.
The bridging loan will be provided in two parts - \$1bn from the US and a further \$1bn from other industrialised countries through the Bank for International Settlements. The US Federal Reserve is expected to provide \$250m of the BIS

The loan had been expected to be announced formally when the final deht accord

senators has introduced a bill to postpone Poland's US debt

payments and provida \$900m

for private business in Poland

to boost its economy and help the new non-communist Soli-

darity government succeed, Renter reports from Washing-

an Illinois Democrat, told the

Senate on Wednesday. "This bill will give the new govern-

ment in Poland a fighting

He said it would authorise

President George Bush to post-pone all of Poland's interest

payments on its \$2.8bn debt to

the US for three years and

halve its interest payments for

chance to succeed."

"It is extremely important for the US to act and act swiftly," Senator Paul Simon,

 the so-called term sheet
 was agreed between Mexico
 and its 15-bank advisory comand its 15-bank advisory committee. That agreement — which will incorporate debt reduction principles under the debt initiative launched in March by the US Treasury Secretary, Mr Nicholas Brady — is expected this month.

When an agreement in principle over the commercial bank deal was announced in July, the US Treasury said then that \$2bn of standby finance would he available to Mexico. Mr Jose Luis Tellez Kuezler, director-general of planning in the Ministry of Finance, said.

Democrat senators introduce

\$300m a year for the next three years for loans to establish

businesses in Poland, creating

new jobs and commerce, Mr

It would also provide \$25m

for Poland to improve its tele-

phone and business communi-cations system to spur busi-

ness growth and foreign

include Assistant Senate Dem-

ocratic Leader Alan Cranston

of California, and Senator Clai-horne Pell, a Rhode Island

Democrat and chairman of the Senate Foreign Relations Com-

Mr Simon said the ultimate

He said Mr Bush could use

decision on rescheduling Poland's US debt would be left

to President Bush.

Co-sponsors of the bill

bill to boost aid to Poland

Simon said.

this week that a \$1.5bn bridging loan from creditor govern-ments would be available this weekend. Western officials said that of the \$2hn, only \$1.5hn would be available for immediate balance of payments sup-

port for the country.

Mr Tellez described it as a contingency facility which could be utilised until agreement with all Mexico's 500 creditor banks is concluded. That will not occur much before the end of the year and Mr Tellez said that, in the mean time, Mexico might require balance of payments

reforms and to encourage other

lending nations also to res-chedule Poland's debt to make

that country eligible for Inter-national Monetary Fund loans. An aide to Mr Simon said the

\$900m loan fund would operate

much as international develop-ment banks do, providing loans

to Polish, American or Polish-

American business ventures in Poland to create jobs and com-

Mr Bush offered an aid pack-

age to Poland during his visit there including \$100m to aid

economic growth, efforts to

win international agreement on rescheduling Poland's deht,



# Menem pardon for army rebels

By Gary Mead in Buenos Aires

ARGENTINA'S Vice President, Mr Eduardo Duhalde, has con-firmed that President Carlos Menem will shortly announce a pardon for army rebels who staged three brief insurrec-tions between April 1987 and December 1988, under the pre-

vious government.
Mr Duhalde, describing the pardon as a "first stage", said that President Menem will confirm the date for the pardon following his return from the Non-Aligned summit in

Under Argentina's Constitution a presidential pardon -unlike an amnesty - does not congressional require It is therefore in the hands

and measures to encourage US business investment in Poland of President Menem to decide who shall benefit from a par-Administration officials have said they plan to send Con-

Long before Mr Menem was elected President on May 14 this year, sources close to the

cial burying of its "import-sub-stitution" industrial strategy

with the world economy. Yet

for "competitiva integration

army dissidents suggested that he had promised an amnesty or pardon for both themselves and senior officers implicated in the 1970s "dirty war". Since taking office on July 8, Mr Menem has increased spec-

ulation by simultaneously giv-ing strong hints that a general military pardon is imminent, but refusing to specify a date. The issue of a pardon for army rebels and officers accused of human rights abuses in the "dirty war", when some 9,000 civilians dis-

appeared, is rapidly becoming a political football in Argen-This evening, a protest

march against any such par-don is due to be held in the centre of Buenos Aires.
Politicisus from the opposition Radical party, and Mr
Menem's own Perculst party.

interest - into much needed

new investment.

Despite months of political

campaigning, however, none of

the 20-odd presidential candi-

sion to, as they see it, cave into military blackmail. At the same time, government officials suggest that President Menem's pardon simply continues a process started under former President

Raul Alfonsin.

Mr Alfonsin supervised the passing of two laws which drastically curtailed legal action against "dirty war" officers alleged to have tortured and killed detainees.

One, of, those laws, the so-called "punto final", aimed at limiting trials to a maximum of 30 senior officers, was passed before the first military

According to Mr German Lopez, a former Defence Minis-ter in the Alfonsin administration , the "punto final" was part of an agreement reached between Mr Alfonsin and the armed forces in December,

# Rebel truckers pose challenge to US industry

By Tim Coone in Panama City

A GROUP of renegade US trackers based in Panama have begun a legal challenge which could cost US state govern-ments and the US insurance business billions of dollars in revenue and income.

Panama — for the past 18 months a target of US economic sanctions — has gone on the counter-attack.

General Manuel Antonio Noriega, the head of the Panamanian armed forces(PDF) and the man the US wants to see a removed, has personally approved the challenge, which is called the "Economic Battle

The counter-attack consists of axercising Panamanian trucking company rights that are claimed to exist under Inter-American Highway trea-ties, signed in 1936 and 1946, and by offshore company rights conferred under the 1977 Panama Canal treaty. In effect, a small but grow-

ing number of US truckers have discovered that reciprocity clauses in these treaties allow them to cut operating costs drastically by setting un

shop in Panama Their insurance premiums are cut in half, and they can avoid payment of interstate taxes when hauling freight in the US. US road haulage costs

could be hit hard. could be hit hard.

The truckers and General
Noriega have thus found a
common cause in fighting the
US government — the small
guy is striking back.

To give an idea of the stmsinvolved, the state of California reportedly receives 5 percent of its tax reserves from

cent of its tax revenue from taxes on truck freight hauled across its state borders. According to Mr Donald Lamb, one of the Arizona business-men behind the challenge, the 20m commercial trucks in the US pay an average of between \$7,000 and \$10,000 a year in

interstate taxes.

Insurance premiums for a basic liability policy are also being slashed from an average \$6,000 to just over \$3,000 by insuring through Panama.

"Wa are going to make Pan-ama do for the US trucking industry what it did for the shipping industry," said Mr Lamb. Some 6m tons of US

shipping are presently flying the Panamanian flag.

Mr Lamb's company, Serpico Insurance Trust Association, is a fraternal benefit group for self-insurance of truck owners and the US arm of the Panamanian-based ABC (Asociacion Benefica de Chauffares) estab-lished in 1924. This is the body which is claiming the reciprocal treaty rights in the US. Ser-pico also advises truck owners

on how to establish Panamanian-based companies. Mr Jackson Green is one of an estimated 200 US truck owners already using Panamanian licence plates and hauling cargo across the mainland US without paying US state taxes. If challenged at a state border he produces a small legal december of the product of t document from his pocket, drawn up by lawyers of ABC, which threatens the arrest of any US government official

who attempts to hinder the free passage of the truck. According to a newsletter Serpico puts out to its members, "Green crosses as many as seven scales a day and does not have to pay for the privi-lege of crossing a border."

... The Interstate Commerce Commission(ICC) in the United States is informally advising state authorities that in its opinion they have the right to

impose taxes on the Panama-nian registered trucks. Mr John Chaney, the chief legal interpretations officer of the ICC, sent a letter on July 13 to the Georgia state authorities, however, which said "the above informal opinion is not binding on the Commission in

binding on the Commission in the event of formal proceed-ings."
When challenged by Serpico to emit a formal opinion, Mr Chaney recommended that the issue be referred to the US State Department.

The disagreement is there-fore becoming ever more of a political issue rather than a straightforward legal dispute. In the meantime the ICC is attacking Serpico's insurance business, which presently handles policies for some 10,000 US truck owners according to Mr

The ICC claims Serpico is selling insurance illegally in the US and has revoked its

licence. Mr Lamb faces a Grand Jury investigation on the charges, but he is fighting back. He says a Florida court has already dismissed one case against Ser-pico, and he is now planning to sue the ICC for damages. It is possible that the entire affair may eventually arrive at the US Supreme Court.

Meanwhile, more truckers are being encouraged to take out Panamanian licence plates to avoid interstate taxes.
US State Department law-yers are now faced with the prospect of a growing number of the 2mn trucks in the US changing to Panamanian

licence plates.
All bear the slogan: "Panama 2000 - Total Sovereignty." General Noriega is proving his reputation as a master of psy-chological warfare.

### Plan to build computer strengths By Louise Kehoe in Washington

THE Bush Administration is said to be preparing an initia-tive to boost US high performance computing technology. The initiative is seen as a response to growing concerns in industry and the US govern-ment that the US is losing its competitive edge in supercomputing to Japan.

According to electronics industry executives the Administration plan will include a

\$2bn proposal to build a "super data highway" a high-peed network to link over a thousand computers at research institutions around the US.

Similar proposals are before Congress in a bill authored by Senator Albert Gore, the Tennese Democrat. His Bill calls for the creation of a three giga-bit fibre-optic network, to be superimposed on existing com-

### gress a request shortly for leg-islation to provide the aid to will use the occasion to ques-tion President Menem's decithe next two years. that authority as leverage on The bill would also provide Poland to make economic Sarney fights to avoid an undignified exit

President's priorities will now centre on avoiding hyper-inflation, Ivo Dawnay reports

HE Government comes to an end, but Brazil continues. With this heroic platitude. Mr Ronaldo Costa Couto, chief of President José Sarney's civil staff, this week announced new cuts in fiscal incentives - the last of the latest package of measures to balance the 1990 budget.

The minister may bave meant that, despite November's elections, decisions relat-ing to next year's budget must continue to be taken. But, for all intents and purposes, tha Sarney Government has already come to an end - a full seven months before a new administration is inaugurated in Marcb.

Mr Mailson da Nobrega, the Finance Minister, has made quite clear that despite continuing 30 per cent a month inflation no important initia-tives are planned. (Even a hint of them, inevitably suggesting yet another price freeze, would

panic the financial markets). From now on, he will confine bimself to fire-fighting and pruning costs wherever he can. This needs to be remembered in New York today as Brazilian debt negotiators return to cru-cial talks with their commercial creditors. For if the banks demand further wide-ranging economic reforms in return for concessions on \$2.3bn in Brazilian debt interest payments due this month, they are likely to

be disappointed.
Concessions and compromises may be agreed, but for Mr Sarney the priority now is to hang on to the liferaft of his \$6.5bn foreign exchange reserves and hope that he can avoid hyper inflation and an undignified early exit from office in the style of Mr Raul Alfonsin, Argentina's President until early this year.

In a television interview as long ago as June, the President was already reviewing the record of his lame-duck admin-istration and blaming Congress and the new Constitution for its lack of achievements. "The President no longer has any powar whatever," he

Last month, Mr John Reed, the Citihank president, reported privately to Rio busi-

nessmen that his interview with the head of state was long on discussion of the poet-presi-dent's forthcoming antobiograpby and distinctly short on plans for the immediate crisis. In part, this is just the Sarney style. A shy, courteous, unworldly figure, the president has spent his term of office running Brazil as if he were the Panama-hatted landlord of a distinctly querulous sugar

Under the slogan of Tudo Pelo Social - roughly trans-lated as Everything for Society - he bas presided over the

plantation.



Sarney: end of era

severest decline in social services from education to health in modern Brazilian history. His greatest single political success was to win a fifth year on his term of office from the Constitutent Assembly - half of which he now proposes, in effect, to write-off.Yet part of the under-achievement of Brazil's first civilian government for 21 years is also owed to the personality-centred Latin American administrative tradition, which frequently eschews the initiation of new policies for mere day-to-day resources management.

cabinet ministers meet, perhaps, three times a year to discuss programmes, but almost weekly at caremonial rituals such as swearing in of officials or airport farewells to see the president on his way for an overseas visit.

It is this charming if lether-It is this charming, if lethar-gically Victorian style of gov-ernment that looks set to come to an end with the Sarney regime. Or, at least, should do. With all the burning macroeconomic issues from inflation to debt now in the President's out-tray, most pundits believe his successor will be forced by

As retail sales are again booming alongsida low levels of stocks levels and supply shortages, demand-led inflation is now threatening to join forces with price increases driven up by the public-sector But corporate Brazil remains

precious little has come of it. dates hava yet succeeded in effectively communicating the immediate urgency of the One reason for this might be that to offer concrete proposals, as opposed to woolly rhetonic and good intentions, would mean advocating and specify-ing such electorately damaging policies as substantial tax rises and large-scale public sector redundancies.
It may also be that in the

style of Mr Menem, the candi-dates have dramatic austerity plans, in conflict with the costly commitments made in their public speeches, hidden circumstances to follow Presiup their sleeves dent Carlos Menem of Argentina and take immediate action to avert hyper-inflation using much the same orthodox poli-

right measures are higher the worse the situation is," he understandably unwilling .to In four-and a half years, the only important policy change announced by the Brazilian ing 4 per cent a month real

Some economists, like Mr Daniel Dantas, argue that any new Brazilian President will need a full-blown crisis to take on consarvative interest "The chances of taking the

argues. To outsiders more familiar with policy as opposed to personality politics, the candidates would inspire greater confidence if they dealt more specifically with the short term economic crisis. Or, even, merely indicated

that they were aware of it.

### Garcia urges EC to join drugs fight

MR Alan Garcia, Peru's President, yesterday criticised America's newly announced anti-drug measures as too little too late and urged the European Community to join the fight, Renter reports from

Rome.

Mr Garcia, on a private visit to Rome, said the \$7.8bn antidrugs package launched by President George Bush on Tuesday was important but should be wider.

"The drugs menace is not a

problem of military repression, that only deals with the symptom," he told reporters. Mr Garcia said Bush's plan should be reinforced by the 12 EC nations. Colombia. Bolivia and Peru together supply almost all the cocaine sold in

the US.

Mr Garcia said the US and the EC could cut the drug flow from Peru by half in a year if they supplied enough radar equipment and planes to intercept drug traffickers flying coca plants to Colombia for processing into creams. processing into cocaine. · Anti-narcotics police

two policemen were wounded in a clash in Peru's coca-rich eastern jungle on Wednesday, AP reports from Lima. Police said a patrol clashed with a column of Shining Path guerrillas a few miles east of Tingo Maria, 240 miles nor-theast of Lima.

killed 20 leftist guerrillas and





HAVING TOO MANY AREAS OF EXPERTISE IS OFFE THE SAME AS HAVING NONE. He who tries to do too many things, ends up doing none to work in select areas: UK and International Equities, of them well. It's an old cliche, but nowhere is it more true Corporate Finance, Interest Rate and Currency Risk

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AN EDGE

# South African poll may add impetus to reform

Patti Waldmeir analyses the results of Wednesday's white parliamentary elections

THE most salient fact about Wednesday's gen-eral election in South Africa was the unexpected Africa was the unexpected strength of the left, in the form of the liberal Damocratic Party. Many South African voters clearly sent a message to tha National Party on Wednesday that it should get on with reforming apartheid.

But the Nationalist Party stained political power in the

retained political power in the election, and with it the choice of whether or not to heed this essage. For the moment, at least, the direction reform is likely to take in South Africa and the speed at which it will be implemented - remains as unclear today as before the

The first signs are that Wednesday's large protest vote from the left has had an impact on the Nationalists' rhetoric, if oothing else. When Mr F. W. de Klerk, South Africa's acting (and probably next) President, stood up to make his first public comment on the elections, his instinct was to make common canse

with the Democratic Party. He said the vote had delivered a clear mandate for reform, noting that three quarters of the electorate had showed they supported the extension of political rights to hlacks, in some form or other.

The National Party's own showing at the polls can scarcely he said to support either claim. For the vote revealed a very substantial reduction in the political base on which the party has relied

the first tima in 28 years, the Nationalists failed to gain the votes of at least half of the white electorate; the party lost, as a result, fully a quarter of the alected seats which it held in the last parliament. But if votes were lost in sur-

prisingly large numbers to the left, they were lost in significant numbers to the right as

The Democratic Party won 33 seats compared with the 19 held by its liberal predecessor, the Progressive Federal Party. But the ultra-right Conserva-But the ultra-right Conserva-tive Party, which favours parti-tion of Sonth Africa into-racially segregated homelands, also registerad snbstantial gains. It took 39 seats, com-pared with the 22 it won in the last white elections, in May 1987. One further gain is possi-ble, in Fauresmith, where ble, in Fauresmith, where another election is to be held after Wednesday's ended in a dead heat.

For tha first time, the Con-For the first time, the Con-servatives broke out of the Transvaal, their political base since the party was formed after a split with the National Party in 1982. The Conserva-tives, led by Dr Andries Treur-nicht, took two seats in the Cape and six in the Orange Free State

Nevertheless, the prospect of the CP forming a majority gov-ernment in South Africa - which had seemed a distinct possibility before Wednesday's poll – may wall have receded permanently with these elections. The Conservatives failed to gain target seats in urban areas which would have been



Andries Trearnicht, Conservative Party leader, celebrating in the Transvaal town of Nylstroom

crucial to give it a majority. And its rural base could well be substantially reduced after next year's expected redrawing of constituencies. The current

That does not mean that the Nationalists can afford to ignore Conservativa senti-ments entirely, however. in a substantial number of seats, the National Party saw its own majority sharply down in favour of the CP; and the exis-tence of these marginal seats could prove a continuing brake

on change.

According to the most pessimistic of scenarios, this erosion of the Nationalist political hase to both right and left would leave the party stranded

in a narrow middle ground. Eventually, that ground would disappear, leaving only a great rift between liberals and archconservatives.

There are a number of more optimistic possibilities, however. For the Nationalists might reasonably conclude, from their election performance, that seats lost to the CP are lost forever—and that CP are lost forever - and that fighting for them (and tailoring their policies accordingly) is a waste of time. That would leave the Gov-

ernment free to follow a more liberal path to reform. Indeed, Wednesday's strong showing by the Democratic Party may well increase intarnational pressure on Pretoria to do just that.

On halance, the election result must make reform more rather than less likely in South Africa. But that begs the ques-tion of what Pretoria means when it talks of reform; and indeed, what reform pro-gramma the voters thought they were supporting in voting for either the DP or the NP. As Mr de Klerk said yesterday morning, both parties sup-port the extension of political rights to blacks – in soma form or other. Neither supports majority rule, which is what most representative blacks.

including the African National Congress, are demanding.

The message from the electorate may well be that it wishes to see an end to the crisis, in both political and

especially economic terms. But especially economic terms. But it was not voting on a clear programme of reforms, and thus it has given the Government no clear sign of what it will expect and demand in terms of change.

Indeed, even those who voted for the DP would have

done so in the certain know-ledge that the Democrats could never have formed the next Government. Many may have voted Democrat as a means of registaring a protest vote against Pretoria's economic policies: its failure to curb government spending, despite repeated promises to do so, the large tax burden it imposes on individuals, the erosion of their living standards.

So while Mr de Klerk could, if he wished, choose to rely on the strong Democratic Party. showing to argue for accelerated political change in South Africa, he does not appear bound to do so.

Economic and social forces on the ground will continue to erode the bedrock of apartheid, with black migration to the cities putting ever increasing pressure on the Group Areas Act, which legislates segre-gated residential areas, and with the Saparate Amenities Act appearing to come under pressure from both the courts and blacks themselves.

At the very least, Wednes-day's result may mean that Government will be less likely now to stand in the way o auch evolutionary change. It remains to be seen whether the impact of the poll will be any

# Liberal vote held up despite black defiance protest

AS THE last votes in South Africa's general elections were being counted yesterday. being counted yesterday, anti-apariheid groups and the police were tallying up figures of a more gruesome nature.

They ware counting the black and coloured bodies left after an election night of violence in the western Cape. Though they could not agree on a final count — one side put the death foll in double figures, the other insisted it was less than 10— it seemed clear that the violence was among the worst seen in South Africa in some years.

The election night deaths threw a shadow over the six week anti-apartheid defiance

week anti-apartness desiance campaign mounted by black opposition groups to protest at the elections. The campaign, though pursued by largely peaceful means, led to violent confrontations with police in which thousands of blacks which thousands of places were arrested, and many whippad, heaten and tear-gassed.

Blacks were trying to make a point about their exclusion from national politics in South Africa, and about the apartheid restrictions. Which still

restrictions which still determine where they can live, get medical treatmant, sunbaths and go to school.

Whites were expected to react to this protest by fleeing in fear from the Democratic

Party, which as a liberal party is linked in the public mind with the anti-apartheld opposition. Indeed, as part of its campaign against its left-wing opponents, the ruling National Party went to some lengths to suggest that the DP condoned violent protest. Political commentators elieved this factor would cost the Democrats as many as four seats, especially in the Cape where violance was concentrated.

onte

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concentrated.

In fact, the Democratic Party made a clean sweep of the Cape paninsnia, and aubstantially increased its majority in some previously marginal seats in the Cape.

Overall, it gained 33 seats compared with the 19 held in the previous parliament by its liberal: predecessors, the Progressive Federal Party.

Other commentators said that the violence may have enhanced the Damocrats' electoral performance—and perhaps that of the Conservatives as well—by contributing to a sense of crisis arrows whites According to contributing to a sense of crisis among whites. According to that analysis, the high CP and DP polls would reflect anger among voters at the Nationalists' inability to deal with the violence which is endamic in South African

# ANC divided over response to election

By Richard Cowper

THE African National Congress (ANC), the extled nationalist movement waging guerrilla war against Pretoria, was divided in its response to Mr F W De Klerk's narrow victory in the South African elec-

In Belgrade Mr Alfred Nzo, secretary-general of the guer-rilla movement denounced the election as a "farce" and pre-dicted that Mr de Klerk would be the country's last "illegitimate ruler". But in Lusaka, at ANC head-

quarters, Mr James Stuart, a senior member of the national-

ist movement's national executive committee, came up with a more positive reaponse. He said that the National Party had campaigned on a platform of ending segregation and the people had clearly voted for the "process of dismantling apartheld to hegin immedi-

ately".

"It's obvious that the time has now come for De Klerk to implement decisively what he had promised the electorate and the international commu-

At the non-aligned summit in Belgrade however, Mr Nzo

took a mncb harder atance arguing that the military struggle would continue to remain at tha centre of black efforts to win majority rule. South Africa's fate would be determined by the struggle of the masses... and the "armed struggle will continue as a central element in our offensive..."
In London, Sir Geoffrey

Howe, UK Deputy Prime Minister warned that Britain, as South Africa's biggest foreign investor, will find it hard to hold out against imposing harsh sanctions unless the new Government reforms segregaHowever the new British Foreign Secretary John Major took a more cautious attitude, saying Britain should keep the "infinence" of the threat of sanctions in hand.

chief Mangosuthn Buthelezi, the Zuln leader said it heralded a new political era and urged Pretoria to push ahead with apartheid reforms. "If Mr F W De Klerk does not prove man enough for the job ahead of him, history will trample on him and the future fight will be for somebody who can walk be for somebody who can walk with history."

Whites desert apartheid for self-interest ON THE complex stage of white South African politics the little town of Boksburg yesterday provided a cameo performance, which may provide an important insight into what took place elsewhere in the country.

The town's white citizens decided to shake off their most vaal town about 30 kms east of Johannashurg gava Mr Blanche a 2,390 majority over Mr E. Nothnagel, the Conser-vative Party candidate.

It would not be an especially remarkable result had these same voters not voted the Conservative Party into power in last October's municipal elecdecided to shake off their most recent electoral history and return to the safe world of mainstream National Party Once elected, local council-

lors decided to brush the dust off the old apartheid signs taken down two years previously and start barring blacks from municipal amenities.

Multi-racial audiences were also banned and the central. cent of their trade.

business district reverted to whites-only status.

The Conservative Party had problems, however, in applying raw apartheid rhetoric. The black residents of Boksburg, or more accurately of the adjacent Vegleover, and the adjacent Vosloorus and Reiger Park townships, were going to have none of it.

The centropiece of their campaign, devised at public meetings of 172,000 black and 40,000 coloured chizens, was a hoycoit of the town's white-owned shops — It was esti-mated these depended on black consumers for 80 per

Local black taxi drivers mada special trips to take shoopers to other white towns in the area, like Germiston, Alberton and Benoni.

The greatest outcry came from businessmen who, with self-interested indignation, denomiced the councillors for "going to fat" and began put-ting "all races welcome" signs in their shop windows. The discovery of the power of an economic boycott has not — it would seem — been lost on the bown's white voters.

Caroline Southey

# Bhutto foiled with arrests of officers

By Christina Lamb in Islamabad

A PLOT to overthrow Ms Benazir Bhutto, Pakistan'a Prime Minister, has been folled with the arrest of a group of Pakistani army Officers.

According to ministerial col-leagues of Ms Bhutto and Pakistani intelligence, the arrests earlier this week followed a tip-off from the US Embassy in Islamabad. A major general and several

middle-ranking officers are understood to have bean arrested, although the armed services claim to know nothing about it. Mr Akram Sheikh, the Direc-

tor of the Intelligence Bureau, appointed by Ms Bhutto and supposed to monitor potential problems, is also being removed - probably to be sent abroad as an ambassador. The first signs that all was not well came last month when Ms Bhntto cancelled all foreign trips for the next two months. There have been increasing fears for Ms Bhutto's security with threats from both inside and outside the country - particularly from Sikh extremists and Ahu Nidal, the Palestinian

organisation, which has sev-

eral members serving life sen-tences in Pakistan for the

hijack of a PIA aircraft in 1981.

Although Pakistan has a long history of military rule there has never been a junior officers' coup, and it is unlikely such an attempt would have gained widespread support from the army - most military figures say they are fed up with politics. So far Ms Bhutto's government has allowed senior officere to retain the perks they enjoyed under military rule.

Ms Bhutto is known to be uncomfortable, however, with some key corps commanders who were handpicked by the late President Zia and did their best to stop her People's Party winning November's elections. Some pro-Zia sections of the army fear a purge.
Such worries increased last

month when, acting on the advice of her Law Minister, Ms Bhutto said that the tenure of Bhutto said that the tenure of Admiral Sirohey, who became Chairman of Joint Chiefs of Staff last November, was over on Angust 14 after he had been an admiral for three yeara. President Ghulan Ishaq maintains dismissal of services chiefs is his prerogative, and as far as he is concerned Sirohey far as he is concerned Sirohey will remain until 1991. How ever, if he ultimately conce it will set a precedent.

# as their MP. In a four-way con-test, 69.4 per cent of the white population of this tiny Trans-Plot to overthrow | UK company supplied Iraqi military complex

are believed to have died has again focused attention on the involvement of foreign companies in Iraq's efforts to develop

nies in Iraq's efforts to develop its military industries.

One company which supplies the military/industrial complex of al-Qaqa, south of Bagdhad, where the hlast occurred was 600 Services of Colchester, Essex, in the UK. The com-

dhad and a staff of about 20 to carry out its business at vari-

ous site in Iraq.
600 Services provides engineering and industrial equipment and technical training. It had a stand at last year's Trade Fair in Bagdhad and is expected to exhibit again this year. Mr Peter Fernie, the branch manager in Bagdhad, said yes-

would imagine that since the equipment was snpplied we have been down to the site but it was prior to the explosion." Since the blast in August Iraqi authorities have cordoned off the area and it is not clear if 600 Services will need to repair or replace any of its equipment.
Mr Fernie said the complex

Just over 8,000 voted for Mr Sakkie Blauche to return him

the equipment supplied was of a civilian nature but could obviously be used for military yesterday the Iraqi Govern-

600 Servicea is involved.

Responding to questions from the Financial Times he said

THE explosion at an Iraqi pany, a subsidiary of the 600 terday that 600 Services promunitions factory last month munitions factory last month for munitions factory last month munitions factory last month with hundreds of workers exchange, has an office in Bag-lathes, to the complex. "I on the secret list" – in which embassy in London, said 19 people died when a fire at a field depot ignited explosives.

By last night there was no statement from Bagdhad itself, but sources in the Iraqi capital insisted that the death toll was in the hundreds and said the ment finally admitted there accident occurred when stocks had been an explosion but of TNT exploded. They blamed denied that several hundred soaring summer temperatures.

shelling By Lara Marlowe in West Beirut

Two dead

Beirut early yesterday morn-

fing.
Syrian gunners riposted and in the hours that followed two deaths and 10 injured were added to the more than 800 killed and 2,500 people wounded who have paid most

reporters who visited him in his underground bunker yes-terday. He condemned State

drawal of a US ambassador

# Hoping debts will be honoured in future

Victor Mallet on why foreign creditors are prepared to lend yet more money to Iraq

rounding the financing of exports to Iraq by a branch of Banca Nazionale del Lavoro (BNL) of Italy has underlined Iraq's dependence on foreign credit to fund ambitious development plans after its eight-year war against Iran. Mr Hikmet Mukhalif, the Iraqi Finance Minister, said yesterday thet Iraq would hon-our the central bank's guaran-tee of the BNL letters of credit The country's creditors remain anxions, however,

about Iraq's foreign currency shortage and its inability to snortage and its mannity to service debt without repeated bilateral reschedulings.

Iraq'a foreign deht rose sharply during the Gulf War and is now estimated to he between \$65bn and \$80bn. Half of it is owed to fellow Arab oil producers, principally Saudi Arabia and Kuwait, who will

probably never be repaid. Of the remainder, about \$15bn - much of it in arrears - is guaranteed trade debt to important partners like Japan, France, Italy and West Ger-many, with the rest mainly military deht to suppliers such as the Soviet Union.

The Iraqi authorities, nervons about revealing the extent of their military imports, have so far refused to publish any significant economic statistics. They also refuse to contemplate a multi-

real GDP rising by 5 per cent as against a record 10 per cent

in 1988-89, according to the Reserve Bank of India in its

annual report published yester-

HE SCANDAL sur- lateral rescheduling agreement. Debt repayment is not a foreign exchange priority for a government intent on paying for military and civilian imports, rebuilding its oil industry, and remitting sala-ries for some 2m migrant work-

Iraq has instead played off one creditor against another, offering further husiness in Iraq in exchange for new credit and rescheduling agreements thet promise performance from at least some of the old loans. In Baghdad, Iraql officials appear to believe that a multilateral rescheduling would undermine confidence in tha Iraqi economy, although they accept that a series of bilateral accords costs time and money in the form of lengthy negotiations and higher interest rates.
"Yes it is costly for us," said

Mr Mukhalif in an interview with the FT, "but we know on the other hand that we keep our partners faithful and confi-dent in our economy and our government's behaviour." He continued: "If someone would like to have static debt, fine. If he would like to have operational debt, that means we circulate the debt because they have the benefit of selling goods and services to fraq. If they want to expand their

activities in Iraq, they have got to facilitate more for us. This is

the way we handle things with

A Western diplomat put it another way: "You can do unlimited husiness here — on credit. The Iraqis are not in a position to honour any agree-ments. The best they can do is to make their interest pay-

is running at perhaps \$3bn a year, soma creditors, among them Japanese companies, are not even receiving interest. For creditors, the Iraqi debt crisis has become a war of nerves in which they have displayed only a small measure of solidarity with each other. Some of them agree with the Iraqi assessment that the problem will ease in five to seven lem will ease in five to seven years, as Iraq recovers its strength as an oil state - sec-

Although Iraq's debt service

ond only to Saudi Arabia. Others are more sceptical.
With oil accounting for 95 per cent of frag's exports, the foreign exchange available depends on oil prices, the level of production and the rate of the dollar against other curren-cles. Iraq is producing at about its Opec quota of 2.8m barrels a day, but it is steadily increasing production and export capacity to back its long-term demand for a higher level of

In the meantime, it pays for critical goods and services — for defence and the oil industry - in cash or with oil harter agreements and insists on ferred payment terms for the According to sources in Baghdad, tha BNL letters of

credit guaranteed by Iraq were, on deferred terms of between two and five years. The Iraql central bank routinely issues or guarantees letters of credit, while Rafidain Bank, the state-owned commercial bank, has suffered from a poor payment record in the past. Creditors criticise Iraq on

various counts. They say it is Japan may be digging in its undertaking expensive bilathesis, but West Germany eral accords instead of agreed to reschedule DML4bn restructuring the whole debt; they say it is pursuing an over-amhitious industrialisation programme, including pet-rochemical plants and large industrial complexes, which it industrial complexes, which it ted to reach their own agree-can ill afford; and they main-

tain it is trying to get itself deeper into debt in a misgnided short-term effort to solve its problems, although Mr. Mukhalif insists the debt is not right but follows: rising but falling:
According to one estimate.

According to one estimate. Iraq's income this year will be about \$15bn, while military and civilian imports will total \$13bn, project obligations \$3.5bn and theoretical debt servicing obligations \$7.5bn. This leaves a shortfall of \$9bn. "It's not easy," says Mr Mukhalif. "The capacity for the development of Iraq is larger than the availability of the resources for these projects. Therefore, as for any project which wa could finance on easy terms without putting a hunder on our economy in two

burden on our economy in two, three or four years - well why not?"

The problem is that some creditors believe Iraq is doing just that - putting a burden on its economy in future years. The carrot of future business and the stick of losing out to fellow creditors, however, is

(2457m) due this year — some of it already rescheduled more than once — Italy is guarantee ing some project finance, and other creditors are also expected to reach their cores.

# in W Beirut

AS IF in anger at the evacuation of the US embassy 18 hours earlier, Lebanese Christian General Michel Adun's artillery unleashed a barrage of shellfire on West

dearly for Gen Aoun's six-month battle against the pre-ence of 40,000 Syrian troops in Lebanon.

But Gen Aoun reserved his verbal bombardment for tha

terday. He condemned State
Department apokeswoman
Margaref Tutwiler's allusion to
"a good dose of Christian terrorism" as a "calculated but
crude personal attack" against
him. He mocked the departed
US ambassador John McCarthy
life taving "a fination about his
personal security" and compared fils own "war of liberation," against Syria to the US
war of independence against
Britain.

war of independence against Britain.

The more than 1.500 demonstrators who cut telephona lines to the embessy on Tuesday, threatened to cut the water supply and told US staff they could not leave were referred to by Cen Aoun as "400 or 500 peace loving, middle class teenage children."

He sought to portray their actions as proof of the freedom of speech and expression within the Lehanese Christian contave, which he controls.

The lebanese Christian community is traditionally promined the controls instigation of the first withdrawal of a US ambassador

drawal of a US ambassador from Lebanon in 14 years of civil war has shocked them deeply. By prompting the US diplomatic mission to leave Lebanon, Gen Aoun may have played into the Syrians' hands.

### **New Zealand MPs back** Anzac frigate project By Terry Hall in Wellington

NEW ZEALAND'S Labour MPs yesterday voted overwhelmingly to take part in the controversial Australian Anzac project to huild naval frigates risking a political backlash from the powerful peace move-

The agreement hy Labour MPs to back a decision already agreed in principle by the Labour Government means that New Zealand will take part in the construction of two Meko 200 frigates, designed by Blohm and Voss, in Victoria at a cost of NZ\$942m (£358m). There is also an option on a further two at a cost of Mr Geoffrey Palmer, New

Zealand's new Prime Minister, said the cost — which includes labour materials, equipment

procurement and spares - was 20 per cent less than the Aus-tralians were paying because of lower infrastructure costs.

Under the agreement, New

Zealand industry can supply up to NZ\$750m worth of items for the project. If it decides to buy the additional frigates, New Zealand manufacturers will be given a similar level of access to other Anstralian defence projects.

The governments have also

agreed to greater access for New Zealand to the wider Australian defence market worth a further NZ30m a year. So fa defence has been excluded from the closer economic relations between the two countries.
The decision was welcomed

by Mr Kim Beazley, the Australian Defence Minister, who sald it would strengthen defence and economic ties between the countries. The decision, however, went against a Labour Party resolu-tion and warnings from Ms Ruth Dyson, its president, that

buying the frigates could split the party.

Indian economic growth 'remains healthy' despite big slowdown in GDP THE GROWTH of the Indian omy still expanding at a the last three years - "thus economy is expected to slow down in the current year with healthy rate with growth during the current five-year plan,

registering a quantum jump from the low trend rate of vol-

day, writes David Housego in encouraging that exports in volume terms have risen by an on the economy. It also criti-

account deficit which is intensifying tha country's foreign indebtedness. The Bank pro-

The report says that not Cen-Bank credit to the Govern-tral Bank credit to the Govern-ment) will have climbed to ing the current five-year plan, and particularly growth in manufacturing output, slightly annual report published yester-lay, writes David Housego in New Delhi.

But the Bank sees the econ
But the Current five-year plan, and particularly growth in manufacturing output, slightly tar
But the Bank sees the econ
But the Bank sees the current five-year plan, and particularly growth in manufacturing output, slightly the past 3% decades."

But the Bank takes the Government should aim at pricing its entire debt in the market at appropriate interest rates.

But the Bank sees the econ
But the Bank sees the current five-year plan or ment has been rising at an maverage compound rate of 19 per cent at the Government should aim at pricing its entire debt in the market at appropriate interest rates.

But the Bank sees the coronimally and particularly growth in manufacturing output, slightly the past 3% decades."

But the Bank takes the Government its labout the Government the low trend rate of volume and particularly growth in manufacturing output, slightly the past 3% decades."

But the Bank takes the Government its labout the Government at the Government should aim at pricing its entire debt in the market at appropriate interest rates.

Bankers yesterday took the stax fiscal policies.

Bankers yesterday took the stax fiscal policies.

But the Bank takes the Government in ment has been rising at an mout base of 19 per cent to the Government the low trend rate of 19 per cent for the past 3% decades."

Bankers yesterday took the stax fiscal policies.

But the Bank rectit to the Government in ment has been rising at an mo







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### **OVERSEAS NEWS**

# Non-aligned countries soften stance on West

By Robert Mauthner, Diplomatic Correspondent

THE non-aligned countries summit would be remembered member states on the need for the movement, during member states on the need for the movement, during the Third World in partic-Belgrade yesterday with a dec-laration which noticeably softened their previous anti-West-ern stance, while remaining critical of the industrialised world for failing to ease the plight of the poorer nations.

The moderate countries of the moderate countries of the 102-member Non-Aligned Movement (NAM) — such as Yngoslavia, Egypt and India — persuaded the conference to adopt a document which recog-nised that the world political climate had improved and that "encouraging progress" had "encouraging progress" had been made towards finding solutions to world and regional

The final statement was in The final statement was in sharp contrast to declarations following the last NAM summit in Zimbabwe in 1986 and earlier conferences. While in Harare the member countries condemned imperialism, colonialism, zionism, racism, foreign intervention and a host of other infourities alleged to have other iniquities alleged to have been perpetrated by the West. The Beigrade declaration was

almost entirely devoid of such ritual denunciations.

Instead, the declaration praised US-Soviet efforts to reduce world tension and said the resulting detente was "a window of opportunity for the international community."
Mr George Vassilion, the
President of Cyprus, said the

claim Kabul

aircraft

Islamabad

shot down

By Christina Lamb in

AFGHAN mujahideen claim they have shot down a Kabul regime transport alreraft at

Khost and set fire to the air-

port. The aircraft was taking

ammunition to the southern garrison town which has been

the scene of heavy fighting for the last two weeks. It was shot

by long-range artillery and

according to the guerillas, exploded on landing, setting fire to the airport. Infighting between the seven

resistance groups based in Pakistan continues with the attempted assassination of a

major commander from Pir

ambushed by gunmen while driving in Hayatabad, a suburb of the frontier town of Pesha-

war, headquarters of the resis-

responsible for the capture of Samarkhel, the garrison just outside Jalalabad which has since been retaken by the

Kabul regime. Nifa sources believe his attackers to be from his main rival in the area.

Three major Nifa command-

as the beginning of a new era for the movement, during which it would aim to avoid confrontation and would strive to co-operate with all nations of the world.

The traditional hardli-ners - Cuba, Libya, North Korea, Panama and some other memhers — remained relatively isolated in Belgrade. President Fidel Castro of Cuba, sensing the way the wind was blowing, did not make an appearance at all in Belgrade, while Libya's leader Muammer Gadaffi, who brought his own camels to the meeting, provoked only embarrassment with his proposal that Jews should be resettled from the Middle East.

The relative harmony of the meeting was disturbed only by a public row between Iran and Iraq over who was responsible for the deadlock in the Gulf peace talks and a slanging match between Pakistan and Afghanistan over the civil war

Afghanistan over the civil war in Afghanistan.

Mr Perez de Cuellar, the United Nations Secretary-General, who had talks with the two Gulf rivals in Belgrade, said afterwards that he had made no progress in his efforts to revive the stalled peace talks, which began in August last year.

However, there was unanimous agreement between the

ular, the summit demanded urgent Western action to ease the \$1,300bn debt burden of the developing countries, calling for lower interest rates, easier credit terms and cancellation or conversion of the debts of

the poorer nations. After initial disagreement over the mild tone of early draft texts on Sonth Africa drawn up by Yugoslavia, the summit finally bowed to the demands of the African states that sanctions against the "abhorrent regime" in Pretoria should be increased and inten-

The non-aligned nations also accused South Africa of fla-grant violations of the indepen-dence plan for Namihia and appealed to the United Nations to step in and put extra pres-

The declaration described the situation in Namibia as alarming and said South Africa persistently refused to respect Security Council resolution 435, the 11-year-old blueprint for the territory's indepen-dence. It demanded nrgent action from the Security Com-cil to force South Africa to remove elements of its Koevoet counter-insurgency unit now serving with the territory's

absentia.
Instead, the Marcoses are facing criminal charges in the US where they are residents, although the ex-president has been ruled too ill to attend the

ing \$109m from the Philippine Treasury and defranding New York banks of \$165m.

# Cutting the cost of contraception

John Murray Brown looks at efforts to curb Indonesia's population

conservative, predominantly

Moslem country. The programme gets support from the leaders of all five official religions – Moslems, Hindus, Bud-

dhists, Roman Catholics and

Protestants. The message Dua Anak Cukup - two children is enough - is emblazoned over ketchup hottles, et the entrance to every village and broedcast at traffic lights.

"BKKBN is small enough to be flexible, and flexible enough to adapt to local customs," says

Mrs Ngoc Uyen Lnong, the country director of the United Nations Population Fund. "They moved from the slogan

of a small family is e happy family, to the idea that a small

family is not only a happy fam-

ily, it is also a prosperous fam-

Nations survey in 1987, 44 per cent of married women use

modern birth control methods

- and 80 per cent of those use the pill, the intra-nterine device (IUD) or injectable con-

traception. Fertility rates also

According to a United

cross subsidisation, and product choice; today the doctors and midwives at BKKBN, Indonesia's family planning agency, talk the language of New York advertising

After 18 years providing an essentially free service. BKKBN is turning to the private sector to carry some of the financial burden, as officials strive to curb the growth of the world's fifth most populous country.
Five leading contraceptive

manufacturers have agreed to sell their products at lower prices in the bope of increasing their share in this market of

175m people.

The project has been given official dispensation to advertise. The local hranches of tise. The local hranches of advertising agencies Oglivy & Mather and Saatchi and Saatchi heve emberked on what the Government likes to call a "social marketing" campaign to encourage individual choice among Indonesia'e growing urban middle class. Officials predict that hy the year 2000 about 50 per cent of year 2000 about 50 per cent of all eligible couples could be paying for their own contracep-

tives.
The move marks a watershed for what is acknowledged as one of the country's most successful public bealth poli-cies. The decision to reduce the state's role represents - et least for western donors supporting the programme - per-haps the ultimate test of any aid project: whether it creates dependency or can be genuinely self-sustaining. As one foreign consultant put it: "We don't want to supply the 747 and then be accused of cutting off the fuel."

Indonesia's family planning programme has had considerable success using a combina-tion of simple marketing tools to overcome misgivings in this By the year 2000 officials are aiming for a rate of two children per couple — with population stabilising at ebout 300m by the year 2050. According to Populi, the official family planning journal, just to meet these targets will require at least 20,000 new acceptors e day.

The US Agency for International Development last week gave \$20m to support this new "self-reliant" family planning initiative. To date, the US has

initiative. To date, the US has approved \$200m for Indonesia's family planning programme, but Washington says this is the last package. Other donors are also cutting funding.

The programme has never been short of ambitious ideas. Since coming to power in the mid-1960s President Suharto has made population control a central plank of government policy. Long-term acceptors are given awards and invited to tea et the presidential palace and even hefore the AIDS scare made such gestures popular, President Suharto was opening condom factories.

In 1985, in a move aimed at reducing BKKBN's huge recur-

ring costs, the Government introduced the Norplant, a little-tried Finnish product which when inserted under the skin provides contraception for a woman for up to five years.

More controversially.

BKBN has heen using the
Depo Provera injectable, a drug
mede by Upjohn of the US
which caused serious health
concerns in the West. In short, BKKBN adopts what one foreign aid consultant describes as "a cafeteria epproach to family planning." Under the new self-reliant

programme five products – the pill, the condom, the injectable, the inplant and the IUD – are to be sold in private clinics at up to 50 per cent off the listed Mr Simanjuntak, Indonesian

manager of the German com-pany Shering, which currently has 70 per cent of this private sector market, expects his sales to increase five times. At a time when the pharma-

ceutical industry as a whole is suffering a deep recession, Sherings is talking of new

### goes on trial in the **Philippines** By Greg Hutchinson in Manila

Marcos

THE PHILIPPINES put Mr Ferdinand Marcos, the former president, on trial in his absence yesterday for allegedly plundering the nation's wealth. This was made possible after he was declared in default by the court for not approximate summoness. answering summonses.

Mr Marcos refuses to recognise the jurisdiction of Philip-

pine courts.
The opening of the case

- the first of a planned 35 civil suits against the exiled dictator, his wife and dozens of business associates seeking a total \$100bn in damages -- marks the real beginning of the ardnous process to recover the wealth allegedy taken out of the Philippines by illegal means illegal means.
"It's about time that the

first real significant step be taken towards the recovery of hidden wealth," Mr Francisco Chavez, the Solicitor General, told the court in an opening

Within days of Mr Marcos ing overthrown in February. 1986, officials appointed hy President Corazon Aquino began compiling evidence. They were hindered until now by the sheer volume of evi-dence and procedural considerations, such as Marcos's exile and the inability to try him here on criminal charges in

New York court. They face charges of steal-

### Mujahideen Rabin in Washington for peace plan talks By Hugh Carnegy in Jerusalem MR : YITZHAK RABIN, the Israeli Defence Minister, flew to Washington yesterday for talks with the Bush Administhe issue. Moderate Palestinian leaders tration in which the two sides

will be seeking ways to advance stalled peace efforts for the occupied West Bank and Gaza Strip, Mr Rabin, a former Labour Party prime minister, is the minister with the strongest personal commitment to an Israeli peace plan based on elections in the occupied terri-tories leading to some form of

He is anxious that Washington's so far unsuccessful efforts to persuade the Pales-tine Liberation Organisation to sanction elections should not

self-government for Palestin-

Gailani's National Islamic front of Afghanistan (NIFA).

Commander Zaman was ambushed by gunmen while meeting PLO demands that a team to negotiate election terms should include some Palestinian figures from outside tance. He was seriously injured and three of his men killed. Commander. Zaman was

the occupied territories.

Mr. Shimon Peres, the
Labour leader, has also given
ground on this issue.

But a crucial stumbling
block remains the insistence. by Mr Yitzhak Shamir, the hardline Likud Prime Minister, that Israel will only deal with non-PLO representatives from within the West Bank and

ers have been assassinated in the past two months, appar-ently by rival rebel groups. Differences between Labour and Likud have bedevilled the

Israeli peace plan, with Mr Shamir and Mr Peres this week again trading public insults on

of the 20-month old uprising in the occupied territories, anxious that radical factions will gain the upper hand if political advances are not made soon, are worried by the current

A group is expected in Cairo to discuss ways of breaking the deadlock.

Egypt, which has proposed a 10-point plan to Israel for get-ting elections off the ground based on an Israeli commit-ment to ceding land for peace, has signalled its willingness to act as a go between.
But it is reluctant to get

involved in high-level contacts with Israel, such as mooted talks between President Hosni Mubarak and Mr Moshe Arens, the Israeli Foreign Minister, unless it is assured of a sub-stantive outcome. • Mr Shamir yesterday

warned Jordan not to allow attacks on Israel from its terri-tory after Katyusha rockets were fired — harmlessly – across the border early yesterday. This was the fifth cross-bor-

der incident this year and the first rocket attack for 20 years. Israeli authorities are worried that Jordanian control of Palestinian guerrilla groups has slackened after years of quiet along the border.



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**MARGARET THATCHER** 

Prime Minister of Great Britain

66 This will be the largest sports event ever held in Britain. It will be a major boost to the

local economy. I've been impressed by the energy and enthusiasm the local organisers are showing 77

# Brittan warns of harmful risk in EC social charter

By Guy de Jonquières, International Business Editor

European commissioner for competition policy, said yester-day that the Community's pro-posed social charter must not become an instrument for imposing economically harmful "social engineering" on EC

He told the Institute of Personnel Management in London that the charter had until now

seemed to many people to be a "backward looking threat".

Sir Leon indicated that ha shared many of the reservations expressed by the British government about the implications of the proposal in its current form rent form.
Any attempt to use the char-

ter to legislate employment protection or set en EC mini-mum wage would damage job creation and industrial competitiveness, he said. It must not be regarded as a form of compensation for the removal of the Community's internal trade barriers. Sir Leon voted against the

proposed charter when it was discussed by the commission earlier this year.

Yesterday's speech appears intended as a warning to his colleagues in Brussels, the



Brittan: warning on charter

European Commission base, not to push ahead with too ambitious a scheme, in the face of opposition from some EC

It was natural that countries such as the UK, which had suf-fered from their own past efforts at social engineering, should be anxious about any attempt to impose such policies by a different route, he said. The EC must not affront national sensitivities in these

Britain, however, must not automatically assume that any reference to worker participa-tion meant a requirement to

The European Community should be able to find a for-mula acceptable to the UK which recognised that workers were part of a company. Sir Leon said that, to be of

value, a social charter should set down general principles which were endorsed by all member states but which had not been universally imple-

The charter should not seek to impose one particular view of social relationships

THE strengthening of a majority of the European Parliament in support of a "social dimension" to 1992 will make it much more difficult for governments to block progress in the future, Mr Bruce Millan, European Commissioner, told the Trades Union Congress

Mr Millan, who has special responsibility for regional policy, said it was "obviously of great importance" that the Commission should obtain agreement by member states to the Social Charter as a whole.

# Hauliers face difficulties over deregulated transport market

By Kevin Brown, Transport Correspondent

BRITISH transport companies could face difficulties in operating in other European Com-munity states after 1992, despite the impending comple-tion of the single market, Mr Cecil Parkinson, the Transport Secretary, said yesterday.

Mr Parkinson told a seminar on transport and distribution in London was a danger Continental European companies would take unfair advantage of the deregulated UK transport

The Government has been pressing for EC progress on the disputed issue of cabotage - the right for companies of one member state to offer domestic services in

Mr Paul Channon, the for-

mer Transport Secretary, threatened retaliatory action against companies in some of the EC's southern states which refuse to UK shipping compa-nies the right to offer cabotage

There have also been extensive talks on the extension of cabotage to the road transport industry, but little progress has been made on overcoming West German opposition, despite compromise proposals by the European Commission.

Mr Parkinson said a British coach operator, for example, might find it difficult to operate domestic services in Spain or West Germany, but there would be no obstacles to pre-vent a Spanish company oper-

"We don't wish to engage in hidden protectionism, but we do want to ensure that our operators gain the same access to foreign markets as we are willing to offer to European operators in the UK," he said. Mr Parkinson's comments indicate he is willing to reopen the cabotage issue in talks with other Community trans-

· A "fast lane" customs clearance service introduced as part of the UK's preparation for 1992 is working well, the Cus-toms and Excise said yester-

The system allows lorries to pass through customs in as lit-tle as 90 minutes using a com-puterised consignment declara-

### Companies increase use

In Brief

# of electronic trading.

NUMBER of UK companies employing elec-tronic trading techniques has doubled over the last year. bringing the total amount of users to 2,500.

According to EDI '89, an According to EDI 'es, an industry conference organisation backed by the Department of Trade and Industry, 70 of the country's top 100 companies now trade electronically for some of their transaction, the largest number of users in any European country.

Agency broker move Seccombe Marshall & Campion, the City of London discount house, is considering entering the gilt-edged market as an agency broker. The Earl of Clarendon, the chairman, said yesterday that regulatory approvals were being sought. if these were obtained, Seccombe would hire a gilts brokers who left ANZ Bank after it wound down its glits busi-

Elf rationalises ELF AQUITAINE, the French

oil company, is planning to rationalise its North Sea oil and gas assets through a pro-gramme of swaps and disposals during the next six months.

Coal 'green pact'

British Coal has signed a "green pact" with the Nature Conservancy Council to protect wildlife and natural habitats in areas with opencast mines.

Oracle investigation The Office of Fair Trading has launched an investigation into an alleged anti-competitive practice by Oracle Teletext, the teletext provider on ITV and Channel 4 networks.

Thorn EMI changes THORN EMI, the music, lighting and technology group, told staff that it planned to reorgan-ise the management of its tele-vision and video rental chains. No shops will close and less

than 100 jobs will be lost.

# Western backing for anti-terror squad

By Philip Stephens, Political Editor

THE ORGANISATION ings and other terrorist acts. representing centre-right parties in leading Western nations at the IDV's bi-manual conference. is set to endorse a call for much tougher international action to combat terrorism.

The International Democratic Union, which counts among its members the US Republican Party and Britain's Conservative Party is expected to support proposals for the establishment of international teams of experts to counter and investigate aircraft hi-jack-

A paper set for endorsement at the IDU's bi-annual conference in Tokyo later this month says that more action is needed to strengthen the resolve of states who are faced with intolerable pressure when faced

with terrorist blackmail.

Mrs Margaret Thatcher,
Britain's Prime Minister, is
expected to tell the conference
that efforts to counter terrorism must remain a key priority for world leaders.

The paper, prepared by Sir-James Spicer, vice-chairman of the Conservative Party, calls for "total international cooperation in the exchange of information" and "determination never to deal with terror-

ists in any way or at any More specifically it calls for agreement to set up an international advisory group which would be available immedi-

jacking. That should be backed by an international team of experis practical experience to investi-gate such attacks and recom-mend measures to tighten

The paper also says that governments should declare as "outlawed" any indentified ter-rorist groups or individuals, and sanctions operated against those nations providing them

# ICI salary scheme launched to stem flight of young scientists

IMPERIAL Chemical Industries, Britain's largest chemicals group, is so con-cerned about the flight of toprank scientists and engineers from UK universities that it has decided to top up the salaries of some young academic chemical engineers.

Dr Peter Doyle, ICI's research and technology direc-tor, said yesterday the company's initiative was designed "to help prevent the collapse of chemical engineering teaching and research in British univer-

He was speaking on the announcement of the first two winners of ICI's fellowship scheme, Dr Lynn Gladden, an assistant lecturer at Cambridge, and Dr John Woodley, an assistant lecturer at University College, London.

BRITAIN would be plunged

into "industrial anarchy" if the demands made by the TUC for

the removal of the existing

curbs on union power were to be introduced by a Labour Government, Mr Kenneth

Baker, the Conservative Party chairman, claimed yesterday. He was joined by Sir Geoff-rey Howe, the leader of the

House of Commons, in a bid to exploit the differences which

have emerged at the TUC's

Blackpool congress between

Labour's industrial and politi-cal wings over the repeal of

industrial relations law.

By Ivor Owen, Parliamentary Correspondent

Under the five-year scheme, ICI will supplement their salary by £5,000 a year in the first and second years, by £4,000 in the third, by £3,000 in the fourth and by £3,000 in the fifth. The academies will spend some time working with ICI during the five years.

The payments are designed to bridge the gap between what young chemical engineers in universities earn at the start of

universities earn at the start of their careers compared and what they would earn in industry. The payments tail off in anticipation that the academ-ics will earn consultancy fees

as they gain experience.

The large gap between academic and industrial salaries acted as a disincentive for top flight young engineers and sci-entists to work in the universi-

Baker predicts union 'anarchy'

rey cast doubt on the shility of Mr Neil Kinnock, the leader of

the opposition Labour Party, to

honour his assurance following

the TUC vote that the unions

would not be allowed to set

Labour Party policy. In a letter to the Labour

leader, Mr Baker asserted that the trade union leaders were

demanding "a licence to dis-rupt the economic life of

Britain and full protection

from the current consequences

of doing so". At the same time Mr Baker

suggested that the demands

Dr Doyle said the company, which recruits about 50 chemical engineers a year straight from college, was concerned about how British universities will meet future demand for chemical engineers: "the demand will continue to increase and that worries me against the demographic

The Institution of Chemical Engineers estimates that large British companies are failing to fill about one in six of the

vacancies they have for graduate chemical engineers.

Earlier in the year, Mr Kenneth Baker, the then Education Secretary, called on more conpenies to top up the salaries of university lecturers, following. Esso's decision to supplement the salaries of academic engi-

Kinnock would admit.

review document.

To support this opinion, he quoted a comment by Mr Michael Meacher, the shadow-employment secretary, that there was "nothing incompatible" between the decisions

reached at Blackpool by the

TUC and the party's policy

Mr. Kinnock replied nothing

in Labour's proposals would

"allow any grouping" to dis-rapt the economic life of

Both Mr Baker and Sir Geoff-ey cast doubt on the ability of to the position resulting from Ir Neil Kinnock, the leader of Labour's policy review than Mr

## sought for European ambitions

By Raymond Snoddy

Security

THE New Statesman and social weekly whose founders included George Bernard Shaw, has decided to seek either a purchaser prepared to take a large minority stake in the comment.

take a large minority stake in the company.

The magazine, now controlled by a trust made up of private individuals, has decided that it needs a substantial injection of capital to secure its future.

If Pat Coyne, chief executive of the Statesman and Nation Publishing company said yesterday the step had been taken "because it is difficult to keep going as we are." The hoard had decided that it is prepared to sell the company bat only to a good home.

"The loss of our independence would be a cause of regret to some people but it would depend on how it was done," said Mr Coyne who is looking for up to £2m for a minority stake.

The New Statesman and

S. LOF

The New Statesman and Society was formed as a result of the merger of the New Statesman and New Society last year. Circulation is now. heat year. Circulation is now nearly 40,000 and there are hopes that the magazine, which lost 2400,000 last year would begin to break even in the current financial year.

The aim is to turn the magazine into an English language European political and social weekly, something that would need expanded promotion and advertising sales operation.



THE MONTHLY MAGAZINE

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THE FINANCIAL TIMES

In this months issue:

Tax and the entertainer Is Hong Kong finished? In search of the Swiss role The best from Britain **Good manors** 

Inly Sabena's new service makes you

It's always those little touches that make all the difference. The quiet luxury of our First Class cabin. The haute cuisine of Belgium's top chefs. The personal attention and special comfort of Business Class. The gentle manner and attentive service of our cabin staff. In fact, from the moment your journey with us begins, you'll experience a level of service refined to attend your every comfort. Long or short haul, you'll appreciate the difference with Sabena, naturally. WHO ELSE WOULD DREAM OF DOING AS MUCH.

# Break-up of British Coal risks further pit closures

By Charles Leadbeater, Labour Editor

THE BRITISH coal industry be a smaller industry, basically would contract significantly if only servicing power stations. it were broken up into separate The report says separate pri-operating companies when it cing might reveal the profit-was privatised, according to a shility of areas but "at the confidential British Coal expense of traumatic changes

report. in the industry which would the prospect of further pit have very wide repercussions closures this financial year are throughout the economy."

tion into separate companies based on coalfields or units within them has emerged as the most likely form of privati-

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The report, prepared in May, examines what would happen tem involves cross-subsidy if British Coal areas were allowed to price and market areas of production, to allow their coal separately rather British Coal to charge standar-than through the centralized than through the centralised system which operates at the

It concludes: "A price war is borne out by confidential would start and the inevitable financial returns for British

closures this financial year are raised by confidential British. Coal financial returns which show that more than half the corporation's \$3 collieries incurred a combined loss of about £96.5m, including interest charges, in the first quarter of the financial year. The break-up of the corporation into senarate companies throughout the economy. It gives as an example what would happen if the South Yorkshire area were allowed to compete with areas such as incurred a combined loss of his high duality coking coal market. quality coking coal market supplying coke ovens and

exports markets and convert its production to a basic power station blend. dised prices in spite of differing production costs.

They believe that conclusion winners would be those areas. Coals 33 collieries for the three pits with the lowest production! houths to June. The figures costs per unit of heat. The show that 55 collieries, which inevitable consequence would between them employed 47,126

over results of Lloyd's subsidiary By David Waller miners, made a combined loss of £136.8m. The returns show that 62 pits, employing 53,771 miners, were operating beyond the cost targets the corporation has set for nite the cost targets.

ERNST & Whinney, the London accountants, has heavily qualified the accounts of Lioncover – the specialist insurance subisidiary set up by Lloyd's of London to take over the liabilities of the noto-rious PCW syndicates — for the second year running.

has set for pits to attract investment. At these pits it cost more than £1.50 to pro-

duce a gigajoule's worth of

coal, a measure of the heat

generated by a tonne of coal.

Productivity, which has risen by 90 per cent since the send of the 1984-85 miners'

strike, averaged 4.4 tonnes per manshift, ranging from 5.99 in North Yorkshire to 3.8 tonnes in South Wales.

British Coal said the figures did not include profits from the sale of land and open-cast min-

ing which make a substantial

contribution to offset losses from deep mined production. The profit and loss figures include interest charges which will amount to £550m this financial year, in the wake of the rise in interest rates.

The corporation and the

mining unions are pressing for legislation to be introduced

this autumn to write off a sig-

nificant proportion of the industry's fibn debt. This

would transform its financial performance.

Lioncover's accounts show that the estimate of gross out-standing claims on the PCW syndicates has risen from 2513m to £553m and that there are still doubts over recoverability of claims supposedly covered by reinsurance.

The net operating deficit was £5.11m, an amount which which the types of the cettle.

under the terms of the settle-ment between Lloyd's and the PCW names in May 1987 has to be met by Lloyd's Central

In its audit report, Ernst & Whinney state that they are : unable to express an opinion on whether the company's record accurately reflect its

financial position".

THREE years after what is generally agreed to have been a vintage year for the insur-ance industry, the Lloyd's of London insurance market yesterday reported record pre-tax profits of 2648.46m for 1986.

# Confidential report says half UK pits run at a loss | Doubts cast | Survey shows profits squeeze

By Peter Norman, Economics Correspondent

BRITISH retailers and growth since 1984. wholesalers are suffering a squeeze on margins and are viewing their overall short term business prospects with less optimism than at any time

in the past six years.

That is the finding of the latest Confederation of British Industry/Financial Times distributive trades survey.

The August survey of around 450 companies in the retail, wholesale and motor trades provided further evidence that the Government's high interest rate policy is constricting consumer demand. In retailing, there was a slight pick-up in sales growth

in August after July when sales were virtually stagnant compared with July last year. Wholesalers, however, reported their lowest rate of sales

Mr Nigel Whittaker, chairman of the CBI distributive trades panel, said the slow sales growth in the wholesale sector last month showed that restrained consumer spending is now beginning to spread

throughout the economy. The recovery in August retail sales was limited to grocers, specialist food outlets and clothing stores, he said. The sharp slow-down in the housing market had restricted demand for such "big ticket" items as carpets, furniture and electrical equipment and doit-yourself goods.

Mr Whittaker said the latest survey showed "a significant fall of confidence" among companies polled compared with last summer when consumer last summer when consumer demand was at its peak. He did

not believe that the revival of retail sales in August marked a bottoming out of adverse busi-ness conditions in the distributive trades sector. He predicted difficult conditions for many retailers for 18 months.

The survey found that retailers and wholesalers are less optimistic about business in the next three months than at any time since the survey was started in 1983 despite expectations of some recovery in sales

this month. Slower dsmand growth is combining with increased costs for wages and rents to squeeze profit margins. Some retailers are suffering because increased floor space ordered during the period of strong consumer demand is now coming on stream at a time of slower demand growth.

### **Electricity** industry outlines trading plan

By Maurice Samuelson

THE TWO SIDES of the electricity industry have finally agreed on a system of trading which, they say, will remove the growing threat to the Government's privatisa-

tion timetable.

They want to replace the idea of a pure spot market in electricity, which they regard as hopelessly unworkable, with a blend of short term trading and long term con-tracts which will also allow new competitors to enter the

The four-page document, delivered to Mr John Wake-ham, Energy Secretary, also proposes a compromise on how much of the large industrial market could be supplied directly by the generating companies rather than the suc-

companies rather than the successors of the area boards which supply it at present.

The deadlock on this issue has been the principal cause of the probable slippage in the privatisation timetable.

The proposals come from the

12 area distribution companies of England and Wales and National Power and Power-Gen, which will take over the power stations of the Central Electricity Generating Board.

# Inquiry examines 'serious misconduct'

By Richard Waters

Industry is investigating whether there was "serious misconduct" at Homes. Assured, a company which at one time had as chems 20,000 council house tenants seeking.

to buy their homes. executive directors included Sir Edward du Cam, chairman

chases so far. protection policy — even
The DTI investigation is though there was no mortgage

including fraud. The Department said that it, never confirms section 447 investigations, of which it conducts around 100 a year, to pro-

into the company.

The investigation is thought

THE Department of Trade and to To do this, salesmen gave Industry, is universigating the tenants estimates of the value of their properties which were deliberately pitched low. These estimates were produced by impressive hand-held computers, which were pro-grammed to produce a valua-tion. The valuations encouraged tenants to epply to buy their homes—and to take out an endowment policy, which earned the salesmen

commissions. · When it became clear that a property would cost more than a tenant had expected, a sec-

Assured took a commission Some tenants were offered loans which were then pres-ented to building societies as home improvement loans, when in fact they were being used for other purposes. These were known as "hardwood door" losus, an allusion to the lact that many were presented to building societies as loans to

buy new front doors. According to one of those involved in an investigation of the company, a number of building societies were the

Mr Christopher Morris, the provisional liquidator, said he was embarked on an investigation which may result in the directors being made liable for part of the company's debts.

main victims. . . .

# **TUC** backs Labour defence stand

THE opposition Labour Party leadership's attempt to switch from a unilateralist to a multi-lateralist nuclear disarmament policy received further encouragement yesterday when Trades Union Congress in Blackpool passed a motion in line with the change.

The motion, which snpported involvement in multilateral and bilateral peace initiatives, was passed by 4.84m to 2.79m votes against opposition from both left-and right-wing Despite the opposition led by the Amalgamated Engineering Union and the Transport and General Workers' Union, the vote confirms the likelihood of a revised defence policy being epproved at the Labour conference next month.

The composite motion calling for the Government to "implement unilateral initia-tives as speedily as possible" was proposed by the general technical union and National

Communications Union Both are committed to unilateral nuclear disarmament, and Mr Doug Hoyle, MSF president, later said the union would be voting for a stricter form of unilateralism at the Labour conference.

THE health union Cohse has started talks with the pnblic services unions Nupe and Nalgo on a merger that would create the biggest British union. The talks are expected

# at Homes Assured

Homes Assured, whose non-

of Lonrho and a former Conservative Party minister, went into liquidation at the end of . last week with debts estimated : at 26m. Many of the companys'. clients lost money through their involvement with the ond salesman would appear to company, and only 1,500 have sell a top-up policy. This often completed their house purincluded the sale of a mortgage

panies Act, which gives it power in place status times panies Act, which gives it power apply for home improvement of "serious misconduct;" loans, from which Homes including frand

tect the companies concerned.

Avon and Somerset police,
however, said yesterday that
the case had been referred to
the DTI, and it was independently confirmed that government inspectors are looking

to stem from a police enquiry into Homes Assured's Midlands subsidiary early this year. This uncovered a number of allegations of misconduct,

encouraged council tenants to bny their own homes even though they could not afford

will be made at the party's annual conference to be held

crais and the SDP. Leading figures in the party

have put down a motion emphasising that the greens present a new and radically different alternative to conser-vatism, socialism, liberals and

later this month.

### Directors risk iail threat over computer piracy

Microsoft, Lotus and Ashton Tate, the world's three largest personal computer software companies, have joined forces to warn British managers of Members will also discuss a motion proposing a birth control campaign aimed at reducing the population of Britain to between 30 and 40m from its the new risks they are runin

between 30 and 40m from its present level of 56.9m. Under a voluntary system Britain would work with other governments to establish regional levels of sustainable population.

Attempts will also be made to streamline the diffusementy organisation. But a May's 19 have one, national leader instead of the present system of six party "speakers" has been sidetracked and is unlikely to be debated.

The main debate will be about the philosophy of the party following its unexpected success in the European elections when it came ahead of the Social and Liberal Democrats and the SDP. came into force on August 1

Software Theft, said it was not criminals who represented the greatest threat to the software

anarchism.It says that this "unique role" should be stressed in all publicity mate-The intention of the motion is to refute the Conservative Party campaign to depict the Greens as dominated by lef-



Last year, Lloyd's brought nearly £1,000 million of invisible earnings into the United Kingdom - the country's biggest single contributor.

Lloyd's generated a pre-tax profit of £649 million for its members in 1986, the last year reported under its three year accounting

Lloyd's capacity to underwrite insurance risks has risen from £3,000 million in 1979 to almost £11,000 million this year, provided by 31,329 members of Lloyd's.

Three quarters of Lloyd's business originates overseas.

Lloyd's supports innovation in industry and technology, from the Channel

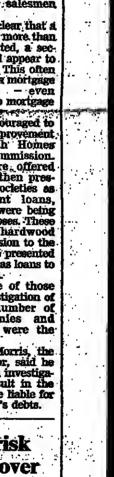
Tunnel to commercial satellites, and social projects with Business in the Community.

One in seven of the cars on Britain's roads is insured by Lloyd's.

Overall an excellent record but, more importantly, proof that underwriting expertise, innovation and long experience of a worldwide market can still bring rewards to Lloyd's

> of London, to its members and customers and albeit invisibly - to the community at large.

For a copy of Lloyd's Global Report and Accounts at 31 December 1988 please write to Lloyd's of London Press, Sheepen Place, Colchester, Essex CO3 3LP, or collect one from Lloyd's Public Affairs Dept, Information Office, Lower Ground Floor, Lloyd's of London, One Lime Street, London EC3M 7HA.





### Greens debate role after Euro election success By John Hunt

The company directors can now be sent to jall if they allow illegally copied or "pirated" computer software to be used or distributed in their organisations.

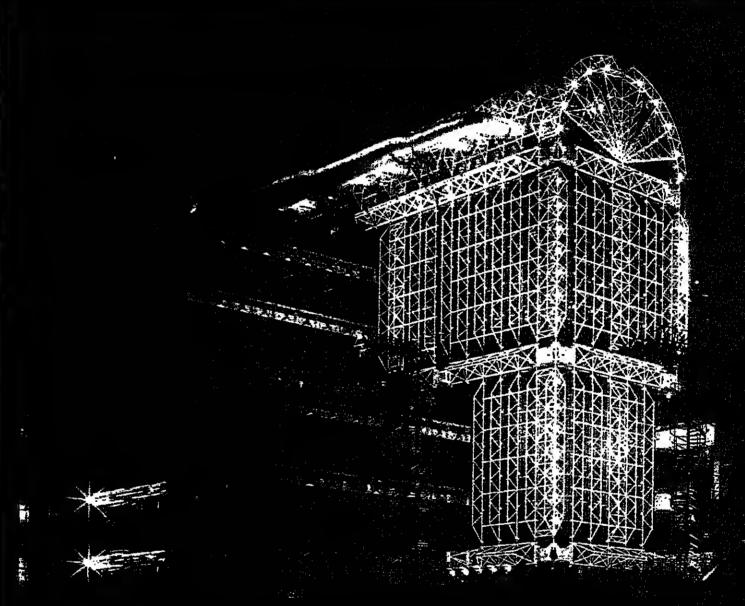
Next week they are launching a press campaign to warn company directors that they could be jailed for up to two years if they knowingly allow distribution of illegal software in their organisations.

The new penalty is a consequence of the Copyright, Designs and Patents Art which came into force on August 1

Pirated software is thought to have cost the fledgling UK personal computer software industry £150m in lost licence

Mr Bob Hay, operations director of Federation Against industry but individuals in large companies who were not aware they were breaking the law by copying software and passing it to their friends and colleagues.

He said most responsible software houses had removed anti-copying devices from their software in response to



he offices of Hngo Boss near Stuttgart are everything one would expect from the model of e modern clothing company. The walls are white. The desks are black. The only splasb of colour comes from the abstract expressionist oil paintings on the walls.

The only incongruous touch is the picture of a factory leaning against one of the office walls. The factory is owned by Joseph & Feiss at Columbus, Ohio, in the US. It is one of the ecormous industrial edifices erected many years ago to accommodate thousands of workers and an elaborate pro-

duction process. The contrast between the two companies could scarcely be more marked. Boss is one of the oew generation of West German clothing companies that have used sharp design and a sophisticated system of subcontracting to make their mark on the international marketplace. Joseph is typical of the old guard of North American manufacturers that make all their products in-bouse and rarely sell outside

Earlier this year Hugo Boss bought Joseph & Felss as a base in the US. It is now starting to reorganise the fac-tory to match its owo standards of quality and efficiency

in men's wear production. Clothing is not a sophisticated industry. In recent years certain parts of the production process, such as cutting cloth, have been automated, but it is still largely labour-intensive. The most important part of the process - garment assembly, or stitching, - is still executed by people poring over sewing

machines.
The labour-intensive nature of the clothing industry means that companies in emerging economies, with low lebour costs, almost always bave e competitive advantage over established manufacturers in the developed world.

As e result, the chief chal-lenge for the established manufacturers has been to battle to become competitive against the emerging companies in the Far East. The successful clothing companies have been those that have either found a way of differentiating their products from those of their low cost competitors – through design or quality - or that have organised production so efficiently that they have eroded the cost advantage of the Far East. The most successful companies have been those thet

Hugo Boss, like its fellow

Clothing manufacture

# structure suited to quality

Alice Rawsthorn explains Hugo Boss's strategic use of subcontracting to maintain standards and flexibility

The story of Hugo Boss begins in the aarly 1920s when the eponymous founder started a small workwear factory in the tiny town of Metzingen, near Stuttgart in West Germany.

During the Second World War the

factory switched production to make military uniforms. In the post-war years it used its new-found tailoring chaigues to make men's suits, But it

West German clothing compa-nies Steilmann, Jil Sander and Escada, realised long ago that the high cost of West German

labour left it with oo hope of

competing on cost against the

emerging producers.

The West Germans in general have overcome the "differentiation" problem by concentrating on the upper-to-middle market for contemporary classic electrics.

sic clothing. The Boss solution is to introduce sharply styled suits, in Italian fabrics, which are less extreme in design and

less expensive than those of other designers such as Giorgio

that so large a part of clothing production is in the labour-in-

tensive area of stitching - and

there is little scope for automa-

tion in this area - the most efficient companies coocen-

trate investment in all the other areas of production to ensure that their machinists

Boss has been eutomating

the production process at its main factory in Metzingeo,

near Stuttgart, since the 1970s.

This year it completed a pro-

gramme of fully automating its

systems for storing raw materials and shipping the garments.

accurately as possible, thereby

company is that it can increase

It has also introduced com-

time is used effectively.

But the West Germans have also developed highly efficient systems of production. Given

Armani.

was only in the late 1980s — when Jochen and tiwe Holy, grandsons of the founder, joined the family business — that the company started to concentrate on suits rather than workwaar. Tha. Holy brothera realised there was a market for the sert of sharply styled suits they wanted to wear themselves, initially they con-centrated on selling within West Ger-

bulk, but the brand now includes sportswear, shoes end aftershave. By the time it went public in 1985, Boss could claim sales of DM300m.

meny, but in the early 1970s they started to export to other countries.

Bose expanded rapidity; by 1980 its sales surpassed Dikti00m (£33m), it then began to diversify into other products. Men's suits still form the facturing ventures in Brazil and Australia and Aust DM33m on turnover of DM596m.

Boes now sells in North America
and the Fer East, as well as across
Europe, it has established joint manufacturing ventures in Brazil and Austrails and a distribution company in
France. In January it strengthened its
position in the US by buying Joseph &
Folias.

be more flexible in the compo-sition of its collections. As men's wear styles change — from loose linen suits one season, to a more stylised look for the next Boss simply switches its subcontractors to switches its subcontractors to accommodate the new trend.

By subcontracting Boss has boosted its output without incurring befty investment costs and straining cashflow. This has beloed enormously in enabling it to build up the export sales business that provided 40 per cent of its BM596m (£195m) turnover in 1988 and should provide more than half its sales this year. Initially Boss concentrated

Initially Boss concentrated its export activities on the rest of Europe. But in recent years the North American market has become increesingly important. It started to sell to the US, through an agent, in 1977 and set up a distribution company in New York, headed by Barry Wishnow in 1986. Hugo Boss sales in the US have since risen rapidly

thanks, in part, to its use of product placement in TV series such as Miami Vice and LA Law. This year the US is expec-ted to overtake France as its biggest export market.

But Boss had become con-cerned about the long-term security of its US sales. The fluctuation of the dollar against the deutschmark on the foreign exchange markets was disrupting the profitability

Similarly the cost of shipping merchandise to the US from Europe, combined with import duties, meant that the eventual prices of some stan-dard products — such as shirts and Tehirts — were too high in the US in the US.

Boss was also concerned that the tide of protectionist senti-ment in the US - where the textile industry has staged several, so far unsuccessful, lobhies for import restraints could restrict imports of Euro-

pean clothing in the future.
So the company decided that it needed a manufacturing base in the US. In January it acquired 75 per cent of Joseph & Feiss, one of the oldest established US men's wear manufacturers with labels such as Cricketeer and Baracuta. Wishnow, the head of its US distrinow, the head of its US distri-

bution business, bought tha remaining 25 per cent. Whereas Boss is structured. as a flexible manufacturing and sourcing business, Joseph handles all its own manufacturing. The contrast between turing. The contrast between the two companies is illus-trated by the fact that Boss, with its subcontracting system, made sales of £195m with e workforce of 1,300 last year, while Joseph made £100m with a workforce of 2,000. Ross is determined not to

Boss is determined not to impose its own structure and systems on Joseph. Wa bought the business because we have to think more internationally and to have access to American know-how," says Jochen Holy, a grandson of the founder who now runs the company with his brother Uwe.

"Changes will be made but we will move slowly."
Holy hopes that the Joseph management team will learn lessons from Boss, but will choose what to implement rather than being told to do so rather than being told to do so by West Germany. Teams from Ohio have already visited the Metzingen plant and Boss has sent its own West German employees to Joseph. Joseph will retain responsibility for distance buying, but the Boss team will put it in bouch with its suppliers in Italy.

Ratty Wishnow has become

Barry Wishnow has become president of the US subsidiary. The Holy brothers go to the US every month for board meetings.
The first new initiative for

Joseph will be a new collection of Hugo Boss business suits, designed for the US market, which will be introduced this autumn. The new collection will not only be devised to appeal to American taste but, by being manufactured in the US, the suits will retail for around \$550 to \$600 each, rather than \$700 if shipped

from Europe.

The first collection will be produced at Joseph's existing plant. If it is not successful, Boss may consider opening a new unit to its own specifications at Columbus. We will see how it goes," says Jochen Holy. "Maybe we will have to change things in the future, but the decisions must be made in the US. We are not going to force change on them."

# Business

Company-wide quality improvement, Berkshire, Octo-ber 16-18. Fee: £605 + VAT. Details from The Conference Manager, David Hutchings Associates, 13/14 Herminge Parade, High Street, Ascot, Berkshire SL5 THE, Tet. 0880 28712. Fax: 0990 25968.

Human resources and the future of work, London Octoher 18-19. Fee: 5650 + VAT. Details from Intro UK, 70 Bell Street, Henley-on-Thames, Oxfordshire, RG9 2BN, Tel-0491 410 222. Fax 0491 410 256.

Technical writing. London. November 23-24. Fee: 1545 + VAT. Details from The Infoma fics Resource Centre, 2 The Chapel, Royal Victoria Patri-otic Building, Fitzhiugh Grove, London SW18 35K, Tel. 871 2546. Fax: 871 3866.

Management skills for wo Management as its for women, London. November 13-14. Fee: £545 + VAT. Details from Mon-adnock International, 2 The Chapel, Royal Victoria Patri-otic Building, Fizhugh Grove, London SW18 3SX. Tel: 01-871 2546. Fax: 871 3866.

The marketing superstars, London November 27 and 28. Fee: £592.25. Details from Nicholas van Zanten, Meet The Press, 91 Regent Street, Lon-don W1R 7TB. Tel: 01-437,6124

The new Companies Act 1989 conference, London. November 8. Fee: £205 (£215 after Septem-8. Fee: 2206 (£215 after September 20). Details from Tolley Publishing Co, Conference Department, Freepost, Tolley House, 2 Addiscombe Road, Croydon, Surrey CR9 9EA. Tel:01-680 5682. Fax: 01-686 3155.

Optimising growth in industrial markets, Manchester, November 23. Fee: £245 + VAT. Details from Marketing Improvements Learning Limited, FREEPOST, 17 Ulster Terrace, Outer Circle, Regents Park, London NW1.

Manufacturing strategy and success, London. November 10. Fee: £276; individual/associate members £218.50; corporate members £189.75. Details from The Strategic Planning Society, 17 Porland Place, London Win 3AF, Tel. 01-636 7737.

Keeping the tax man- at bay, London, October 18, Fee: £276, Details from The Overseas Taxation Company, 14 West Smith-field, London ECIA 9HY. Tel:01-248 1212, ext 4414.



r-elded design and pattern planning

output without incurring extra overheads. The disadvantage is that it runs the risk of losing control over the quality of its merchandise. Boss has developed a rigorous system of quality management to overcome this problem.

Its subcontracting system is co-ordinated from Metzingen. As well as the factory there, puter-aided design and pattern planning to speed up the pro-cess of designing garments and Boss owns a smaller plant a few kilometres away and some preparing for production. Boss is now installing a computer-ised cloth-cutting system to ensure that the cloth is cut as plants around Wurzburg in central Germany. The rest of its merchandise is sourced from subcontractors in Germany, Italy, Greece and Mauri-

minimising waste.

Boss, like most of the other The subcontractors are cho-sen because of their expertise large West German clothing companies, has also developed a system of subcontracting proin different areas of clothing production. Some specialise in duction to other manufacturmaking formal wear, like toxedos. Others make less strucers. Usually, subcontracting tured linen suits, sports clothes involves one company commis sioning production from another; the advantage to the Boss has a team of about 15

employed solely to decide which subcontractors should be used, according to their dif-ferent skills and manufacturing capacity. They also assess the logistics of sending mer-chandise from one country to another. There are restrictions, for example, on importing into the US from some of these

All the preparation for the collections - from design to the ordering of raw materials - is executed at Metzingen. Fabrics and trimmings, such as buttons and labels, are ordered centrally. When they arrive at Metzingen they are checked to ensure that the quality and quantity is correct. They are then dispatched, together with the patterns, to the relevant subcontractors.

Boss employs a team of more

than 20 quality managers who travel around the world to ensure that the subcontractors people at Metzingen who are are meeting its quality stan-

dards. The company often sends a quality manager to work on a permanent basis at the larger subcontractors, while smaller suppliers will receive regular visits.

The quality managers check

everything from the position-ing of buttons to whether the finished garments are pressed properly. They also make sure that the subcontractors'

When the garments are completed, they are sent back to Metzingen where the quality controllers check them - all over again - to ensure that they meet Boss standards. The garments are then dispatched to retailers by the automated shipping system.
The subcontracting system

has been structured to ensure that the quality of a Hugo Boss garment will be exactly the same no matter where it was

TECHNOLOGY As Britain's roads become more congested by the day, FT writers assess the problem of developing an efficient infrastructure

# Britain's roads are grinding to a halt. After years of inac-tion and underspending, even the British Government now accepts that radical solutions are

But what can be done? The Confederation of British Industry esti-mates that congestion is costing UK companies £15bn a year. Backed hy the British Roads Federation, it has demanded a huge road building

The Government has responded to growing concern by doubling the roads construction programme to £12bn and announcing public trans-port projects for London worth

Will this belp? The Institution of Civil Engineers (ICE) says the infrastructure is so antiquated that rising demand will continue to outstrip any increases in capacity.

Attempts to solve congestion by increasing capacity tend to hit two problems. The first is that demand often rises more quickly than new capacity can be provided, partly because of long lead times for transport projects.

There are alternatives. One is to reduce demand by increasing taxation on vehicles and fuel. More radically, governments could restrict access to congested areas by setting charges covering either defined areas or specific rontes. This approach has already been tried in Hong Kong, using entomatic vehicle identification technology.

The Hong Kong system used inductive loops buried under tha surface of roads in the centre of the

colony. These particular loops iden-tified "electronic number plates" welded on to vehicles, and transmitted details of the cars' movements to a central computer.

done through traffic management systems (TMS), which adapt traffic signals to prevailing conditions, and by increasing the flow of information to drivers, enabling them to avoid trouble spots.

TMS systems are operated in several hig cities in Europe and North America. They help to optimise the flow of traffic hy feeding informa-tion gathered through inductive

loops to traffic light systems.
The most interesting development, however, is in information systems, especially those which offer detailed route guidance.

Personnel on these systems has Research on these systems has

Towards a smoother ride through the bottleneck

The second is that transport infrastructure projects provoke despired public resistance. For example, tentestive Government for local arrangements of company and the UK. The projects provoke deeply unpopular with local resistance. The example are alternatives. One is to reduce demand by increasing taxare from the company has been awarded a form of the UK, where the General Electric Company has been awarded a licence to operate a whole of the smart reduce demand by increasing taxare from the control of the company has been awarded a licence to operate a pilot system in company has been awarded a licence to operate a pilot system in care award of the UK licence to operate a road gridge with have to operate a with sure to oper mental system is operating in her-lin (see accompanying article), and the UK, where the General Electric Company has been awarded a licence to operate a pilot system in central London.

Both systems work in the same

way: the driver enters his destination on a keypad, probably using postcodes, and visual and spoken route guidance directions are given

at junctions.

The navigating is done by an incar computer which receives information on traffic conditions through infra-red signals from roadside beacons, usually mounted on traffic lights. The big development is that the system is dynamic. - the in-car computer feeds a cen-tral computer with information on

The award of the UK licence to GEC was paradoxical, since the British system, known as Autoguide, relies partly on technology developed by Siemens in West Germany. Siemens had backed a rival consortium led by Plessey, which was he award a technol licence. may be awarded a second licence for e further pilot scheme outside

GEC says it followed the techno-logical lead set by Siemens to help develop a single world standard for ronte guidance systems, which will help to maximise sales potential. An Anglo/French/West German working party is drawing up detailed specifications. Initially, the London system will

be programmed with historical

ted with in-car computers.

Mike Chandler, insinaging director of GEC's Autoguide and Traffic Automation subsidiaries, says the system will squeeze around 10 per cent extra capacity out of existing roads when it is fully operational in 1992.

in 1992. But route guidance systems present governments with a number of is politically feasible unless the tricky political problems. In the system is operated by a public UK, Autoguide is being licensed as autority which can combine the a purely commercial venture. Users functions of route guidance, road will pay around £250 for the in-car pricing and traffic management. a purely commercial venture. Users will pay around £250 for the in-car unit, plus an annual subscription of 280 to 270 for a smart card to vali-

tions from the value of the smart card. This would present some policing problems, but would avoid the civil liberties problems which crippled the Hong Kong experiment. The system could also be linked to traffic management systems by using the information transmitted.

Kevin Brown

# urg Sparmann picks up a small remote control device, taps a few keys and up comes our destination on a small screeo fixed above the dashboard of e Volkswagen

Tegel airport and our goal is the Congress Hall, 6.6 km away. As we pass a set of traf-fic lights, the single black arrow on the screen becomes three arrows, pointing left, right and straight ahead. Some 60 metres later, only the one pointing to the right remains. "Recute Fahrspur" (right lane), says an assertive voice.

In the small rectangle next to the arrow, several horizontal bars appear to help with the next manoeuvre. The picture then changes to a circle of small arrows and a new instruction sounds: "Kreisver-kehr, vierte Ausfahrt" (roundabout, fourth exit). After the roundabout, the arrows revert to their neutral three-headed positioo and the rectangle, in which the bars have gradually disappeared, is empty.

We are in the hands of the

Berlin Route Guidance and Information System, or LISB (Leit- und Informations-System Berlin), which works by the transmission of infra-red sig-nals through beacons attached to 230 of the city's 1,200 traffic lights. Co-ordinating it is a central computer. "You never get lost. That's the beauty of the system," says Sparmann, managing director of SNV, a public transport research and consul-tancy group. SNV, independent

# Beating the traffic by the dashboard of e Volkswagen minibus. We are at West Berlin's Tegel airport and our goal is

and non-profit making, has links with federal, state and

local anthorities, as well as with industry.

SNV provides the scientific back-up for LISB, which began in July this year. Half of the cost of the DM 20m (£5.5m) one-year project is being met hy Siemens and Bosch, the West German electronics com-panies, and half by the Federal Research Ministry and the city of West Berlin. Siemens has the leading industrial role, having developed the concept and the software, while Bosch provides the in-car screen display. The system is designed to cover West Berlin's 480 sq km. Taking part are 700 vehicles; altogether the city has 750,000. You have to follow the sys-

mann. "Sometimes, if you know your way, you hesitate to follow the directions. But the system is usually right." Nearing our destination, we pass the old Reichstag (Parliament) building, not far from the Berlin Wall. We turn right, as the arrow indicates, and come to the post-war Congress: Hall. The disembodied voice tells us we have arrived: "Ziel-

tem and trust it," says Spar-

reached). If the voice proves too tiresome, it can be switched off. A gong-like noise

sounds whenever a visual instruction is given.

Sparmann hopes that the scheme will oot only be made permanent in West Berlin, hut also taken up elsewhere in West Germany. With so many vehicles on the roads — West Berlin could have 1m by the year 2000 - interest is increasing in systems like LISB. West Germany already has around 30m cars for a population of 61m. Congestion, safety, pollutioo and eoergy-saving are issues that loom for planners, politicians, the motor industry and the public.

in such e car-conscious country as West Germany, these matters are avidly discussed. But West German roads are also subjected to heavy crossborder traffic. Simply expanding the road network to accommodate the extra load would not solve the problem. Romuald von Tomkewitsch, the Siemens manager responsihle for LISB, says using radio, car telephooes or direct satel-lite broadcasting to link cars

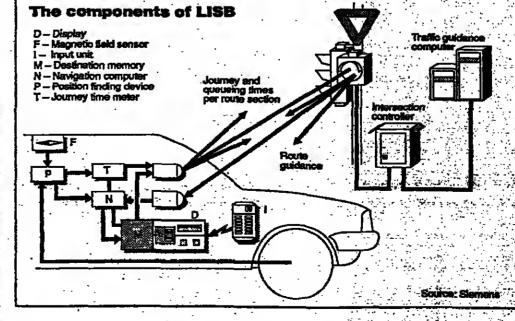
geblet erreicht" (target area and computers in a guidance system would be too complex and costly. The advantage of tha traffic light network is that the laying of new cables would be virtually unnecessary, keep-ing costs to a minimum.

Why infra-red signals rather than induction loops or microwaves? Von Tomkewitsch says they are less affected by fog, snow or rain; a large amount of data (40 kilobytes in less than a second) can be sent; the transmitters and receivers are cheap to make and easy to install; and the rays can be simply focused with lenses.

The aim is to come up with a

system that can be installed in a car for less than DM 1,000, with the screen set into the dashboard. At present, it takes a day to retro-fit the guidance device in a car at a cost of around DM 5,000.

Information about the state of traffic comes from the cars involved in LISB; these include taxis, commercial vehicles and rental cars, as well as private ones, to provide a more com-plete evaluation. Each car's navigation computer has a capacity of 64 kilobytes, which will ultimately be doubled.



Once LISE is fully under way, the vehicles will measure and report both travel times and waiting times at lights. The timing of traffic light changes will be continually adapted to optimise the flow, to the advantage of all drivers. This so-called dynamic phase, in which traffic information will be updated with as many as Im routes being recomputed every five minutes, will start

later this eutumn. To apply LISB over the whole country, some 15,000 heacons would have to be installed. At this stage, however, even the West Berlin project's future is not wholly

green coalition of Social Demo-

crats and Greens needs to be

assured. It was approved under the Christian Democrat city government which was voted out in February. The new red-

convinced of the scheme's worth, with radical ecologists contending that it makes driving too pleasant.

Sparmann has a few arguments up his alceve, though.
The LISB computer's information about the state of West Berlin's main mads — it does not cover small, residential ones - could be used not only to help traffic flows, but also to

give buses priority over cars when necessary. Drivers could also be induced to park their cars and use suburban rail-ways. Dangerous goods could be sent on routes that avoided bridges, tunnels and built up areas, while road haulage affi-ciency could be improved by indicating the best routes for goods distribution.

with roughly one per 1,000 of West Berlin's vehicles fitted out with LISB equipment, you Tomkewitsch and Spermann reckon adequate initial results can be obtained. For constantly underly the constantly underly underly the constantly underly the constantly underly underly the constantly underly the constantly underly the constantly underly the constantly underly underly the constantly underly underly underly the constantly underly can be obtained. For constantly updated traffic information, a higher proportion will be needed. The Siemens mininger hopes that between 5 and 50 per cent of vehicles in West Germany will be equipped with infrastructure related guidance devices within the next 10 years.

devices within the next 10 years.

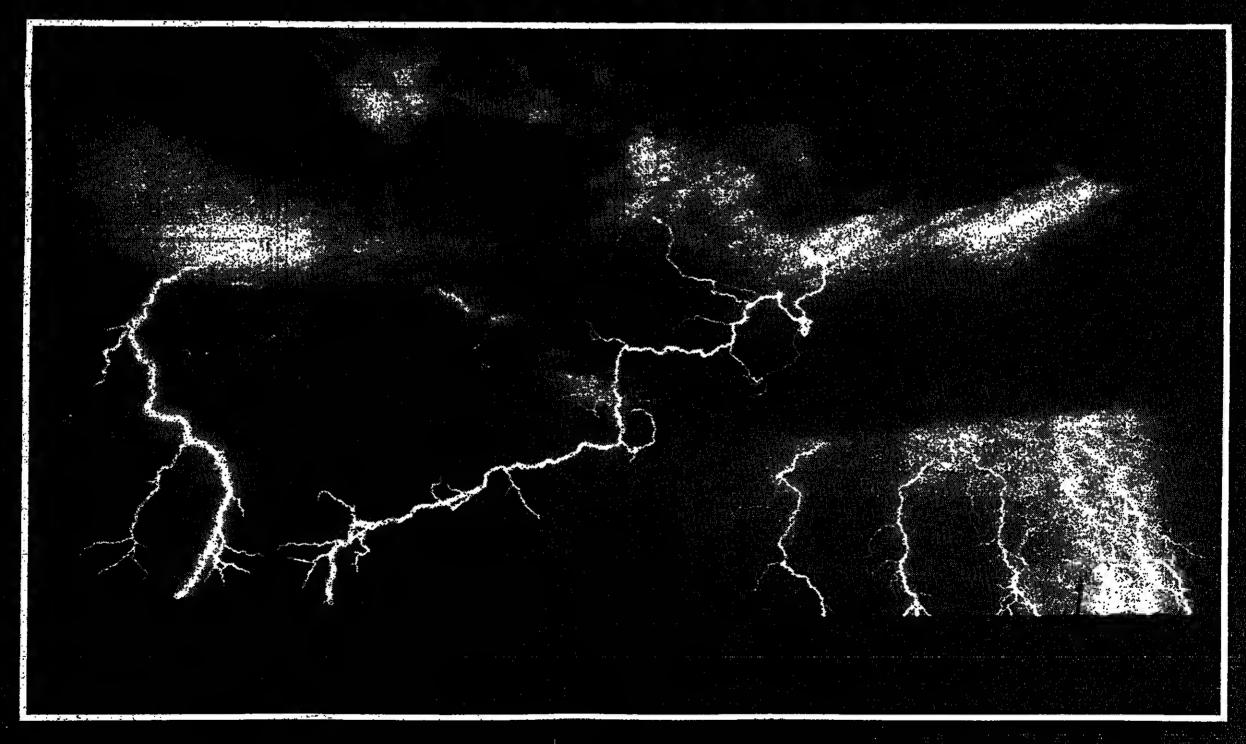
Fitting the whole country with LESH-type systems would cost up to DM-50em, you Tomkewitsch estimates. Since around DM 50em is spent each year in West Germany on road fuel, a saving of only I per cent of this through more efficient driving and smoother traffic flows would match the cost of a country-wide system. Other savings would be on accident and pollution costs.

and pollution costs.

Systems such as Autoguide and LISB are not a panaces for the world's traffic ills. You can't expect miracles, says you Tomkewitsch. But they. can form an effective part of an overall traffic strategy.

**Andrew Fisher** 

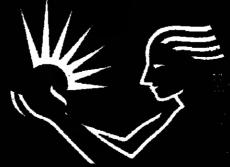
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### Paul Cheeseright on two contrasting business approaches

BRIAN CRAIG this week finally laid down the relas of control at Brookmount, now absorbed into Ford Sellar Morris Properties after an agreed £84m bid. It has been a fast and jolting ride since the plan for the company was hatched on the Monte Carlo promenade

over six years ago.

The factors behind its growth from nothing but some seed capital are illustrative of what can be done in a rising market. Whether the same thing can be done in the late 1980s and early 1990s in different property and stock market conditions is not clear. Mr Craig believes it can be because the property market always is full of individual opportunities. But the stock market might be less kind. Brookmount floated on the USM in January 1986 at 160p,

eachmount is the opposite of Brookmount. It is going for steady

growth based on the funds it

quotation: the directors want to keep control and are

Founded in 1979 by Stephen

property development market

through housing. With a mixture of luck and judgment

it left the residential market

prepared to do without the

infusion of outside cash.

Minion, a former Wimpey

structural engineer, the company entered into the

generates itself. It is not interested in a market

hit 795p in June 1987 at a time when the market valued earnings above assets, had a rights issue at 650p, slumped to 355p after the October 1987 crash and was eventually taken out at 600p. But, by the time of the sale. Brookmount had accumulated net assets of £89m.

lated net assets of £89m.

Looking back, it is evident that the use of the joint venture and the scope it gave to keep borrowings off the balance sheet were the triggers for asset growth and for doubling profits every year.

Joint ventures with Trafalgar House, both the parent and the Trollope & Colls subsidiary, and with Blue Circle, let Brookmount secure large

properties which would other-wise have been ontside its scope. And the minority interest in large properties, each

separately financed, provided a profit flow.

The bigger partner gave protection so thet, as Mr Craig put it, the upside was greater than the downside and "the downside was always not downside was always postponed by putting the financing off the balance sheet." Further, joint ventures "removed the holding costs." But there was more to it

the disposal of the company. The march towards disposal started last year when Mr Craig's two other founder directors, Jack Wilton and than that. "The tie up with Trafalgar and Blue Circle gave us a status we wouldn't have had otherwise. It put us into contact with other compa-Harry Sproule, both Northern Irish businessmen, decided they wanted to sell their stakes. To realise the value of their investment it became necessary to sell the whole

But the joint ventures made this a complicated task. Any potential buyer would want to examine in detail the likely benefits and liabilities — as Arlington Securities found when it was in negotiation with British Aerospace. And the matter was made more complex hy Brookmount's ownership of Wright Oliphant, chartered surveyors — an interest that likely buyers thought sat oddly with the rest of the group.

Indeed, the deal with Ford Sellar Morris was unlocked by

gar House's willingness to buy out the minority Brockmount stake in Trafalgar Brockmount, the vehicle for the joint venture. Second was the willingness of Mr Wilton and Mr Sproule to look after the Northern Ireland property of Brookmount in a joint venture with Ford Sellar Morris.

For property developers, this is the age of the agreed takeover. "There is a lot of money available for corporate transactions," observed Mr Craig. That suited the early shareholders of Brookmount but not those who bought the

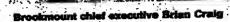
leaving the minimum to

chance. Two never bought anything on the prospects of growth and I'm not about to

The prospects of rental growth on the scale which has taken place over the last

couple of years are in any case remote. While there are enough people around to fill new space, Mr Minion feels a wind of change.

This is apparent in the attitude of the banks which



were throwing money around-for three years and until six months ago were ringing him up regularly offering him finance. That has all stopped and lending policies are both more cautious and more erratic.

Beachmount has dealt consistently with three banks

- two of which, a clearer and
a merchant Mr Minion will
not name, evidently change their lending rules almost by the week. This is not a matter of the amount they will-lend, expressed as a percentage of the land and construction cost, but of the charges they want to tack on to the loan. The third bank is Lloyds, which, he said, has been consistent in its approach.

(£ 10 )

The company will continue as a property developer but is looking increasingly at projects which give cashflow from their end-use. Thus it has a nursing home on the stocks and will retain a stake in the operating company
when the building is
completed. A similar techniqu
will be followed with sports
centres and country clubs. Property is a base for other activities."

# Spotting the site that suits Beachmount's style

It concentrates now on relatively small industrial and office units in the western corridor – Mariborough, Bristol, Yate, Eynsham. It has ventures in France and Spain. wants diversity.

"We are tiny, tiny now -hut we have our foot on the ladder," said Mr Minion in his headquarters at Langley, Berkshire. Turnover this year will be around £10m and pre-tax profits about £750,000 with a substantial increase

next year as more developments come on stream. Its growth owes more to spotting the right site and putting the suitable development on it than it does

Year to July 89 Quarter to July 89

to financial wizardry. "If we go out and buy something, we're buying it with our own money. We need the right kind of return, there's no second shot," said Mr Minion.

nies," said Mr Craig. Certainly, until October

1987, the market devoured news of deals and develop-

ments. Any excuse seemed

good enough to mark up share prices. "We saw the share

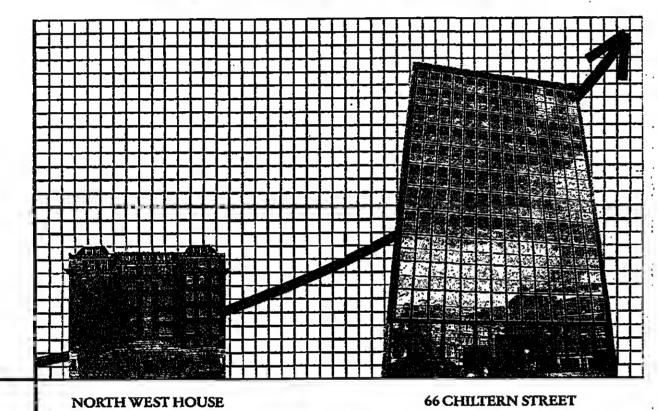
prices on up 200 when we made an announcement about Blue Circle," noted Mr Craig. But the very factors which speeded growth complicated

That return is a minimum 20 per cent based on today's prices and, he added, "I won't touch anything under that." His elimination of the downside risk comes from

			_
Capital Growth	(%)		Ξ
Office	Industrial.	All Property	_
24.6	29.2	18.6	_
5.3	6.9	4.0	
1.4	1.8	1.0	
		Course, Investment Property Dutchy	-

# We moved in.

(To the property market, that is.)



# Now we're moving on.

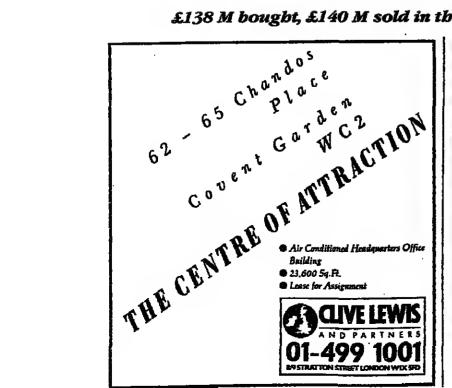
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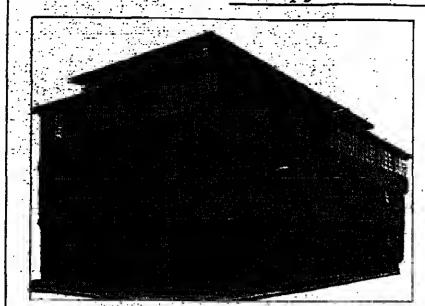
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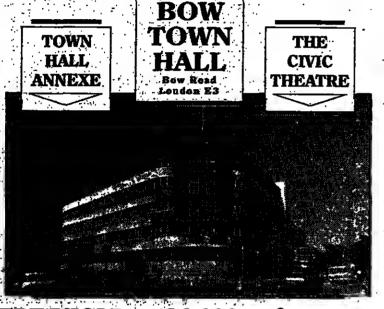
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Penad at Classing at Transle Reg No 05/05478/06 5 - 11 October 5 - 11 Octoba

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NOTICE IS HEREBY GIVEN that the Annual General Meeting of Sharehold-ers of I.I.I. International Insurance ors N.V. (the "Company") will be hold at De Ruyterkade 62, Willemsted, Curacao, Nethorlands Antilles, on Sep-tembor 29, 1989 of 11:00 e.m.

Managing Soerd; ration and approval of the

groft and loss account for the floan-cial year from January 1, 1988 to December 31, 1988 and belonce sheet as at December 31, 1988; The re-election of one class B Ma aging Director;
The appointment of a person to the

fice enviseged by Article B (8) of the Articles of incorporation;
5) The appointment of an independent chartered accountant for the audit of

nding December 31, 1989; he transaction of such other busi ness as may properly come before

ness as may properly come before the Meeting.
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# QUALITY



### THEATRE

### London

The Merchant of Venice (Phoenix). Dustin Hoffman's Shylock a sympathetic, semaphore-gesturing alien in Peter Hall's fine Venetian Renaissance pro duction, Geraldine James a superb Portia (836 2294). The Black Prince (Aldwych). lan McDiarmid gives the performance of a lifetime in Iris Murdoch's distillation of her own Hamlet novel. Witty black farce,

Anything Goes (Prince Edward). Cole Porter's silly ocean-go-ing1930s musical has four or five marvellous songs and Elaine Paige failing to emulate Ethel Merman. Jerry Zaks's desper-etely bright production comes from the Lincoln Center in New mertime fare (734 8951, cc 836

A Flea in Her Kar (Old Vic), Fevdeau's farce in the John Mo timer translation spiritedly done as German Expressionist night-

### **OPERA AND BALLET**

### London

Royal Opera, Covent Garden. The season opens with Rigolette in the underrated Nuria Espert roduction first shown last year The cast includes Ingvar Wixell, Leontina Vaduva and Jerry Had ey, and the conductor is Sian

Edwards. English National Opera, Coliseum. The first new production of the ENO season is A Masked Ball, by the team (producer David Alden, designer David Fielding, conductor Mark Elder) responsible for the company's controversial Simon Boccanegra. Arthur Davies, Janice Cairns, Jonathan Summers and Linda Finnie take the leading roles. Further performances of the unevenly sung revivals which pened the season - The Magic Flute, conducted by Lothar Zagrosek, with Thomas Randle, Cathryn Pope, Alan Opie and John Connell; and Katya Kabanova, conducted by Albert Rose with Kathryn Harries, Pauline Tinsley and Donald Adams. va, conducted by Albert Rosen, Sadler's Wells Theatre. For six performances the Theater Ludwigshafen (from Germany) and the Academy of Ancient Music join forces to present a "period-instrument" production of Mozmare by Richard Jones and the Quay Brothers, the directing and design team oo WNO's Love of Three Oranges. Jim Broadbent leads good cast as the discom-fited insurance manager and his doppelganger, a drunken hotel porter. An interesting, enjoyable, unfairly derided experiment (928 7616, cc 240 7200). Veterans Day (Haymarket). Imperfect Donald Freed national-istparanola play about three veterans gathered to bump off the-President partly redeemed by fascinating duo of psychotic Vietnam hero Michael Gambon and brightly accommodating Second World War buddy Jack Lemmon

M. Butterfly (Shaftesbury). Anthony Hopkins as the tortured diplomatic bero in a Peter Shaf-fer-style "spectacle of ideas" dressed up in John Dexter's superb production as a metaphor of homosexual life. The transvestite tragedy is less electrifying than in New York; it is not very good but worth seeing (379 5399). Henceforward (Vaudeville). Martin Jarvis and Joanna van Gys-eghem in bleakly funny and experimental Alan Ayckbourn comedy of future shock and strained marriage. A tale of obsession, computer music, women as robots, gangs on the streets and a tug-of-love. Ends streets and a tug-of-love. Ends Sept 16 (836 9967, cc 741 9999). Aspects of Love (Prince of Wales). Andrew Lloyd Webber's latest is an intimate chamber operetta derived from David Garett's 1955 oovella. Musically nett's 1955 oovella. Musically interesting and well directed by Trevor Nunn, a cast of unknowns project the right sense of sybaritic insouciance. A proba-

art's Entführung aus dem Serail. The conductor is Christopher

Hogwood, and the singers include Lynne Dawson, Marianne Hirsti, and Douglas Johnson.

Staatsoper. Le Nozze di Figuro by Mozart is conducted by Ivan Fischer, with cast including Mar-garet Price, Thomas Hampson and Horst Nitsche. Lucia di Lammermoor is conducted by Ion Marin and sung by Edita Gruberova, Georg Tichy and Peter Wim-berger. Fidelio is conducted by Vaclav Neumann and the cast includes Gwyneth Jones, Sona Ghazarian and Jaroslav Stajnc. La Bohème under Silvio Varviso, is sung by Patricia Wise, Kurt Rydl, Bojidor Nikolov.
Volksoper, The week's performances include Ein Walzer. traum. Die lustige Witwe, My Fair Lady, Eine Nacht in Ven dig, Tiefland, Don Giovanni and Kiss me Kate.

### Brussels

Théâtre du Residence Palace. The Marriage of Figure staged by Stefano Gluliani, The Brussels Festival Orchestra is conducted by Robert Janssens with Marie-Noelle de Callatay, Victor Demaiffe, Isabelle Kabatu, Werner Van Mechelen, Sophie de

ble hit (839 5972). **New York** 

Heidi Chronicles (Plymouth). Wendy Wasserstein's award-winning drama covering 20 years in the life of a successful Ameri-can baby boomer goes from support for Eugene McCarthy's presidential aspirations to electoral ambitions in the 1980s, accompa nied by the musi the period (239 6200). Jerome Robbins' Broadway

(Imperial). Anyone attracted by the notion of a three hours of film trailer previews will edore this compendium of Robbins' directed and choreographed plays of the past 40 years, including On the Town, West Side Story and Gypsy. The lustre of the credits is dimmed by the brevity of each piece, with a contemporary crew of Broadway aspirants who lack the multi-tal-ents that inspired the heyday

of the musical. Rumours (Broadhurst). Neil Simon's latest comedy is a selfconscious farce, with numerous slamming doors and lots of mug-ging but hollow bumour that misses as often as it hits. Christine Baranski leads an ebullient cast io the inevitable but disappointing hit. Les Misérables (Broadway). The magnificeot spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway

lessons in pageantry and drama (239 6200). Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunt-ing melodies in this mega-trans-

Tillesse. Théâtre Royal de la Monnaie. The Monnaie Opera Company in Verdi's Falstaff, staged by lluis Oasqual, conducted by Sylvain Cambreling with Jose Van Dam (Falstaff) Laurence Date (Fentoo), Ugo Benelli (Dr Cajus), Diana Curry. and Erlingur Vigfusson.

Opera: Hebbel Theater. Monte-zuma in Herbert Wernicke'sproduction returns with Iris Vermil-lion, Jane Giering, Gudrun Sieher and Waltoo Groenroos Also three ballets, danced by guests from the Munich Gartner-

Opera. The successful new Aida production by Jacques Karop-stars Rosalind Plowright in the title role, Livia Budai, LandoBar-tolini and is expertly conducted by Bonn's music director Dennis Russell Davies.

### Cologne

Opera. Jenufa, in Harry Kupfer's production, is revived with astrong cast led by Leonie Rysa-nek-Gausmann, Linda Piech. Guenter Neumann, Jean van Ree, Alfred Kuhn, Tone Kruse

### fer from London (239 6200).

Driving Miss Daisy (Briar Street): The touching relation-ship between a dowager, played in this production by Dorothy London and hear blash shareful Loudon, and her black chauff exposes the changes in the South over the past several decades

(348 4000). Steel Magnolias (Royal George). Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dry-ers in a busy hairdressing estab-lishment (988 9000).

### Washington

The Cocktail Hour (Risembower). The original Broadway cast including Nancy Marchand and Keene Curtis bring in A. R. Gurney's latest comedy of manners, in which a writer asks his family's permission to write about ly's permission to write about m. Ends Sept 23. Kennedy

Kabuki, Kabuki-za. Both the National and 4.30m performances are mixed programmes this mooth. The highlight of the evening show is undoubtedly Cho no Michiguiti (The Butterflies' Journey), a gorgeous dance piece about two lovers whose piece about two lovers whose transformation into butterflies is a symbol of death. Tickets can be purchased for a single act on the day of the performance and the theatre provides informa tive English-language programmes and earphone commen-tary (541 3131).

and conducted by James Conlon Cologne's new music director. Also offered *La Traviata* with Janice Hall, outstanding in the title role, Fernando de la Mora, Paolo Coni making his debut

### New York

New York City Opera. Along with the last performances of Leonard Bernstein's Candide conducted by Stanley Silverns the season continues with perfor mances of Die Zauberflöte conducted by Scott Bergeson in Lofti Mansouri's production with Elizabeth Hynes and Walter Mac-Neil and Il Barbiere di Siviglia conducted by Sergiu Comissiona Lincoln Center New York State Theatre (877 4700).

### Tokyo

pertal. One of Europe's leading avant garde dance companies presents Nelicen (Carnation) on a stage strewn with thousands of flowers. National Theatre (Moo) (580 0031). USSR State Ballet, *Sleeping Beauty*. Tokyo Bunka Kaikan Clues, Wed) (235 1661).
Bayreuther Festspiele 1988:
Transhäuser conducted by Giuseppe Sinopoli, Tokyo Bunka-

mura (Tues) (477 3244).

### **EXHIBITIONS**

### **Paris**

Institut du Monde Arabe. Egypt-Egypt. An exhibition of 25 chef-d'oeuvres, including the most recent finds, startswith statues and bas-reliefs dating from the middle-empire, contin-ues with a golden crown of a high priest of Osiris withsome nts of Roman art and Cop tic icons and concludes with Islamic exhibits. 1, rue des Fosses-Saint-Bernard (closed-Mon). Ends Jan 14 (40518838). The Louvre. The glass pyramid, built by I.M. Pel, the Sino-Ameri-can architect, has opened to the can architect, has opened to the public as a dramatic entrance to one of the world's most famous museums. Erected as a medieval fortress in 1204, the Louvre later expanded into a remaissance royal palace only to be turned into a museum in ravolutionary 1793. Since then, the modernisation of the muse um's infrastructure became a matter of utmost urgency and the pyramid's centralising role is an important step towards is an important step towards
the completion of the project
of the Grand Louvre planned
for 1995. It will involve the moving around of 800 of the exhibits,
but the three stars — the Mona
Lisa, the Victory of Samothrace
and the Venus de Milo will
remain firmly in place. Open
9am-6pm, Mon and Wed until
9.45pm, closed Tue.

### Martigny

Fondation Gianadda, A Henry Moore retrospective of some 50 sculptures, 80 drawings shown in rotation and 60 engravings is as impressive by the judicion selection of exhibits, as by the exceptional location for 12 of the monumental statues in a perk with Alpine peaks as a backdrop. There are family groups, majestically reclining feminine figures, the hieratic couple of the King and Queen. But most of all, the works, be they in bronze, marble or alabas-ter, be they of vast proportions or fitting into the palm of a hand, are e hymn to eternal motherare e hymn to eternal mother-hood. Ends Nov 19 (026-223978).

Brussels KB Gallery, Grand Place. James Ensors' etchings, selected from the Francois Franck collection. Closed Monday; ends Sunday. Espace Bizarre. Japanese Kimanos (1930-1960) closed Sunday. Ends September 29. Musée du Costume et de la Den-telle. Women and Equality 1789 — 1889. Ends Sept 24.

Amsterdam Hstorical Museum A selection of 70 design drawings from the private collection of art dealer Lodewijk Houthakker. Spanning four centuries, they range from delicate architectural detail to grandiose pipe-dreams, and merely whet the appetite to see more from this fabled col-lection of more than 1,000 sheets. Ends Sept 17.

Beethovenhalle Bonn. 50 portraits of Beethoven by the American pop artist Andy Warhol in addition to the Bonn Beethovenedition to the both Rectifived fest, an Andy Warhol exhibition is taking place until October 1. The Bonn gallery owner Hermann Wuensche commissioned these Beethoven portraits from Andy Warhol for Bonn's 2,000th anniversary. After e year of intensive study of Beethoven, he completed a series of coloured graphic works before he died last year. They are based on the 1821 original, by K.J. Stieler, showing the composer aged 48.

Secession. The highlight of the next few weeks will be the 100th anniversary of the birth of Lud-wig Wittgenstein, the philoso-pher, architect and craftsman who until recently had not been who that recently had not been appreciated by his fellow countrymen. The indomitable staff at the Secession, the wonderfully renovated gallery where Vienna's radical and anti-establishment artists active their lishment artists set up their workshop at the turn of the cen-tury, finally raised the funds to organise this long overdue exhibition. Ends October 29 and not to be missed. The Technisches Museum. Although not the most elegant of Viennese museums, has put of Viennese museums, has put together an exhibition explorin the relationship between art and industry and how industry has tapped the imagination of the artist. It is particularly interest-

ing having Austria's post-war generation represented under one roof. Ends October 26 1989. The Benedictine Monastery in Melk, an bour's drive from Vienna, celebrates its 900th annicollection of paintings, books and later, newspaper cuttings, the Abbey boests the finest baroque architecture in this part of Europe. Until November 15.

### Galleria Nazionale d'Arte Moderna. The Sonnabend Collection contains a little of everything. from pop-art with some of the best-known works of Warhol, Lichtenstein, Jim Dine, followed by examples of American mini-mal art (Flavin, Judd, Morris), to conceptual art and Arte pov-era, with works by Gilbert and George, Paolini, Merz, Pistoletto and Kounellis, ending with some

examples of German neo-expres-sionism. Until Oct 2. Museo Napoleonico. Eighteenth-century Roman Theatre and Car-nivals. Life was anything but comfortable for impresarios under the oppressive papacy of Plus VI, with ruin continually Phis VI, with run continuary staring them in the face through forced closure by impredictable papal censors. This absorbing exhibition covers the years 1775, when Pius Vith's long reign began, to 1799, and attempts to show how the conflicting influences of the papacy and the revo-lution in France affected the

Roman theatre. The exhibition

opens with a coloured lithograph of the Pope's triumphal proces-sion, immediately after his elec-tion, alongside the edict which condemned to death the sup-roced author of a testaless. posed author of a tastele posed author of a tasteless masque written for the occasion (the true author of which was said to be Frince Chigh). The Roman cultural scene was lively but frivolous, ballet and speciac-ular theatra in seneral being

our involues, dance and special ular theatre in general being much preferred to classical plays or opera. Included in the exhibi-tion are numerous etchings of stage sets and elaborate papier-maché architecture, built for aval masques and later burnt, portraits of contemporary composers such as Cimaros and an enchanting Perseus and Andromeda by the French sculp-tor, Chinard. Ends Sept 30.

Turin Russian and Soviet Art:
1870-1830. Renzo Piano, architect
of the Beaubourg, has given the
250 works chosen from Soviet
museums by Giovanni Carandenie an immensely effective
setting, turning the ground-floor
workshops of the disused Fiat
factory into the equivalent of
an Arab tent. The works are
hung on suspended panels of
white gauze, divided into 32 more
or less chronological sections,
complemented by the immense
Bolshevik-red banners which
fintter in the breeze in the Solstevis-ted fathers which square outside. Many of the early figurative paintings on show give evocative glimpees of life in the Russian villages and the particular quality of light and landscape, notably Vasiliev's Autumn Woods, Nesterov's pen-sive girls in traditional dress at the lakeside and Vinogradov's slopes of the Crimean hills, with their unexpectedly luxuriant gardens. Cosmopolitan and sophisticated, Russian artists could hardly have been in closer conin hardly have been in closes contact with contemporaries in France and Germany. Maifase was in Moscow to install his two paintings, Music and Dance in the house of the collector, Sergai Sukin, and two symbolist works on show by Petroy-Volkin.

on show by Petrov-Vodkin.
Youngsters and The Thirsty
Fighter contain clear echoes of
these. The giant figure of the prototype of impresarios, Diaghilev, looms over the exhibition. There are two portraits, one by Serov, elegant and devil-ish, dated 1904, and another, with his old nurse, painted by Balest in 1906. There are numerous origin 1906. There are numerous dis-inel designs for the sets of the Ballets Russes: Petrushka (1911) and Pavillon d'Armide, by Benois (1907), the ballet which marked the beginning of Fokine's career as a choreographer and that of Nijinsky and Pavlova as dancers, at the Marinsky theatre, A num-ber or remarkable portraits stand out, from Vladimir Tatlin's emp-ty-faced Sailor to Altman's faintly expressionist portrait of the poetes Anna Achmatova (1914), with its intense blues and yellows, Serov'a mournful Grand Duke Pavel Alexandrovich and :

Chagall's Red Jew. Chagall has

a section to himself, as does Kan-dinsky, with three fine works. Ends October 20.

Rocco Albornoziana and Church of S. Nicolo. 17th century paint-ing in Umbris. The exhibition of S. Nicolo. 17th century panning in Umbris. The exhibition is the fruit of nearly 20 years research work by Professor Bruncoscane and a group of helpers, who have been through Umbrisachurches and convents with a toothcomb, and the gloriousty restored results can be treathined close to in two settings (of which the latter is by far the most satisfactory). The works are used in quality, but all are interesting each telling a stury (offer with the sponsor looking pious in the lower right-hand carnes) and often harking back in style to earlier artists such as Paragino. Not all are by local paintant a notable exception is fine work by the French painter, Jein 1 Homme (signed and direct Early and some are discoveries such as an unknown, Francesco Furini. One of the most facultiful is the Masetro di Serrous of streeting and enigmatic Work. Furini. One of the most beautiful is the Maestro di Serrouse arresting and enigmatic Workshop of Sanginseppe where Christ (with an almost victorian head of curis and roughly eight years old) standing between his parents forms a rough cross from wood fragments from the work hench, and binds them together with firead from his mother sewing-box, a mysterious smile on his face, while his parents eyes meet in amxious premonition. Ends Sept 23.

Paleano Grassi. Italian Art:
1900-1945. A much-amplified exhibition covering a briefer period than did the recent show at the Royal Academy in London, organised again by German Celant, with the director of Palazzo Grassi, Pontus Hulten. An attempt is made to put the works into a clear political and social context, emphasising links with contemporary literature, music and cinema. The exhibition ends with two blown-up stills from films by Visconti and Rossellini. Ends Nov.

### Tokyo

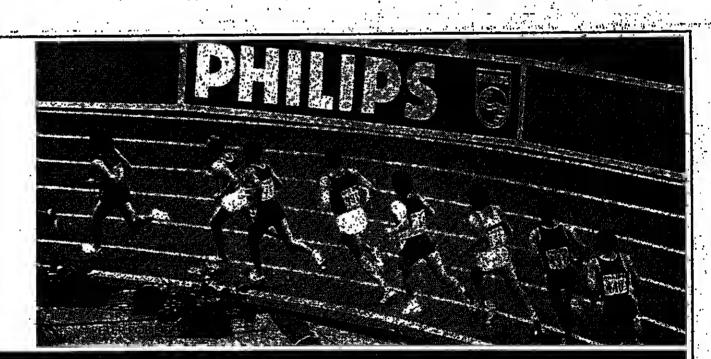
Telen Museum, Arts of Edo/ Tokyo, A celebration to mark four centuries of creativity in former Edo — present day Tokyo. The Telen Museum has one of the world's finest art deco interiors and a pleasant garden. Closed 1000

Mondays. National Museum of Western Art. Delacroix and French Romanticism. Japan's contribu-tion to the bicentenary celebrations of the French Re is an impressive survey, even though hampered by a lack of major works. Closed Mondays. National Museum of Modern Art. Art of the Showa Era. Paintings, sculpture, prints and photos by Japanese artists, all executed. by Japanese at the late during the reign of the late Showa Emperor (1926-1969). Closed Mondays.

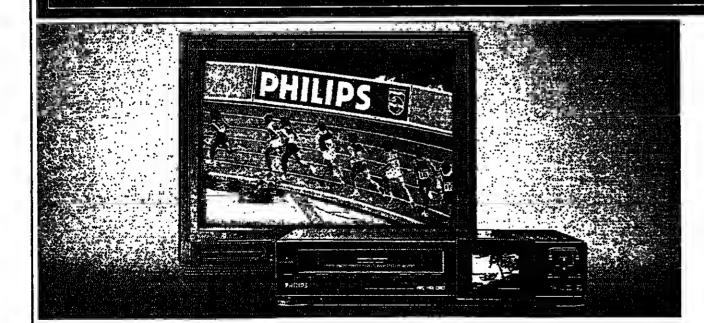


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# Boswell for the Defence

PLAYHOUSE THEATRE

Boswell survived Johnson, Garrick, and the rest of that distinguished circle, whose table talk he so assidnously, recorded, into a lonely matu-rity. In his deciming years in spite of bodily debility, notably a troublesome prostate, he continued to observe the main pursuits of his rackety youth in London, the har (both senses) and women. It is this elderly (by 18th century standards) Boswell, who now inhabits a cluttered dingy apariment in Great Portland Street in 1793, Leo-McKern reincarnates. It is virtually a one-man show, only the off-stage voice of Abigail, his landlady's daughter, breaking in npon his reveries from time to

Poor old Bozzy! He is now the more than ever prisoner of where site married a fellow-his bodily functions. If the convict They and some others spectacle of watching the actor, succeeded in escaping by boat. from Roy Dotrice's similar portrayal of Aubrey) may be considered an acquired taste, we are given three separate oppor-tunities in the course of the evening to acquire it. To the accompaniment of many a soli-tary glass of claret, Bozzy rehearses the disappointments of the past, the military career be failed to achieve, the authoritarian father who made his life a misery, the pretty-doxies who got away; and — as a gleam comes into the eye and he traces the remembered contour of a delicious embonpoint

with a sensuous curve of the with a sensuous curve of the hand — the ones who did not.

McKern waltzes fussily around the set while uttering these wry disjointed recollections, latching firmly on to our actions, latching firmly on to our actions. attention. His director, Frank Hauser, and designer the Australian Kristian Frederikson, have devised plenty of things for him to do to break the monotony. There is the whole business of dressing as he

wakes with a terrible head from the excesses of the night before; finding his breeches and his wig, putting them on, fixing himself some breakfast, a piece of bread toasted to blackness at the fire. McKern, who is a good mover as well as a fine speaker, clears all these hurdles with neat agility, bumbling on the while with his jumbled memories. ..

There is slightly more to the show than total recall. It is claverly scripted. The writer Patrick Edgeworth, a Londoner who has worked for many years in theatre and film in Australia, has hit upon an epi-sode in Bozzy's legal career, the case of the convict Mary Broad, which eventually pulls the play together. Broad was transported to Botany Bay McKern makes a satisfying amazing 3000 mile voyage involving, shipwreck, the death of Broad's husband and their children, her recapture and re-trial in London.

and re-trial in London.

Bozzy has taken up her case and is pleading on this very day for her reprieve with the home secretary Dundas, a profiteer and place-seeker, and an old Edinburgh rival. Here McKern's skills come into their own as he mimics the sarcastic reforts of the haughty laird and then delivers the punch-lines in his own (or rather Bozzy's) voice bang on cue. In his final peroration pleading for her release McKern rises to quite stirring heights of eloquence. We are a million miles away from Rumpole as McKern turns the screw of pathos relentlessly in a gentle Scottish brogne. In its slight, bawdy, rambling fashion, it is an emertaining svening

**Anthony Curtis** 

# Royal vision of Britain

Colin Amery on Prince Charles at the V&A

t may not be The Great Exhibition, but a royal exhibit in South Kensing-A ton on a nationally important topic inevitably invites comparison with the remarkable work of the Prince Consort. Prince Charles's exhihition, A Vision of Britain, which opened yesterday at the Victoria & Albert Museum, is only a hint of the depth of the concern the Prince seems to feel about the visual state of the British built environment. The built achievements of Prince Albert remain remark-able. The present Prince of Wales has yet to put into pracwates has yet to put into practice the principles he expounds. He will, in his own Duchy of Cornwall, have to ensure that all new development is of the highest standard.

The real test case for many of his theories is the opportu-mity he has in Dorchester for a major expansion of the town, major expansion or the town, and the model of that proposal is in the exhibition. I felt that the complexities of Leon Krier's ideas — he is the appointed Master Planner needed a lot more explanation than they receive here. They are ambitious and important s that the Prince is brave to back, and much more could have been made of them for

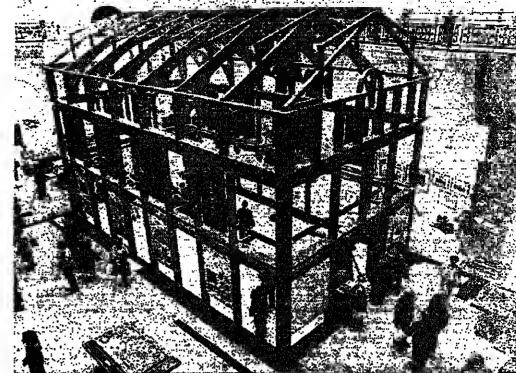
The exhibition, which was designed by architect David Lloyd Jones, is initially striking. A huge magenta coloured skeletal structure draped with blue banners dominates the centre of the gallery. It is the bones of the actual room you are in, but scaled down to humanise the exhibit. At the centre of this is the naked muse of architecture holding a miniature model of the room. (I will send a bottle of champagne to the first reader to name the muse of architecture

Quite rightly, the sequence of the exhibition panels begins with "The Land." I feel that it is here that Prince Charles's sympathies really lie. Indeed in all his watercolours loaned for the exhibition he is at his best observing the landscape and the way buildings take their place as incidents in it. I suppose it is difficult for the Prince of Wales to set up a canvas stool in the centre of St. Mark's Square in Venice and inevitably he comes across as a lover of the isolated countryside, not a city man. But his instincts are absolutely sound about the ruination of our cities and it is a sad reflection upon Governments and planners that such damage has already been done, and continues to be done.

It really should not take the Prince of Wales to point out the obvious fact that "the City needs a coherent plan for the area around St. Paul's." He is right, and the reluctance to do anything on the part of the City of London is a scandal.

The Prince's "Ten Principles" are at the centre of the exhibition and they seem sim-ple and commonsensical. Scale, language, a sense of place, materials, colour, decoration and art — who can disagree that these are elements that architects and builders must heed more carefully. How right he is to point out the visual destructiveness of wirescape and clutter. To make his point he has adopted some memorahle Betjemanesque conplets, like this: "Spare us skies belooped with lines, Orange lights and awful signs." There are nine more such couplets; perhaps they should he chanted every morning in pri-mary schools at the secular assembly.

We are shown how these ten points apply to the area immediately around the V&A. Michael Darby has produced the Sonth Kensington section, which is well done, helpfully bringing the rather general principles into a precise con-text. The museum should



organise a short architectural walk around the museum, with

There is a solid chunk of historical material that explains the range of expression available within classicism. An amusing drawing prepared by the architect Aston Wehh for King Edward VII of the new front of Buckingham Palace shows that royal architectural enthusiasm is relatively new.

The annotations from the King's private secretary show arrows pointing at urns saying, "The King is not sure what these are . . ."

I felt that the exhibition should have been more related to the great collections of the V&A, thus showning the way forward through the observation of fine art and history. Architectural polemic works well on television, hnt it is

notoriously difficult to produce a great architectural exhibition. This one takes us a little beyond the book on the wall and shows us a concern that should be copied around the kingdom. It naturally leads into the educational debate; how to improve the quality of architectural education. Is this to be the next area for royal investigation? That would he timely and appropriate.

# Shakti

Mallika Sarabhai's subject in Shakti is the diversity of Indian womanhood. Like some Terpsichorean Marina Warner of the subcontinent, she guides us through this in a lecture-demonstration format for an hour and a half, assisted by three musi-cians and by John Martin – who reads texts that her performance then illus-trates. The centre of this is always Sarab-

She is invariably eloquent. She dances,

acts, speaks (in English) and sings (in Hindi), and, as she moves from one medium to another, there's no change of gear at all. Yet she's never the same. During the evening she becomes some ten different women apart from herself, and each of her impersonations has its own reality. Some of these women are ones that Indian culture has "deified" (her word); her starting point was one of these, Draupadi, heroine of the Mahabharata epic, whom she played in the Peter Brook show of that name. Others are real-life news-item latter day martyrs. As a display of the wide range of the iconography of the Indian female, Shakti (The Power of Women) is interesting, though the lecture demo idiom is occasionally trite. As a showcase of Indian dance and music, it is more variable, but sometimes very fine

In the second of the programme's six sections, Sarabhai becomes, one after another, four sisters who, earlier this year, took their own lives in protest against the Hindu social codes. To play each one of these, she dons a mask, and speaks to the andience. I've never seen masks so eloquent, (one of them reveals the eyes, one of them shades them), and to match each one Sarabhai has a different voice, a different gait, a different carriage of the head. Elsewhere she impersonates the much-married Draupadi; Meera the sainted princess; Savitri the perfect wife; and Lakshmi, a Bodicea to the British occupiers of the last century. Finally, in "Hing the Trees," she embodies a long tradition of noble, proto-Green and proto-Greenham women who've braved male aggression to defend the lives of trees on the Himalaya slopes.

Sarabhai is a mistress of the Bharata Natyam and Kuchipudi forms; I watch and speak as an untutored Occidental. To me, Shakti afforded many of the basic and affecting pleasures of Indian dance. The feet are bare and lively. The soles are flat to the floor, like block on block; or the heels are planted first as part of a jaunty, dipping walk. The weight is held low, the legs are often bent. The thighs that lower or raise those feet are often richly turned

ont and can initiate terrific attack. The centre of the body - from thigh to shoulder - has a wonderful sculptural force, and can tip sideways with startling sud-denness in mid-phrase. Arm gestures are delivered with every shading - from pel-lucid finger-dances to violent circlings of the forearm. The body, constantly moving through positions of handsome three-dimensional depth, describes all manner of satisfying angles, curves and crescents up and down its length.

All of this reached its most powerful exposition during Shakti in "Hug The Trees," in an old ritual dance of aiding nature. Here, driving rhythm became the dance's connecting force - an Indian femininity found its most complex expression of the evening. Elsewhere, it was easier to tell what Sarabhai's characters had to say, but less rewarding to watch. But she is never dull. She has dignity, modesty, communicative intensity.

Shakti occurred under the aegis of Indian Summer, a three-week season of Indian dance at, or near, The Place. (The season marks the tenth anniversary of London's Academy of Indian Dance.) I look forward to reporting on some of the season's other events later in the month.

Alastair Macaulay

# The Crucible

RIVERSIDE STUDIOS

Coming direct from the remarkable quality Miller's great play confirms what we already knew. There is no shortage of fine actors in the Soviet Union. His company comprises graduates of the Moscow Art Theatre School, where Cox spent nine months in 1988 as a guest lecturer. Cox has now formed an International Foundation for

Training in the Arts based on an exchange programme between British and Soviet drama schools. Looking at these young

artists you can see their careers already stretching ahead of them. Which may suggest a major difference between Moscow training and the more pragmatic, technically unrestricting background offered by most London drama colleges. As was remarked in Edinburgh, there s an impassioned groundswell to the performance, most of it emanating from Vladimir Mashkov's electrifying John

fraught farmer in Puritan black, we have a bearded ladykiller in well-worn jeans, a man who knows the sensual value of everything from a bowl of soup to his wife's bosom. The minute be is in the same room as Abigail, their past affair shoots through their limbs like an electric current, legs surreptitiously entwined.

The last act inquisitor, Danforth, is played by Valery Nikolaev as a slant-eyed dude with a long pony-tail, thin moustache, thigh-high boots and a black cane. The reading is sharp-edged, sinister. This

Edinburgh Festival, Brian definition in playing extends to Cox's production of Arthur Alyena Kovanskaya's Mary Warren, Marioa Kolesnichenko's scrubbed and moving Elizabeth Proctor, and Roman Kuznechenko's bear-like Giles Corey, Even the court official, Marshal Herrick, is played by flya Volob as the sort of shambling, swaying comic turn you expect of a

hardened veteran. Cox is on record as saying the play can be seen as a critique of Stalinism, just as the original impact was as an allegory of the McCarthy show trials in the early 1950s. It is surprising, therefore, that the production is tamely set in a rather rough approximation of

New England costume. The Glasgow Citizens', in a much cooler presentation, have just unleashed the play's timeless application by avolding period mannerism.

Cox goes in for old-fashioned Moscow Art spookiness by using a soundtrack of plucked piano innards. There is no Proctor. great objection to this, but if Instead of the usually we are to bave an invented prologue in which the girls are afflicted with the screaming ab-dabs in the woods (and Abigail coyly removes her blouse in the half-light), then I think the violation should be more sustained and whole-hearted.

Still, a fascinating evening deserving more support than Wednesday night's pitifully sparse house. Until September 16. There is no simultaneous translation, but a serviceable synopsis for newcomers to the

Michael Coveney

# Die Entführung aus dem Serail

Enjoy the Overture. The sound which nobody could quarrel. of period instruments in But the project took a Mozart is at its most disastrous wrong turning when compelling in this piece, it was decided to pair them bringing a tingling brilliance with a visiting production from to the Turkish elements of the Theater Ludwigshafen in piccolo and percussion that a conventional orchestra could never equal, and the Academy never equal, and the Academy of Ancient Music under Christopher Hogwood played it with all the racing excitement that one might have expected

from them.

After that the evening goes downhill — rapidly. To invite the Academy and Hogwood to take part in their first major opera production as part of a short season under the title "Ottoman Nights", with Mozart's Turkish opera as its centreplece, was an idea with

works for piano and orchestra.

Maison de la Radio (Fri).

Brussels Festival Orchestra conducted by Robert Janssens with

Andre Poulet (cello) playing Mas-senet, Milband and Schumann.

Musique (Mon).
The Moscow Virtuosi conducted by Vladimir Spivakov with Eugene Moguilevsky (piano).
Haydn, Shostakovich and Stravinsky. Palais des Beaux-Arts (Tues).

Wiener Akademie conducted by Martin Haselhoeck. Mozart. Augustinerkirche. Konzerthaus. (Fri).

(Fri).
Organ Recital by Buth McGuire.
Mendelssohn, Bach, Hofhaimer.
Gardekirche (Sat).
Saito Kinen Orchestra conducted
by Seiji Ozawa and Kazuyoshi
Akiyama. Schubert, Takemitsu,
Brahms. Konzerthans (Mon).
London Symphony Orchestra
conducted by Michael Tilson
Thomas. Beethoven, Bruckner
(Tues).

Conservatoire Royal de la

Vienna

West Germany.

The stage lit up to reveal a set of screens, on which pseudo-Turkish slides were periodically projected. Maybe in Lndwigshafen it looked better, but the remnant of a stage design which the company had brought with them to Sadler's Wells was so hideously ugly that it could only possibly have been better to leave it behind - while if there was ever anything of wit, of humanity, of dramatic depth about the production, that had not survived the crossing.

It takes a certain talent to turn this most exotic and sprightly of all Mozart's German comic operas into a drab evening, but that is what the team managed with comprehensive success. To judge from the lack of ensemble between pit and stage there had been little time for rehearsal. The singers looked desperately ill-at-ease and wandered about the stage, as though in search of a

find Vocal talenta were mostly modest, characterisations non-existant. Among the visiting singers it was a relief to find Marianne Hirsti, who rose above the general malaise to give an agreeable,

ner, the Vienna Philharmonic under Leonard Bernstein, the Dresden Philharmonic, the Bonn Beethovenhalle Orchestra under

Beethovenhalle Orchestra under music director Dennis Russell Davies, who is also the artistic director of the festival. Soloists include Alfred Brendel, Andor Foldes, Krystan Zimerman, Janos Starker, HannaSchwarz, Cheryi Studer, Bernd Weikl and Reiner Goldberg. Sept 10 to Oct 2. Tickets: Konzertkasse Tel: 0288/75556

conductor they were unable to

lightly-sung Blonde. One felt only sympathy for the Constanze of Lynne Dawson, a lovely singer with so much to give, who spent most of the evening wrestling both against nerves (a perilous "Ach, ich liebte") and a vocal part whose difficulties were just heyond her reach.

In the final chorus Hogwood led the Academy with an energy and vigour extreme even by the usual "authentic" standards. Perhaps he wanted to send us away thinking there really had been life in the corpse all along. Performances of the opera continue today and on alternate nights until 16 September,

Richard Fairman

### September 8-14

Juri Temirkanov, the Dresden and Czech Philharmonic and Hamburg's orchestras. Ends Sept 18. Tickets: 040/346023.

Milan

Zoltan Pesko conducts Charles Ives, Bartok and Weill, with tenors Mario Bolognesi and Ezio Dei Cesare, Stefano Antooucci (baritone), Francesco Ruta (bass), and Milva (cootraito) (Mon, Tues, Wed). Teatro alla Scala.

Parma

La Civilta Musicale di Parma. Renata Scotto and PaoloWashington sing in the first perforeight-day festival, set in and around Verdi's birthplace at Ron-

Washington

National Symphony Orchestra conducted by Mstislav Rostro-povich. Brahms, Thompson, Dvo-rak. Kennedy Center Concert Hall (Thur) (254 3776).

Schubert, C.P.E. Bach, Strauss (Tues); Dvorak, Beethoven (Wed); Mozart, Rimsky-Korsakov (Thur). Suntory Hall (505 1010). Traditional Japanese Music. Drums of Japan. National Thea-tre (Thur) (285 7411).

# The Pirates of Penzance

Stravinsky, a better indge of music than the Arts Council of Great Britain, would used to catch up with the Gilbert and Sullivan canon when possible during his London trips. He would find lean pickings today: probably no opportunity to see the uncommercial rarities like (Princess Ida) ever again; and no regular season of half a dozen Savoy operas in repertoire.
Still, the D'Oyly Carte (they

have dropped last year's "new") is resurrected. Appropriately they are staying et the Savoy, marking the centenary of the botel that Richard D'Oyly Carte added to his theatre. This year's brace of G and S includes The Mikedo part week - looks see Mikado next week - looks set to affirm once again what an extraordinary, one-off and inimitable (if often imitated) pbenomenon the partnership was in the moribund English theatre before Wilde and Shaw. This *Pirates* is best viewed with gritted teeth and curled toes. Keith Warner's production is two honrs of almost unrelieved archness, whimsical drollery and tricksy semi-camp. It sums up the least lovable side of the very English essence of G and S; for despite Sullivan's obvious nod to Offenbach, the melodic freshness, the gentleness that sweetens the sharpest of Gilbert's barbs, the devotion to the convolutions of inverted logic are unmistakably of the

race of both Lewis Carroll and Vaughan Williams - as the

beautiful "Ah, leave me not

alone to pine" with its churchy echoes and hint of folk simplicity here emphasises. All very English. But Mr Warner gives us the obverse side: the village hall.

Marie-Jesnne Lecca's promising set is an obvious hox, its walls depicting sea, clouds and a cross-hatched horizon. The company waitzes on with hushes or tombstones. The pirates' costumes ominously contain the odd topper or bowler sporting a

The subsequent jokes are self-conscious and often fussy wby bave comic business between Major-General Stanley and the policeman if Mabel masks them? And why in heaven's name lumber poor pirate maid Ruth (the zestful Susan Gorton, a sort of Savoyard Patricia Routledge) with stripping off male evening dress, assuming a nursery-maid guise and reverting to her piratical self – all while singing "A

paradox, a paradox"? Crisp choral work, though conductor Bramwell Tovey can surge ahead of his singers; a brilliantly goofy Sergeant, myopically beaming with a touch of Benny Hill's fatuous hlandness, from Simon Masterton-Smith (real comedy at last); attractive young singers. And astonishing, out-of-place un-mid-Victorian melodic abundance. But keep your eyes shut.

Martin Hoyle

### ARTS GUIDE

MUSIC. London

The Proms. This year's Proms-continue until September 16 at the Royal Albert Hall. Tickets for most concerts cost from 53 to £11, and can be booked on 589 8212, 589 9465 (Joan-Spm) or 379 4444 (24 bours); promenade tickets are available only at the

tickets are available only at the door on the day of the concert priced at £1-50 or £2. This week's performances include Paul Tortelier playing the Dvorak Cello Concerto in a concert that also includes Elgar's second symphony (Sat); Sir Peter Maxwell Davies conductive his own fourth symbol. ducting his own fourth sym-phony and works by Haydn and Mozart (Sun); Vladimir Ashken-azy conducting the Berlin Radio Symphony Orchestra in Mussong-sky, Shostakovich and Strauss with Dietrich Fischer-Dieskan as soloist (Mon) and in works by Brahms and Shostakovich (Tues); the Hallé Orchestra playing Weber, Chopin and Dvo-

RTEF Symphony Orchestra conducted by Andre Vandernoot with Daniel Capelletti, Francois Glorieux and Frederic Van Rossum (piano) performing their

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rak (Wed); and Besthoven's Missa Solemnis in a performance conducted by Sir John Pritchard

Paris Ars Antiqua. Music of the troubedours, 15th century musicat the Court of Burgundy, 16th and 17th court and villagemusic (Mon); Franch medieval songs, Shakespeare and Elizabethanmusic (Wed); music from the Crusaders Period, Guillaume deMachaut 14th century, Golden Age of Spenish music 16th century (Thur). The Ars Antiqua conor spamsh music 16th century(Thur). The Ars Antiqua concerts take place at 7.15mm and 9.15pm in the Sainte Chapella with its jewel-like 13th century-windows (43405517), 4 Bd du Palais.

Frankfurter Feste 1989 This year's Frankfurt Festival with the title of A Common

Brotherhood is based on two historic events: the French Revo-lution in 1789 and the start of the Second World War II 50 years

The programme with around 100 performances, attempts to explain the historic events and their influence on contemporary culture and society in terms of the struggle for liberty. There will purformances of works by Mauricio Kagel, of Britten's War Requiem and Prokofiev's Alexan-

der Nevsky. Most of the Bee-thoven symphonies will be played by the Concertgebouw Orchestra Amsterdam, conducted by Riccardo Chailly, the Berlin Philharmonic, Leningrad Sym-phony, the Saito Kinen Orchesti under Seiji Ozawa. The North German Radio Orchestra will perform Krzysztof Penderecki's Polish Requiem, under the com-poser. Other highlights include a concert version of Andrea Chemier starring Reneto Bruson, Franco Bonisolli, Maria Guele-gina and the Budapest Radio Choir conducted by Gianluigi Gelmetti, as well as Handel's rarely played Tameriano. There will be also be contemporary music by Wolfgang Rihm, Mauri-cio Kagel, Michael Sell and Anto-nio Madigan. Experiments, musical theatre, chamber music, exhibitions and open-air music

400. Ends Oct 3.

Beethovenfest will be the highlight of Bonn's 2,000thanniver-sary celebrations, with around 30 concerts. Bonn, Beethoven's birthplace, focuses on a wide birthplace, focuses on a wide range of his works, played by international orchestras, while Beethoven's works will be juxta-

round off the programme. Alte Oper: tickets Frankfurt 069/1340-

Beethoven's works will be juxtaposed with those of a contemporary composer, who this year
will be Leonard Bernstein.

Among the orchestras appearing are: Berlin Philharmonic
under Lorin Maazel, Royal Concertgebow Orchestra Amsterdam,
conducted hy Riccardo Chailly,
the London Classical Players,
the Fractish Barrome soloists and the English Baroque soloists and the Monteverdi Choir of London, conducted by John Eliot Gardi-

Berlin Festival until Oct 2 will be e forum of East meets West'. To honour their conductor Herbert Von Karajan, who died two months ago, the Berlin Philharmonic give a memorial concert of Schubert and Bruckner's 9th Symphony, conducted by Carlo Maria Giulini (Sun, Mon). Alfred Brendel plays Mozart, Brahms, Liszt and Beethoven (Tues) and the Berlin Philharmonic orchestra is conducted by Sir Georg Softi in Bartok and Beethoven (Wed, Thur). Philharmonie.

Hamburg

0228/775756

Hamburg Mahler Festival until Sept 18 in honour of Gustav Mahler, who between 1891 and 1897 was the HamburgOpera's music director. Hamburg is staging this festival to explain the composer's influence on the history of music. Mahler fans will have the chance to listen to nearly all his works, interpreted by world famous orchestras, such as the Berlin Philharmonic, con-ducted by Carlo Maria Giulini, the Chicago Symphony Orches-tra under Sir Georg Solti, the Leningrad Philharmonic under

mance of recently discovered Verdi lieder, accompanied by Vincenzo Scalero (Fri). This cole Busseto acts as a curtain-raiser for a serious Verdi Festi-val, to open next year. Teatro Regio.

Tokyo

New York Philharmonic Orches-tra conducted by Zubin Mehta.

### FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL Telephone: 01-873 3000 Telex: 922186 Fax: 01-407 5700

Friday September 8 1989

# White vote, black protest

WHAT AT first sight might earthquake may turn out to have been no more than a severe tremor, for the ruling National Party is back in office. Nevertheless, a fault line has emerged after Wednes-day's parliamentary elections which could mark an impor-tant development in the country's history. The results give some grounds for cautious hope shout its future, although these hopes are clouded by the hrutality with which antiapartheid demonstrators in Cape Town have been treated. The National Party has won less than 50 per ceot of votes cast, its lowest percentage of

the turnout since 1961. But it has been returned to power on promises, alheit vague, of a new constitution based on mew constitution based on "power sharing" with the black majority. The liberal Demo-cratic Party, which calls for talks with the banned African National Congress, is sup-ported by one voter in five. The extreme right Conservative Party has the backing of nearly one in three of the white electorate. This result suggests a demarcation in white politics, although the lines are still

A realignment may be under way: between the parties standing for negotiation on the one hand, and confrootation on the other, If this is correct, further tremors in the political landscape may be inevitable.

Mr F W de Klerk, the president-to-be, is being pushed by black unrest, ecocomic imperatives and external pressures, to follow the logic of reform and open talks with representative hlack leaders and parties, including the ANC. This move will be endorsed by the Demo-cratic Party, but greeted with misgivings by some National Party supporters.

### De facto ally

Mr de Klerk may well try to stall, hoping that limited reforms can relieve the pres-sures that are building up, while leaving the pillars of segregation intact. This amounts to being little more than a de facto ally of the Conservative Party, and offers no answer to the country's acute problems. The warning that Mr P W Botha, the former president, gave to white South Africa is

relevant to the National Party today: It must adapt or die.

The interpretation that Mr de Klerk has put on the outcome of the election is, on the face ot it, encouraging. Most of the electorate opted for change, he said, suggesting that he now had a mandate for reform.

The important question is

The important question is just what reform Mr de Klerk has in mind. The ideological gap between Mr de Klerk and the Conservative Party seems narrower than that between Mr de Klerk and the Democratic Party. This might suggest an alternative, disquieting, outcome to the election arithmetic: according to this addition, nearly 80 per cent of the electorate voted for either crude apartheid and a hizarre vision of a white homeland, or a modernised version of white domination concealed in the rhetoric of "group rights" and "power sharing."

### Defiance

Mr de Klerk has much to do if he is to convince black South Africans that this assessment ls wrong. After a period of comparative calm, anti-apart-heid groups have shown that their opposition to white rule is undiminished. Despite the state of emergency and the curhs and restriction orders placed on many hlack leaders, the Mass Democratic Movement's defiance campaign has had remarkable impact. Some 3m workers and students stayed at home on election

It was an event every bit as important as the white election itself. Black politice has changed since the upheavals of the mid-1980s, when protestors threatened to make townships upgravable. Trade unions ungovernable. Trade unions, rather than bitter young radicals, now determine tactics. Apartheid is tackled where it is shown as absurd; segregated beaches; or immoral; segregated hospitals; or most vulnerable: the shop floor.

Mr de Klerk has an early opportunity to explain the government's vague intentions when he addresses parliament in Cape Town next week. But words will have to be followed by action. Until he can give tangible evidence of his plans for a democratic society, Mr de Klerk must expect a sceptical response to his talk of reform.

# The market path to EMU

AS EUROPEAN Community finance ministers and central bankers prepare for their weekend meeting in Antihes, Mr Nigel Lawson can at least console himself that he is no longer isolated on the most contentious Issnes surrounding economic and monetary union (EMU). The West German Eco-nomics Ministry has come out strongly against the Delors report's proposals for central-ised control of national fiscal policy. Its hlunt condemnation last month of the proposal to impose binding limits oo hud-get delicits must have been music to Mr Lawson's ears. A similarly forthright assertion that competition should be st the centre of efforts towards policy co-ordination will have

been equally welcome.

That said, it would he unwise to dismiss each and every one of the Delors report's underlying economic assumptions about fiscal policy as mere throw backs to the days of 1970s demand management. In an economic and monetary union the combination of the small Community hudget with large, Independently deter-mined national hudgets would lead to Europe's aggregate fiscal policy being the accidental outcome of the decisions of member states. Yet the objective of price stahility calls for a limit to the accumulation of public debt, while the manage-ment of monetary policy would be eased by control over fiscal deficits.

### Co-operation

In the wider international arena it is now generally accepted that ecocomic interdependence calls for co-operative mansgement, which has contributed to the durability of the economic recovery. Without a measure of internal co-ordination the Community would be unable to participate in the

wider global exercise. A more difficult question is whether member states may be tempted, in a unified capital market, to run excessive budget deficits and make excessive claims oo the savings of the rest of the Community. Yet it is not clear from the experience of other federal systems that a bias to fiscal laxity is inevitable, nor that markets would necessarily fail to exercise adequate discipline.

The real question is about the form that fiscal policy coordination should take. It is a measure of the ambition of the original Delors proposals that even in such federal systems as the United States, West Ger-many and Canada no one has chosen to go down the route of binding rules and sanctions. For all the discussion about global fiscal policy co-ordina-tion, it is significant that the G7 has confined its delibera-tions mainly to exchange rates and monetary policy.

### Sovereignty

That can be explained, at the international level, by sensitivities about soverelgnty. But there is also a dearth of evidence and experience to guide any sttempt at centralised co-ordination. What, for example, would justify the use of a sanction? Italy runs a dispropor-tionately large budget deficit But before anyone accuses it of posing a threat to European monetary stability, they have to confront the Italians disproportionately high savings ratio, their good recent performance in the European Monetary System and a decline in the rate of inflation that puts Britain to

And what constitutes a sensible pattern of hudget and trade deficits across the Com-munity? Huge differences in demography, economic struc-ture, investment raturns and resistance to inflationary pressure bedevil that question. If Mr Delors has the answer, he is an intellectual jump ahead even of most economists whose instincts are naturally diri-

As for the practicalities of imposing a system of rules, Mr Giles Keating of Credit Suisse First Boston has argued that the system would degenerate into a struggle between power-ful groups, which would be closer to the US model than to France or Britain where the executive branch is strong. In other words, shifting fiscal policy up to federal level does not guarantee that it will be available for use as a macro-eco-

nomic policy instrument. There is room for more realism in Brussels; and, as the Germans have suggested, for a market based approach to coordination.

# Max Wilkinson asks BP's next chairman about the company's future

obert Horton, the man who is to lead British Petroleum into obert Horton, to lead British Petroleum into the 1990s, has a contrarian

"My entire business philosophy is driven by finding out what other people think and testing very strongly why one should not do the opposite. Most people are just short term extrapolators. And what 95 per cent of the human race believes is going to happen for ever invariably has in it the seeds of making sure that it only happeos for a few years."

It was a maxim he put to good personal effect at the height of the stockmarket rally in the summer of 1987, when the Government was hyp-ing up its £7.2hn BP share offer. Mr Horton, then in charge of BP Amer-ica, liquidated all his personal portfoho and got oot of dollars.

His observation might also stand as the epitaph on an entire generation of oil industry planners whose over-optimism brought BP almost to its knees.

In the late 1960s and early 1970s, as Mr Horton recalls, strategists expected demand for oil products to continue to the continue of the continue o

tinue to rise at 8 per cent a year, as it had done in the period since the Sec-ond World War.

The result was a huge over-supply of refining and chemical plant which a new generation of tough young executives like Mr Horton and the new deputy chairman, David Simon, were given the unpleasant task of

closing down in the early 1980s.

Mr Simon tackled the refinery losses, turning the husiness round from \$1hn a year losses to \$1hn a year profit in three and a half years. Meanwhile, Mr Horton was head of the chemicals husiness. Between 1980 and 1983, he closed 20 plants. Nearly two thirds of the division's employees lost their johe, hut Mr Horton earned much admiration for combining decisiveness with an openness which dis-armed much of the potential opposi-tion. He also took the unfashionable decision to coocentrate on three bulk "commodity" chemicals, rather than retreat into specialties, a decision which paid off handsomely when

demand eventually revived.

After three years as an innovative head of finance, Mr Horton once again found himself clearing away the dehris left by over-optimistic extrapolators, this time at Standard Oil in

This was a huge and difficult task, not least because Standard, the direct descendant of the John D. Rockefeller's oil empire, was garlanded with much local sentiment.

BP's ownership of a narrow majority of Standard dated back to the British company's search for a US partner to develop the vast reserves it found in Alaska in 1969. The partnership was a success in Alaska, but Standard's management had squandered its share of the rewards. After the collapse of oil prices in 1986, Sir Peter Walters, now to retire after 8 years as BP's chairman, finally lost patience. He brought about the sacking of the US management and parachuted in a new team: Mr Horton and his close lieutenant at BP's finance operations,

Mr John Browne.
With a ruthless programme of disposals and management changes, the pair turned the company round in less than a year, While the sackings were in progress, Mr Horton – a man with a mischievous eye and persuasive handshake - managed to become a minor hero in Cleveland, where Stan-dard is based.

His sociability and support for local causes earned him the sobriquet "the hatchet gentleman." a phrase which may have referred to his liking for hig houses, paintings and music. He played to the Middle Western respect for straight talking, calling the whole staff into the atrium at the company'e opulent new headquarters when he arrived to warn that there would be Extrapolation is bad for you



Mr Robert Horton, 50, appointed BP chairman yesterday

difficult times ahead. When he left, the mayor, Mr George Voinovich, said companies seeking a model of how foreign owners should behave ought to "find out what Bob Horton did in Cleveland

The rapid financial clean-up prepared the way for BP'e \$7.9bn purchase of the remaining 45 per cent of Standard's shares. It created a new word in the BP lexicon, "Hortonandhrowne," the management equivalent of hubble and squeak.

The transformation of a demoralised \$15bn US oil company into HP

By the end of my chairmanship I would like BP to be unquestionably in the first league'

America might have seemed enough excitement for a few years. But it was followed in quick succession by the flop of the British Government's £7.2hn chare offer in the middle of the October 1987 stock market crash; BP's £2.4bn purchase of Britoil in the teeth of Government opposition; its fight to prevent the Knwait Government from keeping the 22 per cent stake col-lected from the debris of the failed share offer, the eventual repurchase of £2.4ho of the Kuwaiti stake this year; the simultaneous sale of BP's minerals business to RTZ for a matching £2.4hn; and most recently the pro-

posed sale of BP Coal.
Throoghout this period of tumultuous activity BP has steered a fairly steady course in the direction laid down by Sir Peter Walters. He insisted that the company should con-

bury, Tesco and Cadbury

clearly not yet victims of the

that the group rated number

one for the quality of its products and services is Pearson.

green movement.

And it is pleasant to note

the parent company of the Financial Times and, oddly enough, a conglomerate.

■ There has been a sharp exchange of letters between Kenneth Baker, the Conserva-tive Party Chairman, and Neil

Kinnock over the Labour Party leader's attitude to the trades

unions. Kinnock prided himself

on the speed with which he replied. But Baker yesterday had not received the missive: it was sent to his old address

at the Department of Edoca-

Real wedding

In the excitement surround-

ing GEC's marriage plans for

Plessey, the City seems to have overlooked this weekend's

other power wedding. Although the engagement was

announced many months ago,

the son of Sir Derek Alun-

Jones, Ferranti's 56-year-old

chief executive, is about to

make his final offer for the daughter of Sir Ernest Harri-

son, the 63-year-old boss of

Now that Plessey is on the

Careless

Observer

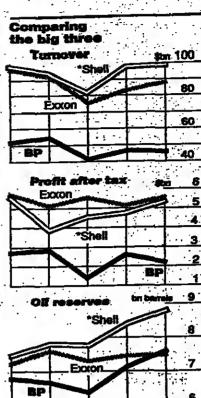
centrate only on sectors where it had a special advantage, and make sure that it huilt up a "critical mass," that is to say a dominant position in each relevant market. The sale of BP Minerals just when it was becoming profitable was doubtless influenced by the immediate need for cash to buy out the Kuwaitis. But it is also fair to see it as part of the process of concentrating BP's firepower, a process with which Mr Horton, Mr Browne and David Simon have all been closely

Mr Horton says the process of restructuring is now pretty well complete, leaving the company standing, like one of its oil platforms, on the three legs of its traditional busi-nesses; exploration and production, refining and marketing and chemicals. In addition, it has the nutrition (animal feeds) business which is the last vestige of its efforts to diversify and which many observers believe will eventually be sold.

The sharp concentration into three businesses (leaving nutrition aside) has been mirrored by a concentration within those businesses. This has been evidenced by an aggressive sale of assets which do not fit or are underperforming, partly to reduce borrowings and partly to make room for expansion in the core businesses. Disposals will be about \$1bn this year and next, which compares with total capital spending of about \$5.6bn.

An important part of this process is a review of BP'e entire worldwide oil and gas exploration strategy, recently completed by John Browne. Its results will be announced shortly. Analysts close to BP say it will involve a fairly radical shakeup, with the loss of perhaps 2,000 jobs.
The main strategic focus, Mr Hor-

ton says, is that "BP will return to a



more traditional way of exploring, using its high degree of expertise to go for areas with large possible

This, taken with the shedding of other corporate limbs, will represent a big shift back to BP's traditional skill. as an explorer for oil. It can hardly hope to repeat the spectacular success of the huge Middle East discoveries of the old Anglo Persian Oil company, or the more recent finds in Alaska and tha North Sea. However, it hopes that new technology - such as aerial surveys that can sniff out oil and three

BP will return to a more traditional way of exploring, going for areas with large possible reserves'

dimensional seismic techniques -can give it a healthy return in regions which have never yet been explored, including Alaska, areas of the the Gulf of Mexico, Indonesia, New Cainea, Australia, and even perhaps the China Sea.

Meanwhile, the company's invest-

ment programme is strongly hiased for the next few yes development of recent oil and gas dis-coveries in Alaska, the North Sea, the Gulf of Mexico and elsewhere.

This strong emphasis on the "upstream" part of the business inevitably raises the old question of how BP can escape from being a "two pipeline company," relying on the Pru-dhoe Bay field in Alaska and the For-ties field in the North Sea, both of which are now set to decline steadily.

The acquisition of Britoil was part

of an answer to that question pointing perhaps to a further swoop when the company's balance sheet has recovered. The other part of the answer is an invigorated exploration push and perhaps a further move into gas, which has already widened the spread of the group's assets significantly.

As Mr Horton says: "We must find more oil." He points to the group's good record: its finding costs are among the lowest in the industry, at a little over \$5 per barrel in the last two many and around \$2 barrens and around \$2 barrens. vears and around \$2 between 1981 and 1985. BP's profits are, however, already mora closely geared to the oil price than those of its more broadly spread seniors. Shell and Exxon. So is all this activity in effect a punt on

all this activity in effect a punt on higher oil prices?

Not a punt, Mr Horton insists, because the group'e finances will be robust in the \$15 to \$20 range which everybody is predicting. But he also thinks there is a "good racing certainty" that prices will fly up in the mid 1990s as rising demand puts pressure on supply if that happened, with even a moderate rise to \$25 per barrel. BP will do extremely well. At the same time, thanks to the extraordinary advances in engineering technology, oil in remote and hostile areas can be economic at prices which would have seemed absurdly low five would have seemed absurdly low five

For example, BP's new Endicott field, with production hased on a man-mada island a mile off the Alaskan coast, will make the same return on capital with oil at \$18 per barrel as it was originally projected to yield when oil was at \$28 per barrel.

Even so, in the seven to ten years for which Mr Horton can expect to occupy the chairman's seat at RP, he does not expect to see major develop-ments of "unconventional" sources of oil products, such as coal conversion or, extraction from shale. This is partly because the industry has partly because the industry has become much more optimistic about finding new supplies of conventional oil and gas, and partly because of a much sharper understanding that demand can be choked off by rising prices. So plans for making petroleum from HP's huge gas reserves in Alaska are unlikely to be realised during his time at the top, he believes. time at the top, he believes.

But most people outside and inside RP agree that he is not the man to be content with a decade of consolidation content with a decade of consolidation and cost-cutting, especially in a company which he sees as uncomfortably at the top of the second division, lacking a Far East presence to match Shell or sufficient spread of assets on the US west coast to look Exxon squarely in the face,

"By the end of my chairmanship I would like BP to be unquestionably in the first league", he says. This will not be easy. To achieve it by organic growth in areas where BP does not have geographical presence would be a slow process, he admits, while acquisitions could be expensive. "It's extremely difficult, either way." But that could have been said a week before BP launched its pre-emptive before BP launched its pre-emptive strike on Britail or the mopping up of Standard.

With cash still pouring out of its Alaskan and North Sea pipelines, BP's debt to total capitalisation ratio can be expected to come down fairly quickly from its present level of over 40 per cent towards a more "comfortable" gearing — which, Sir Peter Walters always said, would be in the low

Then, or even before, BP would be poised to make a another significant jump in size, perhaps going for Unocal in California or Caltex in the Far East, the favourite targets discussed by BP watchers. Better still, perhaps, something that 95 per cent of people have never thought of.

### Sticking to the groove

■ Britain's three most admired companies are Shell, Glaxo and Marks and Spencer, in that order. Next come Sainshury, Bass and ICI. No great shocks there, with

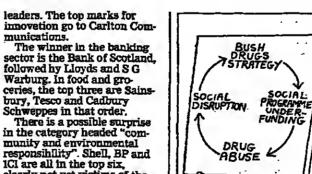
the possible exception of Bass. But if you go further down the list and analyse the breakdown, you may find a few sur-prises. For example, Greycoat, a property company too small to be much written about in the financial pages, ranks con-sistently high. It is the seventh most admired company in all sectors, number one in the property sector and is much praised for the quality of its management, its ability to attract and retain top talent, the quality of its products and services and its capacity to innovate. This is, by the way, no ordi-

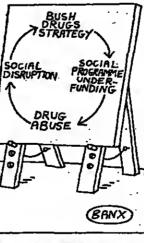
nary list, reflecting consumer fads. It is a poll of 1,760 top British businessmen and finan-cial analysts conducted by The Economist in conjunction with the department of management studies at Loughborough University. Some of the results are published in The Ecoop-mist today, the full study is available for £20.

Many of the findings con-

form to current fashion. The companies that rank highly are, by and large, those which have stuck to their main sector. Conglomerates are out. Neither BTR nor Hansoo make the list of the top 20 most admired firms, though ETR comes top in the responses on quality of management and Hanson is not far behind. BTR is also placed fourth in its value as a long-term investment, a category headed by Land Securities.

Reliability may be a more highly prized quality than innovation. Marks and Spencer comes close to top in virtually every category except its value as a long-term investment and its capacity to innovate, where It is not listed among the 10





wey ont, analysts will be pon-dering whether this latest joint venture is a prelude to something more permanent between Racal and Ferranti, both of which have been mooted as likely takeover targets over

the years.
Racal came very close to being taken over by Cable & Wireless a couple of years ago, hut was saved by the spectacu-lar success of its car phone husiness. That means that its stock market capitalisation is now roughly twice that of Plessey. And while Ferranti is an obvious takeover target, Racal is a most unlikely suitor since it has become far mora interested in car phones than the defence business.

British Aerospace is a possi-hle candidate, but has its hands full with Rover and its new property ventures. Thus the suitors might yet be rich and continental: Siemens or

World XV

There was some embarrassment among the largely

English audience yesterday when a World Rugby XV for the 1980s was announced in

Not one Englishman made the squad, which was selected by Gareth Edwards, Jean-Pierre Rives, David Kirk and lan Robertson to mark the launch of the 18th edition of the Rothmans Rugby Year-

New Zealand secured five laces and France three. Only Graham Price (Wales) and Colin Deans (Scotland) were included from the British Isles. The rest of the XV is made up of two Australians, two South Africans and a fly half from . Argentina.

### Betting man

■ High marks for forecasting to Justus de Goede, the Minis-ter at the South African Embassy in London. About five weeks ago he placed a bet with Michael Holman, our Africa Editor, on the outcome of the South African election. His predictions were National Party 94, Conservatives 42 and Democratic Party 30. The actual results were National Party 93, Conserva-

tives 39 and Democrats 33.
Since one other seat is due to be recontested because it ended in a tie between the National Party and the Conser-

vatives, de Goede may yet have got the National vote spot on. Anyway, Holman is already forfeiting a bottle of cham-

### Ulster shame ■ The Europa in Belfast, once

known as the world's most bombed hotel, has been recently revamped. The strongly church going popula-tion of Belfast might not be pleased to learn that central Belfast's premier hotel is now offering mild pornography on its internal TV system.

Another film currently being shown on the system is The Naked Gun.

### Australia's National Growth Centre Located on the main transport routes between Sydney and Melbourne. Australia's largest capital cities, Albury-Wodonga is central 75 percent of the nation's population. The Growth Centre is an ideal location for the establishment of a manufacturing and distribution base for Australian and South-East Asian markets. Investment in Albury-Wodonga has been 15 percent per capita above that for Australia for the past 16 years. For detailed information on Albury-Wodonga, including Business Migration, contact our UK representative: D.R. Cristofani Woodbury House Surrey GU10 2NY Telephone: (0428) 71 2275

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Development Corporation.

cold-turkey treatment has still not quite cured organised labour of its addiction to the drug of excessive power. For 10 years, Britain's trade unions have been denied the merest sip, with great beneficial effect, but if will take a few more years before all of them are completely free of the desire for another fix. As the creature is being tamed and reformed, so it is becoming less unloyable. Nobody fears the impotent

on many

I could not help observing, as I watched the chastened general secretaries address the modest annual gathering of the Trades Union Congress in Blackpool this week, that Dr Jekyll was really quite a fine fellow— if only he could kick his unfortunate habit. During the 1970s, he accepted ever-larger draughts of the potion that turned the TUC and its leading bosses into a monstrous threat to Britain's democratic society. The evil side of human nature became predom-

You may think that the same thing is starting again now, with the ambulance drivers about to impose an over-time ban. This is unlikely. The cur-rent ambulance disputs is about catching up on the unfortunately rather high awards achieved by comrather high awards achieved by com-parable public sector workers. It is a conventional battle over pay at a time of falling unemployment and high inflation; the kind that the railway-men won with some public support during the summer. Its economic effect may be deplorable, but it is not a symptom of the destruction of orderly society, as seemed to be the case a decade ago. During the winter of 1978-79, some

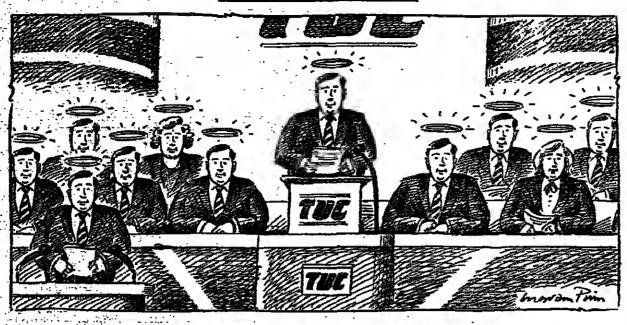
trade unionists denied the sick entry to hospitals, while a lew others declined to bury the dead. The elected Government was regarded with con-tempt, first by the unions, and then by the electorate, which threw it out and put the Conservatives in. That did the trick. A decade later, Mr Hyde's TUC is a fading memory.

Fading, but not yet gone. Most Brit-ish voters can still be brought to recall that experience. Any faint stirrings towards the old days should therefore be resisted by the leader of the Labour Party, Mr Neil Kinnock. He is not finding this easy. There was some difficulty on Tuesday, when the TUC conference voted in favour of ling large sections of the industrial legislation enacted since Mrs Thatcher became Prime Minister in May 1979. In particular, it wanted unions to be protected from claims for

damages from employers, or seques-tration of their assets.

The Conservatives immediately saw their chance. Mr Norman Fowler, the Secretary of State for Employment, must have been hunched over the live BBC-TV broadcast of the proceedings; for he produced an almost instant statement to the effect that the TUC resolution would place unions above the law and no remedy would be available to anyone affected. Mr Kin-nock, presumably not wanting to upset the sensibilities of Dr Jekyll by referring to his alter ego's baser ten-dencies, went around saying that the

### POLITICS TODAY



Joe Rogaly looks at the happier side of trade union nature

# A Congress on its best behaviour

vote was broadly compatible with the policy of the Labour Party - while trying at the same time to intimate that, actually, it wasn't. The energetic new chairman of the Conservative Party, Mr. Kenneth Baker, took full advantage of this yesterday. He wrote an open letter to Mr Kinnock, asking for an explanation of where the party stands on trade union legislation. It is not difficult to imagine his ear-to-ear predatory smile as he licked the enve-

We must assume that the Labour leader will put this matter right before long, preferably by issuing an unequivocal statement of what a Labour government would repeal and what it would enact. In the absence of such a declaration or something like it, the Labour party would be so vulnerable to attack from Messrs Fowler. Baker and others that the present sea-son of taking it seriously once again could draw to an early close.

That potential reversion apart, the TUC is now showing the decent side of human nature. I do not mean by this the clever side; the Empire Ballroom at Blackpool has this week been filled with salt of the earth types: men, and a few women, of the doughty nature that stood Britain in such good stead during the hostilities of half a century ago. Those who addressed it did not, however, come

convocation has been a dress rehearsal for the forthcoming Labour Party conference, and painfully aware that if they have no other strength left, they do retain the power to guar-antee Mrs Thatcher another term of office by reminding voters of what

organised labour at its worst can do. The nearest anyone came to a dis-play of deep class-based emotion was when Gerald W. McEntee, vice-president of the American Federation of Labor-Congress of Industrial Organi-sations, said that "perhaps it's unfair to blame Mrs Thatcher for my country's many difficulties, but Sir Ronald had to get his ideas somewhere, as it has been established beyond doubt that he's never had one of his own." Labour - what we in Britain would call working people - was under attack in both countries. "At home, the hostility of employers, govern-ment, and courts has reached levels of intensity not seen for a half century or more." Threshing the air, Mr McEntee went on to say: "whether it's called Thatcherlam or Reaganomics, what we are up against... is the idea that government should be run't for the benefit of those who don't for the benefit of those who don't need benefits."

He duly received his ovation. Per-

across as particularly smart. They haps some of those who cheered this were mostly on their best behaviour, radical-sounding American under-deeply conscious of the fact that their stood that the issue facing organised stood that the issue facing organised labour in Britain is whether it will slowly be crunched into insignificance, as has happened in the US, or whether it will become quasi-institutionalised, as in much of continental

western Europe.
It might be thought, after 10 years of Mrs Thatcher, that the matter is settled, and that Britain is heading the American way. This is not yet certain. Recent opinion polls suggest that British trade unions are less unpopular than they were 10 years ago. The arguments about the social dimension of the future European Community may produce a climate in which the TUC, and its member unions, enjoy a mild resurgence.

Take the speech given in London last night hy Sir Leon Brittan, now our most tactful of European Commissioners. Sir Leon's delicate task appeared to be to persuade 11 of the member governments of the EC to so amend the proposed social charter that it becomes acceptable to Britain, the twelfth, while at the same time persuading Mrs Thatcher, in whose Cahinet he once served, that an amended charter is worth accepting. "The United Kingdom . . . should not automatically assume that any

reference to worker participation

implies workers on the boards of companies on the German model," said Sir Leon, talking to Downing Street. Adequate recognition would have to be given to the diversity of company organisation and industrial relations that exists in Europe today, he went on, talking to the other 11. "Most large companies also realise that it is in their own interest to inform and consult employees about major developments affecting the company wher-ever possible," be told the world at large. In Britain, the financial participation of the workforce in industry was widely encouraged.

A TUC possessed of greater cunning and sophistication than was in evidence in Blackpool this week could do much with material like this. It would be positive ahout employee share ownership schemes, and promote its own services in fostering them. It would make it more worth companies' while to inform and consult their employees through recognised unions than in direct contacts with the work-force. It would build on Europe-wide companies' experiences of profitminded unions in other countries in order to make similar relationships in social charter gives the TUC very little of what it can reasonably aspire to, hut the climate of opinion created by the debate could he turned in its favour.

My guess is that most of Britain's trade unions are not up to playing the game that way. They understand very well that the events of the late 1970s have served to destroy their former infinence over governments, but they are still concentrating their energies on a return of Labour, which they hope will be a government they can infinence. They know that they can-not say too strongly, or too clearly, what it is they expect to gain from such influence, which is why they were all on their best behaviour at Blackpool this week. The old fire-hrand socialism of some union leaders was hardly beard; broadly social-democratic policies, echoing those in the Labour party review, were meekly accepted. A strong dose of environmentalism was injected. This is a TUC seeking respectability as an adjunct of

a centrist-learning Labour party.
It is not yet a TUC that can grasp the complexities of finding a permanent role for trade unions in the evolving European economy. That would require a quite different focus. There was much about the TUC's need to provide services to individuals to arrest the decline in member-ship, but very little about the need to understand markets, prices and the profit motive. I am not talking about toadying unions; many employers still need very careful watching by employees' representatives. But old-fashioned bloody-mindedness is no longer the efficient way. A few British union leaders have hrains enough to grasp this - John Edmonds and Rod-ney Bickerstaffe are two outstanding examples - but the culture in which they operate makes truly original thinking unattractive. No wonder so many of them long to go back to the hubbling, smoking beakerful of magic that once made them all feel so huge.

LOMBARD

# Misfits from Yalta

By Bruce Clark

Greece and Mr Tadeusz Mazowiecki of Poland have much in Not just looks, approximate

age, and the fact that each man unexpectedly, hecame Prime Minister this summer. They are also united by a European culture in which they are deeply versed. Fur-thermore, they are linked together by their principled opposition to totalitarianism; and hy memories of jail. in both cases, the reasons

why such learning, humanity, and integrity were rewarded with prison, not respect, are bound up with their respective countries' status as Yalta's Greece and Poland required

very great ruthlessness (from Churchill and Stalin respec-tively) to nail them down to their places in the post-war settlement - and have given the superpowers sore heads ever

Mr Tzannetakis was jailed hy military officers and anti-Com-munist zealots. Mr Mazowiecki by military officers and Com-munist zealots.

Both the colonels who ruled Greece from 1967-74, and the

Polish generals who imposed martial law in 1981, were self-appointed maintainers of

the East-West balance.
And only because of the current melting of Yalta's fetters could Mr Tzannetakis form an administration including Communists, and Mr Mazowiecki be nominated as a Catbolic prime minister by an anti-Commnnist movement, without fear of a superpower backlash. Yalta, where the Allied sum-mit of February 1945 took place, is a catch-all term for a series of deals between Germany's eoemies. A crucial step many's elemies. A crucial step towards tying the geopolitical koot had been taken in Moscow in October 1914, when Churchill proposed to Stalin: "How would it do for you to have 90 per ceot predominance in Romania, for us to have 90

of the say in Greece, and go 50-50 in Yugoslavia?" Churchill recalls how he wrote this out on a sheet of paper, adding a 50-50 proposal for Hungary and a 75 per cent Russian share in Bulgaria.

"(Stalin) took his blue pencil

and made a large tick . . . I

Mr Tzannis Tzannetakis of said: "Might it not be thought rather cynical if it seemed that we had disposed of these issues, so fateful to millions of people, in such an off-hand manner? Let us burn the paper." "No, you keep it," said Stalin."

By the end of 1944, resistance fighters in Greece and Poiand had coocluded that their allies

were very cynical. In August, the Red Army had stood by while the Nazis crushed the Warsaw uprising, softening Poland up for a Soviet takeover. By December, British troops were fighting for cootrol of Atbens with a Communist-led resistance which enjoyed large (though certainly

not universal) support. People like Mrs Jean Kirkpatrick would object, plausibly, that it is permissible to use force to avert Communism, because the resulting regime will eventually soften — and impermissible to use force to impose Communism, a regime from which there is no return.

Mr Mazowiecki's appointment suggests that the final clause is wrong. It is a pleasant

surprise.
In Greece the summer's surprises have been no less agreeahle. A Socialist government had failed to heal Greece's "internal" Yalta: the chronic left-right split. But a conservative-communist coalition is succeeding - prompting one of Athens' most cynical commen-tators to speak of "miracles of

compromise Equally hard men use equally strong language to describe the recent pace of the Vienna talks, aimed at disman-tling the wider Yalta, or at least its military implications. Unravelling such an arrange ment is as complex and dan-

gerous as defusing a bomb. Mr Mazowiecki, with his dignified pledges to respect toe Warsaw pact, probably under-stands that better than Mr Aodreas Papandreou, the swaggering Yalta-huster wbo preceded Mr Tzannetakis. The new Prime Ministers of

Poland and Greece may be too nice and too wise to survive long. But we shall oeed more leaders of their calibre, and more "miracles of compro-mise," if the pot-holes of the road from Yalta are to be nego-

# arbs'

Sir, David Waller's article, "Days of decision for institutional investors" (September 6) is an excellent commentary on an important and topical issue. There are a couple of observa-

First, a significant number of shares of a target company are in the hands of spivs and arbs" by the time a bid is under way, in these and other cases, the accept/reject deci-sion is determined by short-term profit and/or record huilding for marketing purposes. These shareholders are in no way concerned with the responsibility of being a share-

Second, what is the point of votes attaching to ordinary shares if fund managers, whose (only) "real expertise is in buying and selling bits of paper," are charged with the responsibility of exercising control of British industry and commerce through those votes? It is a dangerous

Alex Hammond-Chambers,

### PEP and PAYE

From Mr Stanhope White. Sir, Why do we need PEP (personal equity plan) fund managers? Would it not be pos-sible for a taxpayer and his Inspector of Taxes to do all that is required?

With my tax return I could submit the contract notes for shares bought (or sold) during the year, and the counterfolls of the dividend warrants in respect of those shares. Repayment of the tax paid could be either by cheque direct, or by a variation of the payer's PAYE (UK "pay-as-you-earn" tax sys-

Over the years, the inspector would build up a record of the shares held. Non-appearance of dividend warrant counterfoils would indicate some change in shares held, so shares could not be disposed of without his knowing. Stanhope White,

# 'Spivs and Credit to the trade

From Miss Gillan Cutress. Str. I was interested to read Mr Terry Maher's response (Letters, August 30) to your report (August 26) that Mr Robert Maxwell has stopped supplying the Dillons chain of bookshops because of unacceptable delays in payment ceptable delays in payment.

Mr Maher, a professional accountant in charge of a multi-million pound husiness, likens bookshops to supermarkets where "up to two times the value of stock . . is financed by suppliers."

As a very small (two-person) publisher of a popular series of publisher of a popular series of guide books, we see the situa-tion from a different perspec-tive. We view the policy of Pen-tos, in taking extended credit, as indefensible. Having only recently been paid for books supplied to Pentos six months previously, we have stopped stocking Pentos shops, in spite of having orders from its

nches round the UK. We are not prepared to make Pentos unauthorised interestfree loans to enable it to huild its business at our expense. But, of course, we have no

On Mr Maher's question.
"Which publishers do not obtain 90 days" credit from their own suppliers in the printing industry?" I would suggest that he is out of touch with publishers at the smaller end of the range. The advice from and the reliability of a printer is vital to the small publisher, taking advantage of the printer by delaying payment is not conducive to a use-

ful working relationship. ... We pay our printers on a 30-day credit term basis, No doubt many in the business world will accuse us of "naïvety;" we prefer to use the word "integ-

G.M. Cutress. The Factory Shop Guide, 34 Park Hill, SW4

From Mr Martin E. Simons. Sir, Mr Terry Maher makes interesting points ("Bringing the books trade up to date, "Eetters, August 30) in discussing credit terms in the books trade, and Mr G.P. Henderson has made a telling rejoinder

(Letters, September 2). One reason why we now have giant multiples - the Argylls, Boots, Marks & Spen-cer, Sainsbury, Tesco – grow-ing by the day, turning UK retailing into a duopoly - is that UK credit arrangements

### (particularly valuable because of our high interest rates) than From the President, Country

is the practice in north west Europe and north America. The main UK retailers, with enormous market shares and power, continue not only to get substantial credit, which covers fast moving stock about one and a half times (at Marks and Spencer, about 50 per cent), but they also expect their suppliers to carry stock

Furthermore, some have taken unauthorised credit at the expense of UK manufacturers. A few big manufacturers do the same - and enhance their cash resources for takeovers or to earn extra interest, with dire consequences for their smaller suppliers.

for delivery on a just-on-time

Food manufacturers or book Food manufacturers or book publishers who are kept waiting for their money (to quote hut examples) have little recourse, because the big boys can relegate to hack shelves the goods supplied by those who make a fuss when settlement is not made on agreed terms of trade. This is one reason why food manufacturers are merging or heing taken son why food manufacturers are merging or being taken over: to provide counter-clout against the multiples. (Let us beware lest the UK is left with only two or three food retailers. Such a trend will cause the Nestlés and the Unilevers to get after higger.)

get even bigger.) What does Mr Maher mean by "90 days credit"? In the UK we have a ludicrous system for settling indebtedness in industry. Payment for goods is nor-mally once a month, either on the 20th or on the last day of the month following the month

So 90 days credit can be between 90 and 120 days before taking into account delayed payment, At an interest rate of, say, 15 per cent a year, that is between 3.75 per cent and 5 per cent of the invoice value. It is urgent to harmonise UK credit arrangements with those of north west Europe and north America, where payment terms are 30 days after date of invoice; or 2 per cent off for

payment within 10 days. Such a procedure removes the present buyer advantage of manipulating the day of delivery to maximise credit, elimination of which, in turn, would hring invaluable distribution economies for the whole of British industry. 24 Granard Ave, SW15

### Country care under contract

From the President, Country Landouners Association. Sir, The welcome given in your leader ("Protecting the countryside," September 5) for the Pearce report adds weight to the arguments for an environmental land management service - already proposed by this association.

Professor Pearce supports the principle that society should put an economic value on natural assets like the landscape (just as it does on, say, motorways). The environment land management service pro-vides a way for the public then to choose, if it wants, in favour of enjoying and conserving those natural assets.

Landowners and farmers can provide the public with the environment it wants at the price it is willing to pay. Land-scapes, habitats for flora and fama, and recreational areas for local communities are

This can be done now, under simple contracts to give a service for an agreed price. In many cases local authorities will be the customers; in others, central government. Of course, if landowners do not deliver what they have prom-ised, they will be subject to all the penalties to which a con-tractor is liable who fails to fulfil his side of an agreement. G.E. Lee-Steere, Country Landowners Associa-

16 Belgrave Square, SWI

### As a matter of fact . . .

From Mr Gerald Roberts. Sir, Michael Prowse tells us: "Children are not empty pots which need to be filled with as many facts as possible. The point of education should be to develop children's skills and enable them to think indepen-dently" (August 30). But about what, with what? How can pecple reason, and develop skills, without facts to work on?

I am less interested in what children think than why they think it. In Mr Prowse's view of education there would be no why." we would end up with loud-mouthed citizens saying what they feel - not think. Gerald Roberts, Holmewood House,

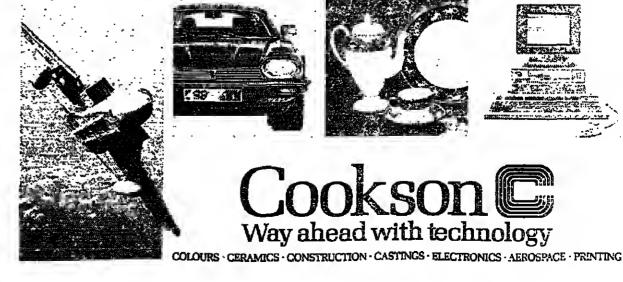
# Cookson growth continues

	Half year 1989	Half year 1988	% Increase	Year 1983
Sales	£948.9m	£737.9m	29%	£1558m
Operating profit before interest	£116.3m	£92.5m	26%	£198m
Profit before tax	£96.3m	£86.0m	12%	£178m
Profit after tax and minorities	£59.6m	£54.7m	9%	£115m
Earnings per ordinary share	16.4p	15.1p	9%	31.7p
Dividends per ordinary share	3.0p	2.5p	20%	7.75p

"All divisions contributed to the record results . . . .

. . . . the Group's international spread of operations and its technological strengths give continuing confidence for the future."

lan Butler, chairman



Copies of the interim report can be obtained from the company secretary at Cookson Group plc, 14 Gresham Street, London EC2V 7AT
After 23rd September, 1989 new address: 130 Wood Street, London EC2V 6EQ.

# FINANCIAL TIMES

Friday September 8 1989



LABOUR MAY OUST LIBERALS IN POWER PARTNERSHIP

# Lubbers to lead new-look Dutch coalition

THE DUTCH Prime Minister, Mr Ruud Lubbers, has proved again that be is the country's most popular politician in post-

war history.
The only clear winner in Wednesday's general election, he is virtually assured of a third term as Prime Minister and a chance to burnish his image as a European states-

The Rotterdam millionaire intends to share out the rewards of his earlier austerity policies in order to clean up the environment and fatten shrunken social services. Less clear is precisely what

kiod of government he will head - a right-of-centre or left-of-centre coalitioo. Mr Lub-bers' Christian Democrats may abandoo the Liberals, their former right-of-centre partners who lost heavily in Wednesday's election, in favour of the opposition Labour Party.

Queen Beatrix received Mr Lubbers and a stream of other political leaders yesterday to hear their advice on forging a new coalition government. Given the amhiguous election results, the Queen was expected to appoint an informateur who would lay the groundwork

Generai Resu	Elec Its	tion
	1989	1986
Christian		
Democrats	54	54
Liberals	22	27
Labour	49	52
Democrats 66	12	9
Green left Small right-wing	6	3
parties	7	5

Inbbers: ready to spend the savings of earlier ansterity policies on the environment

the 150-seat parliament. The

The slim governing majority, due to the Liberals' five-seat loss, is seen as a threat to gov-ernment stability. The opposi-tion Labour Party also lost three seats, however, ending

However, a newly pragmatic Labour Party, led by Mr Wim Kok, might be just the kind of challenge Mr Lubbers enjoys. The Socialists are desperate to

ingness to accept huge income tax cuts next year, which they have vociferously opposed. Indeed Belgian Prime Minister Wilfried Martens plumped for the opposition Labour Party after his centre-right coalition saw its ruling majority pared uncomfortably last year.

Regardless of the new gov-ernment's complexion some lines are clear. A sweeping National Environment Plan to clean up pollution will be carried out and probably strength-ened even though it brought down the former government

last May.
The welfare state's safety net will be mended where holes have been punched, notably in social benefits, state pensions, health care and education. Much more divisive will be the issues of euthanasia and com-mercial broadcasting. By 1991 Mr Lubbers will be

By 1991 Mr Lubbers will be the longest serving Prime Minister in Dutch history and leading his country into the brave new world of a genuine Common Market. Only 52 years old then, he is seen by some as a choice candidate to follow Mr Jacques Delors when he steps down as European Commission president.

Mr Lubbers would probably welcome the challenge.

### MBB chief urges easing of arms export rules

By David Marsh in Bonn

A RELAXATION of West

Germany's restrictive rules on arms exports was urged yester-day by Mr Hanns Arnt Vogels, chairman of Messerschmitt-Bölkow-Blohm, the country's biggest aircraft manufacturer. Mr Vogels' call was made on the eve of the formal decision today by the Bonn Economics Ministry to allow the takeover of MBB by Daimler-Benz, the motor conglomerate. The move will create one of the world's

most powerful aerospace, engi-neering and arms groups. In a speech to aerospace industrialists, Mr Vogels wel-comed the planned merger as "a courageous move" increas-

Vogels' remarks is that the federal republic is preparing to compete far more strongly with Britain and France - as well as with the US and Japan for international aerospace projects.

Making clear his dissatisfac

The clear implication of Mr

tion with "emotional" discussions about German defence exports, Mr Vogels urged uniform European guidelines covering sales by companies involved in collaborative projects such as the European

Fighter Aircraft.
Bonn's current regulations forhld weapons sales to "regions of tension" such as the Middle East. This has led to controversy about deliveries to developing countries of air-craft and missiles made by European consortia in which West Germany is a partner.
Tha Daimler-MBB merger,

the climax of four years of hotly disputed manoeuvrings, is certain to be approved today by Mr Helmut Haussmann, the Economics Minister. He is expected to announce conditions for the takeover involving the sale of Daimler and MBB's small naval technology activities – areas which Daim-ler sees as only peripheral. MBB is also likely to have to

divest its 12.5 per cent stake in Krauss-Maffei, manufacturer of the Leopard battle tank. This stricture is almost entirely cos-metic because the participation involves no technology link-up. Mr Edzard Reuter, the Daimler chairman, has said he is not

charman, has said he is not interested in the stake.

In his speech yesterday Mr Vogels criticised present co-operation between the US and Europe. "Europe needs an arms industry which keeps us from dependence on the US and which is also efficient enough to allow a genuine enough to allow a genuine two-way street [in arms pro-curement]," he said.

All the political parties met separately in caucus yesterday to stake out their bargaining positions. The formation, an intricate Dutch dance, is expected to take around two months. The former Christian Democrat-Liberal coalition saw its total tally narrow to 76 seats in

Christian Democrats remained the largest party with 54 seats, pointing to Mr Lubbers as for-

up with 49.
For Mr Lubbers coutinuing the old coalition is attractive because common ground has been established. The Chris-tian Democrats hold a domi-

drugs business.

Although the top cocaine traffickers are thought to have stayed in Colombia during the crackdown of the last three

weeks, experts doubt that they will be caught and extradited

via normal channels. Only one of the king pins – Carlos Leh-der – has been flown out to

nant position, giving Mr Lubbers wide latitude to call the shots.

get back into power after political isolation on the opposition benches for nearly 12 years. Labour's desire to govern could be tested by their will-

snch as refugee aid, econ-momic development assistance and housing subsidies – all favourite Democratic pro-

grammes – to find an extra \$700m for the anti-drug plan. Overall it calls for a \$2.2hm

increase over the current fiscal year, though outlays will only rise by \$1.6bn.

drugs his number one domestic issue over the next few weeks.

Yesterday, however, he issued a call to Congress to support his defence budget, saying a House of Representatives ver-

sion which cut funds for the

Stealth bomber and the mod-ernisation of the land-based

nuclear deterrent was "totally

Mr Bush intends to make

# Tropical paradise for Polly Peck

1985 86 87 88

Siemens launced their final

its defence have been rather feeble. GEC has cast its spell over Plessey, and if the bid were to fail, Plessey shares

would probably drop to around 230p. GEC/Siemans had no diffi-

culty picking up 15 per cent of Plessey last time round, and though the market is higher, there is little reason why they should have much difficulty

picking up control of Plessey now. By selling in the market; institutions get their cash early next week, rather than sometims in October, and this is an incentive which should

Cookson supplies so many

industries in so many coun-

tries that its figures offer an instant assessment on the world

economy: according to the latest reading, the UK alone is really suffering. The 10 per cent fall in Cookson's UK prof-

its - against a 50 per cent rise

not be sniffed at.

Cookson .

Yesterday's recovery in London, especially since there was no lead from Wall Street, was impressive. There have been no nasty earnings sur-prises among the major corpo-rates reporting, sterling has bounced back a bit, and it only needs the sight of another mega-bid to send this market into new high ground.

Polly Peck

A million tons of bananas, half the pineapoles in North America, a £283m rights issue and the Del Monte brand name add up, it seems, to a 25 per cent jump in Polly Peck's shares. The run-up, after news that it is buying Del Monte's fresh fruit business for \$875m from KKR, brings some deia ou. Cymics will say they have been here before, and regretted it. But Del Monte is much superior stuff to the rag-bag on offer from Polly Peck five years ago. While applauding this deal, there are still enough

deal, there are still enough quaries about the way the group is run to justify restraining the euphoria.

Buying Del Monte on 12 times 1988 earnings is a coup, for which Polly Peck may thank anti-trust laws which could have hamstrung US rival hidders. Given ever-strouger global demand for all-year-round fresh fruit the multiple round fresh fruit the multiple looks low Castle & Cooke, owner of Dole fresh fruits, is trading on Wall Street on a p/e of 20; and Del Monte, with margins slimmer than Polly Peck's, has been growing after-tax profits 24 per cent

Nor can one fault the financing. Polly Peck's gearing will be 108 per cent, but some of the \$550m of debt involved may disappear swiftly; about \$200m of it covers Del Monte's obligations to buy nine new ships, which Polly Peck reckons it can sell on at a profit, and Del Monte has \$85m of net cash flow to look after the rest. But there is one false note. Polly Peck says it started licking its lips over Del Monte three months ago, when KKR's auction commenced; one wonders, then, why Polly Peck's managing director announced his resignation on June 15.

each year.

### GEC/Plessey

The game of hluff in the GEC/Plessey battle is continuing right up to the bitter end but there is little doubt who is going to win. The FT-SE 100 has risen by over 100 points, or nearly 5 per cent, since GEC/

on the Continent - shows the on the continent - shows the downturn is already hurting at the far end of the production chain, and it is hard to believe that things are not going to get Polly Peck Share price relative to the

Yesterday's figures show the company is getting into a bind. Its strategy — which so far has been working well — has been been working well—has been to buy into growing markets to reduce its dependence on mature ones. The problem is that operating profits are now slowing just as the interest charge is rising. The squeeze is exaggerated hy growing research and rationisation costs, with the result thet earnings growth is certain to be dreary over the next two years. Even though Cookson regards Even though Cookson regards its 75 per cent gearing as irrela-vant, its ability to finance future big deals must be lim-

Siemens launced their final 270p per share offer, making a cheap bid look even cheaper. Indeed, some institutions may even be feeling guilty at the ease with which they are abandoning one of the dwindling band of independent British electronics companies. But the issue is no longer one of arguing whether the price is right but has to do with the tactics of admitting defeat.

No doubt there are still some institutions which will doggedly hold out in the hope that GEC will fail to get over 50 percent and Lord Weinstock and his German associates will be forced back to negotiate a quick and friendly deal at £3 plus. But this seems wishful thinking, Plessey has tied itself into such a knot with its GPT Joint venture, that it has frightened away any would-be white knights, and the last salvoes in its defence have been rather fashle CEC has cast its snell Still, to downgrade the shares on such a basis is not sensible, as everyone knew Cookson is cyclical, and it Cookson is cyclical, and it should be good to see it looking after its future. That does not mean that yesterday's 17p fall in the shares was misplaced. There is no reason for the company to be on a pie of 10 - unless there is a fantasist out there who heliques there is out there who believes there is money in breaking it up

### Saatchi & Saatchi

Rither someone in deepest

Memphis knows something about the Saatchis that the rest of us do not, or else the top brass at Southeastern Asset Management should go on a refresher course. This obscure US outfit, which likes to think of itself as one of the top heet in the US has indeed ten best in the US, has judged Saatchi to be such a good investment it has put 3 per cent of its funds into it. its cent of its funds into it. Its criteria are a management that cares for its shareholders, a good cash flow and an undervalued share price. On recent form, Saatchi does not score highly on any of the above. While Wall Street may value agencies more highly than London, Saatchi's 13 times earnings is no cheaper than earnings is no cheaper than the likes of Interpublic, which has taken more conspicuous care of its shareholders than have the Saatchi brothers.

The alternative view is that

a bid is on the way. However, it is doubtful that anyons would want to spend so much and even if they did, they would surely wait until Saatchi has either found a keen buyer for its consultancies or failed to do so, in which case it could surely be had more cheaply.

# US steps up drugs drive as extraditions begin

By Llonel Barber in Washington and Sarita Kendall in Bogota

US President George Bush yesterday took his anti-drugs campaign to the country as the first reputed Colombian drug trafficker caught in the crack-down arrived to stand trial in the US. Mr Eduardo Martinez Rom-

ero was flown out of Bogota on a Drug Enforcement Administratioo (DEA) aircraft and was due to be handed over to US marshals in Atlanta yesterday afternoou.

Mr Bush, speaking to an American Legion Convention in Baltimore, said the extradition of Mr Martinez "sends a strong signal of the courage and determination of President Barco and the Colombian Government to deal with the scourge which drugs are afflicting on all of us."

US officials said the extradition marked an important test of Colombia's pledge to facili-tate extradition of suspected drugs traffickers to the US.

already handed over a "most wanted list" of 12 top traffickers and is believed to be preparing extradition requests for at least another 80 people prominent in the cocaine trade. Mr Martinez is said to be the treasurer of the Medellin cartel which is responsible for 80 per cent of the cocaine entering the US. He is wanted on money-laundering charges involv-

ing over \$1bn. Nevertheless, he is only a middle-ranking figure. The Colombian Government has put out television spots offering a reward of \$250,000 for informa-

In an interview to mark the

announcement, Mr Horton said he hoped that the Organisation

of Petroleum Exporting Coun-tries had learnt the lesson of

history that pushing the price up too steeply would not bene-fit the producers in the long

"I fully expect there to be a squeeze in the mid-1990s and I

expect the real price of oil to

increase as a result. But I

would hope the real price would increase maybe to \$20-

\$25 s barrel rather than \$30-\$35

or even \$40," he said.

Mr Horton's warning of a

price squeeze contrasts with

Mid-90s 'a critical time

By Max Wilkinson, Resources Editor, in London

for oil' says new BP chief



Ednardo Martinez Romero (above), extradited; Juan Bal-lesteros (below), a Honduran convicted by a US court of running a Los Angeles-based cocaine ring with Colombian



tion leading to the capture of Mr Pablo Escobar and Mr Gonzalo Rodriguez Gacha, the two

answer US drug charges in the last five years. It is widely believed that tip-offs have allowed the big fish to escape.

The Colombian Govern-ment's new extradition procedure - which rests on executive rather than court approval – still awaits a ruling on constitutionality by the Supreme Court On Wednesday the Interior Minister asked Congress to pass legislation which would incorporate the state of slege decrees into Col-ombian law.

The minister outlined a three-point anti-drug strategy centred on international co-opcial system, and rehabilitation programmes, including crop substitution.

Despite the Colombian extradition move yesterday, Mr Bush's \$7.8bn plan to cut drug consumption in the US coutinued to meet criticism yesterday from Democrats who want to spend more money Most Dem-ocrats agree that Mr Bush's opposition to new taxes rules out extra revenues for crime programmes, so they are strug-

gling to reallocate money within the existing budget. The White House proposed

In Colombia, meanwhile, rumours of further retaliation by the traffickers proliferated after Mr Martinez's extradition. The families of military and police officers as well as judicial employees have been cer's wife was killed hy gun-

men. There have been more than 24 bomb attacks in the last 15 days leaving at least three dead and 100 injured. Apart from direct damage to banks, restaurants and the national daily El Espectador, the terror has begun to affect ordinary business. The Hilton Hotel in Carta-

gena, Colombia's main tourist city which has been virtually unaffected by the violence, reported 3.500 persou-night room cancellations. Visits by foreign groups have been postcutting domestic programmes

# Signs of peace in US-EC

THE possibility that hostilities might soon be scaled down in the long-running transatlantic meat hormone trade war emerged in US-European Community talks in Belgium yeswas a "racing certainty" that world demand for oil would outstrip supply in the mid-1990s, with the possibility of a sharp price increase.

In an interview to mark the

25m barrels a day, will more than satisfy their financial aspirations. At the same time the supply and demand for oil
will have regained a tightness
beyond a natural equilibrium."
Mr Hortou, 50, will take over
from Sir Peter Walters, BP's present chairman, in March next year. The company announced that Mr David

Simon, considered a close rival for the job, who recently rejected an offer of the chair-manship of British Rail, will become deputy chairman. Sir Peter, who has been chairman since 1981, turned down the chairmanship of National Westminster Bank earlier this year. Future of BP, Page 16

# meat hormone trade war By David Buchan in Brussels

Mr Raymond MacSharry, the EC farm commissioner, said there were signs of interest by certain US meat companies in shipping high-quality hor-mone-free beef to Europe, and if sizeable shipments took place Washington should corre-spondingly reduce its punitive tariffs on certain EC food exports to the US.

This was the US retaliation against the EC's January 1 ban on \$100m a year of US hor-mone-treated meat exports to

the Community.

More than 200 cattle producers and some slaughterhouses in the US had been certified by EC inspectors as capable of supplying hormone-free meat, Mr MacSharry said, but US exports of this remained very

Mr Clayton Yeutter, the US agriculture secretary, confirmed that any increase in US high quality beef to Europe would bring a scaling down of tha US retaliation against tha hormone ban. But he said this would still leave unresolved the prohlem of hormone-treated US offal for the European pet food and pate market.

He also warned the Commission not to impose a formal moratorium in licensing the BST milk-producing hormone, and urged Europe to follow the US in examining its scientific merits with an open mind.

The two men also discussed the timetable for trying to resolve the EC-US differences over farm price support and export subsidies in the Gatt negotiations. They confirmed the impression that the hard hargaining would start only after both sides had submitted detailed position papers on all aspects by late autumn.

# Decisions, Decisions, Decisions,

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# the views of many oil industry executives including those in Shell, that supplies will be **WORLD WEATHER**

BNL export credits scandal widens Continued from Page 1

"Sure we will honour them." Mr Hikmet Mukhalif said in an interview with the Financial Times. "When this issue cams out, all we asked was whether the money was clean and the answer was, yes it is clean money. Therefore we will honour our commitment. This is a well known bank and we are honouring our commitment to the bank."

Mr Mukhalif gave no further dcetails of the Iraqi guaranteed letters of credit, although they are thought to total about \$1bn on deferred payment terms of

two to five years. The Bank of Italy is understood to be considering a variety of extraordinary measures that could include the imminent shntting down of the Atlanta branch, a possible Background, Page 2

increase in BNL's overall bad debt loan reserves, the even-tual slimming down of BNL's size by way of asset disposals and the rapid re-establishment of internal auditing controls and other safeguards that have been shown to be severely lacking as a result of the Iraqi export credit scandal.

# **FINANCIAL TIMES**



Sheffield was rocked by the restructuring of its steelmaking and other industries. Unemployment rates

trebled in 1980-83 and political conflict broke out. Yet today's Sheffield is a model of co-operation between public and private sectors. ian Hamilton Fazey reports.

# A lesson in partnership

THE SOUND of Sheffield today is different from what it was but different, too, from many other northern cities in Britain There is still the reverberating thud of drop forges and the hiss of steam from water as it quenches hot metal, but much less of that. The new sound is of human voices talking to each other.

They used to shout at each other across a divide; munici-pal socialism on one side, the city's capitalists on the other. Sheffield lost 18,000 jobs between 1974 and 1986. Unemployment rose from under 4 per cent to nearly 18 per cent in the six years from the elec-tion of the first Thatcher gov-

It was not all Mrs Thatcher's fault, aithough Government policy steepened the rate of

decline and collapse.

There was a world recession in the early 1980s and pressure from Brussels, to reduce the European Community's overcapacity in steelmaking, the base of a Sheffield manufacturing sector which employed more than half the city's workforce as late as the early 1970s.

It was soon clear that any industry which survived was going to have to be much leaner and more efficient, nsing high technology to replace workers and reduce unit costs. So it has proved, with many Sheffield manufacturers now thriving.

Understandably, however, political reaction was drastic. Sheffield was seen widely as one of the homes of the "loony left", vying with Liverpool to be the ideological capital of what potential US inward investors call the "red belt" of Labour-controlled Midlands and northern cities and towns.

Political leaders joked that it was its own people's republic.
The image stuck as private sector leaders lambasted the policies of a city council that demography had kept in Labour hands for six decades.

might have brought jobs, but most recoiled at the apparent A vicious circle established itself, Local politicians blamed industry for losing and not replacing jobs. The council

Within Britain or abroad

there were few outsiders who

tried a municipalised solution, creating more jobs on the city's payroll and in the public ser-

Cheap transport was sup-posed to enable the unemployed to escape from being trapped in their homes. Improved council services were designed to improve everyone's



Private sector leaders pro-tested that Sheffield's place at the top of a national league table of high rates would make it even harder for husinesses to survive, let alone move into the city or start up there. The conflict was vitriolic.

He has two deputies. One is Mr Helen Jackson, a radical Labour politician who chairs

the city's economic regenera-tion committee; the other is Mr

Hugh Sykes, chairman of the Sheffield Development Corpo-

ration, which was imposed hy the Government against the

The corporation's joh is the

regeneration of the Lower Don Valley. This runs from Shef-

field city centre to the neigh-

bouring borough of Rotherham

and was where the steel and

metal bashing industry was

based. Large swathes of its

2.000 acres are derelict. The

Government is giving \$50m for pump- priming to help fill

The almost supreme test of partnership was the way the

dled. Elsewhere, unwelcoming councils have been bypassed

under Government orders to

rporation's arrival was han-

city council's will.

The city's chamber of com-merce sounded like the Opposi-tion in the House at Prime Minister's question time - as, indeed, might be expected since there was no effective opposition in the city council

Inevitably, there were rises in the rates — the local prop-erty taxes met in large part by the industry that remained.

Then, almost suddenly in about 1986, the stream of invec-tive and public vituperation started to die down. Mr David Blunkett, then city council leader and as famous for having overcome his disability of blindness as for his political convictions, started to talk of talks that had been going on with the chamber of com-

merce.
Today there is not only dia-logue, but joint action. It is not all sweetness and light, hnt there is something more substantial than a truce in the war. The war may well have ended, even though some leftwing zealots regret it. Serious reconstruction is under way in every sense. There is joint action on agreed projects and

A political reformation has occurred, though no-one has abandoned their principles, or

merely substituted them tem-

porarily with pragmatism. Instead, new political mecha-nisms and institutions have the corporations to get on with it and set an example of proj-ect-led regeneration. been developed to get things

Instead, Mr Sykes has negotiated a concordat with the city One is a company called council and has turned the cor-Sheffield Partnerships Ltd, chaired hy Mr Norman poration board into a means of reinforcing partnership hy hav-ing equal numbers of council Adsetts, now the immediate past president of the chamber of commerce. and private sector leaders on

Its influence will go beyond the Lower Don Valley, for it will contribute money and know-how to Sheffiald Partnerships, ensuring a three-way split - council, private sector, and development corporation on specific projects.

Projects are the enablers of partnership, concentrating minds on tangible goals, and away from ideologies, schemes and visions. Their scale, however, is nothing less than

The highest profile internationally are the World Student Games of 1991, which comprise the biggest collection of sporting events outside the Olympics. Hundreds of millions of pounds are being spent, with the private sector footing much of the bill. Stadia are already

well under construction.

The partnership is already looking beyond the games to their aftermath and how to

the residue of world-class facil-ities to long-term good effect.

But other projects are similarly important in cementing relationships, such as Shef-field's science park, which pulls the university and poly-technic into the partnership. Britain's National Transputer Centre is one important piece of inwardly invested excellence in research which has resulted.

Such things are visible symbols that jaw-jaw is better than war-war. Another example is the restoration of Sheffield's Lyceum Theatre, in which Hepworth Ceramics, one of the city's longest-established companies, has played a leading

Business in the Community the national umbrella organisatinn for the private sector's input to economic regeneration has put Sheffield on its tourist trail for husiness leaders to learn how things should be

What is important, however, is that Sheffield did not learn these processes from anyone else - indeed, leaders of public and private sectors made what others have seen as the obligatory study trip to the US only

The lesson of Sheffield for

everyone else may well be that it learned its own lessons for itself, so that the conversion

from war to jsw was born from

within, possibly making it deeper and with more chance of longer life. This almost spiritual parallel is not without merit, for the first stirrings that the slanging had to stop seem to have come from a cleric, as Mr Peter Newman, the Sheffield-based chief executive of Dsvy McKee's

metals division, recounts.
"The Sheffield Forum of 1984-85 was a discussion group started by the Reverend Michael Jarrett, vicar of Ranmore Church," he says. "It was one of the first groups of its kind, with 20 to 30 people meeting regularly to listen to invited speakers from all sides of the debate and to try to under-

stand each other better. "It was the origin of the partnership initiative between the chamber and the city. People realised that the decline of Sheffield had gone far enough. don't remember a single event. The realisation dawned that we had to do something about it ourselves. It just hap-

Mr Norman Adsetts says: "If we hadn't succeeded with our hid for the Games, there would have still been a partnership, hut it would be different. In 1986-87, a number of occasions and projects arose for husiness leaders and council leaders to talk to each other and I think we have used all the resulting projects well. "I hope that when we look

back we will see 1980-85 as an

### CONTENTS

New economic profile City council policies: A netive

The unhappy valley World Student Games; Private

Sector leadership Centre of attraction; Protile:

Norman Adsetts The cutting edge; Meedowhell

Droject Higher education and research; Japanese case study

Training Agency; Old and new Steel Industry prospers: Venture

capital grows Editorial production: Roy Terry Photography: Michael Arron

The Orchard Square project opposite Yorkshire Bank has produced an attractive city centra vista down the pedestrienised shopping thoroughtare of Fergate

aberration in the history of Sheffield. In the 50 years before, there was consensus between the city council and the employers. There were dif-ferences hut no one moved too

far outside the consensus.

"The sheer scale of what happened in the recession rocked everyone. What had taken several decades in other industries hit us here in just four years hetween 1979 and 1983. It knocked the stuffing out of the core of the husiness community. The hig employers were just no longer there.

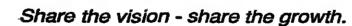
"This gave the opportunity for a new wave of activism in the Labour group on the council. The private sector could not provide johs. People wanted intervention, with the council providing work for people. "But no-one was creating new wealth and in the end the Government, the national paymaster, was not going to stand for it. In 1986 the futility of that cycle was becoming clear.

Mr Adsetts pays tribute to Mr Blunkett for beginning a rapprochement from the city council's side. This enabled Mr Clive Betts, who succeeded Mr Blunkett when the latter became an MP, to start with a clean slate and capitalise on an existing momentum.

Mr Betts is now emerging as a national asset for the Lahour Party - a Socialist politician with power who is using it wisely to work with the private sector, not against it, and to the mutual henefit of all. Mr Sykes says: "Three years

Continued on Page 10

# A VIEW TO CHANGE



There is a spirit of new-found optimism in Sheffield. The city is on the move, with companies from around the UK and overseas focusing their attention here. Investment amounting to some two billion pounds is already

earmarked for the city.

Spearheading this change is the Sheffield Development
Corporation, charged with the regeneration of the Lower Don
Valley - traditionally the industrial heart of Sheffield.

Two major projects are already underway in the area. One, the
Meadowhall Centre, will be Europe's premier shopping and
leisure complex. The other is the Cutlers Wharf development
which is incorporating some of the finest examples of Sheffield's
historic canal buildings with a high quality development adjacent
to the city centre.

Major improvements are to be made to the environment within
the valley, based on a far-reaching scheme involving extensive

Major improvements are to be made to the environment within the valley, based on a far-reaching scheme involving extensive highway and landscaping works.

A city airport is planned and further improvements are scheduled. It is intended that Supertram - a rapid public transport system using light trains running alongside existing traffic - will also serve the area.

Sheffield is a city of skills and now offers the Quickstart training scheme, to help industry start-up and business expansion.

Quickstart is provided free of charge and utilises and co-ordinates the resources of a large local network of training organisations and institutions.

The SDC believes the future for Sheffield is bright. That the city will become internationally recognised as a centre of manufacturing excellence. And that Sheffield will be held up as a model of economic and social success not only in this decade, but into the next century as well. but Into the next century as well.

To share Sheffield's vision - and its exciting future - contact:









SHEFFIELD DEVELOPMENT CORPORATION THE CHIEF EXECUTIVE SHEFFIELD DEVELOPMENT CORPORATION Don Valley House, Savile Street East, Sheffield, S4 7UG. Tel: (0742) 720100 Fax: (0742) 726359

..... 605,950

DEMOGRAPHIC

District population (1988) District population changa 1981-88

Ian Hamilton Fazey reviews the industrial infrastructure and unemployment trends

# Different economic profile is emerging

SHEFFIELD'S unemployment rate has been in sharp decline since the autumn of 1986, when it peaked at nearly 17 per cent. The rate for Britain as a whole bad peaked about nine months earlier at nearly 14 per cent. Both rates have been falling virtually in parallel since.

By midsummer this year Britain's rate had dropped to 6.3 per cent, while Sheffield's was 9.4 per cent. Does this mean, therefore, that Sheffield is merely henefiting from improvement in the national economy and the ripple northwards of the south-east's economic success:

Some evidence that Sheffield may actually be doing slightly better as a result of its own efforts and circumstances can be found hy close examination of the statistics. Indeed, unemployment trends over the past 15 years shows the dynamics of change dramatically.

At the beginning of 1975 there was no unemployment in Sheffield to speak of, with a rate of 2 per cent which com-pared with just over 3 per ceot for Britain as a whole.

The gap between Sheffield's

position and the oational average then closed gradually during the rest of the 1970s. In Sheffield, it kept leaping up in hig steps as large employers closed. It fell slightly in the months that followed each closure as the workforce adjusted and people found new johs, hut then there would be another stepped increase as one or

more big closures followed. By the time the national rate had plateaued at betweeo 5 and 6 per cent in 1979, Sheffield's was the same. Both rates then leaped quickly during 1980-82 as recession bit and. in Sheffield's case, as the steel industry was restructured

By the spring of 1983, both rates were past 12 per cent, but theo diverged. The rate for Britain worsened slowly over the next four years hut Sheffield's problems deepened as unemployment rose to a peak more than 3 percentage points higher than the national average, and the greater part of a

However, since Sheffield turned the corner there have been signs the trend lines are converging again. Sheffield may be closing on the national average slowly but this should speed up as the national econ-



omy slows if local factors really are at work in Sheffield. They may well be. An interesting feature started to emerge in Sheffield's unemployment trends last winter, a year after the city started to turn the corner. Sheffield had long been the worst of four comparable "medium had" northern travel-to-work areas. Suddenly, it was not.

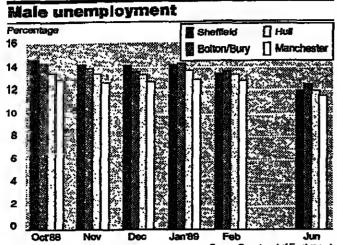
The four - two each side of the Pennines – were Sheffield, Bolton-Bury, Hull and Man-chester. Comparing male unemployment rates eliminated distortions caused by differing part-time job opportuni-Sheffield's male rate stood at 14.6 per cent, compared with perceotage figures of 14.5 for Bolton-Bury, 13.6 for Hull and 13 for Manchester.

By January, Sheffield was no longer worst. In Fehruary, the change was confirmed: Bolton-Bury was at 13.7 per cent, Hull and Sheffield at 13.6 per cent each while Manchester's male rate stood at 12.7 per cent.

In June the oew order

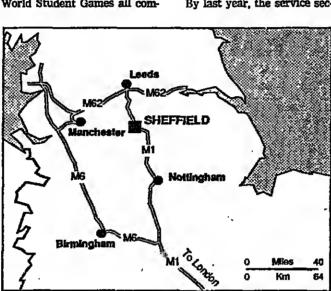
seemed established; Bolton-Bury's rate was down to 12.5

per cent, Hull and Sheffield were 12 per cent each, while Manchester's rate of fall was slowing and was 11.5 per ceot. Apart from it looking as though the Yorkshire side of the north is recovering better than the Lancashire side, the unusual thing here is that Sheffield's trend line actually crossed Bolton-Bury's, Similar analysis of most northern trav-

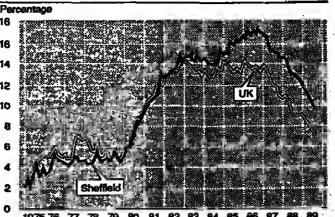


lines moving in parallel but with the league table of the unchanged. Clearly, something was prompting this. The one thing Sheffield has that the others lack is a concerted partnership of public and private sectors. The small, hut discrete dip in unemploy ment in Sheffield seems to have coincided with the partnership becoming operational.

At the same time it has manifested itself in agreement over the way the Government-imposed Sheffield Development Corporation should work and the surge in construction activity associated with the Meadownall shopping and leisure centre and the facilities for the World Student Games all com-



Unemployment trends



tor's share of employment had

risen to 68 per cent and manu-facturing had declined to 23

per cent. However, the extent of the long-term change which this consolidates is indicated

much more starkly by compari-

son with 1971, when only 44 per cent of jobs were in service

The survey commented: "Sheffield is clearly no longer

the manufacturing city it once was. By 1984, a third of jobs were in 'other' services, which

includes public administration,

education and medical services. This suggests the impor-tance of the public sector to

The dynamics of change

show a diffarent Sheffiald

emerging from that of the city's image of smokestack manufacturers. In the 1970s it

was predominantly a manufac-turing city, with a profile very different from that of the UK

economy as whole. By 1984, its

profile was almost exactly the

share of joh market taken by

the service sector - and con-tinuing redundancies in an

increasingly capital-intensive

way, though there are no offi-

However, a look at the

change in payroll sizes between 1981 and 1988 among

the higgest employers provides better than anecdotal evidence,

The city council remains the

biggest employer with nearly 26,350 people, which is more

cial statistics to confirm it.

Since then, tha increasing

same as the UK's.

ing around the same time.
Indeed, construction is one by the council's department of

employment and economics in its survey of the city's labour market, published last autumn. It reported modest increases in job numbers since a previons census of the joh market four years previously. Then, there had been about 235,000 jobs of which 64 per cent were already in service industries, with manufacturing jobs in steady decline, from 35 per cent in 1981 to 27 per cent of the total. Men held 56 per cent of jobs; a quarter of all jobs were part-time, and held

mainly by women By last year, the service sec-

1981, In contrast, British Steel went from more than 11,500 employees at the start of the decade to about 4,750 by the end among the several compa-nies it fragmented into; Shef-field Foregemasters dropped from 2,646 to 1,735 and Davy

from 2,616 to 1,735 and Davy McKee from 1,832 to 1,239.

However, job increases came at British Telecom, the Post Office, and the Trent Regional Health Anthority, with stability—as witnessed by relatively little change in payroll sizes—at the University of Sheffield and at Bassett, the confectionery maker.

These were big employers.

growing confidence among manufacturers. In the nine months to June 1989, £6.6m was invested in small business expansions and about 90 per cent went into manufacturing

nterprises.
The money came from grants, soft loans, coal and steel closure area loans, as well as equity and commercial lending from clearing banks, merchant banks, finance houses and venture capital funds." About 550 jobs resulted -

not as many as shed hy many of Sheffield's remaining main employers individually during the 1980s but, Mr Briggs says, jobs that are likely to last in husinesses likely to grow. Other jobs have been created through self-employment.

manufacturing sector - may well show a shift the other

than 2,000 more than it had in

confectionery maker.

What is not clear is the extent of the growth of smaller businesses. One indicator that something is beginning to move, however, is tha emer-gence of several venture capi-tal funds for financing new or growing enterprises in the city: the market for risk always has to be a real one, offering chances of substantial gain. If the small business sector were

not on the up, the funds would not have emerged.

Mr Barrie Briggs, managing director of Sheffield Enterprise Agency, says: "Wa have found in the small business sector a

The council's labour market survey reckoned growth industries would be construction, distribution, hotels, catering, repairs, banking, finance, insurance, and business services. There would be stability in such sectors as transport and communications, food and drink, paper print and publish-ing, rubber and plastic and

Catchment population (commuting area) Catchment population changa (1981-85) South Yorkshire population (1988) 1,299,014 Projected S Yorkshire population 1998 Age structure (1981)\* 5.0% (6.0% 16-24 24.3**% (26.**3% 25-44 . .. 20.7% (19.7% 20.5% (17.7%) 45-pensionable age Over pensionable age SOCIO-ECONOMIC\* Car ownership (1981) Households with no car louseholds with one cau Households with two cars plus ... 0.57 (0.78 ld tenure (1981) Rented from council or new town . Owner occupied . ..48.0% (31.2% .....8.2% (8.6% ECONOMY" imployment (travel-to-work area) 13.2% (9.8%) Employment by sector (1984)
Manufacturing Industries ......
High-tech industries ...... 27.5% (25.6%) Primary Industries :

8.7% (14.6%) 4.4% (4.6%) 5.0% (4.9%) 19.8% (20.1%) Distribution, hotels & catering Retail distribution ..... .9.6% (9.7% Transport & communication Banking, finance & business services 6.6% (9.5% PROPERTY Average house price (1988 mean) Regional average house price .

Rate in the £ 1987-88 Apr 89: £8.50 paf (Sep 86: £5.95 paf) Offices Apr 89: £160 psf (Sep 86: £100 psf) Apr 89: £2.70 psf (Sep 86: £1.90 psf) Industrial

COMMUNICATIONS About 167 miles from London Fastest journey tima to London 2hr 30min Manchester or East Midlands Airports Great Britain averaga in parenthesis

Source: Property Intelligence Ltd (Tel 01-639 7664)

Declina in labour needs

white-cellar areas, which is

why the city council felt it imperative to win a new Nor-

wich Union administration

centre for the city last month.
It sees this as a beginning

would continue in energy and there is about 1m sq ft of office space in the pipeline.
It will be some years before
the final industrial and comwater supply, mining, metal manufacture, chemicals, and the metal goods, engineering and vehicles industries.

The big gaps in Sheffield'a industrial infrastructure are in mercial profile of the city set-tles down. In the meantime the training industry looks like professional and skilled

being a growth one, too.
With Sheffield likely to be awarded one of the first of the new Training and Enterprise there seems no lack of appreciation of what is going to be

and, possibly justifiably so:

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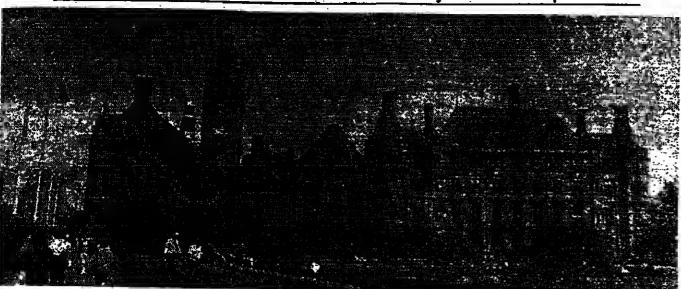
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### Robert Waterhouse discusses the city council's policies



# Master of its own destiny

GLASWEGIANS soon took to the idea of their city being miles hetter. Bradfordians readily bounced back But the people of Sheffield needed no hearts and minds chean in arts and minds slogan. In the darkest days of the mid-1980s their fierce civic pride was challenged by steel closures, heavy unemployment, rate-cap-ping and inter-tribal feuding. It has survived, suitably tem-pered, to herald a 1990s where Sheffield is again shaping its

Sheffield City Council runs the fourth largest municipal operation in England and is not known for its reticence. When war broke ont locally with the private sector allegations flew around, quite openly, to aggravate matters. After decades spent promoting Sheffield's benefits and improv-ing the lot of its citizens the city council would not accept allegations that it was under-mining husiness confidence, particularly when it claimed

industrialists were running scared and leaving town. Today's reconciliation, sym-bolised by Sheffield Partnerships: Ltd.-and expressed through the Sheffield Eco-nomic Regeneration Committee, with its extensive noncouncil representation, leaves the local authority masterminding an urban renewal programme heavily dependent on

private sector input.

By far the biggest venture, and biggest risk, is the 1991 World Student Games. The council, using market mechanisms, has underwritten 2110m of infrastructure projects.

Peter Price, the council's deputy leader and Games supremo, recognises the dan-gers in such perceived lavish-ness when mundane but essential services are being pared back. Ha claims the worst post-Games scenario would get, and believes that the good the Games will do in regeneration and image building more

than offsets the risk.

Sheffield has negotiated a :
£4.5m grant from the European. Regional Development Fund to renovate the Lyceum Theatre as the venue for a parallel arts festival. The Lyceum, opposite the Crucible Theatre, will give Sheffield a capacity to stage

West End productions similar to Manchester's Palace Theatre or Bradford's Alhambra. The challenge facing the city is to find a way of absorbing the grant without Whitehall deducting parallel smounts.

Already stadia are rising from the dereliction of the Don Valley, where Sheffield Devel

from the dereliction of the Don Valley, where Sheffield Development Corporation boundaries have been drawn to exclude Games sites. (Having sworn it would never accept a UDC in its midst—another affront to civic pride—the city is working closely with the government funded body). And at Hyde Park, classic 1960s high-rise council housing nearhigh-rise council bousing near-ing the end of its life, the city has done a complex deal to pro-vide a Games village with mixed residential afteruse.

The tallest block, dominating the Sheffield skyline, is being refurbished at a cost of £3m as Olympiade Towers. Afterwards comes demolition, making way for 224 new units to be built by housing associations for rent and by developers for sale.

Three other existing blocks will be refurbished, the biggest by Northern Counties Housing Association as 330 rented units, while the smallest forms 30 Once he had established

housing associations would become the major operators, David Trippier, the inner Cities Minister, took a great interest in the scheme. Altogether, it seems likely to qualify for flom in Government subsidy. A further 152 units at Hyde Park Walk, not in the student village, are to be refurbished then managed by a tenants'

co-operative Sheffield anticipated recent legislation in securing a part-nership scheme with the UK Housing Trust which will provide 4,000 new-build units over the next five years, some to be by the city council others by housing associations and yet others sold. This forms a substitute for new council housing, in further efforts to maintain honsing stock the city is offering 100 per cent "enveloping" grants for struc-tural work on ageing terraces,

mainly privately-owned.

Pragmatic though it has become on housing tenure. Sheffield is confident the

majority of tenants will prefer

SHEFFIELD'91

Sheffield

to remain with the city as land-lord. Similarly, education spe-cialists claim opting out is not mounted a hid for housing an issue here.

an issue here.

The city recently adopted a system of 11-16 high schools leading to tertiary colleges offering A levels, GCSE resits, full-time vocational courses, skills training, and adult and community education. It was the first education anthority to agree a citywide training Compact and is in the van of TEC initiatives.
Sheffield's Employment and

Economic Development
Department, with a reputation
for creative thinking, is seeing
the first fruits of its technology initiative in the Cooper Build-ing, where the Business and Innovation Centre is fully subscribed. Tenants, who can call on a range of back-up services, have been chosen for their potential at spawning new ideas and products. They include SCEPTRE, Sheffield Polytechnic's prototype engineering workshop, the National Transputer Support Centre, and the advance office of Sheffield Heat and Power.

Some companies have aiready made the leap out of the Cooper Building into real life. But the Science Park across the road, developed in conjunction with English Estates, has taken longer than expected to get going. Its first phase is now letting; units vary from 1,6004,200 sq ft and prices from 26.50-28 per sq ft depending on size. depending on size. Mr Brian Gould MP is due to

open the city's Technology Park in the Don Valley this November. Here, one site is the city's responsibility while four others are being developed privately. Although space is available, it could be some time before the progression of businesses from the Cooper Building to the Science Park proper and on to the Tech becomes a reality.

A more recent Employment and Economic Development initiative involves establishing, next to the Science Park, the so-called Cultural Industries Quarter. This is centred on the former Kennings garage and showrooms whose 100,000 sq ft is available to husinesses compatible with the well-estab-lished independent film production companies. There is to

# I'm not bothered, missis

Martin Davies, who was forged in Sheffield, looks with affection at the changing city

SHEFFIELD'S hills are legendary. Walking up and down them is said to give the girls super legs.
It used to be thought that

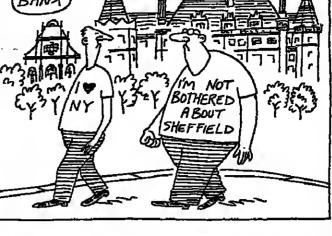
car-dealers cut their trade-in price if they saw a registration plate with the local W in the The absence of a low horizon

has been blamed for the peo-ple's insular attitude. Between the hills flow the five rivers that once turned cutlers' milistones to give the city its first industry. Don, Sheaf, Porter, Rivelin, Loxley - their names are reassuring

at a time of upheaval.

The nicest is on the south side: disused mills, dams and grindstones punctuate its course through some of England's pleasantest municipal parkland. The scruffiest is in the north, where its valley, scarred by the remains of more recent industry, awaits the kiss

Even before the recession, Sheffield had faced an identity crisis. At the frontier of two counties, it was haptised in the Yorkshire faith; hut because it once consumed a huge piece of Derhyshire, its soul has seemed to be in danger. Its speech differs from Barusley's (14 miles north) or Chester-field's (13 miles south) or even Rotherham's, just up the road. For 20 years, ever since the motorway began to draw in new ideas, they have been turning the city upside down. Networks of streets in the centre and the inner suburbs have been replaced by fast roads and roundahonts with contrived names. Instead of the dignified hlue-and-cream buses, there is a motley collection of shapes and shades. One-way systems and restricted turns make



routes impossible that were ooce direct and logical. Pedestrianisation of fine thoroughfares like Fargate and the Moor has robbed the centre of traffic and a sense of heartbeat. Where, only two genera-tions ago, the trams swayed hy, young people perch on benches with Coke and hurgers. But couples no longer meet on Wilson Peck's corner. No coffee smells waft along pavements outside Field's, Thorpe's and Davy's. The names and interiors of shops are tediously familiar. Is this Anytown '89? No. it's still the

Biggest Village in England. Stripped of its old industrial clothes, Sheffield is seeking new ones; hut, paradoxically, the removal of industry has amplified its attractiveness. The topography, particularly in such a splendid summer, is stunning. Countryside overlaps suhurhs, like a garden seeo through an open french win-

Life is slow, travel cheap, the atmosphere provincial, in the agreeable sense. Much of the refurhishment has worked well. Ecclesall Road, which the edge of Derhyshire, has become a ribbon of delights. with a huge variety of small shops — traditional pork hutchers, atmospheric pnhs, boutiques, furniture stores, res taurants, all intermingled with

offices and studeot flats.
There is relatively little violent crime. The people are down-to-earth and sympathetic – qualities that are often misunderstood, because they are accompanied by a scepticism towards worldly success, par-ticularly when it's achieved by Sheffielders who move south of

Derhy.

Change seemed to commence around 1966, when the city staged World Cup games. Buildings one had thought were huilt of coal suddenly shone golden, and haskets of flowers hung in the streets. Smoke was controlled, and sooo Sheffield could boast that no industrial city in Europe

Ahout this time, a lord mayor took as his year's theme: Sheffield as a Tourist Centre. Many thought him daft, but he was a far-sighted chap who realised that everything changes. Local govern-

be redrawn; and the city, equidistant from Leeds, Manchester and Nottingham, risked losing status.

Suspicion of other places is in Sheffield's nature and may never be erased. Leeds was the husiness capital of the old West Riding. Doncaster had got the Great North Road, the main railway line from London to Edinhurgh, a racecourse. Wakefield had the county offices and the assizes. Manchester was England's undisputed second city. Sheffield, in its saucer of hills, looked inward and fell in love with

It had always been a heavy-industry city, with few profes-sional people. The bosses lived in the west, the workers in the east. Pantomime comedians delighted each with jokes about the other's neighbour-hood: (posh) Fulwood, (com-mon) Attercliffe. There was no pushy middle class to provide new ideas that might tran-

scend the nonsense.

The class war, which had hardened once Lahour took control of the council in 1926, led eventually to the "people's republic", and is the reason why the current alliance between town hall and indus-

try is so remarkable. Sheffield is oow looking at itself with greater detachment. Perhaps it will see truth reflected in the water of a purified Don. Perhaps the job-fishers will get a few hites. They might even hook a hig one hut would Sheffield be able to land it?

Language reflects character, and Sheffielders are fond of a phrase that is more profound than it sounds.

"Thank you for repairing my washing machine, Mr Vulcan. Would you like a cup of tea?"

This is not an expression of indifference. What Mr Vulcan actually means is: "Yes, I Continued on Page 4



Channel 5.
All this is a long way from

steel. City fathers point to a fl.7hn investment programme, hut retailing and leisure form the lion's share. Already, ser-

vice industry accounts for at

least 60 per cent of employment in the city.

Peter Price, the deputy council leader, admits he has only

just come to terms with the fact that jobs in the sports and

leisure industries are real ones

and good for the city. He fore-sees Sheffield majoring on

recreation-related husiness

even though he has to watch his own recreation department

slashing hudgets, shedding jobs and mowing park lawns less frequently.

"Our Soviet twin city of

Donetsk in the Ukraine enjoys more freedom than we do to

spend hndgets," Mr Price











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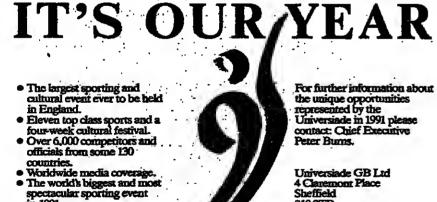
Six Davy companies, employing over 1500 people, - Davy McKee, Davy Roll

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WORLD STUDENT



**GAMES** 

### lan Hamilton Fazey investigates the rebirth of a devastated area

# Greening of the Lower Don Valley

MR PETER NEWMAN keeps a large aerial photograph propped against a wall in his office at Davy's metals division headquarters in Sheffield. "It looks just like a Second World War reconnaissance picture of a German city after a bombing raid, doesn't it?" he says.

raid, doesn't it?" he says.

In fact it is a recent picture of the Lower Don Valley, once bome of the bulk of Sheffield's steel industry. There can be few similar pictures of such widespread devastation anywhere in Britain. The photograph is a constant reminder of graph is a constant reminder of one of Mr Newman's main

part-time activities.

The Sbeffield Development
Corporation, chaired by Mr
Hugb Sykes with Lord Mulley
as his deputy, is in charge of
reconstruction. Mr Newman,
the Davy division's chief executive, is one of six private secutive, is one of six private sector leaders on the corporation's Dereliction of the valley

Station every day.

information and

an attractive shopping

brought the corporation into being, hut it was a difficult conception and birth. The Cov-ernment forced the body on an unwilling local authority last year and the way in which this particular conflict is baing resolved is central to Shef-

field's chances.

For the Lower Don Valley was the city's industrial heart. It runs from Sheffleld's city centre to Rotherham and was once a broad seven-mile strip of steel mills and heavy indus-try - the foundation of Shef-field's wealth, industrial power

and worldwide name. What happened to it between 1974 and 1986 was calamitous for Sheffield and sparked much of the political conflict that divided and bedevilled the city in the early 1980s. In the 12 years of decline.

eight large companies closed, creating instant dereliction for 35 per cent of the valley's 2,600 acres. About 18,000 jobs were

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lost - more than half the total in the valley. Sheffield's unem-ployment rate rose from 4 per cent to 18 per cent in the 10 years to 1984 as a result.

Local Labour politicians blamed the private sector for the loss of jobs and for not creating new ones. The council spent more on easing the lot of the unemployed and trying a municipal-led regeneration. Private sector leaders argued about the rising rates, which they said inhibited job creation. There was a vicious circle of abuse.

However, the valley remained an important national centre for the metals industry, with special steels manufacture and processing, cutlery and toolmaking, and scrap metal recovery. These accounted for 72 per cent of the remaining 17,000 jobs.

They were to be found in just under 200 businesses, or slightly fewer than half those

remaining in the valley. How-ever, 86 per cent employed under 50 people each and were not well enough resourced to do much to turn the tide.

Such were the basic facts consultants, planners, survey ors and engineers from Coopers & Lybrand, Drivers Jonas, Crouch & Hogg, and Sheffield

Polytechnic.
Significantly, the £60,000 for the study came jointly from the Government, Sheffield City Council and the local business community through the Chamber of Commerce. It was one of the first signs of rapproche-

It also concentrated minds on the scale of the problem, which looked uphill all the way. The study revealed 80 per cent of the industry in the valley wanted improvements to the environment and infra-

Structure.
Confidence was rock bottom.
Only one in 10 had made significant investments in the previous three years.

The report forecast that total investment of £516m would be needed over seven years. The case for an urban development corporation could hardly have been made more strongly, although the recent political history prompted the suggesnistory prompted the sugges-tion of special arrangements to enable the city to keep its plan-ning powers over the valley. The Government would have none of that and imposed the Sheffield Development Corpo-ration last year

ration last year.

It extended the corporation's boundaries out of the valley to take in the city centre canal basin, stopped them at the M6 to exclude Rotherham's section of the valley, but turned them south-eastwards along the motorway to include the Tinsley steelworks area.

The total area worked out at the total area.

about 2,000 acres and the hudget of public funds was set at 250m over seven years. This looks almost derisory, for the area is hig and the budget small compared with several other urban development corporations, which typically have been allocated three times as much to spend.

The Government's gamble is that the valley is so placed strategically that improving the environment and business climate will bring in private

Confidence is the key here and in Mr Sykes the Government appointed a chairman who had support from all sides and who was already speaking on public platforms with city council leaders urging the attractions of Sheffield on

Partnership between public and private sectors is funda-mental," he says. "If you haven't got that you are strug-gling from Day One. The city council is very radical but there are many common areas for us. We all put the good of Sheffield first, it's very difficult

to argue against that.

The corporation is already pulling in investment but Mr Sykes's greatest achievement so far is probably in the field of political, rather than physical structure. The corporation and the city have signed a concordat to work together.

The contrast with other development corporations con-fronted by other left-wing councils is marked: London docklands had years of wran-gle with Tower Hamlets; only this summer has Liverpool City Council ended a six-year embargo and allowed its leader

Continued from Page 3

would like one. But you must realise that I (a noble artisan)

am doing you (a member of the devitalised boss class) a favour by accepting your offer."

Suppose Sheffield's fairy godmother were to produce polite and munificent men from the Orient bearing a bright idea.

Orient, bearing a bright idea: "Don Varrey ideal prace for

automobile mega-prant. Pro-

side's corporation; on Tyneside, the corporation's boundaries have been drawn to avoid Gateshead, the one borough which was unwelcoming to it. What the Sheffield concordat means is that the corporation

with efforts elsewhere in the city and vice versa. The council is strongly represented on the corporation's board. Training is an obvious example of blurred boundaries: any business locating or expanding in Sheffield will be able to call

will ensure that its work melds

on the "Quickstart" initiative set up by Mr Sykes's team to obtain customised training for its workforce. The corporation's overall strategy is simple, in spite of the seeming size of its task. Basically it is about roads,

waterways, trees, land assem-bly and a good design. These are elements on which a healthy business environment can be based. Mr Sykes believes Sheffield's good location, its reservoir of human skills and tradition for good

The vailey is unpretty and depressing, a despoliation so vast that it appears beyond the human scale for

coping

quality products will attract investment if there is an obvi-ously healthy place for it to go. At present the valley is unpretty and depressing, a despoliation so vast that it appears beyond the human scala for coping.

It is difficult to find greenery anywhere. Even the weeds on rubble-strewn vacant sites look

rubble-strewn vacant sites look chlorophyllically anaemic.
The corporation will drive a new, dog-legged road through the valley to improve both passage and access. It will be a tree-lined boulevard and should relieve the look of unremitted industrialisation.
The environmental feel will be beliefed by opening up the

be helped by opening up the River Don and the Sheffield and Tinsley canal, removing overgrowth and walls which hide the waterways from view

for much of their lengths. An ecology park and waterside footpaths are planned.

Compulsory purchase powers will be used to disgorge derelict land from the owners waiting for its market price to the with the next extends. rise with the new optimism of the city.

Some signposts to the past will be preserved almost lovingly, such as a factory gate where union meetings were once held, and an industrial "canyon" formed by high walls and factories crowding a nar-row road.

In four years' time, Sheffield should at last get its airport, a short take-off and landing strip to he built on an open-cast mining site at Tinsley where activities are to be wound. activities are to be wound down by 1993.

down by 1993.

A supertram, or light rapid transit system, funded by £52m from the European Community and the private sector, will link the valley with the city.

New buildings will have to blend with the old, some of the latter irredeemably ugly, but Mr Sykes is hoping to counter.

Mr Sykes is hoping to counter the problems through a design panel he has formed. This is already insisting on bettsr modern design but is also making davelopers keep and enhance the character of Victo-

backs in year-one. Make Detroit look like Chipping Sodbury. Many johs, much joy. Sheffield people light cigars with fivers. Biggest civic bunstruggle since Wednesday win Cup in '35."

"Mm-mm... I'm not bothered."

The polite and munificent

angels would need more than a translator and a phrase book. They'd best hire a native guide

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rian areas. Investment is already under way, with Stadium Developments' £250m Meadowhall retail and leisure complex at the motorway end of the valley and Shearwater's 256m canal basin waterside project in the city centre, tha latter partly funded by the Government's

urban programme.
Glenlivet Properties is building a £3%m husiness park while Project Management Developments is putting up a £2m complex of offices. Marks and Spencer is coming in with and Spencer is coming in with a large warehouse complex, to be run by Christian Salvesen.

All of these developments will help tilt the valley towards a better spread of commerce and industry, although it will probably always be dominated by manufacturing.

Mr Sykes thinks that good quality will be the single most important factor in the valley's

quality will be the single most important factor in the valley's regeneration, in terms of design, development, environment and, ultimately, the goods and services sold from there. "Quality made Sheffield's name," he says. "We intend to ensure that the name of Sheffield remains synonymous with it."



Hugh Sykes: in charge of reconstructing the Don Valley

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# Sporting chance of a winner

MANY towns and cities in ments under the direction of Britain have tried various Mr Peter Burns, the chief execkinds of promotions to attract new industries and investment Sheffield has taken the musual route of using sport to help sell itself as a city in the throes of economic regenera-

Sheffield has won the right to stage the World Student: Games in 1991. The Games, known as Universiade '91, will, the Shaffield backers claim, be the largest sporting event ever held in Britain, even bearing in mind the 1924 Olympics and, presumably, the 1966 World Cup. They expect 6,000 competitors from more than 120 countries will participate. This would make the Games second in modern-day terms only to the Olympics and higger than the Commonwealth Games.

The city anthorities have committed more than 2120m through the Sheffield Leisure and Recreation Trust, which is a registered charity created in September 1997. This covers six large, new sporting facilities at a cost of £111m. The main ones

■ The Ponds Forge sports and leisure complex right in Sheffield'a city centre. This will house a 50-metre 10-lane swimming pool, of Olympic stan-

■ The Don Valley athletics stadium. This will have an eight. lane 400 metre track with a 10lane straight. It will have a seating capacity of 40,000.

The Don Valley Arena, just a few hundred metres from the stadium. This will be the venue for the gymnastics competitions, as well as the basket-ball and volleyball finals.

In addition, some film is being spent on refurbishing the old Lyceum Theatre and other cultural centres for the arts and cultural festival which is to accompany the Universiade.

These are the projected capital costs. As an event the Games are being financed separately. A private, commercial company, Universiade GB Ltd. has been set up to run the Games. The company reports to the Leisure Trust, and is provisionally looking to raise £35m to cover the cost of the Games and the cultural festi-

The sums have been done on the basis of aggregating estimates from the five depart-

utive of Universiade GB. These five departments are finance and administration, the

operations department, the marketing department, human resources department and the cultural festival directorate.

Mr Burns, a lively Liverpud-lian who was head-hunted for the job after being an execu-tive with Reed International, feels the cost might turn out nearer £30m. Given that the city council is contributing only £1m, this could still be a

Although student sports have been popular in the US and eastern Europe, they have never really been great specta-tor events in Britain. The Oxford and Cambridge boat race is popular. The varsity rugby match at Twickenham is also well patronised. But stu-dent cricket and student athlet-ics are not greatly supported. The Games themselves have never before been staged in Britain, so audience response

is an unknown quantify. Mr Burns says: "I've no doubt that we have a great marketing job to do, and we have already started doing it. But look at something like American rules football. When Channel 4 started televising it a few years back, everyone thought what a quaint idea. Now you cannot get a ticket for an actual game in London for love or money.

He adds that the Sports Council and other bodies have more or less agreed to give £3m. "To get 10 per cent of the project cost like this is not a bad start." Mr Burns says. "I reckon we are already set fair for about £10m one way or

There will be franchising and production of all kinds of memorabilia, including sweatshirts. T-shirts and track swits. There will also be people pay-

ing to get in.
"Don't forget this," Mr Burns
says. "We reckon there are 9m within, an hour's drive. of Sheffield. Despite the doubts about student sports we are confident the Games will be well supported."

However, around 60 per cent of the funding will have to come from sponsorship, espe-cially brand sponsorship. Mr Burns has some experience

here in that he was instrumental in getting Crown Paints to sponsor his beloved Liverpool

One thing Universiade GB will not have to huild is a Games village. Right next to Ponds Forge is the Hyde Park bousing estate. This is a high-rise bousing complex owned by the council. Although fashionable in its day, it has become acutely unpopular, and has only 20 families left in it. It has 1,200 units so could house all the

competitors.
Assuming, however, that Universiade GB can find the money for running the Games, it is still relevant to ask, why a city council which was ratecapped by the central government for overspending has decided to commit more than £100m to a project which could go wrong.

Although the funds have been raised through the banks and the trust is entitled to certain tax advantages, ultimately it is the rate-payer or poll tax-payer who will have to fund the interest and capital pay-

SHEFFIELD is blessed with a

body of high-profile "movers

and shakers, the private sector leaders putting their names and energies into the city's

regeneration. Hugh Sykes, Norman Adsetts, Richard Field, Don Lyon – these are the peo-

ple who crop up whenever the

word partnership appears, and it appears constantly in a Shef-

Their aim, which has shown

results in a short period, is to

convince the outside world that Sheffield means business.

First came reconciliation with

Sheffield City Council after

years of very public rowing which led to arrangements,

some formal, for co-operation

between the public and private sectors. Out of this flowed a

stream of initiatives.

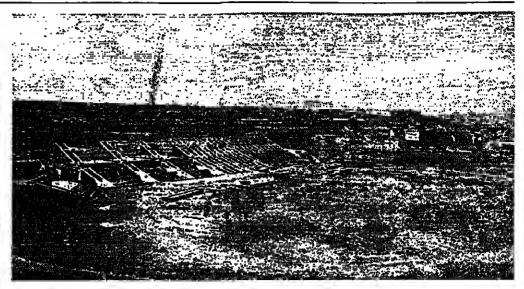
field context.

ments. What are likely to be the on-going benefits of staging the Games and having such extensive sports facilities? To understand the reason

why the decision was taken to go for the Games it is necessary to look at the background of Sheffield in the early 1980s. When the steel industry, far and away the largest employer, collapsed in the recession of those years there was virtually a state of siege between the left-wing Labour-controlled city council and private busi-ness interests. Each blamed the other for the hardship Shef-

field suffered.

The council increased rates to keep going what it saw as essential services. The private sector accused the council of discouraging new investment. It was not until the mid-1980s when the Labour leadership changed and the council was rate-capped that both sides realised they had to find some form of partnership if Sheffield was to climb out of its stagna-tion. The World Student Games, according to Mr Howard Knight, a Labour



Left: Peter Burns, chief executive of Universiade GB: "We have a great marketing job to do." Above: Don Valley athletics stadium now under construction, will have an eight-lane 400 metre track. The seating capacity will be 40,000

councillor and chairman of the Finance Committee, was "the best neutral focus we could think of to get Sheffield mov-

ing again."
The Games were something all the people of the city, what-ever their ideological persua-sion, could subscribe to. They would be a morale booster for a town which had remained in the doldrums longer than most large towns in Britain. Attempting any kind of cost/ benefit analysis of a sporting

extravaganza is always difficult because some of the spinoffs, such as raising the city's profile internationally, are not immediately quantifiable. Some of the facilities, like the arena, will be used for other events such as exhibitions, and should meet their costs on a recurrent revenue hasis. The athletics stading might be taken over by Sheffield United as their football stadium. Swimming pools are usually a loss leader. But leisure is a

growth industry, and Sheffield, in any event, is in need of city centre leisure facilities. Certainly Sheffield can rea-

sonably hope that other major sporting events will take place in the city. The cultural festival. unlike the Games which will run for only two weeks, will last more than two months. It will be the largest arts festival in Britain in 1991 and hopefully will attract major international names in opera and the theatre.

ber decided to distance itself

from TEC practicalities. It also

recognises that the TEC con-cept has been tough for a local

authority to accept. Indeed.

training has proved one of the

ter. Here the chamber worked

together with the local author-

ity to develop a city-wide approach for linking secondary

school pupils with prospective employers in the Sheffield Edu-cation Business Partnership.

As demographic forces have

their way, and new industries start to mature, Sheffield's con-

tinuing challenge is likely to

Compact is a different mat-

first real tests of partnership.

Whether the cultural festival or the Games make vast sums of money, or whether the facilities hreak even when the athletes and artists have gone, is not really the point. Both events will raise Sheffield's profile nationally and interna-tionally. They will he one important demonstration that the war between county hall and husiness is over and that the city is on the move again for the benefit of all its citi-

In this context Mr Hambidge

welcomes the development cor-

poration's Quickstart initia-tive, modelled on a scheme in

Atlanta, Georgia, which guar-

Robert Waterhouse reviews the private sector and the community

# Polish for a tarnished image

Mr Hambidge, an adopted son like many of the city's leading figures, has positioned the chamber as a mainstream co-ordinator of interest groups. It was instrumental in the creation, also during Spring 1988, of Sheffield Partnerships Ltd, the joint body whose key purpose is to promote a positive image for the city. Last year's chamber president, Mr Norman Adsetts, chairman of the Sheffield Insulations Group, is also chairman of Sheffield Partner-

"1988 was all about getting"

the message out," Mr Ham-bidge says. But the chamber,

which has 1,450 constituent

members and a staff of around 100, had forged the co-opera-

tion theme some time before.

Back in 1986 it created an

Image Working Party, bringing a cross-section of Sheffield peo-

Perhaps only Sheffield could, straight-faced and best-suited, take the train as 200 ambassa dors to the Mansion House to tell the City of London about rediscovered civic pride. But, says, Mr John Hambidge, director of the Sheffield Chamber of Commerce, this visit of Spring 1988 did the trick. In a matter of months investment was

During 1987 the Coopers & Lybrand report commissioned by the city council's Sheffield Economic Regeneration Com-mittee (SERC), underlined the need for substantial central government funding to bolster the regeneration process.

The chamber was quick to accept that the only mechanism available to administer this infusion, an urban development corporation, was politically difficult for the city coun-

So Mr Hambidge took on the status of broker, representing the private sector in a deliberately conciliatory stance. The crucial move proved to be an exchange of personnel between SERC and the UDC's board: seven directors came with SERC credentials. The UDC could be - and is - seen as a local operator rather than an imposition from Whitehall.

"Our role was to make the join between the city council and the development corporation invisible", Mr Hambidge suggests. Of course, the Lower Don

Valley, former steelmaking heartland and UDC territory, accounts for only part of Sh field's industry and little of its life at present. Like the city council, the chamber's brief runs much wider.

"We place a high priority on spreading the benefits of new investment across the city, particularly to those who most need them - the unemployed. says Mr Hambidge. He points out that 12 per cent of the male workforce is still without a job, and that

figure shelters a high proportion of long-term unemployed including many unskilled or semi-skilled people.

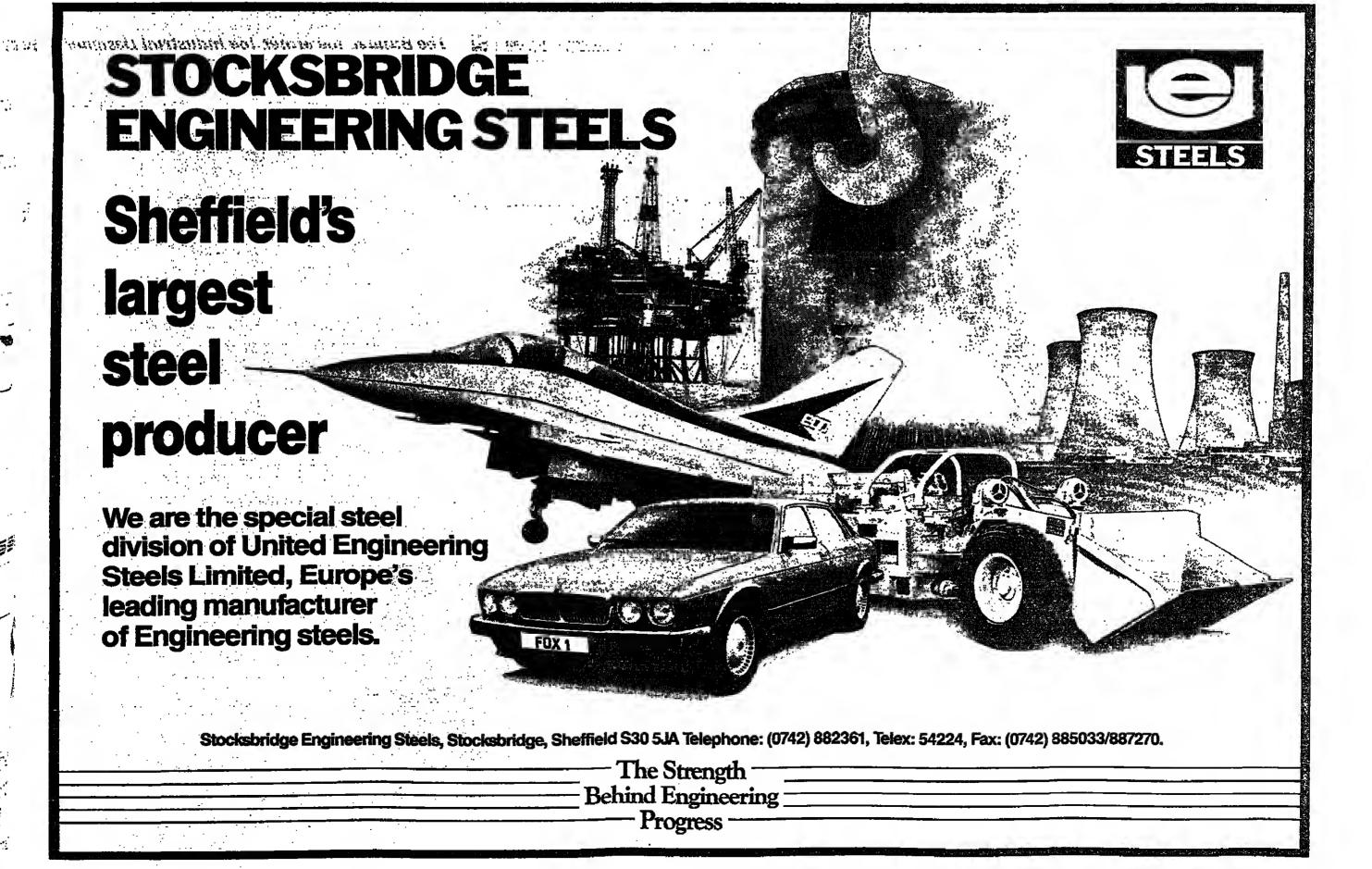
The chamber pressed hard

antees incoming industries custom-made training pro-grammes in advance of their opening in Sheffield. for a Training and Enterprise Council (TEC), and Sheffield's Finding younger people in the husiness community to is to be among the first in the take the load off the Norman country. However, because of the YTS and ET schemes it Adsetts or Richard Fields of administers (its ET contract is to place 900 adults) the Cham-

Sheffield's world is a different problem altogether. There's such a demand on their time that they often can't even fit in breakfast meetings. We've got to identify the next generation," says Mr Ham-

For the moment, though, the emphasis is on the painstaking and sometimes painful business of making partnership work. Disagreements do hap-pen; compromise has to he

"There is a strong feeling across the partnerships that continuity is more important large family, and we have our differences. But we remain friends. Nobody has left home



Jim Kelly looks at the core area of development

# City's centre of attraction grows

A DECADE ago Sheffiald's famously frequent cream-liveried buses used to announce "Town". Today, in the deregu-lated world, they bead instead for the "City". It is a difference in perception on the threshold of becoming a reality. Sheffield's problem is that it's "centre" is a sinuous spine

along the high ground between the Don and Sheaf valleys which stretches a mile-and-ahalf and houses in a linear cor-ridor an estimated 85 per cent

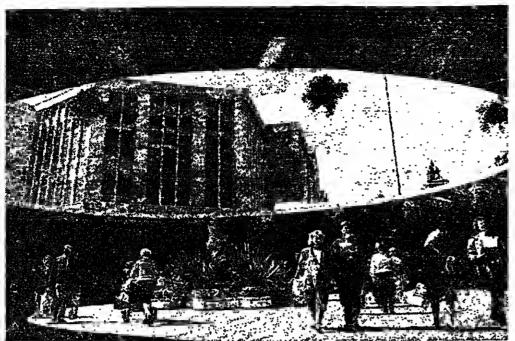
of its "city" shops.
Along the spine are three
"centres"; on The Moor, in
Town Hall Square, and beyond
the "Hole in the Road" subway complex at the "Markets". Surveys show shoppers can visit only two out of the three on

But "cityhood" appears to be at hand. "A City Centre for People", the Sheffield Central Area Local Plan, published in 1986, envisages a series of "jewel" davelopments set in the "crown" of an improved environment

In 1985 there were 20 hectares of open development sites off the main spine: today. according to Mr Richard Alty, chief assistant planning officer, major development schemes are in place on nearly all of them. "They are all serious

development schemes. They represent, under the umbrells of the city council's plan for Sheffield entitled "A city centre for people", a £300m investment designed to flesh out the spine and in partner ship with private enterprise to encourage office development, housing, social amenities, and a carefully designed urhan

Retailers note a "dramatic" improvement in relations with the council and the process of public consultation which pre-ceded the publication of the plan produced that near mystic sign of approval: the absence of



subway: Sheffield's "Hole in the Road" of a different kind

public inquiry. Through planning gain the council estimates it will have increased the 3,500 population of the city centre to 4.500 and it hopes that people will hring the city back to healthy life

A good example of the kind of development engendered under the plan is that at Camhridge Street, a £30m retail car parking and residential, complex built around one of the old small cutler's works at Leah's

H.L.M. Architects won a competition for the site which will incorporate a creche, art gallery, and 25 flats for a local housing association. It should create 1,000 jobs, and will be connected across the road to the Cole Brothers department store which will benefit from the 800 parking spaces.

The "walk-through" nature of the complex is designed to link in with the central spine while hroadening it around Town Hall Square and hope-fully bringing new life to one of the missing links in the cen-

tral area. Across the city the Castle-gate Scheme, beside the Hole in the Road, is a £100m project on three levels providing 300,000 square feet of retail space alone. The council hopes that some of the city's constricted High Street stores will

use the complex for expansion. Inside, the developers are to set aside 16,000 square feet of "community space" to be administered by a Voluntary Trust - another example of the council's determination to gain through the regeneration

of the commercial sector bene-fits for the public sector. But all is not entirely rosy in this municipal garden. The council is worried that the developments will throw into stark relief the public sector "links" between the new centres. Many of the city's sub-

ways are in need of refurbish-ment and the Town Hall

coffers are under strain. Transport, and the confrontation of pedestrians and cars, is another problem. The availability of parking spaces is only 50 per cent of demand in the core area while one third of the 6,000 spaces within 200 metres of the spine are provided on open sites.

In the short term, as they are developed, the squeeze will be on. Mr Alty admits: "There is a lot of concern among retailers about the situation at

But after redevelopment, with many of the schemes incorporating parking lots, an extra 3,700 spaces should be

A 1985 survey showed that 60 per cent of Sheffield shoppers came by bus. The proposed new electric tramway system "Supertram" proposes two lines meeting st Park Square. The first, running in from Mos-horough, through the centre, and ont to Hillsborough via the university, has a catchment of 60,000 people within 400 metres of the line. This line has won parliamen-

feasibility study; the second out along the Lower Don Val-ley towards the site of the 1991 World Student Games and the hnge new Meadowhall shopping complex, goes to parlia-ment this autumn.

A 55m Passenger Transport Interchange is due to open in March 1990 hased on the redeveloped Pond Street central hus and coach station which will be linked by covered walk-ways to the Midland Railway

ways to the Midland Railway Station.

Sheffield's commercial sector has long been underdeveloped and housed in a quiet quarter on the hillside running down to the Don from the cathedral. But the city has benefited from the migration from London of the migration from London of footlosse commercial, administrative, and governmental organisations seeking cheaper housing, high environmental living standards, and city cen-

tre space.
The Manpower Services
Commission, (now The Training Agency), the Midland
Bank's International Division, and the Department of Educaand the Department of Education have come north and
future development promises
an additional 2m square feet of
office space to add to the existing 4.5m.
Cultural and sports led rejuvenation is also at hand. The

Tndor Square development between the Town Hall and the Crucible Theatre will provide a much needed open space, a refurnished Lyceum Theatre linked to the internationally linked to the internationally tions what manner of men we famous Crucible Theatre, and a new Art Gallery to take the works from their current ambitious.

City Library.
The Cultural Industries Quarter, established in a delap-idated area on "the wrong aide" of Arundel Gate is already a success story. It thrives within a curtain-call of the Leadmill Arts Centre, one of Britain'e most successful, and commercially viable, performance projects.

In two converted car show-room hlocks the Audio-Visual Enterprise Centre (AVEC) provides a home for 15 businesses including the recording studio for groups such as The Human League and Comsat Angels.

Access Music, with a turn-over of £250,000 a year, is typi-cal of the kind of spin-off husinesses evolving in the quarter, producing background music tapes for clients like Tie Rack,

Thomas Cook, and Whitbread. Moira Sutton, Manager of Red Tape Studios, tha council landlords of the centre, and manager of AVEC, is proud of the fact that none of AVEC's tenants has gone to the wall. "This has never been an art's initiative," she insists, but "a commercial one".

The next stage of development will engulf the former Kennings car showrooms and a new Sheffield Media and Exhihition Centre will form the "prow" of the impressive 1930s' block. Yorkshire Radio Network will have a studio in the huilding, alongside exhibition halls, a video library, and a gateway information centre to the whole quarter. A National Centre for Popular Music is

The Sheffield we build today will proclaim what manner of men we are

also planned. Eventually the quarter is expected to employ 2,000 people.

Across the road the Sheffield Science Park, a first-phase £2m refurbishment of the Cooper's Silver Works, now houses 33 husinesses in units ranging from "rent a desk" plots to 750 sq feet units. Benefits include, sides 'networking' between the husinesses, the prestige of the science park tag, and access to Fax and Telex facilities. A further stage is under construction and two more in the pipeline. Local property prices have jumped and man-ager Marlon Adkins admits the boom is "sickening". "We are a victim of our own success", as

expansion will be difficult. This line has won parliamentary approval and finance for a Forge Leisure Centre, rising opposite Pond Hill, to provide the World Student Cames, and the people of Sheffield, with the fastest swimming pool in Europe (due to the depth) and a new sports hall by 1990. Amid all this development

one could understand concern over Sheffield's striking urban streetscape with its through-town vistas of distant skylines and countryside. But the council's hlueprint for the future is dotted with green arrows: designating views in and out of the centre which must be pre-

Not content with fleshing out the spine there is also a well-advanced plan to extend it: towards the heart of the Sheffield's wasteland in the Lower Don Valley. Beyond the existing tail-end

of the spine is the old canal basin of the Sheffield Tinsley Canal enclosed on three sides hy listed warehouses and a group of industrial cottages. This is to be the site for Cutler's WharL

Shearwater Property Hold-ings plc plans a £49m develop-ment to stand comparison with similar schemes at Liverpool's Albert Dock and at Southamp-Aftert Bock and at Southampton. The project includes a hotel, motel, 60 housing units, 15,000 square metres of specialist shops, offices, a boatyard, and a public house.

The plan for Sheffield published in 1946 believed that:

The Sheffield we huild today will proclaim for future generations what manner of man we

# PROFILE: NORMAN ADSETTS

# The bridge builder

FIVE years ago, Norman Adsetts was a typical company chief executive, engrossed in business problems, with little time for anything else except his family. His company, Shef-field Insulations, had grown headly in the 20 years since he returned to the city from higher company executive life to take over from his father.

He had weathered the early

1980s. Company restructuring, with a new group managing director, saw Mr Adsetts as chairman. But, he asked him-

chairman. But, he asked himself, what does a chairman do?

It so happened that in 1985 he was asked to chair the governing council of the Association for the Conservation of Energy, ACE, which lobbies for the insulation industry. ACE took Mr Adsetts to Whitehall, where he met Mr Peter Walker,

then Energy Secretary.

It was good for business, but worthwhile too. It made him look more critically at his own patch, particularly the Shef-field Chamber of Commerce, in which his company had nomi-nally participated for 40 years. What, he asked himself, does the chamber do — and was it worth remaining a member? Having shown interest, Mr

Adsetts was invited to join the Ansers was invited to join the Chamher's council. There he learned the full extent of the gulf separating Sheffield City Council from the business community after joh losses in steel.

"I was appalled," he says.

"There was no communication at all. Both sides took a stand-

Mr Adsetts says that his immediate reaction was not motivated by personal interest, though he admits that regeneration of the Sheffield economy helped his own husiness. Additionally, with a company called Sheffield Insulations there could be implications from a bad national image, but he insists that was not the point.

"It was an unacceptable situation, and it was dragging the city down. The question of who was right or wrong didn't enter my head. Something had to be

done," he says.
Others shared his view and hy the time he hecama the chamber's president last year (after two years as vice-president) the bridge building had been done. His immediate predecessors, Mr Bev Stokes, of Bassett Foods, and Mr Richard Field, of Dyson Refractories, each pushed reconciliation as did the city council, helped perhaps by a change of Leader. "It wasn't so much that Clive Betts replaced David

Blunkett. The mere fact of a

executive of Sheffield

change in leadership belped clear the way for a new mood and new initiatives," Mr

Adsetts says.

There was evidently plenty on which to disagree. "The beginning of partnership was very fragile," he recalls. "We looked for areas where it was possible to talk. Each side was hungry for something to work so that we could get failure out of the system. Sheffield had to be made a place to reckon with once more. We were not prepared to see it go down the

Success created its own bandwagon. "Many more peo-ple are involved now as we enter new areas of regeneration. We have gone way past the informal teams, and now have a number of corporate

Formal partnership agree-ments were, Mr Adsetts thinks, more important for the city council than the private sector. However, it proved vitally important to convince Government ministers and senior civil servants that, in his words, "this was a real partnership and not a cobbled together love-in." Officials came, talked to all sides, then drew their own concin

Now that regeneration is well under way. Mr Adsetts believes that it is possible to see the time of strife between 1979 and 1985 as an aberration in Sheffield's history. "The city had 60 years of single party rule with a working understanding between councillors and the business community. We are returning to that state." Like other business leaders he is careful to keep his own

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political beliefs in the background, although he knows there will be times of stress for tha partnership during elec-tions and peopla want credit for what has been achieved.

He believes that husinesses like his own, which have prof-ited from the industrial shakeout of Thatcherism and the recent economic upturn, have a duty to repay society. He sub-scribes to the idea of a regional Per Cent Club, though he points out that most compa-nies already give at least haif a per cent of gross net profits to some charitable work or other. "In Victorian times the very

large firms could afford to donate parks and make other major acts of what we now call paternalism. Today we no longer have the huge employers, so we must encourage 1,000 smaller companies to contrib-ute, to show that husiness is prepared to put something back into the community."
As a young man Mr Adsetts
turned his back on Sheffield

because of its then stifling parochialism. Now he has learned to see village life — the city is sometimes called the largest village in the world - in a different light. "Parochialism is a weakness when it represents self-centred, self-seeking isolation. It is a strength when, as is happening, it becomes a determination to stand

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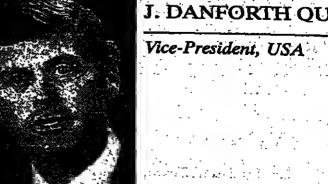
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Elisabeth Tacey takes a sharp look at cutlery manufacturers

# **Cutting edge** is still keen

TRY buying a penknife made industry is leaner and far in Sheffield. There are plenty more efficient otherwise available from Korea or Japan, we would not be here now. even from China; none from Sheffield And it's virtually the rate one of tiny one person same story when considering the purchase of a cameen of cutlery. Those who have fond recollections of the good old names, such as Schoffelds believe that they have all but

disappeared.
The fate of the industry The fate of the industry evokes sentimental feelings and memories for many generations of people for whom the label "Made in Sheffield" was synonymous with quality. But perhaps that is its problem; people associate Sheffield knives and forks with the past. Certainly, the industry has been ravaged by the recessions of the 1971s and early 1930s.

been ravaged by the recessions of the 1970s and early 1980s; and by the huge loss of market share to cheap Far Eastern imports, which now hold around 90-95 per cent of the market. The appropriately named Ms Cathy Steele, chief executive of the British Cutlery and Silverware Association (BCSA), says about 2,500 people are now employed in the industry compared with around 5,000 in the 1970s and

But she argues that the

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The industry is still a dispacompanies alongside those that have grown and invested in automation to compete with the cheap, mass-produced Far

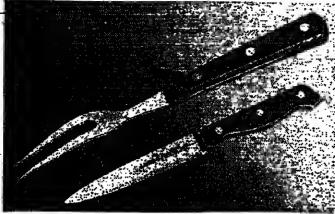
Eastern imports.

Richardsons Sheffield is the argest kitchen knife maker in Europe with 500 employees. Its Laser knife, which never needs sharpening and has a 25-year guarantee, has taken 45 per cent of the UK kitchen knife market from a starting point of zero in 1980. But much of the company's success has to be due to its energetic, bluff Yorkshire managing director, Mr Bryan Upton, who never says no to an order and never takes

no for an answer.

Mr Upton began his career as an apprentice die-sinker at 13. "I falled the 11-plus because I'd rather play football than learn the three Rs." He joined Richardsons in 1956 at the age of 23 and 10 years later was made managing director. He is scathing about the UK

cutlery industry, which he sees as old-fashioned and not mov-ing with the times. He describes how he saw robotic



Forever sharp: Richardsons' Laser kitchen knife and fork

cutiery production in Brazil and the Far East nearly 30 years ago, came back home and took on board what he had seen. "We took the bull by the horns in the 1960s. One or two of their ideas I have copied."

His factory is now fully automated, with home-huilt machines developed specifically for the company's needs; for instance, a knife assembly machine that joins blades to handles can make 20,000 knives a day, compared with 3,000

Mr Upton considers his factory apart from other cutlery. makers: "We are a special company. You cannot compare us with the rest of the cutlery industry. We are engineers, we are not cutlers,"

Output rose from 750,000 blades a week to 1m with the opening of a new factory last year. In 1980 turnover was £2.4m; in the year to June 1989, sales of £17m were recorded. Growth is estimated at 25 per cent a year over the next 10.

The huge growth was brought about by a call in 1979 from Sears Roebuck in the US, which wanted a knife that would never need sharpening. Mr Upton and Mr Jerry Hahn, chairman, developed a blade with a specific edge angle and tiny serrations that keep it

sharp.

But having developed it, Mr
Upton had trouble selling it. "The buyers still weren't interested. So I decided the best way to get attention was to start an argument. I contacted the press and said: 'Look, here's a Sheffield-made knife. It's the finest knife in the world with a 25-year guarantee. The buyers won't talk to us.' The next day the buyers were on the phone and within three months we were into every department store in the

Mr William Croft, finance director with table cutlerymaker Hiram Wild, is not as hard-hearted as that, although he says that automating the process is "the only way we can hope to compete". With seles of £5.25m this year and 200 employees, the company is. "one of the biggest cutlery firms in Sheffield", he says,

discounting Richardsons. In the past eight years it has and mechanising its manufacture of the cheaper stainless steel and the silver-plated canspecial and the silver-plated can-teens. For example, it now has a vibratory polishing machine for the stainless pieces, which takes 5,000-6,000 items at a time, and a multi-polisher for the higher quality cutlery, which handles 50-60 items a

'He points out, though, that the company is constantly fighting at a disadvantage: it cannot afford the sort of knife machines that the Koreans use, because they cost around £500,000m-£750,000m each. "The Koreans can do it because they have margins on subsidised steel." So Hiram Wild buys in its knives, only making its own forks and spoons. And having just gone through a management buy-out last year, it has other payments to make: "We are in a bit of a catch-22 situa-

He reckons that export opportunities to the rest of Europe are limited because "the cutlery industry in Europe is a different animal".

tection will continue in some form, even after 1992. But that apart, the knife blades are 1.5 inches longer in continental Europe than here, and Mr Croft says that, at £40,000 for a set of tools to make a cutlery suite, the costs would outweigh the gains. Most of Hiram Wild's exports are to the "more comfortable" African atates and the US. "The Commonwealth countries never really built np their own cntlery

And he agrees with Mr Upton's point that the huyers do not help the industry, because they look solely at

industry



**Bryan Upton** 

price. Clare Jenkins, until recently of the BCSA, stresses this point: "The buyers want to keep a price ceiling that some manufacturers say is unrealis-

Ms . Steele agrees: "Buyers are the problem." People do want to buy quality merchandise, she argues, but the buy-ers will not put it in the shops. CW Fletcher, at the top end

of the market, makes hand-forged silver cutlery by beating out small bars of sterling silver in three operations to produce the blank that is stamped with the traditional pattern such as Kings. The US is the company's best market.

Mr Upton, of Richardsons, reckons that these companies face the problem of a shortage of the skilled workers needed to do the manual jobs. Ms Steele responds that the industry has a teaching association and is trying to set up a City and Guilds qualification for cutlers with Parkwood College. Apprenticeships are also on the increase after nearly dying

A report at the end of last year from Cheshire-based research company B and MR Reports criticised the industry for lack of marketing initiative. saying that it was not taking advantage of the recovery in the UK market, which is grow-ing at a rate of about 4-5 per cent. Spending on promotion is "modest to say the least", and efforts are restricted mainly to

frequent price cuts.
But Mr Croft points out that the British buy an average of one-and-a-quarter sets of cut-lery per lifetime: "That's a very, very alarmingly low fig-

But there's good news for those wanting a Sheffield pen-knife: Ms Steele says they are still made by companies such as Eggingtons, which makes the George Ibbertson knife. And for those who may be thinking the old firms have all vanished, Ms Steele says SchoJim Kelly describes plans for a new regional shopping centre

# Pleasure dome decreed

THE VISITOR'S view of Sheffield from the MI or the London mainline used to look like a postcard from hell: smoke belching from the steelworks of the Don Valley. Today, rising from the huge dereliction is a pleasure dome that could change the city's national image.

Meadowhall, to be completed at a con-

struction cost of £230m and opening Sep-tember 1990, is to be a regional shopping centre. Buoyed by its double access to the MI (junction 34 north and 34 south) the developers' predictions of its future turnover are not modest.

Mr John Murdoch, marketing manager says it will employ 9,000, serve 9m shop-pers within an hour's drive, and enjoy a catchment market valued at £19.62bn a year (16 per cent of total UK market expenditure).

Standing as the kingpin of the 1,000-acre redevelopment of the devastated Lower Don Valley the complex will be served by the new £52m light railway system, have its own mainline station, and provide parking for 12,000 cars and 300m coaches.

Despite the local levels of unemployment, retailing skills are scarce and as an answer the Meadowhall Retail Academy will offer school-leavers and the re-trained qualifications in stock-taking, security, health and fire precautions ealth and fire precautions. About 2,000 construction workers are on site and Mr Murdocb says base letting has

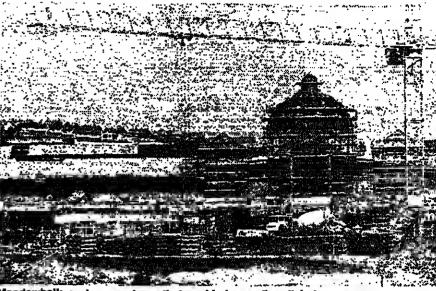
reached 70 per cent for the 200-300 shopoing units. Inside Meadowhall the plan is to combine strategic major retailers, such as Marks and Spencer, House of Fraser, and Debenhams, with "themed" streets. "We have turned away some because they do

not fit into our shopping mix," says Mr For example, Market Street will be based on the Harrods Food Court style, while Park Lane will be designed for exclusive np-market sbopping. At The Oasis diners will eat in the largest food court outside North America in a Mediterranean village environment. A "video-wall" with 48 individual screens will be on hand for entertainment. Leisure attrac-

tions will include "The Ride of Life", in which voyagers will be carried by sofa through a representation of the British way of life. (There are echoes bere of the Jorvik Centre in York which began the vogue for moving customers through a museum at a predetermined speed).

The only small cloud on the horizon is the suspicion in Sheffield itself, and among some academics studying the impact of out-of-town shopping complexes, that places such as Meadowhall can kill

traditional city centres. Dr Gwyn Rowley, of the department of geography at the University of Sheffield, believes the "leisure shopping" offered by Meadowhall will have a "fundamental effect" on Sheffield. He says the city centre's primary position at the top of the retailing pyramid is in danger. He likens the city centre to one of those pyramids of



downall: a pleasure dome that could change the city'e Image

baked bean cans in a supermarket: "How many can you take out before the whole lot falls down?".

In a report to be published later this year be says of trade loss following Meadowhall'a opening: "Initially this could amount to a 20 per cent reduction although effects could deepen considerably within two-four years with CBD (Central Precise)." Business District) turnover rates remaining virtually static by contrast with Mea-

He predicts "significant" impacts on Barnsley, Rotherham, Doncaster and Shef-field. He adds that two layers of retailing may develop with the city centre providing goods for poorer, pedestrian and immo-bile shoppers while Meadowhall will stock top-of-the-line goods for the car driver. While there are thought to be some 45 regional shopping centres planned in the UK, Dr Rowley believes only 12 will reach the status of truly regional attraction. At present be finds Meadowhall's claims to be

n the top 12 unconvincing. "I don't think it will make the top 12."
In Sheffield views are mixed but concern genuine. The city council predicts a 10-12 per cent loss in trade two years after the opening. Mr Richard Alty, chief assis-tant planning officer at the city council,

notes that since the go-ahead for Meadow-hall city centre retail development has not slowed down. Mr Geoff Murgatroyd, centre manager at the Orchard Square development off Fargate, says: "I believe Sheffield city centre will continue to prosper" and he points to

the possible extra customers who may come to the centre thanks to Meadowhall "spin-off business from it, rather than He talks of the "dramatic" improvement in relations between the business commu-

nity and the council and points to schemes

like The Fargate and Barker's Pool Initiative, in which he is involved, and which aims to rejuvenate traditional areas for

Mr Murdoch at Meadowhall takes a double position; he believes Sheffield will not be damaged and bases Meadwhall's claims to success on the fact that nearby towns and cities are among the worst for shopping provision in the UK. Of the 20 towns with the lowest provision of people per shop in the UK seven are within 45 minutes of Meadowhall - Sheffield tops the

Mr Murdoch cites the "Newcastle Experience" wbere an ont-of-centre complex has failed to register an impact on a city centre and adds: "We are not a Sheffield shopping centre; we are a regional shopping centre."

The Oxford Institute of Retail Manage ment, which has undertaken a survey of Meadowhall and produced a fact sheet on the development, notes: "...Meadowhall should in time come to rank as one of the top 10 sbopping centres in the country as a

Interestingly, it adds: "An intangible but possibly important factor in the region is what we may call the local population's belief in the new'. Meadowhall is part of the regeneration of a valley. Around it other projects at the beart of change in the region are going on. In contrast Metro Centre's role on Tyneside is diminished by the fact that it is on the edge of Gateshead and by the activity in Newcastle and elsewhere on the other side of the river. Meadownall is likely to be central, not peripberal, in regional development."

Whatever bappens Meadowball will stand as a monument to regeneration and one which every motorist travelling north or south will not be able to miss.

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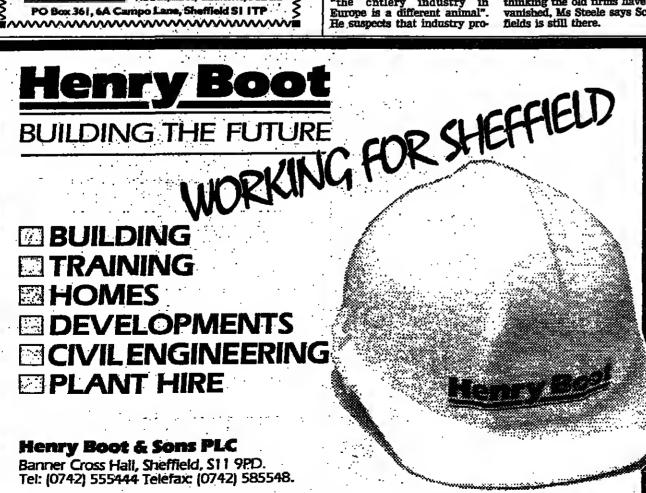
Acquiring a name in the city



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David Thomas discusses higher education and research projects

# Forging closer links with business

SHEFFIELD is understandably eager to shed its reputation for having an economy based solely on steel and heavy engineering — industries inevitably identified with a previous phase of industrialisation house. se of industrialisation, however well the surviving compa nies in these sectors have

adapted to modern times. The city has one or two tle to diversify its image, not least its two large centres of higher education and research: the polytechnic and the univer-

Now that higher education institutions throughout the land are being encouraged to forge closer links with husiness, it will be surprising if Sheffield does not stress these resources more prominently vhan promoting itself as an industrial centre.

Sheffield's polytechnic already has snhstantial links with local business, not least because it is Britain's biggest provider of sandwich aduca-

At any one time, one in six of its 12,000 students are completing a one-year or six-month

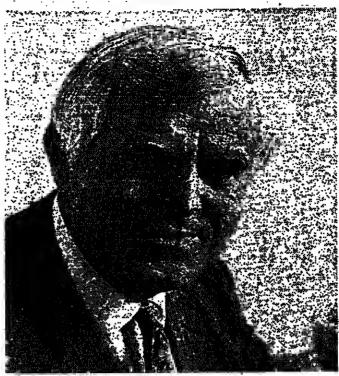
stint with employers.

Many of these sandwich students work on specific projects, ranging from installing and testing manufacturing systems, through to developing new software and helping companies to analyse their mar-

The polytechnic is also the regions's largest supplier of postgraduate and professional training, running part-time courses for people qualifying as bankers, accountants, building society managers, company secretaries, engineers and

Increasingly, the polytechnic plans its training courses jointly with industry. The most recent example is a Government-funded scheme in metals technology management which is being developed with Sheffield companies and taught jointly with Sheffield Univer-

The Department of Trade and industry's teaching com-pany scheme has allowed the polytechnic to appoint Fellows



Peter Newman, chairman of polytechnic's board of governors

who work in host companies on technical projects. The Fellows are jointly supervised by the polytechnic and the super-vising company.

The roll call of local companies collaborating with the polytechnic on this scheme includes Davy McKee, NEI Bal-dwin and Francis, British Metal Treatments and Carbol-

ite Furnaces.
Similarly, much of the polytechnic's research is carried out jointly with industry. Its research effort is concentrated in five areas. These are materials, manufacturing engineering, information engineering, regional studies and communi-

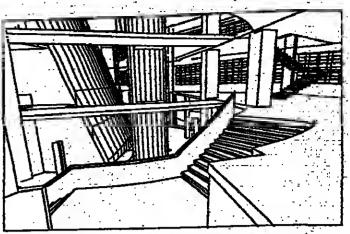
The polytechnic sets out to attract funding for pro-grammes carried out with outide partners in all these fields. An example of a project which started last year is European Commission-funded work in

international This is research being carried out in partnership with Neill Tools and other institutions in the UK, West Germany and the

Republic of Ireland.
Sheffield University, located in a cluster of buildings on a hill overlooking the city centre, also represents a major resource for the city. With 8,000 students, including 6,700 undergraduates, it is one of the North's largest centres of

higher education.
It has a good research base, as was evident from the research rankings issued last month on all UK universities by the Universities Funding Council, the body responsible for channelling Government

money to the universities.
in the most comprehensive exercise of its kind, Sheffield came well up the list of UFC research gradings. The university likes to stress its traditional strengths in metallurgy,



Computer design: a system known as Gable allows archit

engineering, but the UFC's rankings showed that Sheffield can hoast other centres of

excellence too.

Five of its departments were given the top grade, which means they are doing work of international excellence in some areas and of national excellence in almost all others The five form a heterogeneous list, underlining the diversity of the university's

interests: psychology, electrical and electronic engineering, architecture, social sciences and theology. Consider a snapshot of some work in two of these departments: Architecture. A threedimensional computer-aided design system, developed hy

Professor Bryan Lawson of the architecture department, is now being marketed by a company spun out of the univer-Known as Gable, the software package allows architects to feed in data on ground mod-

elling, building design, interior design, general draughting and other areas to the computer, which then converts the information into 3-D representa-At the press of a few buttons on the keyboard, for example,

Professor Lawson is able to construct 3-D images of how a motorway would look as it cuts across a valley and then gener-ate images of that motorway from any point in the valley.

The system, which is now extensively used in teaching the department's students, not only radically reduces the time architectural practices need to spend on scale drawings, it also gives them much more powerful feedback on how their plans will look in the real-world.

Sheffield haa already notched up considerable sales for Gahle, including to National Westminster Bank for the intarnal design of its branch network and to many local authorities ranging from Dublin to Rotherham.

Electronic engineering. Sheffield has been designated the national centre for the manufacture of advanced semiconductor materials in the III-V

family for other universities. This family, whose most famous member is gallium arsenida, is widely seen as likely to form the next generation of semiconductors, hecanse they have much higher performance character-istics than silicon, the tradi-

tional semiconductor base.

They are expected to be particularly useful in demanding optical fibre communications and very high speed comput-

Sheffield's role as a national centre for manufacturing these materials also puts it in a pole position to do research on them, using its £2m of clean

Dr Peter Houston, deputy director of the semiconductor facility, detected considerable interest in Sheffield's work among Japanese scientists on a

This interest has been reflected by large Japanese companies such as Fujitsu and NTT sending scientists to Sheffield on one year secondments, even though the equipment available in Japan dwarfs any

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Industry as students see it: Davy McKee has built strong links with Sheffield Polytechnic

Hallmark for the Future

asking her gnomic questions about what an unnamed Japa-nese corporation might be seeking in Derhyshire. After a while, the penny dropped: "I het you're talking about Toyota," Ms Yates said.

A few days later, the county council was able to confirm that Ms Yates's suspicion was **期期期** Changing the face of Sheffield

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correct, though still insisting through to printing in Japa-on strict confidentiality. From WHEN Derhyshire County Council was told ont of the then on, Sheffield's Japan unit tial site for their UK manufacturing base, there was some-

ness resource of national

standing.

Derbyshire's officials begged
Ms Yates to hreak a planned
visit to London at Derby sta-

tion, from where she was whisked off to a meeting with

half-a-dozen senior executives

The county council faxed its communications to Sheffield for translation into Japanese thing of a flap in the council Derhyshire had almost no experience of dealing with the Japanese, certainly not in relation to a project of the scale before sending them to Toyota; drew on the unit's staff for interpretation; called on the unit to brief its top people on how to deal with the Japanese; Toyota was planning. It had precious little promotional material suitable to show Toyota in English, let alone and tapped the unit for a full hrief on Toyota. Two of the unit's Japanese

Japanese. Its councillors and officials had next to no idea what the Toyota executives would be looking for.

Casting around for someone staff were photographed with Mr Junji Numata, Toyota's managing director, and Mr David Bookhinder, Derhy-shire's leader, when the com-pany and the council signed to help them in their predica-ment, they contacted Ms Rose-mary Yates, director of Shef-field University's Japan Business Services Unit, a husithe inward investment agree-ment in April - confirming their importance to Derby-

shire's victory.

The Toyota negotiations were easily the most important deal in which Sheffield's Japan unit has been involved so far. However, Derhyshire is not alona in turning to the unit for

help . The unit now has a client list of some 470 organisations, mainly British companies interested in penetrating Japan

or in selling to Japanese com-panies in Britain.

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played a key role in securing courses, lasting from one day guage; including a final 10-the Toyota investment for Der-up to about four weeks, introd-week stint in Japan. Each year ucing executives to Japan's language, economy, history or whatever else they are inter-ested in. It also offers consultancy advice on doing husiness with the Japanese. Established in 1983, the unit

now has six full-time staff, incinding three Japanese, and draws on many specialists dot-ted around Britain for particular assignments. Its courses are not particularly cheap - £295 a day plus VAT - but are intensive and typically one-to-one.

The unit has built on a base of Japanese studies in Sheffield which goes back quarter of a century. The university's centre for Japanese studies is one of only four concentrations of expertise in Japanese in the UK, the others being in Cambridge, Oxford and London.

Professor Glenn Hook, the centre's director, sees Shef-field'a strength in its stress on contemporary Japanese society and husiness, as opposed to its literature. Thus, many of the centre's 35 undergraduates are on dual honours courses, such as Japanese and economics or Japanese and husiness studies.

The four vear course The unit lays on intensive devoted to the Japanese lanthe centre's 17 staff produces 30 undergraduates who understand not just the Japanese language, but usually some-thing about Japanese business

> It is perhaps a sign of the times that the financial sector and Japanese companies themselves show by far the greatest interest in this scarce national resource. At a recent employ-ers' evening in the centre. BP Chemicals and BOC were lone manufacturers among a group of banks interested in recruit-

ing the centre's graduates.

Professor Hook, for his part, is eager to build up links with British business, particuarly in three areas: companies sponsoring students for part of the cost of their visit to Japan; sending their high flying young executives to the centre to study its one-year diploma in Japanese; and endowing staff posts at the centre.

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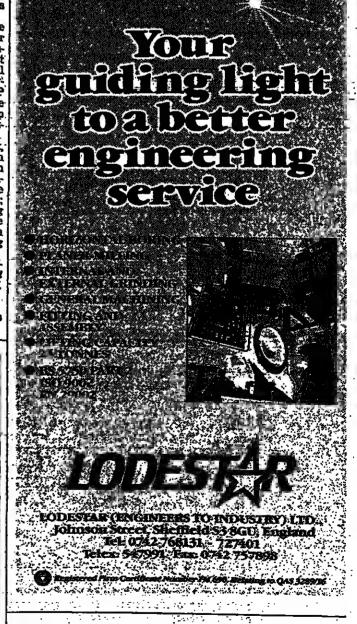
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Stewart Daiby examines a relocation case study

# The heart of Britain's training industry

ON THE face of it, Sheffield ment, looked closely at nine able future. By 1995 the numseems a curious place for the relocation of the Training Agency, formerly the Man-power Services Commission.

Originally a heavy industry centre largely dependent on steel, there was little tradition of trade or commerce. This is still evident in the shortage of solid Victorian office buildings and commercial centres, com-pared with, say, Manchester or

In the heyday of steel Sheffield was a comparatively low unemployment town. It saw no need to go out of its way to broaden its economic base and attract new industries. For instance, the Sheffield Development Corporation was set up only 15 months ago.

20 1 60 5 5 Cal 62

When the steel industry collapsed in the early 1980s, with the loss of thousands of jobs. there was a great deal of anger which manifested itself in a well publicised battle between the local authorities - dubbed the socialist republic by the press - and the private sector. The local authorities at county and city level saw it as their and cry level saw it as their responsibility to maintain essential services in times of hardship, by pushing rates up and up. These essential services at one time included a heavily subsidised hus service in the city centre.

Private sector companies claimed that the high rates were not only discouraging concerns from setting up in Sheffield, they were actively encouraging existing companies to move out. The city council was eventually ratecapped by the central government. Nowadays the developers are looking at Sheffield, but there was a period of stagnation which dismayed potential

Despite all this the Manpower Services Commission, as the Agency then was, decided to move to Sheffield. Senior executives at the Agency claim: the move has been a great success, and that they are happy to be there. The recent announcement that 300 more "jobs" were moving to the city. meant that there are now 2,300 people employed there, and with the exception of a few people in London for links with government ministers and the like, all the Agency's national programmes are run from Shef-field.

The 57 area offices and the up to 5,000 managing agents, as . they are called are co-ordi-nated from Sheffield in a 23hu.

When the decision was taken in the mid-1970s to move some government departments out for periods up to one year. The of London, the Labour governtrainees are paid a wage which ment of the day pointed those concerned in the direction of the north of England in general and areas of high unemployment in particular. Shef-field was not an obvious choice since at the time there was a relatively low jobless total in

The Manpowsr Services Commission, which at that stage was a standary body tied

possible sites, including Liverpool and Bristol
What clinched it for Shef-

field was the strong enthusi-asm of the city council, which later was to be at such loggerheads with private sector con-cerns such as the Confedera-tion of British Industry. The council offered a site at pepper-corn rent. The Commission subsequently built a large building which it owns and occupies today. The councilalso made council houses available on a temporary basis so that families could look around for homes of their own.

The initial move, which involved 1,100 volunteers moving up from 1979 to 1962, therefore went smoothly. Some 600 to 700 additional people were employed locally and the Agency has expanded further in recent years. It has also changed its com-

plexion. When the job centres were hived off in the mid-1980s the Manpowers Services Com-

In the heyday of steel Sheffield saw no need to broaden its

economic base and attract new industries

mission became the Training Commission, with the empha-sis more on training than

Then, in 1988, the Trade Union Congress which had been a partner in the MSC decided it could not support the suployment training scheme. This lead Mr Norman Fowler, the Employment Secretary, to take the Commission back into the government. It is now an integrated part of the Department of Employment, and its officers are answerable directly to ministers. It is thus no longer an independent statutory body with TUC participa-tion, although individual. unions are welcome to partici-

Employment training, which

seeks to re-train the long-term

unemployed, has become the agency's largest programme with a budget of 21.4hn. In operation for a little under a, year, there are 200,000 adult unemployed people undergoing employment training. The Agency's managing agents find. compenies who are willing to take on people who have been unemployed for more than six months and, with the help of the agency, provide training trainees are paid a wage which aims at being slightly more than they would receive in benefits. The companies are bution but have no obligation to employ the person at the said of the re-training period. Part of the pitch the Agency

makes to companies in trying to persuade them to take on unemployed adults is that there are going to be 1m fewer to the Department of Employschool-leavers in the foresee-

ber of school-leavers will have dropped by 25 per cent. This will mean a shortage of skilled labour. The employment train-ing scheme offers a way of overcoming this shortage. Because the programms has been in operation for less than a year it is too early to judge

Dr Ian Johnston, the deputy director general of the Agency, is in no doubt about the suc-cess of its other major pro-gramme, the Youth Training Scheme Started in 1883, it now has 400,000 young people involved. They usually go to a company at 16 or 17and can stay for up to two years. At the end of this period they emerge with some kind of vocational qualification and have had valuable work experience. They do not have to be unem-ployed, unlikethe employment training, but 80 per cent are. The youngsters are paid a wage of £29 a week for the first period which increases to £35 a week. Some 70 per cent of those in the scheme have gone on to a full-time job.

The Agency is involved in a raft of other schemes and projects but with £1bn for the YTS, this and employment training takes up the lion's share of the total budget.

The senior executives, are enthusiastic about living and working in Sheffield. They admit the centre of town is not as attractive as some other northern towns. But maintain that in the suburbs to the west and east there are unusually attractive properties to be found, Because economic regeneration has comelater to Sheffleld than some other cenoff the way they did in the south-east and East Anglia. Mr Johnston reckons that semi-detached and detached houses go for 50 per cent less than simi lar properties in the south. There is good climbing and walking in the hills just a few minutes from the centre of town. Sports facilities are undergoing a major expansion with venues now being constructed for the World Student Games in 1991. The theatre

scene is also seeing a revival.

The Crucible Theatre is known nationally and the old Lyceum is being renovated and re-opened. Mr Johnston says the downside of Sheffield is that things still happen in Lon-don, and senior executives often have to go down three times a week. But for most of the Agency's employees the move to Shaffield has been a good thing, Mr. Johnston feels. He says staff turnover is only 3

For Sheffield itself, the fact that the Agency has stayed through the bad times has been mostly positive. The wages bill of the Agency comes to 250m, although not all of that is paid in Sheffield employees. But the multiplier effect of workers with a large employer like the Agency has been an important factor behind the revival of retailing in the city centre.

THE metamorphosis of California-based US company, taking 37 per cent straight away to establish a controlling Sanderson Electronics from a start-up subsidiary of an engineering group to an independent, international, quoted company in less than six years

Mr Thompson, who is 37, is a Sheffield chartered accountant who went into industry as financial controller of a US subsidiary of Aurora, one of Sheffield's steel giants. There he became involved in com-puter applications, specifically with the Pick operating and utilities system, which provides adaptable systems for a wide range of industries. He returned to Britain to

son's chairman and managing come finance director of Bra-The company started as Sanmah, taking responsibility for Sanderson from its formation derson Computers, an offshoot of Bramah, a privately-owned engineering group. The name Sanderson was chosen because - with a share of the equity to exploit Pick systems and applications. Bramah put up it "sounded strong. English and was easy to spell". Now, Sanderson Computers £20,000 of equity and £100,000 of loans at favourable rates. The other key figures, also

is but one part of Sanderson Electronics, the name of the with equity, were Mr Philip Noden, 46, a computers specialist who joined the enterprise in holding company which floated on the Unlisted Securities Mar-1982, and Mr Martin Beaumont, 35, Bramah's chief accountant. The other part is probably better-known universally, for it Mr Beaumont moved to Sanderson full-time within six months, to be followed full-time by Mr Thompson a is General Automation. Last January Sanderson spent \$4.1m in a deal to acquire up to

In 1987 they bought Bramah

Ceramics centenarian

So Hepworth stayed, refur-

hishing its existing headquar-ters, a suhurban Victorian mansion with a modern exten-

sion at a cost of £500,000. The

company's profit record has

also improved, moving from £33m three years ago to £86m

and then to £53m at its last

half-year.
It has been reducing its com-

mitment to clay pipes by diver-

eification. It was already in refractory materials, a thriving

volume market when Sheffield

made much more steel, but

now has Henderson, a garage door manufacturer, as a sub-

sidiary, and also has a building

The decision to stay in Shef-field has also had a wider bene-

fit to the city than, say, Hep-

worth's contribution to the

had money, people and time and would give of them what we could, while recognising

that our business is always going to have number one pri-ority."

torstion of the city's Lyceum Theatre, which bas cost

£250,000 to date. Mr Thomson

is leading the marketing drive

and raising more money. He is also the joint founding chairman with Mr Sykes of the

Per Cent Club and will eventu-

One project has been the res-

products division.

out of its 53 per cent holding and sales have never stopped rising. First they grew into their new premises off Sheffield Parkway - they bad moved in the chosen year before after much debate with only six employees - and then started growing towards their present complement of 172 in the Sanderson companies. Sanderson specialises in Pick

ian Hamilton Fazey looks at a new and an old company

An electronics regeneration

'We see ourselves as a phoenix rising from the engineering Industry, but with much greater growth

potential'

systems, which run on minicomputers supporting between 20 and 250 terminals and which have established a strong second place in world markets to the rival Unix systems. Sanderson Computers is now Pick's leading distributor worldwide.

potential markets. The most successful sales areas cover

### All industries and major administrative functions are

leadership's politics, but Clive Betts and I got on well from Day One. I knew I could do some way to go to catch Hep-worth Ceramics, which is the higgest quoted company with headquarters in Sheffield. The business with these people. "My situation was simple: if I had met a group of people whom I felt did not merit my contrast between the old and the new is marked, though they have one thing in com-mon: there is no particular reatime, I would have had nothing to do with them."

son why either should be Hepworth made its name in the clay pipes used for Britain's network of water and sewerags services and has been in Sheffield for more than 100 years.

is one of Sheffield's more

impressive pieces of regenera-

nix rising from the engineering

industry, but with much greater growth potential than we could ever have had if we had stayed in that sector," says

Mr Paul Thompson, Sander-

ket in May last year.

51 per cent of the then ailing

"We see ourselves as a phoe-

However, it was under-per-forming and needed shaking up. Roots can easily be dug up in such operations.

They nearly wers. Three years ago Professor Roland Smith, its non-executive chairman, persuaded Mr Sinclair Thomson to leave his job running TI's domestic appliances division and take over as chief executive

Would its Sheffield origins be enough to keep it in the city, especially with 12,000 employees scattered widely about Britain and only a few hundred locally based? It was big - \$600m of turnover last year - and could be run from

but there is a shortage of office space in Sheffield," Mr Thomon says. "A local search proved fruitless but most of the senior management like it here. We decided to stay because we felt that Sheffield was growing and going some-where."

An important factor was a meeting he had with Mr Clive Betts, leader of the city council, who fielded a team to talk. Mr Hugh Sykes, chairman of Sheffield Development Corporation, was also an important

Mr Thomson says: "I was very impressed by their dedica-tion and enthusiasm. I don't agree with the city council

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ally take over the position solo. He intends to beard the princi-pals of the 300 biggest busi-nesses in Sheffield and get selves that will go to fund promotion of the city.

Mr Paul Thompson, of San-derson Electronics, must be heading for Mr Thomson's hitlist, if he is not on it already. Sanderson has been too busy with birth, survival and growth to take much interest in the wider role of business in the community.
"We're on the fringe of the

partnership but we are very pleased about it," Mr Thompson says. His near-namesake will probably be after him financial control, production management, distribution, the National Health Service, Government departments and local authorities. Mr Thompson says that the

company bas succeeded because its three founders are neither pure salesmen nor blinkered computer enthusiasts. All have basic general management skills which place the highest premiums on the practicability of products. Their endurance, and their long-term adaptability to new hardware or changed circum-

They are in Sheffield by accident - it is where Bramah was - but they are committed to it as home. The recession, how-

ever, did them a favour.

"There was no local market to sell to," says Mr Beaumont.

"We had no choice but to operate nationally from Day One. Fortunately, Sheffield is ideally placed to get virtually any-where quickly. Newcastle and Bristol are virtually equidis-

When General Automation - another Pick specialist - ran into financial difficulty last year, the number of potential buyers was limited. Sanderson was in good shape to try let-ting its reach exceed its grasp and clinched the deal by exchanging faxes during the Christmas and New year holiday period.

They found General Automation "a typical sales-led company," Mr Thompson says. A sales budget would be set and the company would be staffed up on the assumption that it could be met. Sanderson's approach was the opposite one of never expanding numbers until the sales were there to justify it.

A cut of \$2m in General Automation's overheads and 20 per cent redundancies appears now to have brought the business - once the second-bigges computer company in California - back into line and Mr Thompson thinks that Sanderson Electronics' shareholders are going to be happy with the

**ONE FRUIT. MANY FLAVOURS** 

eventual outcome As with many successful businesses, targets are simple and easy to understand at all levels of the enterprise. In Sanderson's case, they are 50 per cent growth per annum in turnover, profit and earnings and per share. The company is

doing better than that and intends to go on doing so. The company is no longer small. General Automation bas added a net 350 staff, 100 of them in Britain. More importantly, it has opened up to Sanderson the European market for Pick systems because the US company was strong there and Sanderson felt that break-in costs might have been

The company's share price, which was £1.30 on flotation, was at £3.40 last month. It made £5m on £6.2m of turnover at the half-year ended in March, but that reflects noth-ing of the prospects arising from the General Automation acquisition or the formation of subsidiary or associated com-panies in Australasian and Pacific markets.

Sheffield is at the centre of this little universe, a proper reward, perhaps, for the city where this high technology company was forged, even though Sheffield probably did not realise what it had initially because it did not do much in recession-hit local markets.

"Locally we were just another software house. Everywbere else we were a national computer company," Mr Beaumont says. However, Sanderson is cer-

tainly not now a prophet with-out bonour in its own country, for the city recognises that the consequences for its skill base are well worth having, especially with Sanderson recruiting a steady stream of trainees. Mr Thompson now hopes that Sanderson's own workforce will produce people wbo will spin out to form their own businesses in the same way be and his colleagues spun out of Bramah, though SiliDon Valley may be some way off.

### local economy via the company's spending power with local suppliers or salaries paid to Sheffield-based staff. anywhere. We wanted new premises Mr Thomson says: "Once we had decided to stay I got my team together and said that being located in the city meant hility to Sheffield and what had we got offer? "We took the view that we

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66 It's great that Sheffield has the World Student Games - a chance to show off our

organising abilities and get some young champions of the future

Elisabeth Tacey meets the new generation casting the city's future

# Steel industry is still alive and thriving

"WE ARE still here. Steel is still alive and kicking, thank

Mr David Stone, managing director of Stocksbridge Engineering Steels in the town of the same name, just outside Sheffield, is keen to get the message across that the Shef-field steel industry is thriving. Stockshridge, like other steel companies throughout the country, had a bad time during the recession of the early 1980s but, also like several others. it appears to be over the worst and enjoying the buoyancy of

"Nohody, including myself, has liked what's happened over the last decade. But we are in better shape now.

The problems of low demand and "substantial overcapacity" in the early 1980s led to many plant closures and redundan-cies at British Steel, of which Stockshridge was then part Now a subsidiary of United Engineering Steels - the third of the phoenix companies that rose from the ashes of the Brit-ish nationalised steel industry in 1966 as a joint venture between British Steel and GKN Stockshridge experted a

record 100,000 tonnes last year. its parent company. Britain's second largest steet maker, also reported a 44 per pre-tax profits to 1 sales up 19 per cc.

The rationalisa when UES was to the control of the joh losses at the State plant: having to man with 2 to employees in .956. Stocks-bridge is down to 1,900 three

years on.
"Six hundred jobs were talked about," says Mr Stone,
"We haven't achieved that, but I believe the numbers now are about right." The company is still Sheffield's largest steelma-

ker.
The other side of the regen eration coin means investment in state-of-the-art equipment to keep the company abreast or ahead of its rivals. Stocks bridge makes special steels such as alloys or remelts for the automotive and aerospace industries, where high quality teristics such as high impact resistance or strength are needed. The firm's rivals are mostly other European steel producers, such as Sacilor of Italy or Thyssen of West Ger-

many.
UES is investing about £200m over the next four years, of which Stockshridge expects to get £50m. Since 1986 the parent company has invested about £150m, £25m at Stocksbridge, on equipment such as a new vacuum arc remelt fur-nace, a £7m inspection line, which Mr Stone reckons shows 'world best practice." and dust extractors as part of a £500,000 environmental Improvement scheme. Much of the steelmak ing process is now automated and computer-controlled.

"We say we are the leading engineering steels producer in Europe and we believe it," be says.
Terry Worrall, managing director of private steelmaker Sanderson Kayser in the heart

of the industrial part of the city, reckons that the workforce is the strength of his He is proud of the way Sanderson managed to remain in profit all the way through the

had times. However, the company did it and by shedding more than two thirds of that prized workforce, cutting the payroll from 1,487 in the early 1980s to about 100 in 1983. The figure now

stands at about 420. Compared with Stocksbridge. Sanderson Kayser is a different animal. Its customers are small engineering compa nies its furnace is a one-ionner, and apart from providing steel for eustomers, its main tool steels section also makes the finished products such as segmental saws for metal out ting, machine knives for cutting corpets and paper, and hot shear blades used in bulk steel plants. It claims to be the only fully integrated steelmaker in

the Don Valley. Sanderson holds about 12 per cent of the UK market in tool

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making equipment, nulike Stocksbridge's, is not computer-controlled, but the company is investing in kit and reckons it has state-of-the-art grinding machines compared with

Much of Sanderson's business is through service centres located around the UK and on the Continent - a new one has just opened at Antwerp. Customers can order custom-built tools from the plant or stan-dard products from the cen-

Sales and marketing director Mr David Irvine says the small-est batch Sanderson will handle is 250kg. The idea, says Mr Worrall, is that small companies which cannot afford to keep stocks of steel can be sure that they can get things quickly: "That's where we live," he says. "It is small and

Both men believe that 1992 can only help their husiness. Sanderson's main concern is the 80 per cent import penetra-tion from the rest of Europe, which Mr Worral' feels the company cannot redress by

attacking those countries' markets. "Import penetration from Europe causes us distinct, serious concern because we believe it is unfair. 1992 will open their fother European countries'] markets," says Mr Worrall, They have been to the Continent to seek opportunities to increase Sanderson's export level of 20 per cent of its

This year the company has BS5750 Part 2 certification

under its belt, and has invested In degassing equipment to improve its steel quality. Worries at Sanderson include attracting skilled staff: "It is very difficult to get the right kind of people," says Mr Irvine. Sheffield Forgemasters is another Phoenix company like UES, Set up in 1982 by merging British Steel and Johnson and Firth Brown interests, its birth was more difficult. After heavy losses in its first three years. tts fortunes changed after a change of chairman in 1985. Mr Thomas Kenny, also chairman of Sanderson Kayser, restruc-tured the unwieldy central

management to split Forgemas-ters into separate companies

engineering division that encompasses four companies. It makes much more sense to run the husiness as a set of autonomous divisions," he

in October 1968 a manage-ment buy-out put the company into the hands of its managers and employees. Rationalisation also cut the workforce from also cut the workforce from 2,400 in 1988 to around 1,700. Three melting shops were reduced to one; seven forging presses to two; five machine shops to one; and five heat treatment plants to two.

As with the other two, Forgemasters makes special steels—there are no bulk steelma-

there are no bulk steelmakers in Sheffield, says Stocks-bridge's Mr Stone – but by forging and casting. It makes enormous 300 tonne parts —
"things as hig as a singledecker bus" — for the North
Sea oil industry, of which it
holds 90 per cent of the market, as well as flasks for spent nuclear fuel and generator rotor shafts of 100-tonnes plus. "It is the only plant of its kind

that function autonomously, says Mr David Fletcher, managing director of the heavy Mr Fletcher. The heavy engi-

decade. in heavy engineering says Mr Flotchar, a lot has

ending gear. Other Sheffield steel companies are enjoying similar good times. Arthur Lee reported record profits last year; for the six months to March, Johnson and Firth Brown lifted pre-tax profits 21 per cent. It is per-haps fitting that one of the sta-dia being built for the World Student Games in 1991 has a roof made of — Sheffield steel.

neering division's rivals are worldwide and include West Germany's Thyssen; Terni of Italy; Japan Steelworks, Kobe and Japan Castings and Forgings, of Japan; and Bethlehem Porge of the US.
Like the rest, Forgemasters has invested over the past

been spont on research and dovclopment. A rocently announced 14m expansion pro-gramme for the aerospace division will concentrate on Special Meltod Products, a Sheffield company specialising in remelted steels used for equipment such as aircraft

Clive Betts and Heien Jackson: concerned to get the balance right

### A lesson in partnership Continued from Page 1

ago industrial leaders were saying it was all impossible, that we could not work with the local politicians, and would never be able to trust them. They said the ideological differ-ences would be insurmountahle. Weil, there will always be ideological differences, but we have agreed on the things we can agree on and got with

'Sheffield's regeneration is as much about people and han-dling the problems of change as it is about physical renewal. The development corporation alone cannot solve problems: everyone needs to join in. We have to talk and develop respect for each other. They are very radical but there are many common areas between us. We all put the good of Sheffield first. It's very difficult to argue against that."

Mr Betts brings a wide vision of ecocomic structure to discussions, as might be expected of a Cambridge economics graduate who is also a son of working class Sheffield. He worries about the balance

of the regenerating total economy and while this does not necessarily lead to what die-hard Tories might regard as "planning", it has made peo-ple think carefully about scrambling for any sort of jobs at any price, such as in retail or low-paid service sectors. "We need a better balance, with more while-collar jobs," Mr Betts says. "But we also

want them to go to decision-makers, not just elerical work-This helps explain why, faced with a shortage of office space in a city waiting for 1m sq ft of new offices to come out of the pipeline, the city council last month offered to twict one of its own departments to accommodate Norwick Union, which was looking to expand north-wards with several hundred

in the end, some of the office space was disgerged in time, but the example illustrates an carnestness and understanding of the need for occurrence and social balance in any community if problems are not to Mrs Jackson is similarly firm

on the point. She says that US evidence in similarly stricken manufacturing cities is that highly-paid steelworkers cannot adjust comfortably to dif-ferent work in service industries where the pay is poor. New jobs have to be capable of generating enough added value for people to earn realistic

She cites one large retail devel-opment in the city where 1,000 jobs were promised but only 600 materialised. Of these 400 went to women, of which 50 per cent were part-time and half of those employed people for single-figure hours only. It ployment rates that really counts in regeneration. That said, the partners in the rebirth of Sheffield recognised early on that training was

going to be a crucial process in the years to come. It is no accident that Sheffield will almost certainly get one of Britain's early Training and Enterprise Councils, if not the

Mr Richard Field, who was president of the chamber before Mr Adsetts, will chair it. The public and private sectors will disagree about the working of the Government's controversial Employment Training scheme, but no one is in any doubt that the TEC will work and will produce the sort of well-rounded workforce a more balanced economy will

Davy McKee is another exam-ple of change in this area. The company has been in Sheffield

for more than a century but was "slightly detached" from it, Mr Newman says. It now works closely with the polytechnic to ensure a general supply of engineering graduing in the schools.

Mr Newman chairs the polytechnic's board of governors. There is a steady flow of stu-dent placements and the company awards research grants to the institution. With 1,200 of its 5,000 employees in Sheffield, Davy McKee's metals division is no longer detached from its home town in pay sense. Other companies are similarly active and believe that a better

community is emerging from their involvement. Mr Betts and Mrs Jackson also have another worry, and one with which the private sector has sympathy.

As Mrs Jackson puts it: "I can-not help seeing the economic situation in a national and international context. Even with the best will in the world to work together locally, the prognosis is bad.

"Manufacturing is going down everywhere in June the OECD reported a loss in the UK's share of world trade. There are major European areas in simi-lar positions to ourselves where there is a much higher level of state investment in infrastructure and in creating a better climate for economic recovery

Britain's comparative underinvestment wilt make the advent of the single European market in 1992 much more of a threat than an opportunity for places like Sheffield. Rati links alone are just one example of underinvestment at national

Mr Adsetts, who has just become chairman of the York-shire and Humberside regional council of the Confederation of British Iodustry, does not dis-sent much from that Britain's chambers of commerce have given similar warnings. Mr Betts says that Sheffield would be helped greatly if trains could reach London in 1 hour 59 minutes, with an hourly service — instead of 15 to 20 minutes slower, as now.

includes an airport and an allweather motorway standard road to Manchester, less than 40 miles away - would help the partnership's impact on pockets of great deprivation which still exist in Sheffield. Mr Betts says that unemployment ranges up to 30 per cent in the inner city, where there is real poverty. "We don't waot to reduce unemployment only in the nreas where things are OK already," he adds. Nevertheless, the fruits of dia-

logue and teamwork are real. As Mr Betts puts it: There is a lot of interest in Sheffield. We are even having problems in dealing with the volume of inquiries. There is a shortage of readily available land and we haven't got enough office

But there is a feeling in the city that we can see an end to the troubles. Civic pride is returning for the 1990s."

### **VENTURE CAPITAL**

# Surge in funds and prospects

TAKE a stock of ambitious managers, a town-hall keen on stimulating local business, and an infrastructure of profes-sional advisers, and the ingredients are just right for a surge in the venture capital market.
Such conditions prevail in
Sheffield at the moment. The
leaders – such as investors in
Industry (31) – report a rapid acceleration in the number of investments they are making in the area – while their

efforts are increasingly being stimulated by new local sources of venture capital. What this boils down to is that there is no shortage of funds for Sheffield entrepre-neurs wishing to engineer a huy-out or buy-in or launch a start-np. They have a choice of the following sources: # 3i. With a total of \$581m invested in the UK in the year to March 1989, 31 is the coun-

try's largest venture capital outfit. Its business in Ynrkshire as a whole is buoyant.
As Mr David Wilkinson, 31's
director in Yorkshire, puts it: "Applications for venture capital have always been a good barometer of economic change in the area. Over the last few years, management buy-outs

and start-ups have risen dra-matically." 3i has investments in some 350 companies in Yorkshire, representing a total of £26m last year. According to Mr George MacRitchie, senior investment controller at 3i's Sheffield office, the scale of

investment has been growing at the rate of 25 per cent a year over the last three years.

Myorkshire Enterprise (YEL).
This has some \$25m invested in the region as a whole and has access to funds of up to 260m. Mr Peter Claydon, assistant managing director, says this makes it one of the UK's largest regional funds. Mr Claydon says that there has been a sharp rise in the demand for its services over

recent months.

The Yorkshire Fund. This is a £25m fund which was launched in July this year and which intends to make invest-ments in the £500,000 to £2.5m bracket. In spire of its greater resources, YEL's investments tend to be much smaller. Backed by YEL are two Shef-

field-based funds. These are: Sheffield City Investments Limited (SCIL), a joint venture with the Sheffield City Council, and Hallamshire Investments, a property development com-pany established earlier this year and chaired by Mr Hugh Sykes.

SCIL will concentrate on smaller investments, while the primary objective of Hallam-shire – which easily raised 17m earlier this year, 12m above its prospectus's mini-mum requirement — will be to turn itself into a fully-fledged property developer, in time, it intends to make small venture capital investments as well.

#Mr Paul Gilmartin resigned from his post as Sheffield regional director for 31 cartier this year to start up his own fund, to be known as Yorkshire Venture Capital, Having raised £5m so far, the intention is to manage a fund of £10m-12ca from a base in Sheffield, it will concentrate on ambitious, professionally managed companies with at least a three-year record of success. The minimum investment will be £200,000. Very large investments will he syndicated among other funds.

Two organisations are also

strong investors in the Shef-field area – the South York-shire Pensions Authority, a shire Pensions Authority, a local authority pension fund created in 1974, and BSC Indus-try, a fund established by Brit-ish Steel to assist in the economic regeneration of areas hlighted by recession in the steel industry. BSC Industry's headquarters have recently been moved from Croydon to Sheffield with the appointment of the Yorkshire-based Mr Ver-uon Smith as chief executive.

This proliferation of funds covers virtually the whole range of venture capital requirements - from the small stakes typical of BSC indus-tries in the much larger tranches invested by 3i and the Yorkshire Fund. In spite of Shoffield's roots, investments are not limited to the cutlery and steel industries, although, according to Ms Melanic Perkins, investment director at 3i's Sheffield office, there is a tinct hiss towards manufac-

"Sheffield industry has been through a great deal of frauma in recent years," she says, "and those companies that are left are leaner and fitter that they ever were. They operate from a pared down cost base and their

cash flows are strong.

"Manufacturers tend to be less vulnerable than service businesses to high interest rates. My last job was in Nottingham, and it was clear that service businesses there were suffering as a result of the squeeze on consumer spending. Companies up here are more robust: they have their eye on international markets rather

than just local consumers."
Mr MacRitchle says that while many of the businesses are in engineering and steel, an increasing number of investments are made in com-panies that feed off advances in the engineering and steel sectors, such as electronics. Given the general improve-ment in the local economy, and Sheffield's location on the Mi, there has also been an acceleration in the number of investments in wholesaling and distribution companies.

Recent investments backed by 31 range from large multi-million buyouts at Sanderson Electronics and Hall & Pickles, a manufacturer and distributor of sophisticated machine tools, to a "six-figure" tranche put into Kaylair, a restaurant company needing capi-tal to open a brasserie on the site of an Indian restaurant. A major expansion programme at Glastics - a Rotherham-based glassware manufacturer - was financed by 31, which took 30

per cent of the equity.

At the other end of the scale, Mr Vernon Smith, chief execu-tive of BSC Industries, has put \$50,000 into management buyout at Internet Refractory Products, and provided a secured loss to Pic Toys, a toy

manufacturing company.

To many benighted souls who have the misfortune to live in the South of England, Sheffield is known only as the host of world championship snocker. Venture capitalists are helping the popularise the dreaded game yet further; in n fam deal backed by M. Kerner Leisure, a local leisure company, has bought four snook-er-centre sites in Sheffield and one in Stockport. After exten-sive refurbishment, these will house 125 tables and ought to be the best facilities in the UK.

David Waller

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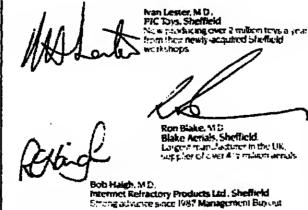
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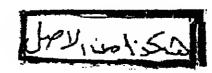
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### **FINANCIAL TIMES**

# COMPANIES & MARKETS

Friday September 8 1989



# INSIDE Growers try to hop back



ingredient for the brewing industry. However, technology has made it possible to make the fruit into pellets, or reduce it to extract, thus making it go further, while Britain's brewing industry has also succumbed to imports. The result has been a dramatic reduction in the area of southern England laid down to the tralitional high-poled and wired hop gardens. Now, though, as Bridget Bloom reports, the hop growers are themselves adapting technology in an effort to make a comeback. Page 30

### Soft drinks add sparkle



came from the UK and Continantal Europe. The performance in North America was affected by both competitive activity and product launch costs, while the Australian business produced excellent results in an uncertain economic climate, he added. Page 25

### Foreigners savour Portugal ...

A short while ago the Liabon bolsa was rather like the country it serves — a quiet backwater whose charms were known only to a few. Not now, Just as Portugal has become increasingly popular with foreign visitors; so has the stock, exchange, Last spring's ambitious privatisation programme provided tha impetus, and when damand for shares outstripped supply investors from all over Europe whose demand for shares could not be satisfied decided to ahop around for paper on the Oporto and Lisbon markets. Page 42

### The allure of jewels



Stock in Tiffany, the New York jewallery store group, soared yesterday after it was announced that Mr Donald Trump (left), a real-estate developer and hoteller, hares in the company. Mr Trump, who lives next door to Tiffany's

store and exploited its cachet to attract business to his Trump Tower development that surrounds it on two aides, has received routine clearance under federal trade laws to own more than \$15m of Tiffany stock. Paga 20

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Western Mining Wilson Bowden Chief price changes yesterday + 1052 1462 + 75.7 1351 . -EDOCA - 48.6

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# RHM sells Goodman Fielder stake at loss

By Ray Bashford in London

food and bakeries group, yester-day aold at a loss of A\$58m (\$43.7m) the 14.9 per cent stake it acquired four months ago in Goodman Fielder Wattle, the higgest food company in Australia, The company announced the sale of the stake after the close of trading on the London stock mar-ket yesterday, ending months of speculation that RHM was attempting to withdraw from its entanglement with the Australian company.

The sale dissolves the final link

between the companies and brings to a close three years of hostility, during which each has attempted to acquire the other. A short statement said that the block of 154.2m shares had been sold to the Australian arm of Barclays de Zoete Wedd for about A\$327m compared with the pur-

RANKS Hovis McDougall, the It is understood that the majority of the block has been broken np and placed with institutional invesiors.

The loss on the sale lifts the cost of RHM's involvement in Goodman Fielder during the past four months, including charges associated with the abortive takeover bid launched for the Austra-lian company last April, to more

RHM added that the proceeds from the sale would be used to repay group borrowings.

The bulk of the holding was acquired during a dawn raid on Goodman Fieldsr four months ago which followed RHM's decision to launch a £1.30n takeover hid for the Australian company. bid for the Australian company. Goodman Fielder immediately rejected as "totally inadequate" an offer which RHM said was designed to achieve international

chase price of A\$385m.

The sale price values each share at \$2.12, compared with yesterday's closing price on the Sydney Stock Exchange of \$2.30.

Expansion.

The surprise takeover hid turned the tables on Goodman Fielder, which had been stalking RHM since August 1986, when it

acquired a large stake in preparation for the £1.7bn takeover bid it launched in July 1988.

Goodman Fielder huilt np a

Goodman Fielder huilt np a 29.9 per cent stake before abandoning the bid wben it was referred to the Monopolies and Mergers Commission. RHM felt vulnerable to takeover while Goodman Fielder held a 29.9 per cent stake and the takeover bid was seen as partially defensive.

Last May the saga took another and perhaps decisive turn when the Australian company sold its 29.9 per cent stake in RHM to the Sunningdale consortium, led by Sir James Goldsmith, Mr Jacoh Rothschild and Mr Kerry Packer, who are also the driving forces who are also the driving forces behind the attempted takeover of BAT Industries.

The continued ownership of this bolding has left RHM vulner-able to a bid. RHM withdrew its offer for Goodman Fielder following the sale of the stake to Sun-ningdale. The cost of mounting the abortive bid is estimated at

# Resting its future on an attack on three fronts

Haig Simonian looks at the aims that led Deutsche Bank into its unprecedented two-year spending spree

COMMERCIAL BANKING INVESTMENT BANKING

In the past two years, Deutsche Bank has embarked on a buying spree unparalleled by any other financial institution in Europe. The aim has been to transform its retail and invest-

transform its retail and investment banking coverage abroad
and fill in gaps outside the immediate banking business at home.

Deutsche Bank wants to
become a leading force in three
areas; retail banking, predominantly in the European Community ahead of 1992; investment
banking across the globe; and
broad finance-related services, an
arrangion which has so far been expansion which has so far been concentrated in Germany, hat which the bank is already showing signs of being prepared to export. The ball started rolling in

December 1986, when the bank spent \$603m on Banca d'America e d'Italia, an Italian commercial bank that belonged to Bank of America (BoA). Since then it has acquired other hanks in Spain

and, most recently, Austria. But matters have moved even faster in investment banking, where Deutsche Bank's cantious executives have often used its position in joint ventures a springboard to full control. MDM, the Portuguese investment bank it now wholly owns, is to be expanded. So too is Albert de Bary, the Dutch trade finance house it took over fully last

However, Deutsche Bank has followed no single course to expand in international investment banking. In Canada and Australia, two markets which have proved attractive to German investors, it has made acquisitions. By contrast, purchases have taken second place to organic growth in bigger finan-cial centres like New York, where the bank is already well estab-

In New York, Deutsche Bank Capital Corporation, which recently moved with the bank's local branch into prestigious new premises at the former E F Hut-ton building, has taken up US Treasury bond trading. And in London, Deutsche Bank Capital Markets, its Euromarkets operation, has started selling German equities via the International Stock Exchange's SEAQ system.

Foreign bankers sometimes tend to brush off such growth as just "catching up" hy German banks, which, after all, lost all their foreign banking interests after both the First and the Sec-

ond World Wars.

Deutsche Bank is certainly still making up ground in international commercial banking. But there too it has been moving fast. even in areas which have not been high on commercial banks popularity lists. Last year it bought 28 branches in Argentina from Bank of America and opened two more in nearby Brazil. This year has seen the opening of a new branch in New Delhi.

It is, however, the third leg of the hank's strategy, involving wide-scale financial services, which has distinguished it from almost all its competitors. Buy-ing into Roland Berger, Ger-many's higgest domesticallybased management consultant, and Zimmer, one of the country's biggest commercial property agents, were certainly unusual steps for a German bank and triggered a number of similar deals

Deutsche Bank's push into retail financial services, crowned by last month's insurance initia-tive, four months ahead of schedule, marks the greatest determi-

**Roland Berger** Banca d'America e citalia (italy-Dec 96) Benco Comercia .W.Germany-88) Transatientico (Spain-Apr 88) Zimmer (Property egents W.Germany-Nov 87) WFG (Venture capital W.Germany-Jen 88) McCleen McCarthy (Canada-Jul 88) Deutsche Benk Bauspe (Home finance W.Germany-Feb 87) Lebensversicherung der Deutschen Benk (Life Insurance N.Germany-Aug 88 Europeische. Hypothekenbenk A record of growth Deutsche Bank's recent ourchases and significant new subsidiaries (Auto leasing Dates refer to when the bank gained full mejority control, or when it established the new venture

nation to foster change Both Deutsche Bank Bauspar, the specialised home savings operation established in 1987, and, more importantly, its new life insurance unit, Lebensversi-cherungs-AG der Deutschen Bank, have demonstrated a willingness to challenge established

practice in Germany.

This is clearly irritating established practitioners including companies like Allianz, Germany's biggest insurance com-pany and traditionally one of Deutsche Bank's closest corpo-rate friends. Deutsche was conspicuously and unusually absent from the list of banks underwriting Allianz's multi-currency bond issue earlier this year.

Acquisitions and new start-ups may not be difficult for a well-capitalised bank with a large cheque book, but how well will Deutsche Bank be able to manage its new activities? And how adequately will its new businesses contribute to profits?

Management strains may be eased by the bank's strongly decentralised structure, which is seen most clearly in its German operations, where regional head offices enjoy a great deal of inde-

owever, co-ordination may be much more diffimay be much more the cult abroad. At least the bank's new investment bankers may have a little more in common than their commercial banking colleagues. The bank is making strennous efforts to promote closer ties among its investment bankers and give them a higher profile at home.

Early last month, the bank shocked both its counterparts and many of its own employees by boldly welcoming senior executives to its first international investment banking get-together with prominent adverts in four leading newspapers.

The fact that Deutsche Bank adopted such an unprecedently high profile to promote itself, even at the risk of antagonising some of its local staff, shows how matters are changing at what was traditionally Germany's most conservative financial pow-

with banking. Mr Alfred Harrhausen, the

But how easy it will be to get the polyglot mix of Australians, Canadians, Dutch, Portuguese and countless other nationalities to work together - let alone with

head office in Frankfurt - is another matter. July's seminar, which was also a first in that it was held entirely in English may point the way into the

While huilding up the right culture will take time, profitabil-ity will be the greatest short-term challenge. Although the bank is likely to report near record profits this year, its overall numbers will hide a lot of detail.

n 1988, the German market accounted for 62 per cent of group business volume, but 83 per cent of operating profits. Admittedly, domestic earnings were inflated by income from non-operational assets, such as the bank's hig domestic equity stakes. But the figures still show that expanding abroad is a costly

For by contrast, Europe outside Germany accounted for 24 per cent of business volume but just 13 per cent of operating earnings. And the combined figures for North and South America were more striking still, compris-ing 10 per cent of the bank's bustness but just 2 per cent of operating earnings.

With many of its foreign activities still in the investment phase, profits are bound to remain under pressure. And Deutsche Bank hardly differs from most of its international rivals in finding that its bread is huttered thickest

Meanwhile, the bank has recog-nised the difficulties of assimilating its new employees from ers represent not just different nationalities, for whom German practices may not come easily, hut also Germans from other businesses, such as insurance, which may not immediately mix

bank's chief executive, has regularly stressed the importance of increased communication, particularly within the bank, at a time of such fast growth. There are clear signs that his words are being taken seriously in order to persuade staff about the benefits of working for their new

Just explaining to them what Deutsche Bank is all about will taks time and effort. Getting them to make money should, in theory, be relatively easy by com-

# **US** group buys 9% stake in Saatchi

By Clay Harris in London

SHARES in Saatchi & Saatchi, which is struggling to maintain which is struggling to maintain its position as the world's lead-ing advertising agency, jumped 11p to 321p yesterday after a small Teunessee-based invest-ment management group emerged with a 9.4 per cent

The acquisition will increase speculation about the future of Saatchi, which announced in June that it was planning to refocus its business on communications and was prepared to sell

its consultancy arm.
Sontheastern Asset Management, based in Memphis, said its purchases on behalf of clients were "for investment purposes only" and were not being made with a view toward changing or influencing control of Saatchi. Nevertheless, Sontheastern

appears to have committed about 3 per cent of its total of \$2.3bn funds under management to Saatchi, an unusually high pro-portion for a single stock. Despite its relatively small size, the Memphis firm last year had one of the top 10 records among

US fund managers.
Saatchi declined to comment.
It has been pressed recently
for the number one spot in the world by Mr Martin Sorrell's WPP Group, which owns J Wal-ter Thompson and Ogilvy & Mather. Southeastern owned shares in both agencies' parent companies before WPP took them over.

Yesterday's rise in Saatchi's price lifted the market value of its ordinary shares to £508m (\$782m). This is still less than half the peak of nearly £1.08bn reached in July 1987. Lex, Page 18

# Renault chairman reshuffles top management team

RENAULT, France's increasingly profitable state-owned car maker, yesterday reshuffled its top management to prepare the succession to Mr Raymond Levy, the chairman, who is due to retire in

Mr Levy, 62, announced the appointment of two deputy managing directors, both drawn from within the group, to bolster strategy ahead of the

Yesterday's moves are the latest confirmation of Mr Levy's team management style, a contrast with the more autocratic philosophy of his predecessor, Mr Georges Besse, who was assassinated three years ago.

They come as the group is basking in a remarkable profits

and sales recovery, overshadowed by a long row with the European Commission over the legal conditions under which the Paris Government should be allowed to write off FFr12bn (£1.15bn) of Renault's

Among those promoted are Mr Philippe Gras, 52, who is credited with achieving a spectacular turnround for RVI, Renault's formerly troubled trucks divi-sion, of which he was the head.

Formally, Mr Gras is replacing Mr Aime Jardon, technical director, who will retire shortly after 39 years with the group, and he will take charge of technical development in his new The other new joint managing director is Mr Louis Schweitzer,

48, currently finance director, a responsibility he will continue to Mr Gras' old post at the head of RVI will be taken by Mr Jean-

Pierre Capron, who has been administrator geogral of France's Atomic Energy Commission since

They will both become mem-bers of a new executive strategy committee, that will also include Mr Levy, Mr Patrick Faure, Ren-ault's secretary general, and Mr Paul Percie du Sert, commercial

director.

Meanwhile, Peugeot's manage. ment is to meet trade unions this morning to try to halt a strike which has cut production at the main plant for the group's 205 car to roughly a quarter of normal

The pay dispute began in the bodywork department at Peugeot's CPM factory near Mulhouse early this week, spreading by yesterday to the paint shop, foundry and other parts of the

factory. This is the first strike at this plant for 17 years, and one of the rare recent occasions that industrial unrest, most noticeable of late in the public sector, has bro-ken out in a leading French private company.

Daily production was running at between 300 and 400 cars, as against normal ontput of 1,300 units, said Peugeot.

Officially, 1,200 of the 12,000 staff are on strike, hut more than twice that number are unable to work because of the disruption. The Communist-led CGT, sup-

ported by three other unions, is claiming a monthly pay rise of Fr1,500, which the management maintains is equivalent to a 30

# Polly Peck shares leap on news of \$875m deal with Del Monte

By Vanessa Houlder in London

International, the agriculture. electronics and textiles group, yesterday leapt from 299p to 369p in response to its \$875m acquisition of the US Del Monte Corporation's fresh fruit

The rise in the share price, which pushed Polly Peck's mar-ket capitalisation up to a record £999m, resulted from a favourable reaction to the strategic logic and pricing of the deal. The City was also relieved that Wednes-day's rumours that Polly Peck

ess were incor The Del Monte fresh fruit husi-ness, which is the world's largest distributor of pineapples and the third largest distributor of hananas, is expected to make Polly Peck the third largest fruit company in the world. It is being sold by RJR Nabisco in the wake of its record \$25bn buy-out by Kohlberg Kravis Roberts.

Mr Asil Nadir, chairman, described the purchase as a "remarkable opportunity". He said the two businesses were

SHARES IN Polly Peck was ready to buy the entire Del truly complementary because and in many European markets, whereas Del Monte was strong in bananas and pineapples and in the North American and Far Eastern markets.

> Mr Brian Haycox, chief executive of Del Monte Tropical Fruit, said Polly Peck was his own personal choice of bidder. Following the deal, the fruit

> operations will account for almost two-thirds of the group's business.

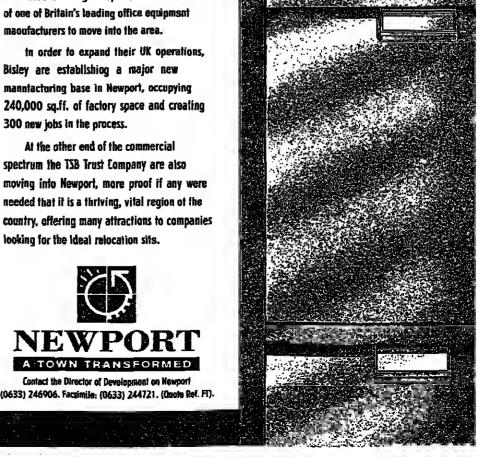
# Even the cabinet office has moved to Newport.

The success Newport has enjoyed in attracting new companies to the area is illustrated ooce again by the recent decision of one of Britain's leading office equipment maoufacturers to move into the area.

tn order to expand their UK operations, Bisley are establishing a major new manntacturing base in Newport, occupying 240,000 sq.ff. of factory space and creating 300 new jobs in the process.

At the other end of the commercial spectrum the TSB Trust Company are also moving into Newport, more proof if any were needed that it is a thriving, vital region of the country, offering many attractions to companies looking for the Ideal relocation sits.





### INTERNATIONAL COMPANIES AND FINANCE

# DM480m for German offshoot

By Andrew Fisher in Frankfurt

ASEA BROWN BOVERI, the Swiss-Swedish heavy electrical engineering group, will pay around DM480m (\$240m) for the 22 per cent of shares it does not already own in its large West German subsidiary which has e turnover of more than DM6hn and accounts for about

a fifth of worldwide sales.

The group said the move first announced on Wednesday was intended to hroaden its was intended to hooden its shareholder base. Shares of BBC Brown Boveri, the Swiss company which merged with Asea of Sweden last year, are also being listed in Frankfurt to strengthen access to the German capital market and increase the number of Ger-

man shareholders.
The group is offering DM645 in cash for every share in the German company. Asea Brown Boveri, Mannheim, a premium of 20 per cent on the latest share price. Those opting for shares in BBC will receive e 22 per cent premium. It is not offering Asea stock, as this would make the transaction

too complicated.
Trading in the shares of ABB, Mannhelm, was suspended on Wednesdey ahead of the announcement they stood at DM536, with the participetion certificates at DM275.

Shareholders deciding not to take cash can opt for either one BBC bearer participation certificate plus DM340 in cash for two ABB Mannheim shares, or for one BBC bearer share plus DM440 in cash for 10 shares in the German com-

pany.

Holders of participation cer-tificates in ABB Mannheim can exchange one unit of DM100 par value for DM325 in cash. Shares of ABB Mannheim have performed strongly this year, benefiting from the steep rise in group profits and from the effects of its own restructuring. The suspension price compares with a 1989 low of DM355.

Thus Miss Susan Anthony, an analyst with Robert Fleming Securities in London, reckoned the terms of the offer to buy out the German minority

# ABB to pay APV gives way to Klöckner-Werke in bottling battle

in a Klöckner-APV joint ven-

ture - the Dortmund-hased

Rosista which makes bottle fit-tings – to APV for DM3.8m. Although involving rela-tively small sums the deal could change the face of the

highly concentrated drinks machinery market. Klöckner has been trying to merge SEN,

which has a current turnover of about DM450m, with its

slightly larger, and more prof-itable, subsidiary Holstein & Kappert (H&K), for about six

years. Because of the objections of

Because of the objections of one shareholder and then Klöckner's own hesitation about a merger, APV was abla to ecquire its own blocking stake of 40 per cent and then won considerable support from the SEN board and the trade

unions by arguing that Klock-ner's only motivation would be

to rationalise through merger while APV would build up the

Klockner has now agreed, as part of the deal to retain SEN as e seperate compeny,

although most analysts expect

e de facto merger over the next few years.

filing under the Hart-Scott-Ro-

dino Act was for an investment not for takeover purposes. Ms Susan Heilbron, an attorney

for the Trump Organisation,

was quoted es saying: "Mr Trump thinks Tiffany provides

an exciting investment oppor-

tunity."
Tiffany, which was founded in 1837, has enjoyed a renaissance in its fortunes since it was sold to its management

and other investors by Avon

Products, the cosmetics group,

Second-quarter net income

rose 43 per cent to \$5.6m or 36

cents a share, on a 37 per cent

rise in sales to \$62.6m, and the company is among Wall Street's most highly valued

stocks relative to its profits.

company.

Trump interest sparks

STOCK IN Tiffeny, the fany's chairman, said Mr high-flying Fifth Avenue jewel Trump had told him that his

rise in Tiffany stock

By David Goodhart in Bonn

THE LONG-RUNNING dispute between Klockner-Werke, the West German steel and capital goods group, and APV, the UK food-processing machinery group, over control of an important slice of the world drinks machinery industry, has been resolved in favour of

the German company.

APV has agreed to sell its 40 per cent stake in Seitz Enzinger Noll (SEN) to Klöckner, which now owns 90 per cent, instead of continuing to battle for control. Mr Fred Smith, APV chief executive, admitted that with Klöckner already holding 50 per cent, and firmly set against selling, the stale-mete could have continued indefinitely.

"It remains our aim to get into the carbonated drink bottling market - 80 per cent of which is in Germany - and we are currently negotiating with another German company," he said. He added that the SEN stake had been sold to Klockner for DM45.4m having been bought for DM39.6m more than

e year ego. The deal also involves Klöck-ner selling its 20 per cent stake

By James Buchan in New York

lery store group, soared yester-day in response to the

announcement that Mr Donald

Trump, a real-estate developer

and hotelier, may be accumulating shares in the company.

Tiffany stock, which hes doubled already this year on the strength of sharply rising earnings, rose \$4% to \$58% in morning trading in response to the Trump amountement.

Mr Trump, who lives next door to Tiffany's celebrated

Fifth Avenne store and exploited its cachet to attract

husiness to his Trump Tower

development that surrounds it

on two sides, has received rou-

tine clearance under federal trade laws to own more than

But Mr William Chaney, Tif-

\$15m of Tiffany stock.

the Trump announcement.

### profits recovery at Snecma

By William Dawkins

First-half

SNECMA, the French state-owned aero-engine maker, has unveiled a profits maker, has invenent a proms recovery for the first half of 1989 hut e decline in orders compared with early 1988.

The company, which supplies engines for Boeing and Airbus jointly with General Electric of the US, made a net profit of FFr25.4m (\$3.8m) in the six months. the six months.

Thet compares with a FFr295m loss in the same period of last year, when output was hit by e three-mooth strike. By the end of 1988, Snema had scaled back the

loss to FFr250m. First-half sales rose to FFr5.4bm, FFrom FFr3.7bm in 1988, mainly thanks to an advance in deliveries of civil aircraft engines, which accounted for 60 per cent of turnover for the period

However, the outlook for the year is clouded by the fact that orders received during the pest six months fell to FFr5.8bn, FFrom FFr7hn in the same period last year.

### BP to sell off Wolf Lake oil interest

By Robert Gibbens

BP CANADA has put its 50 per cent holding in the Wolf Lake heavy oil project in East Cen-tral Alberta up for sale as part of a restructuring of its energy husiness. The other half is

owned by Petro-Canada. Wolf Lake Phase I, a steam injection project, came into production in 1985 at 8,500 barrels daily. Construction of Phase II with 15,000 barrels daily capacity was completed daily capacity was completed this summer, but start-up has been delayed one year at least pending higher oil prices. BP Canada has invested over C\$200m (US\$169.5m) on the Wolf Lake project. Petro-Canada "farmed in" after the start of development.

start of development. The offer includes BP Canada's share of the undeveloped

# Sydney to probe two Bond units

AUSTRALIAN stock market regulators are to investigate transactions involving two key companies under the control of Mr Alan Bond, the debt-laden Perth tycoon, hecause the authorities suspect offences may have been committed. The National Companies and

Securities Commission (NCSC) said yesterday it would hold e hearing into various deals between Bond Corporation, his

quoted flagship company, and its Bell Resources subsidiary. This amplified alreedy intense speculation about the future of Mr Bond's beleaguered husiness empire, which includes mining and property investments as well as a hrew-ing side with brands such as Swan and Castlemaine XXXX. As if to confirm the depth of the group's plight Mr John Ell-lott, head of the rival Elders IXL – hrewer of Foster's –

Elders Finance subsidiary has for the past six weeks been discussing a rescue package for Bond Corporation because "it

is very important that Alan Bond survives."

Mr Bond later acknowledged that discussions had taken place with Elders "in relation to business transactions." But he denied that any rescue package was involved.

On the stock exchange, shares in Bond Corporation remained just above their five-year low at 43 cents. From Perth, the Bond group said it welcomed the NCSC's plans "as it will give the group the opportunity once and for

consequence of media specula-tion and innuendo about these The NCSC said its suspicions

all to clear up any uncertain-ties which have arisen as a

said yesterday that his group's had arisen from investigations into certain transactions involving Bond Corporation and Bell Resources. These involved: The Emn brewery site in Perth, including a deal with FAI Insurances regarding the

• Shares in Bond Interna-tional Gold, including an options arrangement between Mr. Bond's Dalihold group and the Corona group of Canada;

and.

The proposed A\$3.5bn sale of Bond Corporation's brewing assets to the 58 per cent-owned

assets to the as per centrowner.

Bell Resources.

The NCSC said it had reason to suspect that offences may have been committed by directors and officers of Bond Cor-poration and/or directors and officers of Bell Resources. It had therefore decided to hold a private hearing to further

investigate the transactions.

According to local newspa per speculation, which Mr Ell-iott yesterday described as "partly correct, partly not," Elders is interested in huying Bond Corporation's Swan hrewery interests in Western Australia and, through its Elders Resources affiliate, some of Mr Bond's mining interests.

Elders and Bond together control more than 90 per cent of the Australian beer market and e complete merger of the two brewing divisions would be unlikely to survive antitrust

objections. Other names mentioned in the context of a break-up of the Bond empire include, for the brewing assets, Allied Lyons of the UK. Anheuser Busch of the US, Lion of New Zealand and Australia's SA Brewing.

# Abbey National in surprise share placing

By David Barchard in London

A SURPRISE PLACING of 29m shares in Abbey National, the UK building society, at e price below the prevailing level was mapped up within hours yes-terday on the London Stock

terday on the London Stock Exchange.

The shares were left over from Abbey National's flotation on July 12 which converted what had been the second largeat UK huilding society into e public company with a stock market quotation.

Rowe & Pitman, the stockbroking arm of Warburgs, and Kleinwort Benson Securities Kleinwort Benson Securities offered them at 143p, a dis-count of 5p on yesterday's

opening price.

The shares were placed with a large number of different

huyers, but it is understood that at least one buyer would have bought the entire placing, have bought the entire placing, equivalent to a 2.3 per cent stake in Abbey National.

Among those who have cause to be disappointed at the sale are 1,750 widows who held joint accounts in the society but whose husbands died during the remains to the flotation.

ing the run up to the flotation last spring.

The shares which would have gone to them, had their husbands lived, were among

those sold. Mr John Fry, Ahbey National Group Services Director, said that the group was egally barred from compensat-

ing them in any way.

The sale of the shares will

have brought Abbey National £15.81m (\$24.5m) which will be set against the £80m cost of the flotation.

Most of the shares disposed.

of yesterday came from a pool of 19.9m shares left over from the new shares sold to members in July. A smaller batch of 10m incinded duplicated issues to single individuals as well as those which would have gone

to the widows.

The size of the pool of unsold shares is considerably larger than comparable residues from government privatisations, apparently because Abbey Netional held back a larger number of shares in case of a backlog of applications delayed by a postal strike at the time of to the widows

the float. In the event, a large number of share certificates were destroyed before they reached shareholders in circumstances which have still not been fully explained.

Abbey National has waited for several extra weeks before disposing of the excess shares, Mr Fry said yesterday that Lloyds Bank, registrar for the flotation, had almost com-pleted the recovery work involved in identifying and replacing the missing share certificates and some refund

cheques. However Ahbey National will hold 2.13m shares in reserve against further claims

# Ajinomoto admits high cost of Belgian deal

AJINOMOTO, the Japanese food processing company, yesterday completed its purchase of Omnichem, the Belgian fine chemicals company, acknowledging that it had been ready to pay a high price to get into the EC market before 1992, writes David Buchan in Brus-

Mr Shunsuke Insmori, Ajinomoto's overseas director, said that the BFr3.78hn (\$94.4m) paid for Omnichem,

plus assumption of more than BF71hm of the Belgian com-pany's debt, was: "probably a high price," but he reckoned that it was one worth paying to get into the EC market and to prevent any rival making the onisition.

Ajinomoto wanted Omniem for its production of synthetic intermediate chemicals for the food industry, he said, and having studied the com-pany for the past two years

had "decided to buy it at virtually any price."
Omnichem exported some 4
per cent of its turnover to

Japan already, and Mr Inamori hoped that the Relgian com-pany would increase these exports, plus those to the US, as a subsidiary of Ajinomoto. Omnichem' existing management would be retained.

The deal is one of the largest European acquisitions by a

the trend of Japanese business to sink its larger European investments into greenfield

Ajinomoto already has a plant producing amino acids in France, as well as several sales subsidiaries in Europe. To manage these, it plans to set up a co-ordination centre in Belgium, taking advantage of special tax breaks offered here for such management operations.

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# China & Eastern **Investment Company Limited**



Preliminary Announcement of Final Results for the Year ended 31st July, 1989

	1	1989	1988
		US\$ 24,949,901	US\$
TOTAL NET ASSETS		: 24,343,301	28,242,058
GROSS REVENUE/(LOSS)		005 300	
Income from listed investments		985,198	687,367
Net gain/(loss) from trading in dealing inve	estments	86,349	(2,012,082)
Interest on deposits		290,070	268,841
Net exchange (loss)/gain		(103,856)	160,453
Sub-underwriting fee		1,216	9.065
Other Income		97	8,130
Oute mone			
	•	1,259,074	(878,226)
ADMINISTRATIVE EXPENSES		(711,509)	(751,969)
NET REVENUE/(LOSS) BEFORE TAXATION	V.	547.565	(1,630,195)
TAXATION		(1.353)	158,943
NET REVENUE/(LOSS) AFTER TAXATION		546,212	(1,471,252)
PROPOSED DIVIDEND		(518,396)	
NET REVENUE/(LOSS) FOR THE YEAR, RE	TAINED	27,816	(1,471,252)
EARNINGS/(LOSS) PER SHARE			
Basic		US\$0.0317	(US\$0.0865)
Fully Diluted			(0380.0865)
	1.25		
DIVIDEND PER SHARE		US\$0.03	_
NET ASSET VALUE PER SHARE			
Basic Racio		TTO 0-1	4 11 A 11
Fully Diluted		US\$1.44	US\$1.66
runy Diluter		US\$1.38	US\$1.55

EXTRACT FROM THE CHAIRMAN'S STATEMENT

The period under review witnessed a steady recovery in prices in the major world stockmarkets with Japan attaining record highs. However, in Hong Kong the recovery was shattered by events in China despite the continuing resilience of the local Hong Kong economy.

The combination of a struggle over the succession to Deng Xiaoping and economic problems came to a head in the student demonstrations in Beijing and the subsequent suppression on 4th June. These difficulties are unlikely to be resolved in the near future and have undoubtedly impacted upon the investment climate for China & Eastern. However, the immediate effects in South China where the majority of your Company's Investments are concentrated, have been fimited with Chinese officials there determined for business to continue as before.

Your Board is recommending a final dividend of US\$0.03 per share.

Veritatem Hong Kong Limited

The Annual Report and Accounts will be posted to shareholders in the middle of October, 1989 and will be made available to the public at the Company's Registered office; 8th Floor, Prince's Building, Hong Kong, its Registrar; Central Registration Hong Kong Limited, 19th Floor, Hopewell Centre, 183 Queen's Road East, Hong Kong and its U.K. Transfer Agent; Ravensbourne Registration Services Ltd., Bourne House, 34 Beckenham Road, Beckenham, Kent BR3 4TU. The Annual General Meeting will be held at 11.00 a.m. on 14th November, 1989 at 155 Bishopsgate, London EC2M 3XY.

The Register will close at 4.00 p.m. on 3rd November, 1989 and will re-open at 9.00 a.m. on 15th November, 1989. All transfers must be lodged with the Registrar no later than 4.00 p.m. on Friday, 3rd November, 1989.

### INTERNATIONAL COMPANIES AND FINANCE

# Rival shipbuilders steamed up over Wärtsilä rescue

The treatment given the loss-plagued company has met considerable criticism, writes Enrique Tessieri

empers are running shipbuilding companies have high in Finland over complained bitterly about sublast month's hail-out of sides to EC shippyards.

Wartsila Marine, one of But the problems of wartsila week, sees Wartsila reducing its stake in the troubled divisormed shipbuilding companies, which had been pushed close to bankruptcy over the past seemingly bewildering variety two years by a raft of serious of negative factors for its probabilities. financial and industrial prob-

The deal has raised eye-brows, and a number of unanswered questions. For one, rival companies and others close to the industry are asking how much money was siphoned into the complex financing package agreed after two weeks of tense talks between the Government, Warrsila Marine, and its perent company Warrsila. Although Ministry of Trade

and Industry officials talk about a sum of 'hundreds of milions of Finnmarks' to salvage Wartsila Marine's operations and ensure delivery by 1991 of all 60 vessels on order other other observers special order, other observers specu-

tate a much bigger sum of FMI 5bn (\$336m) to FM2bn. Questions are also being asked about which members of the Government gave their backing to the rescue. But the higgest poser is whether there is a healthy future for the Finnish shipbuilding industry. Whatever the answers, it seems clear that the rescue represents a big shift in state policy on subsidising struggling industries. Back in 1982-83, Mr Esko Olilla, then Minister of Trade and Industry, set the framework for Govern-ment industrial policy by say-ing there would be no financial

lic or private. adhered to since then, and.

injections to any Finnish com-

panies in trouble, be they pub-

seemingly bewildering variety of negative factors for its prob-lems; apart from EC subsidies, there have been no new ship orders from the USSR for the past three years - the supply of ships such as ice-breakers to the Soviet Union has been an business for Wartsilä for many

pointed to Finland's inflation rate which reached 5.1 per cent in 1988, the revaluation of the Finnish markka by around 4 per cent and labour shortages as major factors that severely undermined the financial state of the

But internal factors could also be partly to blame. Wärt-silä Marine, formed in 1987 when Wärtsilä's shipbuilding division merged with the ship-building interests of state-owned Valmet, represented the first attempt to address these problems, but may have exacerbated them; there are few precedents anywhere for merg-ing private and state-owned businesses under one roof, and the two Finnish shipbuilding giants were bitter rivals in the past. Valmet still has a 30 per cent stake in the business

As the new division's problems worsened, Wartsilä realised in June that it would have to resort to drastic measures because losses this year were likely to be much higher than ever expected. The division has This policy has been broadly incurred losses of about FM500m since it was estabcent), Pomi, a holding company 20 per cent owned by UBF, (10 per cent), and two

Wärtsilä pension funds which will jointly own 22 per cent. The main backers for the financing package to see the division through to 1991 are Fin-land's Export Guarantee Board and State Guarantee Board, which will carry a 50 per cent responsibility for financing the company, and UBF and stateowned Postipankki with a joint 25 per cent responsibility. The final two. Wartsila and Valmet themselves, will collectively have responsibility for the

remaining 25 per cent.

Given the unprecedented nature of the rescue, the affair. has left a lot of irritated people in the shiphuilding sector over the preferential treatment the Government gave the lossplagued company.

One of the most vociferous critics is Mr Tauno Matomaeki. president and chief executive of the engineering and ship-bullding group Rauma-Repola, whose marine division incurred a FM226m loss last year on sales of FM1.26hn The Government

watering down the real losses," Mr Matomaeki said. "Losses at Wartsila (Marine) could have been many times higher than what have been revealed publicly. They should allow Wartsila Marine to go bankropt - it's too expensive (for the tax payer) to keep afloat."

The row over the rescue may

of Wartsila Marine and the future of the shipbuilding industry. The Government will be discussing this with the representatives of the financing file for bankruptcy." package, and possibly Rauma-Repola and Hollming, the other smaller Finnish shipyard, in

the next few months. These talks are expected to produce an answer by this year. But there are not many options open. Some believe that one feasible solution would be to merge Rauma into one company. Repola's marine division and Holiming with a smaller Wart-

sila Marine. In order to the keep this new company affoat, the Government would most likely be obliged to subsidise. But both Rauma-Repola and Hollming may demand similar preferential financial treatment to that received by Wartsilā Marine. Mr Matomaeki said: "If I could get the same Marine did, I would even stand on my head."

A shipbuilding analyst added: "If Rauma-Repola and Hollming don't want to be part

Marine in the future, the Gov- per cent means it will no lonernment will have no choice but to allow the company it has temporarily bailed ont to

Already one attempt to com-bine most of the industry has foundered. Wärtsilä Marine, Rauma-Repola, Hollming and the Government began talks in November on the possibility of merging the three shipbuilders

But negotiations ended in mid-January without any con-crete resultsr, because of a dis-pute over the appropriate level of subsidy. The companies also wanted subsidies to include existing ship orders. Government

announced instead in January that it would provide loans and tax relief for 15 per cent of the total value of vessel orders. This compares with similar subsidies of up to 25 per cent in the EC.
As for the financial implica-

tions of the rescue for Wartsila and Valmet, the reduction in

ger have to equity account for the division. Valmet officials too have said they are willing to follow Wartsila's footsteps and reduce the state compa-ny's stake to below 20 per cent.

Wärtsilä says it may be able to salvage FM50m from its equity stake of FM1.05bn in the division. Valmet, meanwhile wrote off FM90m last year of its equity stake of FM450m in

the company.
But Wartsila argues that its profits this year before extraordinary items from its other divisions will bring in FM400m and put the company in the black after it has written off book losses on the marine divi-

The biggest challeoge for Wartsila is how to create a new image of itself without its has been internationally well known. Whether its diesel, sanitary techniques systems and security divisions (see below) can fill the shoes of its bygone shipping operations remains to

U.S. \$150,000,000



# Bank **G** Irela

**Undated Floating Rate Primary Capital Notes** 

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from September 8, 1989 to December 8, 1989 the Notes will carry an interest Rate of 9%% per annum. The interest payable on the relevant interest payment date, December 8, 1989 will be U.S. \$233.82 per U.S.

By: The Chase Manhattan Bank, N.A. London, Agent Bank

September 8, 1989



### **DOMUS MORTGAGE FINANCE NO 1 pic** £100,000,000

Mortgage Backed Floating Rate Notes due 2014

In accordance with the conditions of the Notes, notice is hereby given, that for the three month period 6th Septambar, 1989 to 6th December, 1989 the Notes will carry a rate of interest of 14.4125 per cent. per annum with a coupon amount of £3,593.25.

CHEMICALBANK

Agent Bank

CORPORATE SECURITY

Number One Southwark Sridge

SEI 9HL **FINANCIAL TIMES** 

Brasilvest S.A.

31st August, 1989 per NCZ Share: 5,978.26 per Depositary Share: US\$19,440.42 per Depositary Share: (Second Series) US\$18,255.75 per Depositary Share: (Third Series)

US\$15,535.87 per Depositary Share: (Fourth Series) US\$14,513.80

### both the Government and the lished, and are likely to reach talks on the long term future Locking up another market

IN ANOTHER part of the forest, and a long way from Wartsila's problems in shipbuilding, the past two years have seen a spate of acquisi-tions in the company's security division, a striking example of the Finnish pastime for exploit-

ing "niche" markets.

The activity inight suggest that Wartsila's move into the security business was a short-term response to its woes elsewhere. In fact it is some 20 years since the Finnish company bought Abloy, Finland's leading security company, as it knew even in the late 1960s that the bad to be seen a company. that it had to be seen as some thing more than a shipbuilder.

The attractions of this busimore obvious as companies, hotels and other entities take a growing interest in security. Wärtsilä, though, is in only one part of the business, access control systems — locks and other methods of getting the right people into and out of

But, according to Mr Conrad. Sandler, managing director of the UK arm of Wartsila Secu-rity and a member of the division's management board, access control is the fastest-growing segment of what is the world's second biggest growth

lowed a twin-track expansion strategy. In Scandinavian mar-kets where there is normally room for only one major player, the backbone of the business is conventional locking products - a ludicrously profitable" affair in Finland. says Mr Sandler. \_\_\_\_. Overseas the division has

concentrated on more speci-alised products, spearheaded by its VingCard locking system for hotels, which claims about 80 per cent of the card access

Two significant acquisitions were made last year, the Primo in Finland, and Mr Sandler's own company Warshaw Secu-rity in the UK. The UK is now in second position behind the US among Wartsila export markets, but in 1988 the divi-sion still derived 75 per cent of its FM525m sales from Scandin-

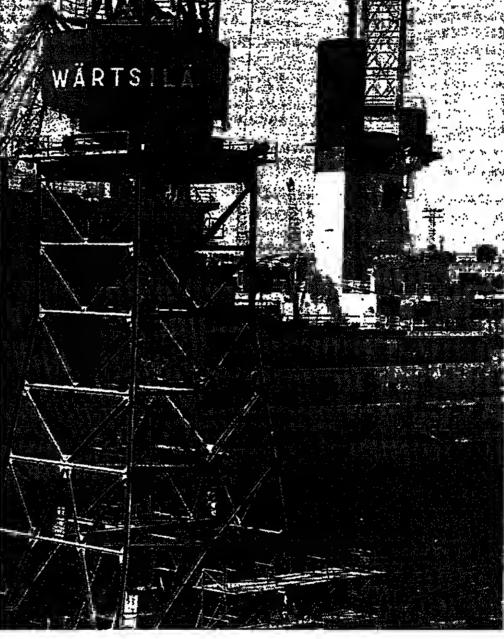
That percentage should come down after two deals so far in 1969. In June Wartsila Security paid DM65m for 97 per cent of Carl Zeiss Ikon, the West German systems lock maker owned by the Carl Zeiss Stiftung (Foundation). This,

industry – the higgest being says Mr Sandler, gives the divi-crime, he adds wryly. sion "one of the best possible springboards into the main-

land European market." Then, late last month, Wartsila Security paid \$40m for Cal-ifornia-based Cardkey Systems, the world's leading manufacturer of card access control systems. The deals, along with internal growth, should boost 1969 sales to FM800m-850m. For the future Wartsila Secu-

rity is pinning its hopes largely

on greater penetration by VingCard - only 10 to 15 per cent of the world's hotel rooms have been converted to card locks simil in strending its usage into offices, nursing homes and other buildings. Its is Newman Tonks of the UK. Further ahead, Wartsila Security is looking to the time when security in the home will be integrated with household appliances and andio/visual electronic products. It is already talking to Sony, JVC and others about the applica-tion of infra-red technology to this field. The division is also looking at how personal credit cards could be used for access to hotel rooms instead of the special cards used at present.



Andrew Baxter An atomic icebreaker destined for Russia nearing completion at the Wärtsilä shipyard

	5 P	ONSORED	SE	C	UR	IT.	I E S	
						Gross	Yield	
High	LOW	Company	Price		Change	dly (p)	70	P/E
341	295	Ass. Brit. Jod. Ordinary	340		0	10.3	3.0	9.2
38	28		31		+1			
47	25		43		Ō	2.1	4.B	10.5
210	149		197		ō	43	2.2	19.1
125	105		125		0	6.7	5.4	
123	89		89		-1	5.9	6.6	7.9
110	105		105		Ō	11.0	10,5	
104	200	Bremhill B4 % New C.C.R.P	104		0	11.0	10.6	-
305	285	CCL Group Ordinary	290		0	14.7	5.1	3.6
176	168	CCL Group 11% Conv. Pref	271		0	14.7	8.6	
220	140	Carbo Pic ISD	220		0	7.6	3.5	129
110	109		110		ō	10.3	9.4	
7.5	3,125	Magnet GP Non-Voring A Cm*	3.5		0			
5	1.575	Magnet GP Non-Voting 9 Cm	1.5		0		-	-
130	119	Isls Group	128		Ō	8.0	6.3	7.3
145	58		117		0	3.6	3.0	13.6
322	261	Multihouse NV (AmstSE)	290		0		•	
156	98	Robert Jenkins	156xd		0	20.0	6.4	5.7
467	403	Scruttons	465su		0	18.7	4.0-	-124
292	270		292		+2	9.3	3.2	10.2
227	100	Torday & Carlisle Cov Pref	109		8	10.7	9.8	-
122	92	Trevian Holdings (USM)	105sus		0	27	26	11.3
134	106	Unistrat Europe Conv Pref	134xd		0	9.3	6.9	٠.
375	355	Veterinary Drug Co. Ltd	385		0	22.0	5.7	9.4
370	327	W.S Yeates	534		-1	16.2	4.9	27.8

ISE. Other securities listed above are dealt in subject to the rules of TSA.

These Securities are dealt in strictly on a matched bargain basis. Neither Granville & Co.

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Prices taken at 5pm and change is from previous close at 9pm

Republic of Portugal (The tesuer) to the holders of the outstanding U.S.\$100,000,000 Floating Rate Notes due 1992 of the lesuer ("Notes") early redemption on 11th OCTOBER 1989 of all the outstanding Notes by the Issuer

NOTICE IS HEREBY GIVEN to the holders of the Notes that, is accordance with Condition 7(b) of the Notes, the issuer with redeem all of the Notes them outstanding on the next interest payment date failing on 11th October, 1989, (the "redemption date"). The Notes will be redeemed at their principal emount plus interest sociated to the redemption date. Payments of principal and accused interest will be made against surrender of Notes on or after the redemption date at the specified office of any of the Paying Agents as Isted on the Notes. Coupon No. 11 metring on 11th October, 1989, should be presented for payment in the usual manner. Interest on the Notes will coase to accrue from the date of redemption and coupons maturing after the redemption date will become void. Notes and coupons will become void unless presented for payment within By Citibank, N.A. **CITIBANG** 

The Hongkong and Shanghai

Banking Corporation (Incorporated in Hong Kong with limited liability) U.S.\$400,000,000 PRIMARY CAPITAL UNDATED FLOATING RATE NOTES



Notice is hereby given that the Rate of Interest has been fixed at 9.1875% and that the interest payable on the relevant Interest Payment Date Decamber 3, 1989 in respect of \$5,000 nominal of the Notes will be \$116.12 and in respect of \$100,000 nominal of the Notes will be \$2,322.40.

U.S. \$275,000,000 of which

U.S. \$200,000,000 has been issued as the Initial Tranche

The Bank of New York Company, Inc. | Floating Rate Subordinated Capital Notes due 1997

Notice is hereby given that the Rate of Interest has been fixed at 9.0625% p.a. and that the interest payable on the relevant Interest Payment Date, December 8, 1989 against Coupon No. 16 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$229.08. Septiember 8, 1989 Landon
By: Citibank, N.A. (CSSI Dept.), Reference Agent. CITIBANG

HOLDINGS LIMITED

OPERATING PROFIT

\$204 million - Up 108%

FOR 52 WEEKS TO JULY 2 1989

**NET PROFIT** After Foreign Exchange Gains

\$240 million - Up 79%

**EQUITY PROFIT** \$328 million - Up 14%



SIR BRUCE WATSON

# MIM ACHIEVES BIG PROFIT GAIN IN 88/89.

66 Metal prices remained strong, increasing sales revenue to record levels. Record production levels were achieved in Mount Isa's copper mining and smelting, and in copper and lead refining.

Income from International investments increased to record levels, reflecting the strong metals outlook.

Net borrowings were reduced to \$1095 million, compared with \$1545 million at the end of 1987/88, and net interest halved. Coal incurred losses resulting from the Australian dollar's strength and lower production

caused by exceptionally wet weather and strikes due to new coal industry work practices. During the fourth quarter, coal price rises became effective, and the Australian dollar weakened. Development work began on a high technology longwall underground mine at Oaky Creek to expand production and improve economics.

The Porgera project was approved by the Papua New Guinea government. Gold production is expected to commence in September 1990, at an average of 800 000 ounces per year for the first six years.

Technology marketing initiatives were announced for iSASMEIT, following outstanding performance at Mount Isa, and the new Jameson Cell flotation system for improved minerals recoveries.

A final dividend of seven cents per share was declared, following an interim dividend of three cents per share paid in May 1989. Both dividends are paid unfranked. The final dividend is payable on December 4 1989 to shareholders registered on October 27 1989. The Register of Members will be closed at 5 p.m. on October 27 1989 to allow completed transfers to be registered before entitlements to the dividend are determined. 99



B.D. WATSON CHAIRMAN AUGUST 30, 1989

Western

Mining up

despite poor

STRONG EARNINGS from aluminium and nickel have

helped Western Mining Corpo-ration of Australia overcome disappointments in its gold operations to produce a sharp increase in carnings to a

record level for the year to

Operating profit after tax rose 77 per cent to A\$322.5m (US\$245.5m) on sales which

increased 39 per cent to A\$1.2bn. On an equity-accounted basis, profits reached A\$455.6m, up 67 per cent from the previous year's

With group and equity earnings per share up to 53.5 cents from 36.4 cents, directors declared a final dividend of 17 cents, unfranked for local tax purposes. With the partly franked interim dividend, it

makes a total of 30 cents for

the year.
The main reasons for the

The main reasons for the profit increase were a particularly strong performance from the 44 per cent-owned Alcoa Australia, and a 71 per cent higher nickel price which offset a decline in nickel production caused principally hyperining difficulties.

mining difficulties.

In gold, where Western Mining consolidated its position as

ing consonnated its postum as the country's largest producer with increased equity produc-tion of \$14,000 ounces, the group suffered a substantial fall in the realised bullion price from A\$629 to A\$494.

The group was also forced to

make provisions totalling A\$183m for writedowns on two

US gold mines, Carson Hill and Hog Ranch. Thanks to

gains made on closing out

hedging contracts relating to excess future production, the

resulting extraordinary loss was cut to A\$110.6m. Overall performance of the

group was also affected by the higher exchange rate for the Australian dollar against the US dollar, with the Australian

currency averaging 81.2 US cents through the year as against 78 US cents the previ-

The group said its balance sheet remained very strong,

with horrowings only margin

ally exceeding cash and liquid investments. Most of the bor-rowings, it added, relate to its

Olympic Dam mining venture and are non-recourse to the

group. The value of the holding in Alcoa Australia has also been

revised upwards to A\$707m from A\$478m to match the

Alcoa of the US. Acknowledging that recent results were

partly due to exceptionally favourable conditions, it added that the shareholding was "a very valuable asset."

The group said it expected

increased production of nickel, through the acquisition of the Leinster operation, and of gold

through new or expanded

mills at four mines. Sir Arvi Parbo, the chairman, was quoted as saying prospects in the current year were looking

ous year.

3.3

gold result

By Chris Sherwell

in Sydney



# **TOA CORPORATION**

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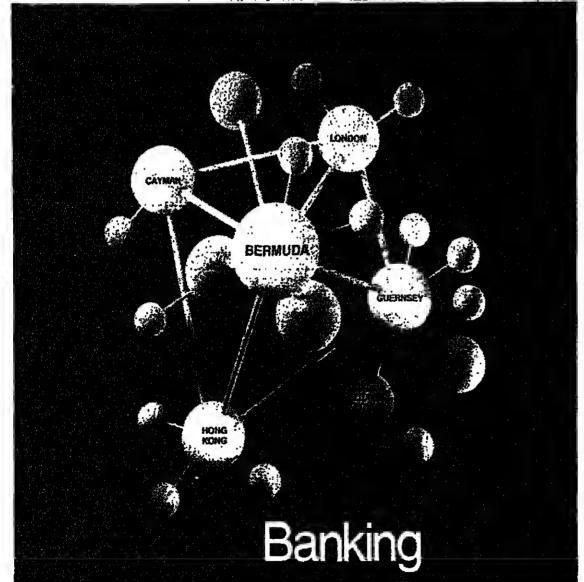
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### INTERNATIONAL COMPANIES AND FINANCE

# Reduced loan losses help CIBC advance by 40%

CANADIAN Imperial Bank of Commerce (CIBC), the country's second largest chartered bank, yesterday reported a sharp 40 per cent advance in third quarter profit due to reduced loan losses and an increase in consumer business.

Net earnings totalled C\$195m (US\$165m) or C\$1.04 a share, compared with C\$139m or 78 cents in the corresponding

year-earlier period.
For the nine months ended
July 31, income was a record
C\$577m or C\$3.10 a share,
versus C\$417m or C\$2.38 in

The bank's quarterly provision for loan losses fell to C\$100m, against C\$153m in the 1988 third quarter.
Weanwhile, a further C\$15m was added to a general provision established as a safeguard

At the end of the third quar-ter, the bank's net designated LDC exposure stood at C\$770m or 17 per cent of common equity, after deduction of pro-

against deterioration in the

less developed country (LDC) debt situation.

During the period some C\$264m of LDC loans were sold including virtually all of the bank's remaining exposure Third quarter income from

non-interest sources expanded by C485m or 25 per cent from year-earlier levels, with securities trading and foreign exchange business contributing to the improve-

Non-interest expenses continued to rise rapidly, however.
At July 81, the bank's total assets stood at C\$100bn

exactly. This represents an increase of 7 per cent from a

The figures round off s mixed quarter for Canada's Big Six banks, with four of them reporting earnings increments from year-ago levels and two Bank of Montreal (BMO) and National Bank - registering earnings declines.

The most significant advances were achieved by CIBC and the Bank of Nova Scotia (BNS), where third quarter income was up 40 per cent in each case from a year

In terms of total assets, BNS has now pulled level with BMO to share the distinction of being the country's third largest bank. At July 81, both institutions boasted assets of

# Prop 103 move over Farmers

FARMERS INSURANCE, the US insurance group owned by BAT Industries of the UK, has been added to the list of California insurers which must defend their claims that they should not be forced to reduce antomobile insur-ance premium rates in the state in the wake of Proposi-

Reversing an earlier deci-sion, Ms Roxani Gillespie, Cal-ifornia Insurance Commis-sioner, said on Wednesday that Farmers, with State Farm Mutual, Mercury and the Antomobile Club of Southern California, which together provide insurance to about one third of be required to prove during

administrative hearings that the new law's 20 per cent rate cut would deny them a fair

BAT is embroiled in a takeover battle with Sir James Goldsmith's Hoylake consortium which is offering £13.5bn (\$21bn) for the group. Hoylake will need to receive approval from US state insurance commissioners for a change in ownership of Farmers which is a potentially protracted pro-

The commissioner had earlier ruled that all but 13 of the state's insurers were exempt from the rate cuts. Her deci sion met, however, with strong opposition from consumer groups who demanded that the state's largest insurers should prove their claims during public hearings.

Insurance industry challenges to Proposition 103, which mandates that insurers roll back their rates to 1986 levels and then cut them by a further 20 per cent, led to a State Supreme Court ruling in May which upheld most aspects of the ballot initiative.

The court ruled , however, that insurers should be exempt from the rate cuts if they would be prevented from mak-ing a "fair rate of return" on their business. The Insurance Commissioner was charged with implementing that deci

# Seagram unveils 20% increase

SEAGRAM Company, the Canadian spirits and wines group, yesterday unveiled a 20 per cent gain in earnings for the second country second quarter and the

first half of 1989. The results include dividends and equity in the unremitted earnings of Du Pont, the US chemical group, in which Seagram has a 23.5 per cent

interest.
First-half profit was lifted to US\$394.8m, or \$4.07 a share, up from \$328m or \$3.45, a year ear-lier, while in the second quarter the group went ahead to \$165.4m or \$1.74 last

The company said its beverage business continued to show a strong performance worldwide.

Pont reported favourable The drinks business alone

posted first-half sales of \$2.5bn. np 16 per cent from a year earlier, and in the second quarter \$1.3bn, 4.6 per cent

Operating income went ahead to \$265m in the first half, a rise of 39 per cent, and the addition of Martell in in the second quarter the Europe and Tropicana group recorded a 44 per cent in the US. in addition Du advance to \$139.6m.

# Strong gain in premiums boosts QBE

By Chris Sherwell

QBE INSURANCE, Australia's largest international general insurer, yesterday reported a record after-tax operating profit of A\$37.7m (US\$28.7m), up 27.5 per cent.

The results mean the group, which receives more than half its premium income from abroad, has enjoyed a com-pound annual growth rate in earnings averaging 28.6 per cent for the past six years.

The increase for the year to June reflected a strong gain in gross premiums to A\$551m from A\$427m, a reduction in the ratio of claims and other expenses to premium income, and increase in investment income to A\$74.4m from

By Our Financial Staff

SONY, THE leading Japanese

consumer electronics group, is to boost its dividend by 12 per cent because of what it described yesterday as a better than expected showing both by

its electronics hardware and

The payment for the current

year to March will be Y50 a

recording divisions.

If an abnormal gain of A\$5.9m is included, the profit figure was A\$42.6m, up 47 per cent. The abnormal gain resulted from a change in the calculation of deferrred acquisition costs in line with sition costs in line with proposed new accounting stan-

Directors recommended a final dividend of 11 cents, bringing the total to 20.25 cents, up almost 49 per cent on the previous year after adjust-ment for a one-for-five scrip

Of the total premium income of A\$551m, 42 per cent came from Australian operations, 33 per cent from international operations and the remaining 25 per cent from reinsurance,

share compared with a previous Y44.60. The Y50 level

matches the par value of its shares. A 100 per cent payout rate is a rarity in Japan — yesterday Mintendo, the video games producer, was the only other significant example cited.

Last month Sony forecast

parent company pre-tax profit

Sony to increase dividend by 12%

versal Reinsurance Company of Ireland, now called QBE Insurance and Reinsurance (Europe), and Imperial Chemicals Insurance, now QBE Reinsurance (London).

The group also owns the Segnoia insurance group in California, acquired in 1986, and yesterday QBE said its international premium income was affected by a reduction in its exposure to private motor business following prospective changes to the law.

for the year of Y95hm (\$649m), a rise of 23 per cent. Net earnings from its consolidated worldwide activitites are projected to increase 24 per cent to Y90hm – this includes a contribution from CBS Records of the IIR hought in late 1987.

the US, bought in late 1987.

The Y25 interim distribution

### Amcor rights to raise A\$230m

good so far.

AMCOR, the Australian forest products and packaging group, is to make a one-for-eight rights issue at A\$4.10 a share to raise A\$230m (US\$175m), Renter reports from Mel-

bourne. The move would provide funds for expansion, the company said, adding it expected at least to maintain current dividend payouts. Amoor shares shad 7 cents to A\$4.75 ahead of the amouncement. The issue, jointly underwrit-ten by J.B. Were and Son and McIntosh Corporate, is the first rights offering by Amcor

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The Fuji Bank, Limited

Notice of change of

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By: The Fuji Bank, Limked as Principal Paying Agent

# **DECLARATION OF DIVIDENDS**

UNITED KINGDOM CURRENCY EQUIVALENTS

in accordance with the standard conditions relating to the payment of the dividends declared by the undermentioned companies on 8 August 1989; payments from the office of the United Kingdom Registrar will be made in United Kingdom currency at the rate of R4.3465 South African currency to \$1\$ United Kingdom currency; this being the first available rate of exchange for remittances between the Republic of South Africa and the United Kingdom on 5 September 1989 as advised by the companies' South African bankers.

benkers.
The United Kingdom currency equivalents of the dividends are therefore as follows:

Name of Company

(All companies are incorporated in Dividend Amount the Republic of South Africa)

Number per share

Gold Fields Property Company Limited (Registration No 01/01078/06) New Wits Limited Vogelstruisbuit Metal Holdings Limited (Registration No 05/04348/06)

4,141263p 6.902105p 5.751754p

Per pro CONSOLIDATED GOLD FIELDS PLC London Secretaries Mrs G M A Glechill, Secretary United Kingdom Registrar Barclays Registrars Limited 6 Greencoat Place LONDON SWIP IPL

London Office: 31 Charles II Street St James's Square LONDON SW1Y 4AG 6 September 1989

MEMBERS OF THE GOLD FIELDS OROUP

### INTERNATIONAL CAPITAL MARKETS

# Australian SE in venture to broadcast share data

By Chris Sherwell in Sydney ...

THE AUSTRALIAN Stock Recipients will need decoders nology which had an agree-Exchange, embarrassed by to view it. nent with the International Exchange, embarrassed by to view it costly and repetitive break. Yesterda downs in its Jecnet computer-ised price information system, has linked up with the Austra-lian Broadcasting Corporation (ABC) and Citibank to provide market data in a new and more

dependable way.
The venture, an upgraded version of the arrangement which Citibank has with London's International Stock Exchange and the BBC, is scheduled to go live next May. It will replace Jecnet and is expected to supply services across Australia

Information from the Stock Exchange will be collected and encoded by Citibank's Infocast system and fed to the ABC. The state-owned television net-work will then instantly transmit it via satellite, employing one of the unused lines which make up a television picture.

Fillip for Vienna

A total 237,500 shares with a

value of Schi,000 each, will be

listed on the exchange in late November. The issue price is

expected to be announced on

tion law, the Republic of Austria will retain a 51 per cent stake in any holdings sold to the public.

Under the current privatisa

November 16:

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stock exchange

By Judy Dempsey

in:Vienna

Yesterday the three partners refused to divulge detailed commercial terms of the arrangement, although Mr David Hill, managing director of the ABC, said it was worth A\$8m-\$10m (US\$6m-\$7.6m) over five years to his organisation, which would receive less than

one third of the revenues.
On tariffs, the partners said existing Jecnet users would receive a better and more reliable service for about the same amounts they are currently charged. The aim, they said, was to compete successfully against information vendors such as Reuters and Telerate. Citibank's role springs from its decision to become directly involved in the technology of information snpply. Last November it acquired Acme

Products, the company with the know-how of decoder tech-

Stock Exchange and the BBC to deliver market data to UK homes. In so doing it created

For the ABC, this is the first use of the Datacast technology it recently purchased from the BBC, which developed and installed it in the UK in 1985-86. It is also the ABC'e first outside business venture and should bring in much needed revenues at a time when government budget con-straints have created financial

All vendors of stock exchange information will continue to receive the same raw feed of market data when the new system is operating. The new system will also remain dependent on Telecom's tele-phone links to transmit the data to the ABC from the exchange.

### Ibis ready to open out after talks with Reuters

By Haig Simonian in Frankfurt

VIENNA'S small stock THE MODERNISATION of exchange, which runs the risk of a shortage of paper, yester-day received welcome news West German equity trading, which leaped forward followthat a large state-owned utility is to be listed next month. ing news of the development of Ibis, a computerised share price information system, is set Energie-Versorgung-Niederto accelerate after discussions between the banks behind Ibis and Reuters. oesterreich, (EVN), which is owned by the Province of Lower Austria, will sell to the public 25 per cent of its capital-which amounts to Sch950m.

A contract likely to be signed between the Ibis user group and Reuters within the next six weeks could pave the way to a new German equity trading network beyond national borders as part of the Reuters system.

In principle, Dis is to provide only information on share prices during the gap between trading hours at the Deutsche Terminbörse, Germany's new financial futures and options exchange opening next January, and the brief two-hour floor trading on the country's eight bourses

However, letting Reuters carry information not only on bid and offer prices, but also on the size and price of last trades, implies an inexorable step towards developing Ibis into a full-scale trading system, which could in time replace

Computerised trading has been privately favoured by many banks, but resisted vehemently by bourses and small Contrary to original expecta-

tions, it also appears likely that Ibis, will not be switched off during official bourse trad-

### FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary man

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### Intermex reshaped to reduce exposure

By David Lascelles, Banking Editor

consortium banking group specialising in Latin American nding, has been restructured by its seven owner banks to educe its exposure. The owners have taken on \$400m of Mexican loans

booked in its Nassau affiliate and have closed the unit down. The affiliate's £34m of equity and provisions have been transferred to the London bank to boost its capital. with about \$400m of its own oans to Mexico against which its capital and provisions amount to 32.4 per cent. These changes were intended to schieve a permanent solution to the problems of Intermex whose loans far exceeded its ability to make full provisions in line with Bank of England requirements. As a temporary solution last year, the owners made a special \$100m deposit. Mr Gerard Legrain, the bank's managing director, said the changes made intermex

feet and develop new lines of business, particularly in the fee-earning advisory area. Even so, he said it was likely that Intermex would extend new money - probably \$100m - to Mexico under the refinancing package recently agreed in the US, though this would have to be decided by the owners. If Intermex goes ahead, it will be only the secand bank after Citicorp to say

"smaller but sounder." He said it would stand on its own two

t will commit new money. The bank's owners and their shareholdings are Banco Nacional de México (25 per cent), Bank of America (20 per cent), Nacional Financiera (13 per cent), Banco Nacional de Comercio Exterior (13 per cent), Union Bank of Switzer-land (12 per cent), Deutsche Bank (12 per cent), and Dai-I-chi Kangyo Bank (five per

### **Portuguese** foreign fund nears launch

By Stephen Fidler, Correspondent

fund for foreign investors to be denominated in ascudos and listed on the Lisbon exchange is being launched later this month through Bar-

ing Securities.
The Esc8bn Capital Portugal
Fund has been granted exemption by the Bank of Portugal to allow international investors to subscribe, and because it is domestically-based, the fund will not be restricted by the 10 per cent limit on overseas ownership of privatisa-

There will be no capital gains tax on the fund, although dividends received will be subject to the standard 20 per cent rate of tax, while foreign investors will also be liable to a 25 per cent with-holding tax on dividends paid The fund will aim to concen

trate on capital gains and is

thus likely to pay a relatively small dividend. It will be managed by Gestifundo, a management company founded in 1986 which is 31 per cent owned by Barcleys Bank. The fund will be free to invest in other escu-do-denominated instruments. Two previous Portugues funds available to foreign investors are dollar denominated and not listed locally. The offer price of Esc10,000 unit includes an Esc500 upfront fee and a management fee of 1.65 per cent a year to be paid from September 1990. The fund is being marketed to investment managers and indi-viduals. Its initial expiry date will be September 1996.

### Stewart Ivory to place £60m of loan stock By Stephen Fidler

STEWART IVORY, the Edinburgh-based fund manthe ager, has announced the plac-ing of £60m of loan stock, index linked to UK equity performance, in the Scottish American Investment Company, which it manages The stock, with a final matu-rity in 2004, is meant to pro-vide an investment return matching the performance of the FT-Actuaries All-Share index in terms of both income and capital. It is the third such equity-linked issue to be launched in the last two years.

Net proceeds of £58.2m will initially be invested in UK equities and convertibles with an emphasis on the shares of smaller companies. The options market may also be used, but the aim is not to expose the company to undue

These securities have been sold outside the United States of America and Japan. This announcement

**NEW ISSUE** 

7th September, 1989



### NIPPON LIGHT METAL COMPANY, LTD.

U.S.\$300,000,000 3½ per cent. Guaranteed Bonds 1993

with

Warrants

to subscribe for shares of common stock of Nippon Light Metal Company, Ltd.

The Bonds will be unconditionally and irrevocably guaranteed by

The Dai-Ichi Kangyo Bank, Limited

Issue Price 100 per cent.

**Nomura International DKB International Limited** 

The Nikko Securities Co., (Europe) Ltd. **New Japan Securities Europe Limited** Bank of Tokyo Capital Markets Group **Banque Indosuez** 

Baring Brothers & Co., Limited **Credit Suisse First Boston Limited** Goldman Sachs International Limited Merrill Lynch International Limited **Morgan Stanley International** Sanwa International Limited Taiyo Kobe International Limited Wako International (Europe) Limited Yamalchi International (Europe) Limited **IBJ** International Limited

Daiwa Europe Limited Nippon Kangyo Kakumaru (Europe) Limited Banque Bruxelles Lambert S.A. Barclays de Zoete Wedd Limited Cosmo Securities (Europe) Limited Robert Fleming & Co. Limited **KOKUSAI** Europe Limited Morgan Grenfell & Co. Limited Salomon Brothers International Limited Sanyo International Limited **Takugin Finance International Limited** S.G. Warburg Securities Yamatane Securities (Europe) Limited

7th September, 1989



# ISHIHARA SANGYO KAISHA, LTD.

U.S. \$250,000,000

3½ per cent. Notes 1993

Warrants

to subscribe for shares of common stock of Ishihara Sangyo Kaisha, Ltd.

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

Daiwa Bank (Capital Management) Limited LTCB International Limited

Nomura International Morgan Stanley International

S.G. Warburg Securities

ANZ McCaughan Merchant Bank Limited

James Capel & Co. Limited

Tokai International Limited

Knoait Foreign Trading Contracting & Investment Co. (S.A.K.) Swiss Volksbank

Bayerische Landesbank Girozentrale Dai-ichi Europe Limited Robert Fleming & Co. Limited

KOKUSAI Europe Limited Mitsui Trust International Limited

Sanyo International Limited Ssangyong Investment & Securities Co., Ltd. Banca del Gottardo

Cazenove & Co.

Norinchukin International Limited Taiyo Kobe International Limited

Baring Brothers & Co., Limited

Cosmo Securities (Europe) Limited Deutsche Bank Capital Markets Limited

Goldman Sachs International Limited

Kuwait International Investment Co. s.a.k.

Morgan Grenfell & Co. Limited J. Henry Schroder Wagg & Co. Limited

Taiheiyo Europe Limited

### INTERNATIONAL CAPITAL MARKETS

# Warm reception for \$150m issue from J Sainsbury

By Andrew Freeman

A \$150m unswapped seven-year deal for J. Sainsbury, the UK supermarket group, met strong demand on the Eurobond market yesterday as investors chased an attractive yield backed by an apparent development in the covenants pro-tecting hond-holders egainst

J.P. Morgan, the lead man-ager, was quoting the bonds

### INTERNATIONAL **BONDS**

inside fees to co-managers at 99.80 bid, and said the paper offered a yield of around 80 basis points over the equiva-lent US Treasuries, rich enough to attract steady demand from UK and European investors.

The documentation accom-

panying the issue included what J.P. Morgan claimed was an improvement in the language of clauses protecting investors against event risk.

Five events were specified, any one of which would result in automatic protection for bond-holders in the form of a pnt option at par. The option will be triggered if the com-pany's credit rating falls from its present AA level to BB+ or

NEW INTERNATIONAL BOND ISSUES Borrower US DOLLARS J. Sainsbury 1개나 J.P. Morgan Secs. CANADIAN DOLLARS
Kredletbank Int. Fin.(a) 101.45 13/7 Paribas Capital Markets 125 1112 101.60 1999 Chase Investment Bani D-MARKS Norsk Hydro(a) Nippon Piston Ring Co. **EWISS FRANCS** ewiss Francs
Atsugi Nyion Shoji Co.(b)++≤
Tayca Corp.(c)++5
Teyca Corp.++5
Tomosgumi Iron Works+++
General Co.(d)++5
Toyo Sansa KK(s)++5

\*\*\*APrivate placement. \( \text{PWith equity war} \) Yield to put 3.594%. d) Coupon cut by

below as the result of one of the events specified. The events are: a takeover of Sainsbury by a predator; take-over by Sainsbury of another company; the payment of a large dividend to equity holders; a repurchase programme of the company's shares; or the distribution of assets repre-senting more than half of the

company's net worth. The lead manager reported purchases from institutional clients which had been absent from the corporate bond mar-ket for some time because of the risks associated with highly-leveraged hids.

Other members of the syndicate were more sceptical, admitting the event risk language was an improvement, hut saying they made sales because the honds were well priced and that investors were relatively unconcerned. They praised J.P. Morgan for the pricing and for the decision to charge only a h praecipuum, the portion of fees taken by lesd and co-lead managers as reward for their extra work in

launching a deal.
Chase Investment Bank tapped the sterling market with a £125m 10-year deal for the Alliance & Leicester Building Society. The bonds carried an 11% per cent coupon and were priced to yield 100 basis points over the equivalent government benchmark.

The lead manager was quoting the paper at less 1.93 hid, inside full underwriting fees of 2 per cent. New issue traders reported limited demand for the 10-year msturity, hnt Chase said there was good switching activity and that

sales had been satisfactory.
There was much debate over whether the issue was swapped. Both the lead manager and an Alliance & Leices-ter official refused to elaborate,

but there was speculation that the proceeds were swapped into floating rate sterling.

At yesterday's rate, this would have achieved funds at around 20 basis points over Libor, but by selling a floor option of around 8 per cent on Libor, the borrower could have received a cash edvance to reduce the overall cost of funds to around its target of just

Paribas Capital Markets launched a C375m three year deal for Krediethank Interna-tional Finance with a 10% per cent compon. The bonds were trading at less 1% bid, a dis-count equivalent to full fees. It is understood the proceeds were swapped into floating-rate US dollars to achieve a funding rate of around 25 basis points below Libor.

In Germany yesterday, prices firmed around 15 pfennigs on average after the recent falls, amid professional short covering. Deutsche Bank brought a DM250m 10-year deal for Norsk Hydro, the first time the company has tapped the sector since 1983. The bonds carried a 7% per cent coupon.

The lead manager was quot-ing the bonds outside fees at less 2% hid. yielding 7.40 per cent. Tradera reported quite good demand at that level.

In Switzerland, UBS post-poned a SFr30m convertible issue for Toyo Samo after the company's share price in Tokyo rose by almost Y500 over the last week. In the grey market, the deal had been trading at a 1½ point premium to the indicated par issue price.

Swiss Bank Corporation launched a SFr60m convertible deal for Atmet Nylm Shoti to deal for Atsuri Nylon Shoji to a good reception. The honds were trading at 101% bid. SBC

formed a syndicate entirely among Japanese banks. The IADB two-tranche issue fell again, with both tranches losing % point to 97% bid. The Oesterreichische Laenderbank deal gained a point to 103% bid, with no offers available in the market.
• Credit Suisse First Boston

began making new issue prices on a service available to all Reuters subscribers yesterday as part of its plans to increase the transparency of the primary market in Eurobonds.

Mr Christopher Carter, head of syndication, said CSFB would deal with any market participant and that real time

prices would be available on Other houses expressed

interest in the kies and said they were investigating a simi-

rency option husiness. seas exchange would retain its identity — as well as the bulk

# London seeks to attract foreign equity options

THE LONDON Traded Options Market (LTOM) is offering a low budget second home to foreign equity options products, it was announced yesterday.

The novel "boutique" concept, was outlined during the 10th annual gathering of the Swiss Commodities Futures and Options Association.

The boutique invitation is issued to an overseas exchange to join LTOM on the currently rather empty floor of the London Stock Exchange, listing some of its more internationally traded products. In return

some of its more internationally traded products. In return LTOM hopes it will be allowed to list its options abroad.

Among the obvious advantages of the idea is the modest cost. The exchange estimates it would spend around £100,000 implementing the idea and does not aim to charge the es not aim to charge the

partner exchanges vast sums.

LTOM made an expensive mistake when if engaged in lengthy but ultimately fruitless talks with the Philadelphia Stock Exchange aimed at gar-nering for London some of that exchange's coveted foreign cur-

At the same time the over-

THE LONDON Traded Options of supervisory, regulatory and Market (LTOM) is offering a systems functions. Participating exchanges would need regulatory approval from the ulatory approval from the Department of Trade and Department of Trade and industry to operate in London.

London officials envisage a
number of alternative membernumber of anexusitive memoer-ship structures — at the dis-cussion of the overseas exchange — ranging from trad-ing rights confined to home members, to full access for

LTOM members.
One exchange that is pre-sumably unlikely to participate is the Parisian Money following LTOM's failure to divert French equity options to the London market.

But officials are approaching several American exchanges and also the Australian equity options market. The American Stock Exchange failed to establish its XMI index option con-tract in Amsterdam, largely due to insufficient volumes of US stocks that trade in the

European time zone. An official at one American exchange added the proposal could encounter opposition among some members unwilling to see their risk exposure increased by options trading in another time zone.

# Continuing strength of US currency underpins modest gains

THIS WEEK'S dull trading continued yesterday in the US Treasury bond market where prices were quoted with small gains at mid-session, underpinned by strength in the dollar. The Treasury's benchmark long hond stood ¼ point higher mid-session for a yield of a

8.09 per cent. At the New York mid-session, the dollar stood a little below its highs after reports of

### GOVERNMENT BONDS

intervention by several central banks. It stood at Y147.10 and DM1.9870 compared with its session peaks of Y147.35 and DM1.9935.

The tone was fairly positive yesterday as traders were encouraged by Wednesday's modest gains. However, the

market is unlikely to break out of its tight trading range until next week when there are several important economic releases including the trade balance and producer prices.

THE FRENCH Government sold FFr8.65bn of bonds yesterday at its regular monthly auction, with hids concentrated heavily on the 10-year issue. The Government had announced it would sell between FFr8bn and FFr10bn.

Bids were accepted for FFr3.5bn of the 10-year OAT 8.125 per cent 1999, at a cut-off price of 97.85, out of a total of FFr11.2hn hid for. The weighted average yield of the auction was 8.45 per cent, 13 basis points higher than at the last auction a month ago. A further FFr2.6hn was sold

of the 15-year OAT 8.25 per cent 2004, at a cut-off price of 97.25, out of FFr5.35hn bid for.

8.58 per cent was 42 hasis points lower than the last time the bond was auctioned.

The weighted average yield of **UK** GOVERNMENT bond prices closed nearly % points firmer, bolstered hy relief that the Bundesbank's council

	Coupon	Red Date	Price	Change	Yleid	Wask	Month ega
UK GILTS	13.500 9.750 9.000	9/92 1/98 10/08	106-07 97-01 96-27	+11/32 +9/32 +5/32	11.04 10.28 9.36	10.89 10.17 9.29	10.69 10.03 9.15
US TREASURY	9.125 8.875	5/89 2/19	108-03 108-03	+8/32	8.20 8.15	8.29 8.24	8.07
JAPAN No 111 No 2	4.600 5,700	6/98 3/07	95.8324 104.9718	-0.345 -0.584	5.30 5.18	5.10 5.04	5.05 4.96
GERMANY	7.000	2/98	100,9000	-0.050	6.86	6.84	264
FRANCE BTAN OAT	8.000 8.125	1/94 5/98	97,3698 97,8900	+0.018	8,73	8.70 8.39	8.56 8.33
CANADA "	10.250	12/96	104,5000	+0.200	8,50	8.56	9.27
NETHERLANDS	7,000	3/99	56.8900	+0.070	7.18	7.17	8.98
AUSTRALIA	12,000	7/98	94,5955	-0.316	12.98	12.92	12.90

voted at its meeting yesterday to keep interest rates unchanged. While most analysts had not expected any West German rate rise, investers held the nagging concern that some move might emerge, thus restraining buying earlier

However, dealars said that gilts prices closed below tha-day's highs, with profit taking emerging as sterling/mark cross rates rose towards 3.07

■ AUSTRALIAN government bond yields closed six to seven basis points firmer after employment data released yesterday suggested that the econ-omy remained robust. August unemployment fell to 5.9 per cent from 6.1 per cent in July while the nation's workforce participation rate rose to 63.4 per cent from 63.2 per cent the month before.

Also, a WestPac/CAI quar-terly survey of industrial Trends released yesterday, showed that manufacturing output had weakened although investment plans and expecta-tions remained strong. The benchmark 12 per cent bonds due July 1999 closed at a yield of 13.98/96 per cent against Wednesday's close of 12.91/89 per cent. Overnight cash rates rose to 19 per cent after hover-ing around 18 per cent in nt days.

**WEST GERMAN government** bonds closed 10 to 15 pfennigs firmer in light turnover, with little response following the Bundesbank Council's widely expected decision to maintain raies at current levels at its policy meeting yesterday. The Federal government's free bonds traded around 101.1 late yesterday, up from 100.9 at the close on Wednesday.

### MCF to issue Euroyen medium-term notes

By Stephen Fidler, Euromarkets Correspondent

that the

MITSUBISHI Corporation Finance (MCF) said yesterday it was establishing a Ruro-medium term note (MTN) programme, under which it will be able to issue paper to the equivalent of \$600m, making it the first issuer of Euroyen

The issue of Euroyen MTNs was made possible by the relaxation of Japanese Minis try of Finance regulations in June. This allowed Euroyen issues of less than four years and, in effect, a shelf registra-

tion for Euroyen issues.

The company, the UK subsidiary of Mitsubishi Corporation, appointed eight dealers to the programme, arranged by

Merrill Lynch, in part after considering the performance of dealers on its \$1.2bn commercial paper programme, launch-ed last year. It will be rated AA by Standard & Poor's.

Most proceeds will be swapped into floating rate dollars, where the company's funding target is 5 basis points below London interbank bid rates. The programme will mean MCF will be less likely to issue Eurobonds, of which it has already launched five. If the conditions were right, a large, potentially liquid issue would be considered.

According to Merrill, some \$7.4bn is outstanding in the Euro-MTN market.

### LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

FT-ACTUARIES SHARE INDICES

These Indices are the joint compilation of the Financial Times. the institute of Actuaries and the Faculty of Actuaries

	EQUITY GROUPS	7	hursda	y Sept	ember	7 198	19	Wed Sep 6	Tue Sep 5	Mon Sep	Year ago (approx)
	& SUB-SECTIONS gures in parentheses show number of stocks per section	Index No.	Day's Change	Est. Earnings Yield % (Max.)	Gross Olv. Yield% (Act at (25%)	Est. P/E Ratio (Net)	nd adj. 1989 to date	Index No.	Index No.	Index No.	ledex No.
2 3 4	Contracting, Construction (37) Electricals 19)	1182.05 1576.03 3019.85	+0.6 -0.1 +0.8 +0.3	16.71 12.71 15.33 8.25	4.07 4.53 4.69 3.93	11.46 9.82 8.52 15.10	21.20 26.97 34.38 54.31	1563.87	1006.47 1182.20 1574.82 3037.73	1565.46	1524.76
5 6 8 9	Mechanical Engineering (56) Metals and Metal Forming (6) Motors (17)	553.22 528.59 364.63	+1.7 +0.5 +0.4 +0.5	8.48 9.83 19.47 10.42	5.27 4.03 5.75 4.28	15.27 12.46 5.66 11.19	47.99 10.94 14.84 8.59	550.49 526.32	532.11	556.75 531.49	399.92 462.70
21 22 25	Other Industrial Materials (23) CONSUMER GROUP (184) 8 rewers and 01stillers (22) Food Manufacturing (20)	.1866.16 .1408.39 .1575.42 .1212.57	+0.2 +1.1 +1.2 +1.2	8.29 7.75 8.44 8.43	3.77 3.05 3.10 3.48	14,38 16,18 14,83 14,85	34.02 22.58 25.65 21.07	1392.62 1556.10 1197.87		1417.92 1564.95 1220.42	1021-10 1064-22 904-99
27 29		2721.14 1843.33	+1.4 +0.8 +2.1 +0.8	7.55 5.43 6.96 9.74	2.57 1.51 5.07 4.18	17.50 21.70 17.73 12.89	38.37 22.32 32.22 10.10	2700.50 1896.03 605.43	2755.59 1817.77 621.16	2772.31 1816.88 623.86	1796.13 1273.16 490.99
34 35 40	Stores (32)	908.19 581.79 1220.98	+1.8 +8.7 +8.9 +1.0	8.31 9.49 10.27 9.57	4.38 4.85 5.82 3.94	15.58 13.76 11.64 12.69	98.37 17.64 15.40 23.23	981.90 576.53 1208.57	919.92 581.99 1225.60	921.71 582.76 1218.93	725.21 540.49 859.55
45	Agencies (17) Chemicals (22) Conglomerates (13) Transport (13)	12427.78	+1.1 +0.6 +1.8 +2.0	6.62 11.01 9.68 8.69	2.18 4.60 4.63 3.73	18.66 10.71 12.15 14.93		1341.77 1746.60 2426.48	1360.85 1779.76 2457.02	1360.85 1781.11 2440.47	1029.25 1175.56 1828.82
49 51	Telephone Networks (2)	1267.65 2236.88	+2.0 +0.9 +1.0 +0.9	10.41 8.90 9.04 9.63	4.22 3.26 3.57 4.99	12.52 12.69 13.65 13.76	22.38 29.18 23.87 73.67	1153.86 1936.63 1255.55 2217.98		1147.01 1955.24 1271.10 2206.74	
61	Banks (9)	819.45	+0.9 +1.1 +1.2 +1.2	9.12	5.75 5.04 5.99 4.84	13.66	27.20 24.28 34.80 50.47	819.53 823.52	1355.68 821.43 835.26 1239.74	824.32 841.38	662.65 635.79
66 67 68 69	Insurance (Composite) (7) Insurance (Brokers) (7) Merchant Banks (10) Property (49)	652.44 986.83 397.09 1387.71	+2.1 +0.2 +0.4 +0.4	7.62	5.81 6.29 3.99 2.89	17.53 29.31	21.91 31.09 7.37 19.78	637.52 984.22 395.40	646.22 1885.63 407.45 1398.87	658.42 1006.42 409.37 1394.87	515.64 923.49 519.59 1158.76
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LESOTHO The Financial Times proposes to publish a Survey on the above on **4 OCTOBER 1989** For a full editorial synopsis and advertisement details, please contact: SARAH PAKENHAM WALSH on 01-873 3238 or write to her at: aber One, Southwark Bridge London SE1 9HL

### **UK COMPANY NEWS**

# Moss Bros brushes off approach from Amber Day

Market expectations met as results are buoyed by UK and European contributions

US difficulties hold Reckitt back to 14% rise

Crystalaire onto their shelves.

In spices, US competitors are

not keen to give up market good with Latin America showshare and the current war is ing a significant upturn on last

By Lisa Wood

RECKTIT & COLMAN, the UK

multinational announced pre-tax profits of \$98.56m for the

half-year to July 1, an increase of 14 per cent on the previous

Earnings per share at 41.96p showed a 19.3 per cent increase and the board declared an interim dividend of 10.65p, up.

by 16 per cent.
Sir Michael Colman, Reckitt's chairman, said strong contributions came from the UK

and continental Europe. He

said: "The performance in North America was impacted

by both competitive activity and product launch costs, The Australian business, contini-

ing to benefit from its recent

restructuring, produced excel-lent results in an uncertain

economic climate."

Group sales increased by 8 per cent – from £682.49m to £736.93m – and trading profits

rising by 12 per cent from £89.48m to £99.82m. A lower

level of net borrowinga

resulted in interest charges falling from £3.34m to £1.26m.

During the first half the group bought six small busi-

nesses, mostly in the personal care segment of the European household and toiletries area,

for a total of £23.45m.

Household and toiletries sales increased to £390.73m

(£360.97m) and trading profits

rose to £58.04m (£51.68m) --

some 58 per cent of group trad-

notes

MOSS BROS, the men's outflitter, has brusquely brushed off an informal approach from Amber Day Holdings, a rather brasher clothing retailer. In a terse and somewhat sniffly statement yesterday, Moss Bros said it had met Mr Philip Green, Amber Day's chairman, on Wednesday, and listened to his proposal for combining the companies. But it added that it did not accept the stated commercial benefits accept the stated commercial benefits and did not intend to pursue the pro-Moss Bros's announcement was made

price. Yesterday Moss Bros's snares shed 15p to 280p.

Amber Day quickly responded by saying that it continued to believe that significant commercial advantages would accrue from a merger. "I did not wake up one marning and decide to make a bid for Moss Bros. I have done many weeks of research on this and believe there are advantages to both

in the UK, Harpic lavatory

care products sold well, as did-Crystalaire, an air-freshener ploneered in the US and now rolled out in eight new mar-kets. Reckitt said Australia

and New Zealand produced "outstanding results".
Food, with the major territo-ries being the UK and the US, showed a sales increase of 6

showed a sales increase of 6 per cent to £280.41m (£216.55m) and a trading profit increase of 9 per cent to £18.86m (£17.24m).

The UK business, including Robinsons soft drinks, had an excellent year, said Sir Michael. He said that in the US Reckitt was facing vigorous competition in its spice business from McComplet the mer-

ness from McCormiek, the mar-ket leader, and demands for discounts from supermarkets.

increased by 8 per cent to £75.1m (£69.46m) and trading

profit improved by 11 per cent to £15.64m (£14.09m).

The group's industrial pig-ments and fine art and graph-

ics husiness contributed a trad-ing profit of £7.28m. a 12 per cent increase on 1988.

Reckitt rarely excites or disappoints and yesterday's pre-tax profits were well in line with market expectations. The US was the lacklustre performer

with retailers now showing some of the muscle of their

European counterparts. However Reckitt has, at some con-

O COMMENT

Pharmacenticals salea

businesses " Mr Green said. His proposal concerned merging Moss Bros's interests, which include Cecil Gee and Suit Co, with Amber Day's Review and Woodhouse retail

. Mr Green has already held meetings in recent weeks with several of Moss Bros's institutional shareholders representing over 20 per cent of Moss Bros's shares. They liked my ideas and felt they could be beneficial to both par-

But Mr Green conceded that any hos-

Sir Michael Colman: the Australian business, continuing to benefit from its recent restructuring, produced excellent results in an uncertain economic climate

important antumn months.

Performance elsewhere was

tile bid would be unlikely to succeed in view of the 52 per cent family boldings in Moss Bros. "I now intend to speak to additional institutions on Moss Bros's share register and then take a view as to what the position is," he said.

Amber Day also announced pre-tax profits of £2.06m (£503,000) for the year to July 29 on turnover of £15.89m (28.59m). This result was boosted by a film contribution from Review Menswear which was acquired in August 1988. A final dividend of 1p is pro-posed, Earnings rose to 2.52p (0.82p).

### **Pavilion** promises non-leisure disposals

By Andrew Bolger

**PAVILION Leisure Holdings** yesterday promised a rapid programme of property disposals following its £57m reverse takeover in August of Parkdale Holdings, the property and lei-

Mr George Martin, the chief executive of Pavilion, said that he intended to sell off non-leisure Parkdale properties worth £35m by Decoration

That would in itself eliminate the combined group's gearing, which stands at 41 per cent. However, Pavilion also planned to acquire cash-generating leisure husinesses, partic

ating leisure husinesses, particularly upmarket health and fitness facilities.

Before Mr Martin's arrival in April, Pavilion had acquired the Aston Hippodrome, a snooker and hingo club, and Hawkestone Park in Shropshire a 300-park in Shropshire a 300-park in with two shire, a 300-acre site with two golf courses, a conference cen-tre and hotel.

For the six months to April 30, Pavilion made pre-tax profits of £2,270 on turnover of £904,585. This compared with a loss of £24,885 on turnover of £267,254 for the corresponding

Parkdale, which in March acquired Select County Hotels for £15.3m, saw pre-tax profits for the six months to June 30 1989 increase to £4m (£1.99m) on tornover of £24.3m

The year-end of the enlarged Pavilion group remains October 31.

in its offer document for Parkway in July, Pavilion said it intended to pay a single final 4.5p dividend for the current financial year. It now proposes to accelerate this by payment of an interim dividend of 1p on

January 2, subject to legal approval.

The company said it intended to pay an increasing proportion of its earnings in dividends.

### COMMENT

Pavilion, owner of the Pavilion Theatre in Glasgow, was for many years a shell and favourite tipsters' stock. It is now a vehicle through which institu-tional investors are backing the track record and judgment of Mr Martin, a former chief executive of Pleasurama and LandLeisure. Profits for the combined group are likely to be about £8m for the full year. which, given a share price of 127p - down 3p - pnts earnings on 10.9 and gives a prospective multiple of 11.6. Pavilion is very bullish about the prospects in leisure service management with local author-ities, but Parkdale's upmarket hotels and country club schemes may be exposed in an economic downturn. Having got the property disposals out the way. Pavilion's future is likely to be determined by the quality of Mr Martin's acquisit ions.

# **Enterprise Oil rises** 19% to £51.6m

largest independent oil com-pany, yesterday reported a 19 per cent increase in net profits to £51.6m in the first half of the year, as its oil and gas production rose while oil prices were stronger. Operating profits rose from £17.4m to £35.4m.

Earnings per share, however, rose only marginally, from a restated 14.0p to 14.6p. Enter-prise none the less increased its interim dividend payment by 16.7 per cent to 5.25p.
The group saw its oil produc-

tion rise, on a weighted average basis, from 57,000 barrels a day to 70,000 h/d, despite the failure of UK production to match expectations owing to equipment failures in the North Sea. The increase came from the non-UK oil interests of Texas Eastern, which Enterprise acquired earlier In the year. Norwegian fields acquired contributed 32,000 h/d

after April 14.

Realised oil prices rose both because of the higher market prices and the fall of sterling relative to the dollar. Oil price averaged £10.50 a barrel, compared to £9.50 last year.

Net interest received rose from £13.1m to £25.3m, although this increase was offset by lower gains on asset dis-posals and higher tax charges. Net cash at the end of June was £428m, following proceeds of a rights issue, although this will be drawn down by the

ENTERPRISE OIL. Britain's for assets from Texas Eastern North Sea (Tensi), the deal for which was announced on

Enterprise will purchase selected assets of the company, while British Gas and Amerada Hess will jointly purchase Tensi from the parent. company, Texas Eastern, the US gas transmission com-

As a result of the deal, Enterprise's oil reserves have risen 36 per cent since the start of the year to 917m harrels.

### COMMENT

Enterprise probably got what it paid for in the deal this week with British Gas and Amerada
Hess, hut much of the glitter
and prohably a good deal of the
upside potential was stoleo by
the other side. Enterprise is the other side. Enterprise is still none the less well posi-tioned to do what it has done so well in recent years: to find oil with a drill bit and to deal for it. At 604p a share, Eoter-prise is not cheap on a straight valuation of its assets. But with confidence in the Enterprise management high, with the ever-lurking prospect of a bostile takeover bid, and with the possibility that Enterprise may again find a big oil reser-voir (it hopes to be drilling in Vietnam hy the year-end) the shares could still prove to be

### Leisure companies boost Cannon St to £10.7m

By Andrew Hill

CANNON investments, the industrial bolding company, increased pre-tax profits by 48 per cent to £10.7m in the six months to June 30.

The profits growth was achieved despite the flotation last November of Betacom, Cannon Street's telecommuni-cations business. Betacom contributed £1.08m in the first half of 1988. In the first half of this year Cannon Street's 29.9 per

cent stake in the group made Mr Bill Hislop, Cannon Street's chairman, warned that the second half profits of its double-glazing and consumer electronics subsidiaries might be affected by the changed eco-nomic climate, though he said there would he a minimal impact on the overall figures.

Mr Hislop said the main boost for profits had come from the property-based leisure companies - including timeshare developments and country clubs - while househuilding in Scotland and north-west England had continued to perform well

However, he said a number of deals in the pipeline might lead to a reduction in the proportion of operating profits coming from the construction

Turnover in the first half

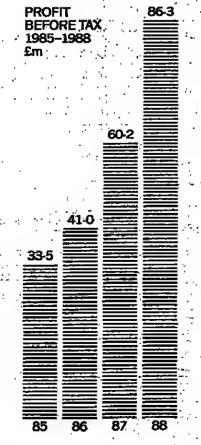
rose to £99.5m (£70.3m) and earnings per sbare increased from an adjusted 8.37p to 9.64p. The interim dividend is 3.3p

### **O** COMMENT

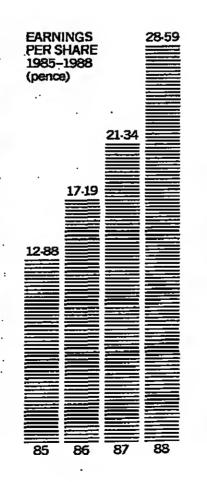
Consumer electronics videos, TVs and computers bousehuilding and huilding products are not popular sectors at the moment. Cannon Street combines its involve-ment in all three with the disadvantages of an innovative strategy - building up and floating off small companies -which arouses the suspicion of the stock market. Yet analysts are still recommending the shares. They argue that the lei-sure-based husinesses, from timeshare to food and catering, are attractive, and possible candidates for flotation. Meanwhile, the bousing market in Scotland and the north-west continues to prove its buoy-ancy against its sinking equivalent in sonth-east England. Traditionally, Cannon Street makes almost two-thirds of its profits in the second half. Forecasts of about £29m before tax for the full year put the shares - unchanged at 219p yesterday

on a prospective p/e of about 8.5. Still attractive, despite the fact that the resilience of Cannon Street in hard times is

# Real Sheffield Steel



Sheffield's strength has traditionally been derived from steel. Today there is a new strength. It comes from Hepworth PLC. We are the largest listed company in Sheffield and the fastest growing in absolute profits. Between 1985 and 1988 profits have increased by 158% from £33.5m to £86.3m and in the first half of 1989 we made £53.3m. There has been strong organic growth from capital investment made in existing companies and considerable progress made in streamlining and strengthening the business. Significant profit contributions have also come from acquisitions made during these years. In these challenging times, the outlook is still encouraging and Hepworth is proud to have played a part in rebuilding Sheffield's industrial strength.



### HEPWORTH PLC

The contents of this advertisement, for which the directors of Hepworth PLC are solely responsible, have been approved for the purpose of Section 57 of the Financial Services Act 1986 by an authorised person.

### **Bankers Trust** ousted as Bowater adviser By Andrew Hill : . . . .

hopes of Reckitt making a size-able branded acquisition, are looking for pre-tax profits of

about £216m for the full year,

THE Takeover Panel bas forced Bankers Trust International to step down as one of two advisers to Bowater Industries, in its hostile bid for Norton Opax.

Norton, which is simulta-neously bidding for banknote-printer De La Rue, had com-plained to the Panel about the possibility of a conflict of interest.

A year ago, Bankers Trust's corporate finance department advised Norton about a planned deal and received what the Panel considered to be "material confidential information" about the print

group.
The Panel accepted that none of the confidential infor-mation had passed to Bowater or its other adviser, Morgan Grenfell, but said it had to enforce the Takeover Code to preserve public confidence in City systems.

The Code was clarified two

The Code was clarified two years ago when a similar complaint was made to the Panel about the corporate finance department at Schroders. Which was advising Tozer Kemsley Millbourn in its bid for Molins, 18 months after it had acted for Molins every. had acted for Molins execu-tives. The Panel ruled that Schroders could continue as TKM's adviser to avoid disrup-tion to shareholders.

Bowater is also advised by Morgan Grenfell, so the departure of Bankers Trust is likely

to be less unsettling.

The company emphasised the need for speed in its bid for Norton by producing its offer document yesterday, just three days after the announce-ment of the bid. · Norton said it had

received bid acceptances from De La Rue shareholders amounting to 1.25 per cent of the banknote-printer's equity.

### IBC earnings rise by 20% after buy-back By Philip Coggan

International Business Communications (Holdings), the newsletter and conference group, yesterday announced a 20 per cent increase in interim earnings per share in the six

months to June 30.

Pre-tax profits fell by 20.3 per cept to £5.1m (£6.4m) due to the effect of an unusual share bny-back scheme under which IBC agreed to acquire 40 per cent of its equity. The buy-back scheme increased the interest charge to £3.54m (£460,000) but had a positive effect on earnings per share which grew from 6.5p to 7.8p.

Operating profits rose 28 per cent to £8.7m (£6.8m) on turnover 36 per cent higher at £44.5m (£32.7m). The interim dividend is being increased to 1.5p (L.3p).

# A strong six months.

Interim Results	6 mths to	6 mths to	%
(unaudited)	30.6.89	30.6.88	Change
Turnover	£128.2m	£93.1m	+38%
Profit before tax	£ 7.6m	£ 6.1m	+25%
Earnings per share	3.29p	2.71p	+21%
Interim dividend	1.08p	1.00p	+ 8%

66We are pleased to report a further improvement in the results of your Group. All of our business areas have produced favourable results in the first half of the year and orders in most areas have remained at a good level...

We remain confident that overall 1989 will produce another year of satisfactory progress.??

Professor Roland Smith, Chairman

Senior Engineering Group plc. Senior House, 59/61 High Street, Rickmansworth, Hertfordshire, WD3 1RH.

Construction Services

Engineering



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The Scottish American Investment Company P.L.C. (Incorporated in Scotland with Registered No. 489B)

Issue by way of placing of 49,594,975 units of 5p nominal each of Equities Index Unsecured Loan Stock 2004 st £1.20980 per unit payable in full on acceptance.

The Council of The Stock Exchange has granted permission for the whole of the above mentioned stock ("the Stock") to be admitted to the Official List subject to the posting of the Rula 520 notice. It is expected that dealings in the Stock will commence at 9.00am today Friday, 8th September, 1989.

Listing particulars relating to the Stock are available in the statistical services of Extel Financial Limited. Copies of the listing perticulars may be obtained during normal business hours on any weekday, Saturdays and public holidays excepted, up to and including Tuesday, 12th September, 1989 from the Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London, EC2A 1DD (for collection only) and up to and including Friday, 22nd September, 1989 from:

The Scottish American Investment Company P.L.C. 45 Charlotte Square, Edinburgh, EH2 4HW

Stewart Ivory & Company 45 Charlotte Square, Edinburgh, EH2 4HW

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de Zoete & Bevan Limited Ebbgate House, 2 Swan Lane, London, EC4R 3TS

BANQUE NATIONALE DE PARIS Joint-stock Company with capital of FRF 2,939-389,400,-Registered Office 116, Soukvard des Italiens -75009 PARIS Trade Register : PARIS B 662 042

USD 10.600 13%% 1983-1989

GENERAL REDEMPTION

The holders of USO 10,000 13 %% 1983-1989 boads are informed that all the outstanding securities will be redeemable at pur on final materity date of October 6, 1989, at the following bank officer:

BANQUE NATIONALE GE PARIS (NEW-YORK BRANCH) -NEW-YORK BANQUE NATIONALE GE PARIS -PARIS TO NATIONALE GE PARIS BOURG BANQUE NATIONALE DE PARIS PLC - LONDON

REMY FINANCE BY, For the three months,

September 6, 1989 to December 5, 1989, the rate of interest has been fixed at 9 5/16% P.A. The interest due on December 6, 1989 against coupon nr 12 will be FRF 235,40 and has been computed on the actual number of days elapsed (91) divided by 360.

The Principal Paying Agent SOCIETE GENERALE ALSACIENNE DE BANQUE 15, avenue Emile Reuter LUXEMBOURG

Unilever N.V. **Rotterdam, The Netherlands** Acquisition of Fabergé Personal Products Businesses



in accordance with the rules of The International Stock Exchange, London, Unilever PLC has issued a circular to shareholders describing the above transaction and the reasons for it. Copies of thisis in the English language are also holders of Unitever N.V. The circular may be obtained free of charge on application to: Unitever PLC, External Affairs Department, P O Box 68, Unilever House, Blackfriars, London EC4P 4BQ or Unilever N.V., External Affairs Department, P O Box 760, 3000 DK Rotterdam.

### Notice to the holders of CIR International S.A. ECU 85.000.000

Guaranteed 4%% Convertible Bonds Due 1995 ("the Bonds")

Unconditionally guaranteed by and convertible into Non-convertible Savings Shares of CIR S.p.A. – Compagnie Industriali Riunite ("the Guarantor")

In amendment to our previous notice of August 30, 1989, we hereby advise that the Subscription Price Is confirmed at Lire 2,880, in accordance with the Terms and Conditions of the Bonds.

CIR International S.A.

BANQUE NATIONALE DE PARIS The rate of interest applicable for the period beginning 6 September 1989 and set by the reference agent is 9%% amually.

Appointments advertising appears every Monday, Wednesday and Thursday

Tyzack disposal Tyzack has disposed of its components business for

£13.5m to Eurovein, a company headed by the former chair-man of the Sheffield engineering company.
Mr Bill Eastwood, who headed Tyzack while a management team arranged a buyout last February which valued the company at £42m, expects to list Eurovein within three

Notice of Redemption To the Holders of

### City Federal Savings Bank Collateralized Floating Rate Notes

Due October 1993 (the "Notes")

NOTICE IS HEREBY GIVEN that, pursuant to Section 11.05 of the Indenture dated as of October 1, 1986 between Chibank, N.A., and City Federal Savings Bank, under which U.S. \$100.000,000 principal amount of Notes were issued, City Federal Savings Bank has elected to redeem all of the outstanding Notes on October 11, 1989 (the "Redemption Date") at a price equal to 100% of their principal amount (the "Redemption Price"), plus interest accrued to, but not including, the Redemption Date.

On the Redemption Date, the Notes shall become due and payable and interest thereon shall cease to accrue on and after said date. Interest due October 11, 1989 will be paid in the usual manner. The Redemption Price of each Note will be paid upon presentation and surrender thereof, at Gitbank, N.A., Gitbank House, 336 Strand, London, WCZR1HB; Citicorp Investment Bank (Luxembourg) S.A., 16, Avenue Marie Therese, Luxembourg and Citicorp Investment Bank (Switzerland), Bahnhofstrasse 63, 8021 Zurich, Switzerland.

Payments in respect of the Redemption Price and accrued interest on the Notes shall be made in such coin or currency of the United States of America as at time of payment shall be legal tender for the payment of public and private debts and will be made, subject to any applicable laws

Citibank, N.A., as Trustee on behalf of City Federal Savings Bank

### **UK COMPANY NEWS**

# Mining and UK housing limit Costain to 10% rise

By Andrew Taylor, Construction Correspondent

PRE-TAX profits of Costain, the construction, property and mining group, rose by 10 per cent during the first half of 1989 despite a fall in profit from UK housing and from the group's US and Australian coal mining businesses.

Profits in the six months rose from £29.5m to £32.4m, achieved on turnover increased by 20 per cent to £605m (£503m).

Mr Peter Costain, chief executive, said that UK house sales were barely half those of a year ago. The company builds all of its houses in southern England, the region worst affected by the national sales Costain has cut its housing

staff by abont a quarter to

reduce overheads.

It said that its open-cast coal mining operations, particularly in Australia, had been hit by exceptionally wet weather which had caused flooding and reduced profits. An improvement was expected in the second half. Prospects for next year looked much brighter following price rises in both Australia and the US.

By Philip Coggan

ously.

UK bousing market was high-lighted yesterday by the announcement of a £6.22m

interim loss at Hambro Coun-

trywide, the estate agency and life assurance chain. The com-

pany is passing its interim dividend - 1.1p was paid previ-

Hambro Countrywide has

496 estate agency outlets operating under names such as

Bairstow Eves and Mann & Co.

The group warned that "the immediate outlook for the bousing market is not encour-

aging and we do not expect

trading volumes to recover

significantly for some

The half year to end-June

saw house sales fall by 57 per cent in volume terms com-

pared with last year's first half with commission income halv-

ing to around £21m from £42m.

Hambro Countrywide has attempted to cut costs to meet

PORTALS HOLDINGS, the

papermaking and water treat-

ment company which is selling

the bulk of its water interests to the Thames Water Author-ity, yesterday announced interim pre-tax profits ahead

Earnings per share for the six months to June 30, lifted by a lower tax charge, were 10.95p

(9.42p). There is an interim div-

The businesses to be sold, for a maximum total of about

£34m, were consolidated into

the figures up until April 6.
During this period they reported losses of £362,000 compared with losses of £2.58m for

last year's full interim period.
Disposal profit will be taken
as a £5m extraordinary item,
less transaction costs, in the

All divisions, with the excep-

tion of property, were ahead of last year. Profits at the bank-

note and security paper manu-

11.5 per cent at £10.04m.

idend of 3.5p (3.2p).

full-year accounts.

By John Ridding

Group profits in the first half benefited from higher contribu-tions from UK property and building and civil engineering, said Mr Costain.

Building and civil engineering orders at the end of June stood at £789m compared with 5521m a year ago. Private sec-tor office and industrial devel-opment remained at very high levels while civil engineering orders were expected to rise over the next few years as spending on the infrastructure of roads and water increased. Mr Costain said UK property had achieved excellent returns in the half while second half property profits should be boosted by the the sale of part

of the group's prestige Riverside Quay regeneration project in Melbourne, Australia.

Earnings per share rose from 10.9p to 11.2p and the interim dividend was increased from 4.5p to 4.75p.

O COMMENT

mer of 1988.

first half.

THE DEPRESSED state of the the problem, with staff levels

Costain could have done with a hefty increase in profits from its coal-mining operations in a year when UK housing profits have been hit hard. Unfortu-

around 25 per cent down from the peak reached in the sum-

But Mr John May, joint man-aging director, said that the estate agency business had

still lost around £7m. And that

figure rises to £10m if the

financial services operation

costs are assigned to the estate

agency, rather than Hambro Gnardian, the group's life assurance business. Witbout

those costs Hambro Guardian made profits of \$4.32m in the

As part of its strategy of

reducing its dependence on the bousing market, Hambro Countrywide recently acquired

Wright Oliphant, a firm of

commercial property survey-ors. In May, the group acquired Hambro Legal Protection, a

legal expenses insurer, which contributed £500,000 to these

profits on a merger accounted basis.

facturing husiness, the largest division, edged up to £5.58m

The technology products division, which includes the manufacture of hydraulic fit-

tings and electronic security

products, raised profits from

said that this reflected the inclusion last year of a £2m profit from the sale of a site in

Overton. But they said that the

division's results for the year

as a whole are expected to be in line with last year. In Angust, the Bank of

England sold its 25 per cent

Much of the improvement in

Portals' numbers reflects the elimination of negatives in the

stake in the company.

• COMMENT

£1.05m to £1.78m. The property division, how ever, saw a sharp fall in profits from £3.33m to £1.97m. Portals

Property checks Portals rise

(£5.28m).

nately for the company the big improvement in coal earnings will not arise until next year. Nonetheless there should be an improvement from the minerals divisions in the second half and profits for the year should be higher than in 1988. Australian coal export prices have risen by about 10 per cent this summer while US coal prices are up by \$3 to \$6. The purchase of Pyro Energy in July will add about 4.5m tonnes this year and 6m tonnes next year to Costain's US coal produc-tion. UK building orders show no signs of weakening while the collapse of the bousing market should reduce pressure on skill shortages and could help margins. The final ont-come this year will depend upon how successful Costain is in selling the first part of Riverside Quay. If all goes well it could make about £95m compared with £89.5m in 1988. A prospective p/e of more than 9 reflects Costain's vulnerability to a bid while prospects for a big increase in coal earnings are still 12 months ahead with

profits forecast to rise to £115m £6m loss by Hambro Country

**O COMMENT** 

One has to feel sorry for estate agents - unloved by the public and now unprofitshle as

well. Hambro Countrywide can

do little but cut back as much as it dares (an annualised £20m

of costs have so far been saved)

and wait for the housing mar-ket to recover. If it does, then

Hambro Countrywide, with its

growing financial services

business and its commercial enryeying operations, will swing abruptly back to profit.

That could make the shares,

Group turnover fell to \$36.6m (£64.8m) and loss per share was 1.49p (3.85p). Hambros Bank owns 50.9 per cent of Hambro Countrywide.

group was on target to sell just under 1,300 homes this year, compared with 1,592 in

commercial property profits during the first six months, however, had doubled to £3.3m helped by sales from the gronp's 150 acre Meridian hnsiness park near

Mr Wilson said sales were expected in the second half which would further increase

from 14.2p to 16.6p. The interim dividend was increased from 2p to 2.2p.

currently 41p, into an attrac-tive proposition. But with this year's loss likely to hit £10m, and with few signs of an imme-diate decline in interest rates, investors can afford to wait • COMMENT ment business. This obviously begs the question of where growth comes from now. In the second half, the property division provides much of the answer. The sale of a 1,200 acre Clinton Bourke, the property

site for £3m should realise exceptional profits of over £1m. In addition, the £11m invest-ment in new banknote manu-facturing machinery will start to pay returns. As a result, full year pre-tax profits should reach £27.5m, including excep-tionals. But the real test for Portals is whether it can invest its disposal proceeds to inject some faster growth for the lon-ger term. Security paper and safety products seem to provide the best bets. For the moment, the shares are unlikely to move very far and will stay on their prospective rating of 11. The sale of the Bank's stake prompted a flurry of activity, but the market has rightly concluded that there is would be at the top of your list.

### soon to be sold water treatno bidder on the horizon. DIVIDENDS ANNOUNCED

Corres - Total

	payment	payment	dividend	year	year
Amber Day Hidgsfin	1†		กม	1.5	ntl
AMECint	7.25	Dec 29	6.25	-	17
Armitage Brosfin	2.6	-	2.5	5	4.5
Burmah OllInt		Jan 5	7	-	16
Campert Intlint		Oct 16	2	-	<b>a</b> .5
Cannon St lawint	9.3†	-	2.934	-	7.93☆
Cooksonint		-	2.5	•	7.75
Costain Groupint	4.75	Nov 13	4.5	-	11.75
Enterprise Oilint		-	4.5	-	11
Friendly Hotelsint		-	1.1	-	2.7
Gibbs and Oandyint		-	1	-	2.75
Halk(R and H)♥int	1.5†	-	1	•	5
Hambro C'wideint	nil	•	1.1	-	2.6
Hartons GroupInt		-	0.81	-	1.7
Herring Son Dawint	2.5	Nov 3	1.5		4
Int'l Bus Commsint	1.5	Dec 1	1.3		4.1
Lambert Howarthint	3	Oct 26	2.5	-	8.5
MTMint	1.4		7.7	• '	3.5
P-E Intlint	1.7	Oct 27	1.4	-	4.5
Perkins Foods §int		-	1.8	-	2.5
Polly Peck Intint		Jan 12	7.21		12.2
Portals Holdingsint			3.2	•	70
Reckitt & Colmanint	10.65	_	6.15	-	25.5
Senior Engint		Nov 30	1	•	2.6
Sinclair G'smithfin	3.5	-	2.1	5	. 3
Singer/F'landerint	1	-	0.75	•	2
Tor investment!!fin		-	14.4	30	21
Tyne Tees TYInt		Oct 30	6	•	17.25
Wilson Bowdenint		Nov 7	2	•	6.72

Dividends shown pence per share net except where otherwise stated \*Equivalent after allowing for scrip issue, fOn capital increased by rights and/or acquisition issues. §USM stock, §§Unquoted stock, §Third markat. •Scrip alternative. •Adjusted for the scrip element of September's rights issue. ‡For 16-month period, including second interim of 5p.‡‡Income shares.♥ Irish currency.

BOARD N	REETINGS	
The following companies have notified dates of board meetings to the Stock Eachange. Such meetings are usually held for the purpose of considering dividence. Official indicators are not excilebte as to whether the dividence are inferime or finale and the substitutions shown below are based mainly on last year's timetables.  TODAY parriams Abbrychest, Skritish Dredging, Elya Wimbledoni, McLaughlin & Harvey, Perry, Season.  Trails- Morthern and Improvement Trust, Second Alliance Trust.	Computer People	Sep. Sep. Sep. Sep. Sep. Sep. Sep. Sep.
.,	Delgety	205

### Wilson Bowden up to £17m midway

THE HOUSING market is the worst for at least a quarter of a century Mr David Wilson, chairman of Wilson Bowden, housebuilders and property developers, said yesterday, writes Andrew Taylor.

The group, nonetheless increased pre-tax profits by 18 per cent from £14.5m to £17.1m during the six months to the end of June. Profits from housing rose hy 8 per cent to £14.6m (£13.5m). Group turnover rose from £60.4m to £66.6m. Wilson Bowden builds

East Anglia and the Midlands, areas which have been much worse affected by the downtarn in housing than the north

houses in south-west England

of England.
Legal completions during the first half fell by a quarter to 533, against 714 during the first half of 1988.
However sales prices,

despite discounts offered, were still higher than 12 months earlier. This enabled the group to increase profits despite

lower sales.

The average price of a house in June was £100,500, compared with £73,500 in the same month last year, Mr Wilson

said.

The company's long land bank, much of it acquired cheaply several years ago, would allow it to continue to make higher profits, despite a drop in sales.

Mr Wilson said that at the end of last month the group was on target to sell

property profits. Earnings per share rose

Wilson Bowden is one of the best equipped housebuilders to sarvive the kind of fall in sales that has taken place during the first eight months of this year. Two thirds of its land bank was acquired at least three years ago when land owns 5,400 plots (6,800 if options are included) which is enough for five years production at current rates of building. The excursion into commercial property is starting to mercial property is starting to reap dividends and should help to maintain profits growth as sales of houses slump. Some analysts, how-ever, were disappointed to learn of the departure of Mr

division's former managing director. Profits growth should should top the £40m mark this year, nuly slightly up on last year's £39m. This puts the group on a prospective pe of more than 5 – but if you were than the property of the prospective per or more than the property of the proper going to buy a housebuilder in the current market this one

# Gibbs and **Dandy omits**

PROFITS OF Gibbs and Dandy fell from £452,000 to just £20,000 pre-tax for the half year to June 30 from a turnover unchanged at £12.03m. Earnings fell to 0.1p (3.5p) and the interim dividend is

interim

being omitted — shareholders received 1p last time. Mr John Dandy, chairman, said the results reflected a deterioration in conditions of the building and allied trades, Gibbs and Dandy's core mar-

kets. The company was currently trading profitably in what was traditionally the better half of its financial year. Mr Dandy said, however, that while current trading conditions contin-ued, he did not believe that profits for the second half would reach the level of the corresponding period of 1988.

### PE International rises 21% to £2.4m

P-E International, a provider of specialist consulting services, returned profits of £2.43m pre-tax for the half year ended June 30, a 21 per cent improve-ment on the £2.01m achieved for the corresponding period of

Turnover pushed ahead from £23.45m to £27.44m and after tax of £899,000 (£745,000) earnings emerged at 9.4p (7.8p). The interim dividend is being lifted to 1.7p (1.4p).

During the period the com-

pany continued to increase its regional penetration, particu-larly in Scotland and the north

# AMEC builds 71% advance to £38.1m

By Andrew Taylor

AMEC, the broadly-based construction and engineering group, has shrugged off the worst effects of the sharp fall in British housebuilding during the the first six months of ing the the first six months of this year. Pre-tax profits in the first half rose by more than 71 per cent to £38.1m.

Mr Alan Cockshaw, AMEC's Mr Alan Cockshaw, AMEC's chairman, said profits after taking account of contributions from new acquisitions were still 28 per cent aliead of the comparable figure for last year's first half.

The latest results include profits from Matthew Hall, the engineering group acquired

engineering group acquired last Autumn in a deal worth £130m. It also includes a full contribution from Fairclough Homes, which for the first four months last year was only 50 per cent owned by Amec.

The group said commercial property and housing profits

property and housing profits rose by 23 per cent to £13.3m during the first six months. It warned however that housing profits "on a like-for-like basis" would fall over the year as a whole, although this would be more than compensated for by increased profits from property disposals in the second half.

Mr Cockshaw warned that Mr Cockshaw warned that the housing market was unlikely to see much improve-ment until 1991.

He was optimistic about prospects for building and civil engineering, where orders had risen by 16 per cent since the beginning of the year. Building and civil engineering profits had almost doubled in the first. half from £7.1m to £13.9m, he

said.

Offshore orders, enjoying a resurgence at the moment, had risen by 30 per cent since June last year industrial action in the North Sea however had depressed first half profits.

The higgest impact of the Matthew Hall acquisition had been felt in AMEC's mechanical and electrical and electrical impact.

sion, where profits jumped from £4.3m to £10.9m. This is likely to be an increasingly important part of Amec's busi-ness during the next few years Earnings per share after allowing for last year's share issue were marginally lower at 21.1p (21.3p). Mr Cockshaw



Alan Cockshaw: offshore orders enjoying a resurgence however said that there would be an increase after dilution at the year end. The interim divi-dend was raised from 6.25p to

O COMMENT

Amec is the only construction have kept pace all share index company to have kept pace with the FT all share index over the past 12 months. Its strengths are its exposure to the offshore off and gas industry, where orders are currently provided the contraction of very strong, and to UK civil engineering, where Amec is perceived as potentially a major beneficiary of increased spending on roads and water. The group's housing operation in the first half was cushioned by the fact that it entered 1989 with a high level of reserva-tions. It also increased its exposure this year in the north of England, where the housing market has held up better than in the south. The second half of the year, by AMEC's own admission, will be tougher. Commercial property profits however should increase with several large sales due to be concluded in the second half. The marriage of the different parts of Matthew Hall with William Press has gone well, increasing Amec's design and build capacity in growth areas of water and transportation including airport construction and light rail projects. A pro-spective pe of 8% on pre-tax profits of £105m is deservedly at the higher end for the sec-

# \$23m US buy for St Ives

By Andrew Hillman House

ST . IVES -GROUP ... the magazine, book and security printer, is to move into the US for the first time with the acquisition of AD Weiss Lithograph, a Florida-based magazine printer, for \$23m (£14.9m).

Mr Robert Gavron, St Ives chairman, said yesterday that the UK-company would aim to grow its new US operation organically.

"We can expand the com-pany so much that I think we will be doing that for a year or two unless something quite exceptional comes our way."

Rowever, he said St Ives
would shortly announce "a
modest acquisition" in continental Europe.

Mr Gavron added that St ives would be interested in any disposals arising from a successful takeover of Norton Opax, the specialist print and packaging group, by Bowater

Industries: Bowater, which published its offer document yesterday, could sell Norton's book printing activities if it book printing activities if it wins the £382m bid battle. Weiss, which prints maga-zine titles including Time,

Newsweek, Readers Digest, Cosmopolitan and Harpers Bazaar is being bought from the US conglomerate Eagle-Picher Industries and will be run by Mr Max Harvey, a St Ives director now based in the

.In the last three years, Weiss's pre-tax profits have fallen from \$4.7m to \$1.8m in the year to November 30, oa sales of \$35.5m. Mr Gavron said the decline was mainly due to the loss of a large magazine contract after an important client joined Mr Rupert Murdoch's media empire. On completion, Weiss will have net assets of \$11.6m.

### NEWS DIGEST of England. The directors said the order book remained

strong. Friendly Hotels

rises to £1.81m Friendly Hotels lifted pre-tax profits by 60 per cent from £1.13m to £1.81m for the 24

weeks to June 12 1989, on turn nver 28 per cent higher at The directors said the second half of the year was normally the more profitable and trading to date encouraged the belief that 1989 would prove another successful year.

After tax of £253,000 (£158,000) earnings per 10p share were 10.4p (7.37p) basic or 9.04p (6.19p) fully diluted. The interim dividend is stepped up to 1.35p (1.1p).

### TLS Range moves forward to £415,000

TLS Range, the Salford-based vehicle hire company which joined the Unlisted Securities
Market in May, raised pre-tax
profits by 22 per cent from
2339,000 to 2415,000 for the first half of 1989. Turnover rose 47 per cent to

22.9m. Earnings per share were 2.45p (2.2p). As foreshadowed, there is no interim dividend.

Mr Richard Birley, the chairman, said TLS only had the use of placing monies for three weeks of the current period

and the company would there-fore only see the real benefits in the second half.

This, together with the con-tinued high level of activity in the North Wast underlined the the North West, underlined the reasons the board was confi-

### **Armitage Brothers** sharply ahead

Pre-tax profits of Armitage Brothers, pet product manufac-turer, advanced sharply from £60,000 to £552,000 for the year to May 27 1989, helped by a second half contribution of

193,000.

A final dividend of 2.8p (2.5p) is recommended for a 5p (4.5p) total. Earnings worked through at 10p (1p).

The profit improvement came from record sales in the UK and overseas — up 16 per cent to £18.1m - the introduction

tion of a better product mix and continuing improvements in efficiency, the directors said. Sales in the first quarter of the current year were ahead, but there was some evidence of a slowdown. However, new acquisitions, additional prod-ucts and greater penetration in export markets should ensure continued future growth.

### Campari warns of full year shortfall

Campari International, the designer and distributor of casual and leisurewear. reported interim pre-tax profits up from £739,000 to £915,000, but warned that the full year figure was unlikely to exceed the record £4.76m in 1988.

Turnover for the six months to May 31 was £13.64m (£12.66m), while earnings per 20p share climbed from 6.5p to 7.28p. The interim dividend is

man, said sales in the second half so far reflected to some extent present conditions at the retail level, with the curreasons the board was confi- rent pressure on consumsr dent of further positive growth. spending in the UK.

maintained at 2p.
Mr Ake Nordin, the chair-

### **UK COMPANY NEWS**

# E38. Burmah rise under product by 10% Castrol advance that he had met with the agement of SHV, which is agement of SHV, which is active.

and shipping group, rose by 13 per cent to £73.2m in the half year to June 30 on sales also 13 per cent higher at £753.5m. Net profits rose 17 per cent to.

However, the results came in below market expectations and Burmah shares closed yesterday down 5p at 640p.

The first half performance was underpinned by an eight per cant increase in hibricants volume in its main subdidiary, Castrol, where trading prints rose by 10 per cent to

The US market returned to healthy growth of about 15 per cent, while margins held firm. Volumes also grew strongly in West Germany and in several Far East economies. However, Burman made a decision to restrain the relation of cales. to restrain the volume of sales in Brazil, its fourth largest market, in order to cope effecmarket, in order to cope enec-tively with the problems posed by hyper-inflation, which cut deeply into margins.

Trading profits in speciality chamicals moved ahead strongly, rising 16 per cent to

Printing inks and sealants performed well, although Mr Lawrence Urquhart, managing director, was now looking criti-cally at its adhesives business, which did not have a sufficient critical mass. Burmah would it were to be worthwhile stay-

FT-A OH & Gas Index

Shipping profits increased from 57m to £112m as an initial result of an agreement with Mitsui which removed the need for annual provisions for possible future liabilities on the business; as well as a write-back of earlier provi-

1985 86 87 88 80

The group's fuels marketing division performed well, with profits rising from \$6.3 to \$9m, reflecting expanding business in Turkey, in the UK and in

Mr Urquhart appeared to deny rumours that Burmah for strong group, were preparing a deal which would give Burmah control over Calor, the gas group in which SHV has a 44.5 per cent stake, although he said That makes for for a company for strong group ing its near-30 Premier Conscipulation which would inge at today's a nice bonus.

that he had met with the man-agement of SHV, which has a 4 per cent stake in Burmah. "We are not actively plot-ting, nor do we have a plan to

take out Calor," he said. Earnings per share rose from 21.1p to 23.91p and the interim dividend is being raised by 1p

to 8p. Interest payments increased by 52 per cent to £9.7m as a result of higher interest rates and increased borrow-

**COMMENT** 

The Burmah Oil slight of hand, which consists of expanding sales in a stagmant market for labricants, continued strongly in the first half of the year, even though it failed to per-form quite as strongly as many expected, causing its shares to languish while the rest of the market rallied. Analysts yesterday were busily marking down earnings forecasts for the full year to about £95m, which with its price at roughly 12 times earnings puts it close to the market average. The hope for investors must be that market disappointment will put the shares down even further. That makes for a bargain price for a company whose outlook for strong growth is as good as ever. The prospects of unload-ing its near-30 per cent stake in Premier Consolidated Oilfields, which would add 7p to earn-ings at today's prices, would be

# Computer dealership in Canadian By David Lascelles, Banking Editor merger

By Alan Cane

COMPUTERGROUP. Manchester-based chain of per-sonal computer dealerships, has merged with SHL System-house Inc of Ottowa, Canada, in an axchange of shares worth 211.3m. Mr Iain Macdonald, chair-

Mr Iain Macdonald, chairman of ComputerGroup, said the combined operations of the two companies would create the largest personal computer supplier outside the US, with nearly 100 branches throughout Canada and the UK.

ComputerGroup, now five years old, is the largest UK franchises of the US-based Computerland group. It owns 13 of the 28 Computerland centres in the UK and approximately in the UK. 13 of the 26 Computerland centres in the UK and revenues last year amounted to £35m. Systemhouse, with 1989 revenues likely to exceed \$700m (£453m) is quoted in New York, Toronto and Montreal. It received the entire Computer. acquired the entire Computer-Land Canada operation in

Isss.

In 1986, Development Capital Group, the venture capital arm of Lazards merchant bank, put together a funding package worth 2750,000 for ComputerGroup. It will realize £2.36m from that investment as a result of the merger.

The merger illustrates a

The merger illustrates a trend within the personal computer industry towards larger dealerships offering a broader range of skills and experience.

### R and H Hall

E and H Hall, agricultural merchant, cereals and seed processors, reported pre-tax profits of Ifl.6m (Ifl.58m) in the half-year to June 30. Turnover 12119.8m (1286.3m). The dan, Lambert chairman, said interim dividend is 1.5p (1p).

Banking and fund management income offsets fall in property profits

# Singer & Friedlander up to £10.7m

singer & friedlander, the City of London property and financial services group, yesterday reported pre-tax profits of £10.7m for the half year to June 30, a 17.7 per cent improvement on last year's £9.1m.

After tax, profits were £7.2m, a gain of 13.7 per cent. The interim and intended final dividend is being raised by 25 per cent to 2.5p. Mr Tony Solomons, the chairman, said the dividend was all covered and dividend was well covered, and the company now had a policy of increasing the dividend more rapidly than profits.

The bulk of earnings came from the group's banking and

fund management activities, which earned \$5.4m, up from \$5.8m. According to Mr Solomons, the banking business had improved thanks to a gradual shedding of low margin, large corporate business, and an increasing concentration on the medium and small com-pany market. The group's Third World debt trading busi-ness was down because of a

On the property side profits were down to £1.1m from £1.9m following the sale of Centrovin-cial Estates. But Mr Solomons said the remaining business was doing well. There were no nnlet properties, and rent reviews were producing higher income. He said there was no vulnerability to a property

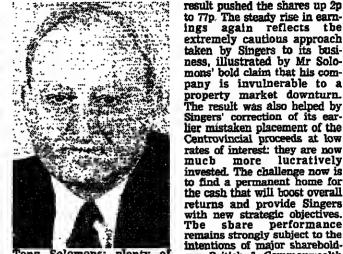
downturn.

The cash proceeds of the Centrovincial sale, now standing at some £55m, were reflected in sharply increased interest and investment income of £3.2m (£1.4m).

Mr Solomons said that Sing.

Mr Solomons said that Singers had identified a new business area into which some of the cash might be invested, however it was too soon to disclose what it was. Singers had earlier indicated an interest in expanding into insurance brok-ing but Mr Solomons said that prices were too high.

Mr Solomons described Singers' future as "interesting" since the company believed that there was plenty of scope



Tony Solomons: plenty of scope for expansion for expanding most of its main

• COMMENT Singers have proved there is a

rates of interest: they are now much more lucratively invested. The challenge now is to find a permanent home for the cash that will boost overall returns and provide Singers with new strategic objectives The share performance remains strongly subject to the remains strongly subject to the intentions of major sharebolders: British & Commonwealth are thought to be sellers, Mercury Asset Management are lightening their 20 per cent bolding, but Mr Robert Maxwell seems content to sit tight for the time being. After yes-terday's rise the shares are on virtue in monotony, and yes-terday's rise the shares terday's better-than-expected a prospective p/s of 12.

taken by Singers to its busi-

pany is invulnerable to a

lier mistaken placement of the

Centrovincial proceeds at low

# Lambert Howarth back in profit mid-way

By John Thornhill

LAMBERT HOWARTH, the footwear and luggage group, yesterday announced a return to profitability at the interim stage and the proposed dis-posal of its Custom Case sub-sidiary for £720,000 in cash.

The subsidiary, which makes cases and briefcases, assumed some prominence earlier this year. Peter Black, the consumer goods manufacturer, criticised its performance when making an unsuccessful 19.1m offer for Lambert.

However, Mr Martin Jour-dan, Lambert chairman, said

not been prompted by Peter Black's attack. "I had forgotten they even criticised it." But he added that Custom which was acquired two years ago - had not performed as expected and the proceeds from its sale could be better

invested elsewhere. Mr Malcolm Payton, a Lambert director, is seeking to buy Custom Case and will resign from the Lambert board without compensation if his offer is accepted by shareholders. In 1988, Custom made £96,000 pretax and at the end of that year

Six months that proved the

value of a

balanced range of activities.

spring merchandise; the suc-cess of its manufactured Mr Martin Jourdan said several other companies bad expressed interest in Custom and any higher offers would be considered by Lambert's board. Lambert also announced yesranges and improvements in efficiency and a better response to market changes. terday that it made pre-tax profits of £710,000 in the half year to June 30, against a £39,000 loss in the comparable

period. Turnover rose 20 per cent to £23.22m (£19.42m) During the bid battle, Lambert forecast pre-tax profits of £1.25m for 1989. Three reasons were given for

the return to profitability: a

shift in its imports towards

Lambert's financial position will be strengthened by the sale of its property in York Way, London, for £2.2m. The interim dividend is 3p (2.5p). Earnings were 9p, against a 0.9p loss previously.

An extraordinary charge of £188,000 relates to the costs of the bid defence. Black, which reported its annual results on Wednesday, revealed that the bid had cost £298,000

# Acsis £25.4m acquisitions

By Ray Bashford

ACSIS IS expanding its diversified marketing services businesses through five acqui-sitions for a maximum of \$25.4m. This side of the business has grown over the past two years out of the shell of

the Acsis Jewellery company.

The purchases are being principally financed through a rights issue to raise £21.2m. The issue will be on the basis of five-for-12 at 66p a share, compared with yesterday's closing price of 80p. The shares

are quoted on the USM.

The intitial price for the five companies is £15.8m with the payment of the further £9.5m

£3.46m with the restain cash derived from the rights issue.

The purchases come slightly year after Acs bought five other companies for a maximum of £28.3m. This was the company's first large-scale acquisition since months to March 31 this year, in the 12 months to April 30.

South African, Mr Darryl Phillips took over Acsis in June 1987. Mr Phillips plans for expan-sion were delayed in the imme-diate afternatio of the October

However, through acquisi-tions and organic growth the company was abla to return pre-tax profits of £3.68m on a merger accounted basis in the 12 months to December 31; compared with £1.99m previ-

acquired will fit into the group's media sales, recruit-ment and hotel design divi-sions and have been chosen after Acsis sifted through 109 pegged to the achievement of sions and have been chosen profit targets.

The £15.8m payment will be possible targets; Mr Phillips met through the issue of vendor shares at 77p to raise Media (House dist being

acquired for 25-7m and will

expand the group's media sales business through its specialisa-

tion in acrerusi supermarkets.
The company returned pretax profits of 2657,000 in the 12 2613,000 on a turnover of £2.6m

Acisis is paying £2.4m for Peter Inston, a specialist in interior design and decoration of country house hotels. In the year to June 30 1988 it reported pre-tax profits of £400,000 on a

turnover of £1m.
Cromwell, another specialist
on hotel refurbishment, will be purchased for £3.1m. The company returned pre-tax profits of £473,000 in the 12 months to March 31 this year on a turnover of £3.2m.

The Acsis recruitment arm will be developed through the purchase of FMS for an initial consideration of £1.35m. FMS specialises in financial management personel and made pre-tax profits of £298,000 on a turnover of 2897,000 in the 12 months to June 30 this year. Reuter Simkin is the second recruitment. company in the package of acquisitions. The group will be bought for a total reported operating profits before exceptional items of

# Fraser completes reversal into Dewey

THE PLAN to reverse; Robert Fraser, has a 29.9 per cent interpretation, into Dewey Warren, the USM-quoted shell company which has cash reserves of the planned reverse takeover eight months ago.

This was when Plambuit, which holds a 13 per cent stake

Dewey Warren, the former

which holds a 13 per cent stake

general meeting last May and the block of shares is Lloyds' broker in which Robert believed to have been broken

Mr Colin Emson, the chairman of Dewey, said that the reverse takeover would create a diversified financial services company with businesses in merchant banking, property finance, management and syndication and insurance

approximately £50m, has succeeded after overcoming strong opposition from a large Dewey

The consideration for the deal is £20m in convertible unsecured loan stock in Dewey and film in cash.

in Deway began expressing opposition to the terms of the Plambuit has disposed of the shareholding since it requisitioned an extraordinary

broking, both Lloyds' and gen-

On the completion of the deal; the name of the company will be Robert Fraser Hold

# **SPHERE** Investment Trust PLC

(An investment company under Section 266 of the Companies Act 1985 incorporated in England with registered no. 80456)

Share capital following the reorganisation of Sphere Investment Trust PLC

into a split capital investment trust leaved and fully paid (£) 26,524,703 39,342,667 Ordinary Income shares of 25p each 30,313,946 Zero Dividend shares of 25p each 34,424,833 3.5% (net) cumulative preference shares of £1 each 1,232,500 1,232,500

The extraordinary resolution of the Warrant holders, the extraordinary resolution of the Ordinary shareholders and the special resolution of the Company were passed on 7 September 1989 thus enabling Sphere Investment Trust PLC to be reorganised into a split capital investment trust.

There are outstanding warrants which confer the right to subscribe, at 50p per Ordinary Income share, for in aggregate 17,879,837 Ordinary Income shares which are exercisable from 1990 to 1995 inclusive ("Revised Warrants").

The Council of The Stock Exchange has admitted the obove-mentioned Ordinary Income shares, Zero Dividend shares and Revised Warrants to The Official List.

Copies of the Extel cards containing particulars of the Ordinary Income shores, Zero Dividend shares and Revised Worrants are available in the Eatel Statistical Services and copies of the Circular issued by the Company to shareholders and Warrant holders on 11 August 1989 may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) until 12 September 1989, for collection only, from the Company Announcements Office of The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD and up to and including 22 September 1989 from:

County NorWest Limited Sphere Investment Trust PLC 140a Gloucester Mansions Cambridge Circus' Landon WC2H 8HD

Drapers Gordens 12 Throgmorton Avenue London EC2P.2ES **Bardays Registrors Limited** 

Oliff & Portners P.L.C. Saddlers House Gutter Lane, Cheapside London EC2V 6BR

London SWIP IPL 8 September 1989

# AMEC INTERIM RESULTS

	Six Months	Six Months	Twelve Months
	Enoed 30.6.89 £ Million	Enoed 30.6.88 £ Million	Enoed 31.12.88 £ Million
Turnover .	922.4	528.5	1,309.9
PROFIT BEFORE TAX	38.1	22.2	61.6
PROFIT AFTER TAX	24.8	14-4	40.1
Earnings per ordinary share			
UNDILUTED	27.5P	22.OP	54.21
Earnings per ordinary share			
DILUTED	21.1P	21.3P	47.81
DIVIDENDS PER OROINARY SHARE	7-25P	6.258	17.OF

Key points from the Chairman's statement:

72% increase in profit.

25% increase in earnings per share.

THE INTERIM ORDINARY DIVIDEND OF 7.25P WILL BE PAID ON 29 DECEMBER 1989.

16% increase in ordinary dividends.

fluctuations and the strength to take advantage of change.

AMEC has the balance and stability to resist market

We are confident of continued success.



From start to finish

AMEC p.l.c., Sandiway House, Harrford, Northwich, Cheshire CW8 2YA, Tel: (0606) 883885. Telea: 669708. Fax: (0606) 883996.

Principal operating companies: AMEC Construction Services, AMEC International, AMEC Projects, AMEC Properties, AMEC Regeneration, AUST - AMEC, Sarmard and Burk, CV Buchan, Denco, Fairclough Building, Fairclough Civil Engineering, Fairclough Homes, Fairclough Parkinson Mining, Fairclough Scotland, Fire Protection Industries, Fisk, Franklin Hodge Industries, James Scott, IOC, Inpark, Intek, Matthew Hall Engineering, Matthew Hall Keynes Engineering, Matthew Hall Mechanical and Electrical Engineers, MAPEL, Press Construction, Press Offshore, Robert Watson, Worsham Sprinkler.

# MFI suffers 10% decline in sales

By Christopher Parkes, Consumer Industries Editor

SALES AT the freshly refin- the south-east. anced MFI furniture chain are down 10 per cent on last year, and no increases are expected until the middle of 1990. Mr Derek Hunt, chairman, said in

London yesterday.
"If interest rates do not fall by then. I don't expect business to improve one bit," he

The main sourca of the depression was people's reluc-tance to move house. Home movers normally accounted for 40 per cent of furniture sales,

Mr Hunt said. In previous recessions shop-pers had tended to buy cheaper furniture, but this time they had simply withdrawn. Homeowners were also concerned about reports that house val-ues were falling, especially in

Sharp decline

at Hartons

to £627,000

Capital expenditure this year had been reduced by 25per cent to £25m, mainly through reduc-"They are reluctant to try to add value to an asset which is ing the store opening programme. Even so, 50,000 sq ft declining in value," he added. Sales were stronger in the north and Scotland. The of new selling space was expec-ted to open this year. group's best performing stores

were in places like North Shields, Gateshead and Edin-Oparating costs had been pruned by £18m, with more than £4m from a cut in advertising hndgets. Staff cuts affecting 1.350 had saved £8m. Stock levels had been cut by There were also signs that the introduction of more upmarket furniture, from the Schreiber manufacturing sub-sidiary bought last November, would help increase market £10m since April.

The original plan to float the company this antumn had been thrown off course by the

"In four year's time we will either be floating, refinanced, or somewhere else," Mr Hunt Derek Hunt improvement in



business depends on lower interest rates

# Senior surges 25% to £7.6m and gearing reduced sharply

By John Thornhill

share and turnover.

Mr Hunt said that the recent

£35m refinancing of the group, which was bought out by its management in November

1987, had effectively lost it a year in its development plan.

Hartons Gronp, which experienced a marginal downturn in profits for the 1988 year, suffered a much sharper SENIOR ENGINEERING setback for the opening six months of the current Group yesterday revealed a 25 per cent advance in pre-tax profits at the half-way stage.
In the first six months of At the pre-tax level, profits dived from £2.26m to just £627,000 and the interim divi-1989, the group increased tax-able profits from £6.06m to £7.6m on turnover ahead 38 per dend is being cut from 0.6p to

cent at £128.21m.
Professor Roland Smith, chairman, said that all Senior's a nominal 0.1p. The directors said a decision on the final payment (1.09p last time) would he made when the results for the sechusinesses had produced favourable results. Orders in most areas had remained at ond half ~ normally the stronger period - were known. good levels, although high First half turnover advanced interest rates had affected demand for products supplied to the consumer durable marfrom £55.91m to £78.78m -

the group has interests in plas-tics and the manufacture of PVC foam and spring assem-However, Mr Don McFarlane, managing director, stressed that the small slacken-Basic earnings worked through at 0.27p (1.78p) or ing of demand in these mar-kets would have only a marfully diluted at 0.49p (1.74p).

ginal dampening effect on the group's results in the second

Demand for steel tubes -Demand for steel tubes —
Senior's major product for the
consumer durable markets —
had been only slightly down on
the previous year's record levels and represented a small
proportion (10 per cent) of
Senior's overall business, said Mr McFarlane.

Elsewhere, husiness remained strong, especially in the construction services division, he said.

sion, he said.

Earnings per share grew 21.4
per cent to \$.29p (2.71p), despite
a £24m rights issue in June.
The directors declared an
interim dividend of 1.08p (1p).
Net interest payments were
substantially higher at £1.58m
(£500,000), although Senior'a

level of gearing has been reduced from about 54 per cent to 21 per cent following the rights issue.

Senior has finalised the acquisition of Tube Products for £13.4m, which greatly increases its interests in the manufacture of rigid ateel

Following the purchase of Heat Treatment in Spain for £1m, Senior is planning to expand its presence in the Spanish heat treatment market where it believes there is con-siderable opportunity. Further acquisitions are being consid-

Analysts have not changed their forecasts and expect Senior to turn in £16.5m-£17.5m in pre-tax profits for the full

# Waterford Foods pays £41.4m for dairy group

By Lisa Wood

WATERFORD FOODS, the WATERFUED FOODS, the Irish-based food processing and agri-trading group, is to acquire A Heald, the Manchester-based dairy and fruit juice company in a part cash, part loan note and shares deal worth 241.42m (1247.5m).

Waterford, which is quoted on the USM, also said yesterday that in order to strengthen

day that in order to strengthen its financial position and have its mancial position and have the resources to fund acquisitions it was enlarging the capital base of the company and was placing 10.8m new ordinary shares with institutions at a price of 110p per share, which would raise I£11.8m.

There will be full clawback arrangements with the institu-

There will be full clawback arrangements with the institutions whereby existing shareholders in Waterford will be 
entitled to subscribe for one 
new share for every two currently held.

Family-controlled Heald is 
one of the last remaining large 
independent dairies in the UK. 
Its businesses include a dairy, 
fruit juices and prepared vegetables. In the year to October 
1988 sales were £89. Im with a 1988 sales were £89.1m with a pre-tax profit of £2.9m. Net assets of the business are esti-mated at £10m.

While both companies operate nationally Heald has a strong regional presence in the north-west and Waterford

holds a prominent position in London and the south-east. Waterford, which in the year to December 1988 made a pre-tax profit of IR£7.9m, said the acquisition was an integral part of its strategic plan for the development of a substan-tial fresh foods business on a national scale in the UK.

The acquisition is condi-

tional npou approval hy Waterford shareholders.

# Tyne Tees TV rises to £3.38m despite rise in programme costs

By John Ridding

TYNE TEES Television, the ITV contractor for tha north-east and North Yorkshire, yesterday announced pre-tax profits of £3.38m for the six months to June 30, an increase of 20 per cent over the comparable period

The improvement was achieved despite a aharp increase in programma costs from \$7.5m to \$11.5m. The princinal factor was an increase in the costs of network pro-grammes resulting from the new ITV networking arrange-

Under these arrangements the regional contractors pay an increased tariff for network productions. In theory this should be offset by higher returns from their own sales. but, according to Mr David Reay, managing director, this

does not occur in practice the company's share of the because the "big five" contractors have greater influence in deciding the sched-warned that "there are clear

ule. In addition they can pla some of their stronger programmes in the flexipool;— those programmes used to fill the slots available to all of the contractors—instead of using them for their guaranteed

Mr Reay described the new system as "deeply faulted" since it puts large regional companies such as Tyne Tees at a disadvantage compared with the rest of the network. He said we are "lobbying for a

fairer system".

Turnover increased by 13 per cent to £32m. Advertising, which represented the bulk, increased by 10 per cent but this represented a slight fall in

signs that the growth of industry advertising revenues is slowing." In July television advertising growth increased by only 4 per cent.

During the period the ITV companies disposed of their holdings in Independent Television Publications, which publications,

vision runingations, which plin-lishes the TV Times. The gain to Tyne Tees is taken as a fam extraordinary item.

Tyne Tees expects to have not cash of about film by the end of the year Mr. Reay said that some of this would be used to finance expansion into related broadcasting

activities. Earnings per share increased from 16.83p to 20.88p. There is an interim dividend of 6p (5p).

# MTM progresses to £4.1m

MTM, the specialist chemicals manufacturer, yesterday announced pre-tax profits of £4.1m, for the six months to June 30, a rise of 36.6 per cent. The results cover a period of

reorganisation of the group's management and operating structure. At the beginning of June the company sold its 50 per cent in Norsochem, its joint venture with Orkem of

Norsochem's results were included up to the date of disposal and comprised sales of £8.1m, out of a total of £34.1m (£29.6m). It added about £100,000 to profits and repre-sented part of a £1.3m extraor-

dinary credit relating to the divestment of non-strategic businesses.

businesses.
The company has been reorganised into four main operating husinesses - pharmachemicals, agrochemicals, specialist chemicals, and services.
According to Mr Richard Lines, chairman, the aim is to bring the manufacturing operations into closer contact with the

The group's board has also been reshaped. It has been reduced in size to four directors, all of whom are concentrating on strategic matters rather than the day to day run-ning of the business. Mr Lines

said that "the costs associated with the board are now about 30 per cent less in real terms than they were two years ago." He said that the costs of the reorganisation were "fairly large" but had not been broken

down at the interim stage.

Following the proceeds from the sale of the Norsochem stake the group has almost zero gearing. Mr Lines said "tha number of acquisition irons in the fire is enormous and that the group would tar-get high-value-added chemi-cals.

Earnings per share rose from 6.5p to 7.8p. There is an interim dividend of 1.4p (1.1p).

# Acquisitions boost Perkins

PERKINS FOODS, the former John Perkins Meats which is being revamped as a fruit and vegetable distributor, yesterday revealed interim pre-tax profits of £3.7m in the six months to June 30.

The USM-quoted company has made a spate of acquisi-tions, particularly in the Netherlands, since its last interim results which showed: pre-tax profits of just £260,000. The original meat packing business has been sold.

Two companies - Van der, Made and Holland Champigrions - were acquired in June and made little contribution to these figures. Mr. Howard. Phillips, chief executive, said that another Dutch company, Nuka, had recently won a major contract to sell frozen

asparagus from Peru to Italian

supermarkets. Around 70 per cent of the group's turnover is now Netherlands-based. Mr Phillips said that group companies showed organic profits growth of around 16 per cent. Turnover grew from £10.6m to £71.5m and after tax of £1.3m (£89.000), fully dirated earnings per share were 3.1p (1.2p). The interim dividend is being increased to 1.4p (1.8p).

# Goldsmith beats £2m

A FURTHER strong advance in profits was recorded by Sin-clair Goldsmith Holdings, surveyor, estate agent and rating consultant, in the year to May 31. Pre-tax profits rose 46 per cent from £1.45m to £2.12m on turnovar ahead 48 per cent from £4m to £5.92m.

from £4m to £5.83m.

In 1987, the year the company was floated, profits smounted to £450,000 for the four months period. Earnings in the 12 months

under review rose to 12.3p (8.37p) and a final dividend of 3.5p has been recommended, making a total for the year of Sp (3p).

The directors said the current year had started very strongly. A fourth office was planned for Croydon.

Pentos expands via £7m purchase

Pentos, a holding company engaged in specialist retailing

HK Lewis and Company, a profits doubled leading UK retailer of medical and scientific

NEWS DIGEST

Consideration is being funded via a placing of 3.43m ordinary shares, realising £3.94m, with the balance-funded from hank facil

Irrevocable undertakings to-accept the offer have been received in respect of 81.8 per cent of tha Lewis capital: a ogganize review

For the year ended June 30 1988 the company achieved pre-tax profits of £248,776. For the past year management accounts show profits at £221,900 and shareholders' funds at £64m.

Contracts have been exchanged to sell two of Lewis's freehold properties for 22.55m when the offer becomes unconditional.

In addition, an option has been granted for the sale of the remaining properties for

Negotiations are already underway for the sale of the

Sinclair and office furniture, has made Herring Son & Daw

Herring Son & Daw Holdings, a commercial estate agent and property consultant, reported that profits almost doubled in the six months to July

The pre-tax figure is up 90 per cent from £939,000 to £1.79m on turnover which improved 71 per cent to £6.26m (£3.67m). Earnings per 10p share increased from £6.89 to 10.25p after tax of £653,000

(£343,000). The interim dividend goes up 1p to 25p; last year's total payment was 4p.

Mr Nicholas Owen, the chairman, said the results included earnings for the seven months since acquisition of James Barr, but no contribution was taken from Phillips Brown where the purchase was com-

pleted in July. Mr Owen said the company continued to trade strongly with all divisions on course to achieve their budgets for the

The order book continued to grow at an encouraging

1,303,498

This advertisement is issued in compliance with the Regulations of the Council of The Inst United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). Application has been made to the Council of The Stock Exchange for the grant of pen share capital of Sheldon Jones PLC issued and to be issued in the Unitated Securities N Grant of permission to deal in the ordinary states in the USM will be conditional, inter-alia, on the passive resolution at an Extraordinary General Meeting of Sheldon Jones PLC to be held on Wednesday, 13th Sepapove the acquisition of The Frome Chemical Company Limited.

# SHELDON JONES PLC (Registered in England no. 157365)

READMISSION TO THE UNLISTED SECURITIES MARKET FOLLOWING THE ACQUISITION OF THE FROME CHEMICAL COMPANY LIMITED

SHARE CAPITAL-

1,380,000 Ordinary Shares of 25p each 4.9% Cumulative Preference Shares of £1 each 1,400,000

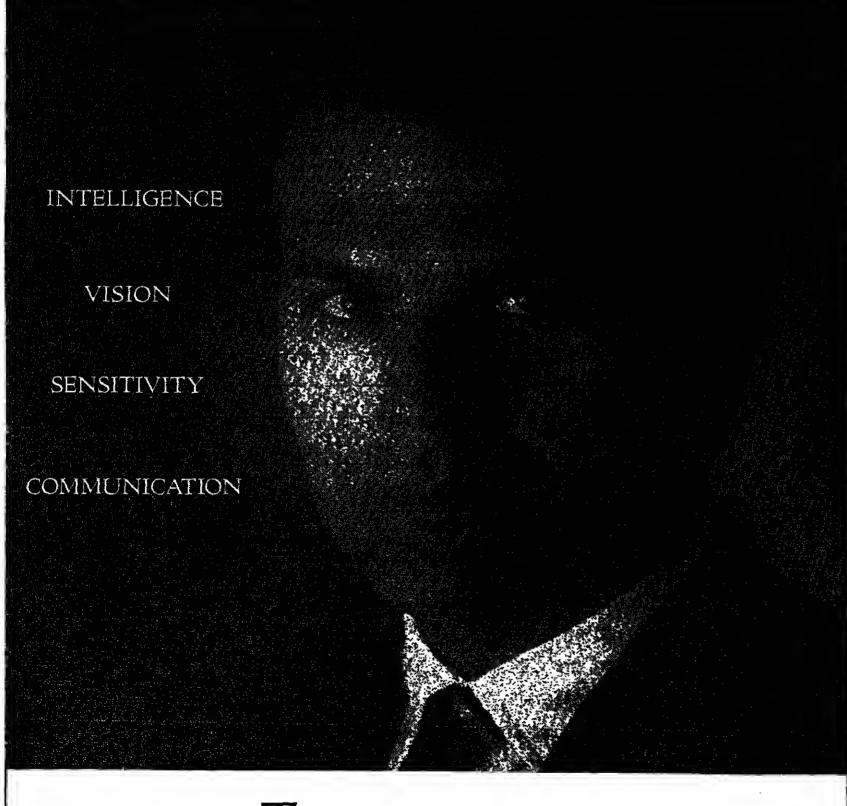
Sheldon Jones PLC is principally engaged in the manufacture of pet foods. The Frome Chemical Company Limited is principally involved in the distribution of fertilizers, composts, sprays, and garden and leisure related products for the agricultural, hostituitural and domestic garden sectors.

Particulars relating to Sheldon Jones PLC are available in the Entel Unlisted Securities Market service. Copies may be obtained during normal business hours (Saturday's excepted) up to and including 12th September, 1989 from the Company Announcements Office. The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD and up to and including 22nd September, 1989 from:

Sheldon Jones PLC Priory Mill Wells

UBS Phillips & Drew Securities Limited 100 Liverpool Street EC2M 2RH

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£3.38<sub>m</sub> me cost



"we are still forecasting very healthy growth in records and tapes"
HENLEY CENTRE: LEISURE FUTURES



"WH Smith is shaping up to be a beneficiary in pan European broadcasting"



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BARCLAYS DE ZOETE WEDD

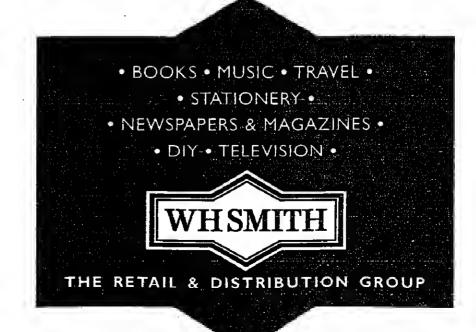
# Thanks to them we are one of the country's leading players.

We present above just some of the shining examples of how the management philosophy and training at WH Smith has succeeded. We believe that the people who work at WH Smith have a right to expect a high standard of training and we have always led the field in providing this.

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# COMMODITIES AND AGRICULTURE

# Veterinary chief backs milk-boosting hormone

By Bridget Bloom, Agriculture Correspondent

THE CONTROVERSY over whether or not BST, the new milk-boosting hormone, should be licensed by governments for use by dairy farmers shows no signs of slackening. A strong defence of the hor-

mono, bovine somatotropin, and other actual or potential bio-technological developments was launched at the annual conference of the British Veterinary Association in Glascow

yesterday.

Mr Walter Boswick, the Association's president for the past year, defended BST which has so far not been accepted for commercial use in the European Community or in the US - as a natural product which simply enabled a cow to potential at minimum extra cost in feed."

BST was present in all milk, while milk from a freshly calved heifer contained the hormone to a "degree many times higher" than that from a cow that had been treated with Suggesting that there was no reason why the product should not be accepted for commercial use, Mr Beswick added that if biotechnological developments concerning animals were started them could be serious. stopped, there could be serious ramifications for human medi-

The development of BST, for example, could have a beneficial spin-off for the much low-or-cost production of human somatotropin, which is used in the treatment of children who would otherwise not reach adult stature.

BST, on the verge of commercial production by a number of companies inleuding Monsanto and Eli Lilly, both

US companies, is awaiting approval from the US Food and Drugs Administration, perhaps by the year's end.

However, the future of the hormone in the EC is highly uncertain, since a decision is still awaited from the Commission on whether the current

ban is to be extended by 18 months to two years to allow for further tests. Many EC consumer and

farmer organisations, includ-ing Britain's National Farmers' Union, favour a ban. However, in July Mr Clayton Yeutter, the US Agriculture Secretary, warned that an extension of the ban would be opposed by Washington and could damage trade relations between the US and the EC.

and the EC.

• Five of the largest US supermarket chains are reported to be refusing to buy dairy products from farmers who have treated their cows with BST, according to the Washington Post. The newspaper said thet the supermarket response was the result of letters sent to a dozen of the largest supermarket chains by a well known. ket chains by a well known opponent of bio-technology, Mr Jeremy Rivkind, who is supported in his campaign against BST by 40 farmers', consumer, animal welfare and environ-

The assurance came from Mr
Raymond Johnstone, who this
month took over as chairman
of the Forestry Commission. In
his first public speech he
acknowledged "the mease felt
hy many who foresee a
significant decline in new
planting."

Ministers expected the dip
in new planting to be temporary, he said, but if it was not
they would look at what reathey would look at what rea-sonably needed to be done. "You will appreciate that any case for more government assistance for forestry will have to be supported by facts and clear evidence of planting trends over a reasonable

period," he said.

That point had not heen reached. But the Forestry Commission, as the Govern-ment's forestry advisers, would be watching the situation closely, he said. In 1988 the Government

assurance

on forestry

By James Buxton, Scottish Correspondent

THE UK forestry industry was

yesterday reassured that the Government would look at what needed to be dons if the

what needed to be done it the recovery in the rate of tree planting proved to be "disappointingly slow" following the change in the tax treatment of forestry in the 1988 budget.

The assurance come from Mr.

The assurance came from Mr

given

abolished tax concessions for forestry but substantially increased grants for new

planting.
Although official figures for new planting in 1988 are not yet available there is evidence of a sharp downturn.

Mr Johnstone, who is chair-man of Murray Johnstone, the Glasgow fund management company, as well as being a landowner, was opening new offices outside Edinburgh of Scottish Woodlands, a leading private forestry company.

Mr James Bruce, chairman
of Scottish Woodlands, told Mr

Johnstone he hoped the Gov-ernment would not wait too long before acting to raise the level of confidence in the

industry. He proposed that the industry. He proposed that the Government should:

Pay planting grants in full when planting was complete, instead of spreading the payments out over five to 10 Provide a pension scheme

to encourage elderly hill farmers to retire and release their land for forestry. • Raise the level of supple

better quality land. Mr Johnstone said he wanted to meet his opposite numbers in the conservation agencies "to seek their cooperation and mutual under standing in an effort to defuse the perceived conflict between forestry and the envi-

# Government | Putting the bounce back into UK hops

Bridget Bloom reports on new hope dawning after a bitter period Hop production

NEW era may be dawn-ing for the British hop. — not because Britons are drinking more beer but because at last, the hop producing industry may be able to take advantage of new technology to pull itself-out of the

Hops, the pale green catkin-like fruit of a vine related to the mulberry, have been a familiar sight in the south of England for generations, as are the cast houses in which they are dried. But the area laid down to the traditional high-poled and wired hop gardens (know as "yards" in the West Midlands) has declined dramatically in the last few years while produc-tion, at some 4,000 tonnes this year, is only a half of what it was in the late 1970s.

The hop, used to impart both the hop, used to impart both the bitterness and aroma to beers of all sorts, is still a vital ingredient for the brewing industry, but technology has made if possible to pelletise the fruit, or redoce if to extract, thus making it go further, while Britain's brewing indus-try has also succumbed to

In addition, the shift in the young British beer-drinker's young Aritish deer-drinker's preference to the lager type of beer as against traditional bit-ters has not been helpful to hop sales, since lager beers use

fewer hops.

There is one more factor to explain the hop decline: production used to be closely controlled, through quotas and other devices, by the Hon Mar-keting Board, formed in 1932. Prices were then fixed by the Board in negotiation with the

1930 40: 50 60 70 80 88

Board in legislation with the brewers.

But that cosy relationship ended in 1962 with abolition of the Board, under pressure from the European Community.

Following a transitional five year period, when many of the old contract arrangements between growers and herwars.

between growers and brewers persisted, the industry is now attempting to come to terms with the much freer market — though so-called income aid, at

between £230 and £275 a hect-are (depending on the size of the harvest) is still paid by the

In 1982, the marketing board turned itself into grower co-op-erative but then, with about two thirds of the country's 300 or so growers (now down to about 270), became a limited company, English Hops Ltd, in 1987.

It went a stage further last
November, when English Hop
Processing was formed, a joint
venture between English Hops
and Hopunion and Dower
Wood respectively a leading
German hop merchant and a
well known English grain merchant specialising in malting
harley.

Mr Richard Wood, chairman of Dower Wood and recent President of the UK Agricultural Supply Trades Association, describes the move both as an attempt to add value to the hops, and as importantly, to improve marketing.

English Hop Processing has high hopes of two new products, developed in conjunction with the Brewing Research Foundation, itself funded by the UK brewing industry.

One is a new "environmentally friendly" method of pro-cessing, using carbon dioxide

so that the resultant extract is free from both nitrate and pes-ticide residues

The other is a new product, known as PIKE - or pre-isomer-ised kettle extract - which, EHP claims will "offer brewers major economies in hop usage and energy consumption." The company says interest has been shown in these products in the EC, in the US, Japan and South America.

An official of the Brewers Society said yesterday that the new developments should give the UK an added advantage in export markets, where hop extracts already form a substantial role in hop production.

The battle may still he uphill. The company does not disguise that it has had "some problems" with the main extract plant, while it is clearly not an easy task to transform a highly controlled industry into an entrepreneur-

But at least Britain's hop growers can draw some com-fort from the fact that, while fort from the last that, while the "hop content" of a pint of beer is only one tenth of a penny (or less than 0.1 per cent by value) when it comes down to it, no one yet succeeded in inventing an alternative to the

**Nearby strength** 

THE COFFEE market could

strengthen in the near future,

although any railies will be short-lived as producers sell into the rise, according to the latest report from E.D.& F.Man, the London trade

house. In the short-term the sea-

sonal demand trend suggests retail sales will pick up soon and reasters will be buying for the winter.

However, the potential shipments from Brazil, Mexico, Colombia and Indonesia total 16.9m bags for the six

months to the end of Decem-

This figure represents "a very high level of sales so far"

in the two months since the international Coffee Organisa-tion suspended its export quota system. It is approximately 50

per cent of world demand for

the six months, says the

seen for coffee

By David Blackwell

# EC 'will not go it alone on farm cuts'

By John Empson

THE EUROPEAN Community is not willing to go it alone on cutting agricultural support levels, a senior official told an international dairy conference in Copenhagen this week. "We are prepared to play our part,"
said Dr T. O'Dwyer, former EC
director of livestock products
and now Chef de Cabinet of Mr Ray MacSharry, the EC Agriculture Commissioner, "but we are not prepared to cut our production so that others can step in and take our place on the world markets.

He was addressing representatives of 30 countries at the International Dairy Federation's annual meeting.

Referring to the continuing Community and only 500,000 Uruguay round of negotiations in the General Agreement on Zealand's small reduction of

Tariffs and Trade, he said the Community had been asked to make real reductions in agricultural support with a view to liberalising world trade. He emphasised the success

of EC measures in cutting milk production as compared with fellow members of the Organisation of Economic Co-opera-

tion and Development.
In 1986 overall OECD milk supplies amounted to nearly supplies amounted to nearly 215m tonnes, a record figure despite the decrease of 2 percent over the previous two years in the EC. In 1987 global OECD supplies fell by 6.4m tonnes or 3 per cent. But 6m tonnes of this came from the Community and only 500 000 200,000 tonnes was offset by increased production in Aus-

The prospect for 1988-89 was again for a further reduction in Community production of 3.8m tonnes or 4 per cent hut this, Dr O'Dwyer claimed, would be totally offset by the increases in other OECD countries. This he concluded was simply not good enough.

Looking ahead Dr O'Dwyer said the Commission was not proposing to make major changes to the quota system. However there was a considerable excess of supply over the quota level. Proposals had therefore been made to tighten up in the application of the penalties on overproduction through the superlevy.

# ITC members meet on debt settlement

By Kenneth Gooding, Mining Correspondent

DELEGATES REPRESENTING the 22 countries of the International Tin Council met in London yesterday to consider, again, possible ont-of-court set-tlements of the law suits which followed the 1985 collapse of the ITC's tin price support

Creditor banks and brokers claim they are owed £513m hut have indicated they would be willing to accept £182.5m out of

ITC delegates are willing to go no higher than £150m. The latest round of ITC talks was officially convened to discuss the possible wording of any

**LONDON MARKETS** 

settlement but the question of

money is bound to come up.
Since the most recent negotiations between the protagonists broke up in July, according to documents obtained by Reuter, Sweden has proposed that, instead of any settlement the six producing countries among the ITC members, pay £57.95m with consuming countries taking responsibility for

This plan would involve Japan, Malaysia and West Germany making the largest set-tlement contributions - of £23.05m, £18.72m and 16.48m

respectively.

Japan and the UK have also signalled their willingness to cover 25 per cent each of the shortfall from the £182.5m asked for by creditors once the £150m ITC target is met. ITC delegates are looking to the delegates are looking to the two other large consumers, West Germany and France, to make up the difference but so far they seem unwilling to do

An informal committee meeting on the settlement question vesterday will be followed by a formal session today. Another ITC meeting is scheduled for September 22.

LONDON WETAL EXCHANGE

1730-6

Copper, Grade A (2 per torme)

117.60 119.10

101.15 104.60 106.55 111.55

125.0 129.0 117.0 116.5 114.5

n. 89.7% party (5 per tonne)

1736-4 1725-8

# Ram price record smashed

By Chris Sherwell in Sydney

THE WORLD record price for a Merino ram was smashed twice in five minotes yesterday, effectively tripling the value of a top quality ram in only two

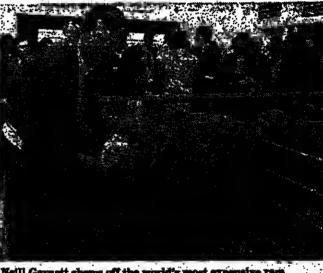
At sales in Adelside, a local sind owner paid a breathtaking A\$450,000 (£220,000) for a 75 per cent share in Lustre 53, a ram produced by the respected Col-linsville stud, which retained the remaining 25 per cent in accordance with new government export controls.

The bid put an effective value of A\$800,000 on the ram. almost double the record set last year of A\$\$30,000 and nearly three times the 1987 record of A\$215,000. At this rate, the first million-dollar ram could materialise next

Lustre 53's sale broke a record set only five minutes earlier, when two South African stud breeders paid A\$360,000 for a 75 per cent share in Golisth 20, snother of Collinsville's rams.

from Mr Richard Nitschke. who paid the A\$215,000 record in 1987. His rams are all genetically linked to those from nearby Collinsville, north of

Lustre 53 will be naturally mated first, and the resulting progeny will be retained for use on the stud. His real value,



Nelli Garnett shows off the world's most expensive rank

however, is in his semen, which can be kept in frozen form ever a long period and, through in vitro fertilisation,

progeny.

Mr Neil-Garnett, Collinsville's chief, calculates that Lustre 53 is capable of producing semen worth nearly A\$250,000 per week. His stud not only retains 25 per cent ownership, it also receives a share of the proceeds from all Yesterday's sales therefore add considerably to Collinsville's value as well as its

rams for a total of just over A\$1m. All had been artificially bred using frozen semen. Next month it is the turn of the pell (hornless) Merinos when sales take place in Dubbo, New South Wales. The

world record for a poll Merino is A\$188,000, set last year.

report.
This implies that the expected shift in stocks from producoccurring, which could weigh heavily on market values in Oct/Dec 1989."

Brazil, the biggest producer, is estimated to have 8.5m bags ready for shipment "so it seems that Brazil is successfully increasing her share of world exports as intended."

45.25 45.40 45.40 47.70

### WORLD COMMODITIES PRICES

(Prices supplied by Amaigsmated Metal Trading)

AM Official Kerb close Open Interest

Ring turnover 11,150 tonne

Pling turnover 34,550 tonne

30,738 lots

### NICKEL prices continued this week's tall egainst a background of bearist charts and merchant selling of cash above the psychologically important is to levol. Zinc prices were egain steady, and dealers said the market appeared to be pausing after the humble earlier in the week once the recent nearby squeeze ended and on news of werehouse stocks reaching five-year highs. Lead prices edged shead - the market is now drifting within a range of about £20 e tonne, with support at £440 and resistance at £460, dealers said. A bout of merchan buying set the stage for the recovery today, while producer selling has tended to eppear this week at the high end of the range. On the BFE the cash settlement contract for November pig rose 212p to 126p e kilo as turnover

reached a record 151 I		
Crude oil (per barrel FOS)		+ or -
Qubai Brant Blend	\$15.50-5.65w \$17.83-7.91	-,175 055
W.T.I. (1 pm est)	\$19.35-8.45w	
Oil products INWE prompt delivery per b	onne CIF)	+ or -
Premium Gasoline	\$204-205	+3
Ges OII	3166-167	. •
Heevy Fuel Oil	\$84-86	
Naphtha	3156-158	
Petroleum Argus Estimates		
Other		+ or -
Gold (per troy az)	\$359.5	0.5
Bliver (per troy oz)	512c \$474.8	+1 -42
Palladium (per troy oz)	\$134.1	-0.5
Aluminium (free market) Copper (US Producer)	\$1725 1335 <sub>8</sub> -1350	-40 -13
Lead (US Producer)	40.5¢	
Nickal (free market)	520c	-20
Tin (Kuala Lumpur market)		+0.11
Tin (New York)	400.5c	
Zinc (US Prime Western)	83 kc	
Cattle (live weight)† Sheep (dead weight)†	118.31p 145.33p	-1.50°
Pigs (Irve weight)†	107.59p	-4,29° + 11.9°
London daily sugar (raw)	\$331.0v \$438.5v	+3.0
London dally sugar (white) Tate and Lyte export price		-15.0 +3.0
	£108	
Barley (English feed) Malze (US No. 3 yellow)	£100 £125	
Wheat IUS Dark Northern	£126.5t	
Rubber (apot)♥ Rubber (Oct)♥	69.50p 62.50p	+0.50 +0.50
Rubber (Nov)	63.25p	+0.50
Rubber (KL RSS No 1 Oct)		· www
Coconut oil (Philippines)§ Palm Oil [Malaysian)§	\$490v \$322.5	+25
Coora (Philippines)§	\$296	- 2-0
Soyabeans (US)	£175	+2
Cotton "A" index	\$1.1c	-0.7
Wooltons (64s Super)	503n	-

cents/ib. r-ringgit/kg. y-Oct/Nov. x-Oct/Dec. t-Aug/Sep. v-Sep/Oct. w-Oct. tMest Commission average latatock prices. " change from a week o. VLondon physical market &CIF Rotterdam

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nt	Jan	807	813	815 807	
	Mer	840	828 845	831 819 850 643	
	Jul	860	862	867 880	
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	Aug	280.00	265.50	267.00	- 00
¥ -	Oct	270.00	262.00	270.00 251	
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	Out	415.00 366.00	417.00 585.50	417.00 400 386.00 386	1.50 2.00
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Oct Jan Apr	1540 1592 1817	1544 1584 1818	1545 1530 1590 1580 1617 1606		Spot 3 morahs	330.45 \$41.90	8	10.00	referre
Ê	1436	1433	1015 1040		8 months	253.70		83.10	
Turnove	253 (97	)			12 months	375.65	5	85.50	
					THADED OF	TONES	_		
	s era			E/tonne	Aluminium (9	9.7%  Ca	i la	-	Puts
Witeet	Close	Previous	High/Low		Strike price S		Jan	Nov	Jan
Sep Nov Jan	104.65 107.90 111.80	104.60 107.85 111.75	104,85 107,90 10 111,90 11		1800 1700	198	123 85	Ø 35	24
Mer	114.70	114.70	114.70 11		1800	24	26	27	124

165.0 213.5 238.0	215.5 212.0 237.0	Close Opening Morring fix	359-51 359-51	) Ø,55	2	32.914 32.914	15 13 4	
lets of 4	O tonnes.	Atterneon fix Day's High Day's low	358.20 359 ½ 358 ½	-360		32.523		
L - B75	£/tonne	Coine	\$ pric	-		<b>equiv</b>	sient.	-
Previous	High/Low	Mapleleat	367-87	72		37 2-2		-
138.00 140.00 ta of 20 to	140.00 143.00 142.00	Britannie US Engle Angel	367-37 367-37 368-12-	313 7 5	2	37 12-24 37 12-24 38 12-24	10 ½	
		New Sev.	358-00 84 <sup>1</sup> 2-1			31 2-2	2,5	
18 - HP1	\$10/Index point	Old Sev.	8412-	5 2		45-89	4	
Previous	High/Low	Noble Plat	480.80	487.	<b>X</b> 3	11.20-3	15.80	
1462 1544	1482 1450 1545 1530	Silver fix	p/fine	Œ	ī	is car	rquiv	_
1584 1816 1483	1590 1580 1617 1806	Spot 5 morans 5 morans 12 morans	330.45 \$41.90 353.70 375.60		5	10.00 21.85 83.10		-
		TRADED OF	TONE		_	-		-
	2/tonne	Abuminium (9	9.7%	C	alla	_	Puts	-
Previous	High/Low	Strike price S		_	Jan		Jan	•
104.60 107.85 111.75 114.70	104.85 107.80 107.80 111.90 111.50 144.70 114.80	1900 1700 1800	- Churc	136 67 24	123 85 28	0 35 81	24 63 724	
117.50 119.10	117.50 117.40 119.10 113.95	Copper (Grad	(A c	C	alts		Tuts	٠
Previous	HightLow	2700 2800 2900		192 140 95	161 116 84	82 102 155	137 191 254	
104.60	101.15 104.70 164.80 108.55	Callee		Nov	Jen	Nov	Jan	
111,40 44 (294), 1 30 tonnes.	111.55 111.50 Berley 157 (151).	750 <b>800</b> 850		77 47 25	102 75 54	20 40 68	45 65 971	
	Acres Acres	Cocca		Dec	Mar	Dec	Mar	-
(CI	esh Settlement) p/kg	750		74	73	15	46	-
Previous	High/Low	800 850		43 23	50 35	34	73 108	
123.0 129.5 115.0	124.5 125.5 125.5 125.2 117.0 116.5	Brent Crude		Nov	Dec	Nov	Dec	_
115.5 25 of 3,25	118.0 115.5 114.5	1700 1750 1800		80 48 25	59 55 32	32	45	
0,20				_				

### US MARKETS IN THE METALS, gold futures again focused on the movement of the U.S. dollar, with prices closing slightly

lower after duil trading, reports Drexel Burnham Lambert. Silver and platinum were featureless. Copper was the day's most active metal as rumors of strikes in Peru rallied prices sharply: December copper gained 8.25 cents to close at 124.80. Lower Comex stocks also added to strength. In the softs, sugar advanced late in the session a news of possible overseas tander business was noted. In the sugar gained 33 points for the day. Fund and trade buying supported coffee while cocca trading was slow. The grains featured strong advances in the soyabean complex as increased commercial buying was seen. Corn and wheat trading was uneventful. The livestocks were all higher with pork bellies reaching limit-up on news of exports to Poland. Hogs and cattle

gain	ed from	spillove	buying.	Cotton
Price	15 C 068	d higher	after ver	y choopy
SCHA	ity. The	energy	complex	remained
night	er. Wed	nesday's	A.P.L. ni	rupers .
prov	ided str	ength.		
Ne	Y	ork		
COLD	100 troy	te: Stroy	OZ.	
	Ctose	Previous	High/Lo	<del>-</del>
500	390.2	351.5	Ö	0
Oct	362.3	363.7	362.7 .	351.4 .
Nov	364.2	365.6	0	0
Peb	388.0 369.0	367.A 571.3	366.6	265.1 269.5
Apr	374.0	375.4	374.3	373.1
Jun	378.2	379.6	378.0	377.5
Aug	352.2 385.4	383,6 387,6	382.1	. 382.1
241		10y 02, \$/1		
-	Close	Previous		w .
Sep	474.0	476.3	.0	6 .
Oct	476.5	480.6 461.9	479.0 476.0 ··	476,0
- Part	480.7	485.0	483.0	478,0 480,1
Apr	483.2	487.7	485.0	483.5
341	485.0	400.5	486.0	467.5
Oct	489,4	494.0	494.0	454.0
SELVE	R 5,000 t	oy oz; cen		
	Close	Previous	: Migh/Lo	W .
Sep	511.7	510.3	513.0	507.5
Oct	515.0	513.7	. D .	0
Nov	819.4 823.3	818.1	0	0
Jac	525.5	525.2	634.5	519.0;
Mar	535.2	533.8	535.0	531.5
Hay	545.3	541.8	. 0	0
वैष्य	551.7	550,1	550.0	550.0
Sep Dec	572.3	570.6	557.0	557.0
-	JI EU	41.610	571.E	671.6
MD	CES			
REV	TERS (Be	se: Septen	nber 18 193	11 = 100)
[	Sept			90 yr ago
1-	1895.9			1874.0
204	JONES (		61 1974 -	

			<del></del>						<u> </u>
COPI	EN 25,00	O lbe; cents	Post Property	Large Jako	CI	ticag	0		i de
·	Close				80Y/	WEARD 5	000 bu min;	contra/80th	hemini
Sep	129.10	125.75	129.90	128.00		Close	Previous		
Nov	126.20	: 122.05	6	. 0	Sep	596/B	587/8	600/0	592/4
Dec	124.50	121.55	125.70	121.40	Nov	588/0	501/6	594/0	585/4
=	-		US galls \$/	-	Jan	500/4	590/4	603/4	504/4
					May	617/6	600/0	613/4 622/0	612/0
	1,adest	Previous			Jul	622/4	613/2	025/4	817/0
Oot Nov	19.44	19.28	19.46	19.52	Aug	613/0	603/0	0	. 0
Dec	18.99	** 18.94 **	. JR.05	18.90	BOY	BEAN OF	80,000 fbs;	cente/in	<del>-</del>
Jen .	18.63	74.80	18.50	18.74	-	Close	Previous		
Feb	18.70	78.61	18.67	18.63	-			High/Lot	
Apr	18.55	18.55	18.65	18.48	Sep	19.14	18,58	19.32 19.40	18.75
Jun	18.46	18.50	18.50	18.45	Dec	19.58	19.15	19.95	19.35
Jul	18.45	18.41 .	18.45	18.44	Max	20.20	19,40 19,81	20.20	19.60
			-		· Mey	20.47	20.10	20.55	20.07
HEAT	DIG OIL	42,000 DR &	elle, cents/t	16 pells	Jul	20.82	20.50	21.20	20.60
	Latest	Previous	High/Low	4.5.					
Oct	5550	5648	5590	5520	SOY/	MENN ME	AL 100 tone	Mon .	
Nev	5695 5630	5696 5624	5630 5655	5585		Close	Previous	High/Lov	
Jan	5585	5660	5006	5666	Sep	198.4	194,4	198.8 -	195.5
Mar	6260	5255	5300	.5270	Oct Deg	186.0	. 188.4	180.2	187.3
Apr.	5105 4910 ·	- 5106 - 4875	5110 4910	4910	· Jan -	165.3	183.5 183.1	186.6	184,5
					Mar	185.1	182.7	185.8	184.0
COCC	A 10 tons	or \$/tonne		rieri de en	Jul	184.8	182.2 -181.5	185.0	183.5 - 182.5
	Close	Previous	High/Low		Aug	182.6	181.0	183.0	182.5
Sep	1077	1057	1077	.0					
Dec	1079	1073	1085	1075	MAIZ	E 6,000 bu	min; cente/(	لوطوياط طلقة	7.374
May	1063 -	1078	1100	1001		Close	Previous	High/Low	
Sep	1136	1135	1136	1132	Sep	235/4	235/4	237/4	285/4
Jul Dec	1117	1110	1164	1113	Dec	238/0	237/6	240/0	100714
		1.11	3	4	May	245/2 250/4	245/2	252/8	24246
COFF	E C 3	,500Rts; co	nte/lbe		Jul	252/0	202/2	254/6	252/0
	Close	Previous	High/Low		Sep	243/0	244/0	245/0 -	245/0
Sep .	86.58	84,54	00.25	54.20	-				
Deg-	85.88	84.61	86.25	84.25	- WINE	_	min; center	oosp-prospi	
Mar May	88,00	88.96	80.00	86.50	`	Close	Previous	High/Low	- e-
Jul	91.91	91.68	92.20	88.90 91.50	Sep ·	-397/Q. 405/6	308/6	306/6	998/6
Sep Dec	98.85	98.00	B4.00	98.25	Mar	407/6	406/6 406/6	409/4	405/4 407/4
		-5.00	97.00	97.00	May	392/4	391/2	393/0	397/0
SUGA	R WORL	711" 172.0	03 fbs; cent	wither.	Jul Seo	360/G 367/G	360/4	367/0	360/0
	Close.	Previous	High/Low					auru.	300
Oct ·	13.61	13.26	13.65		LIVE	ATTLE 40	000 ther con	es/lbe	
Jan '	12.83	12.50	0	12.13		Ciose		High/Low	
Mer	12.80	12.40	12.05	12.44	Sep	69.70	69.30	69.70	69.30
May	12.62 12.45	12.03	12.45	12.05	Oct	72.70	72.37	72.97	72.30
Oct	12.15	11.80	0	0	Peb	73.27 72.90	72.72	73.40	72,72
					ADI	74.05	72.57	73.05	72.52 73.57
COTT	DN 50,000	cents/lbs			JUE	71.85	71.65	71.85	71.50
	Close	Previous	High/Low		Aug	70.07	69.95	70.07	· 70±00
Oct	72.48								حبيث
Dec .	73.71	72.67	73.00	71.40 72.85	- LIVE H		70.th; cents/		
Mar	74.83	. (3.80	74.95,				Previous		
- In	75.07	74.80	76.20 76.20	73.95	Oct	39.75	39.62		
Oct :			70.55	74.40 70.25	Dec	41.92 7.	-41,95	42.20	41.57
Dec		67.65	O1.00	67.46	Apr	41.05	49.17	43.50	#0.80
CFAM	<b>SE JUICE</b>	15,000 fbs;	cents/2pe		Afferm 1	45.90	45.70	41.10 45.95	45.65
	Close		High/Low		JUI- Aug	46.30	45.90	46.80	46.00
Sep			180.10			44.90	44.75		0
LACK.	143,40	144.80	146.50	143.00			0,000 lbs; ci	HTE/Ib	
Jen	140.25		141.85	140.25		Close	Previous	Hohlow	
May	189,25	141.30	140.75		Feb	48.82	44.82	46.82	46.25
Jul .	138.85	138.60 138.20	147.00	139.25	Mer	47 10	, 40.12 ·	-47.T2	45,40
Sep .	138.85	139.20	D: 5	n.	May	48.40	48.40	48.40	45,40

# **LONDON STOCK EXCHANGE**

# Equities rebound as confidence rallies

THE UK stock market rebounded from Wednesday's fall with somewhat astonishing vigour yesterday when its worst fears regarding domestic rights issues and Wall Street's trend proved much exagger-ated. The amouncement that Polly Peck sought only 2288m by way of rights, rather than the rumoured £450m; was greeted with a sigh of relief in a London market already steaded by Wall Street's suc-

Para de la famina de la secono dela secono de la secono dela secono de la secono dela secono dela secono dela secono de la secono dela secono dela secono de la secono de la secono dela secono de la secono dela secono de la secono de la secono de la secono de la secono dela secono de la secono dela secono dela secono dela secono

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cessful bounce overnight from a technical support level." Confidence gathered strength as the morning passed by without rights issue calls from P & O or Eurotunnel; both featured in Wednesday's Welcome

for Polly

Peck deal

Dealers found a string of reasons for buying Polly Peck

after the confirmation of a

rights issue and the acquisition of Del Monte's tropical fruits

The value of both the issue

and the purchase were lower than many in the market had

feared. Analysts said that as well as securing the Del Monts-husiness, Polly Peck would have access to a well-known brand name for its existing

products. They also said that the merged entity would be trading at a p/e of less than half that of large US fruit can-

ning operations.
Marketmakers said that

olly Peck had a short list of

nstitutional investors and that he deal would attract new

dditions. They said that the nerged company might be

large enough for a place in the HSE-100 index, which would stract buing orders from

ities funds, and spoke of a sare price of more than 24. "The only bear point," said oe, "is the high gearing." He pedicted, nevertheless, that the shares would build up a

srong premium ahead of the

e dividend date, November 23.

The full-force of bullish sen-tinent took a few hours to fil-te into the market. After open-

in cautiously, the shares shot

alead to close 70 ahead on the dy at 369p. Turnover was 9.7m

siares, far higher than normal

ad friggering a severe squeeze wich added to upward pres-

sre on the price.

Seatchi mystery

Satchi and Seatchi pushed the shares firmly ahead but lef analysis and dealers little

thewiser over the implications

avod automatic disclosme.

As Lorna Tilblan, at Warburn Securities, Saatchi's broker, said she thought the

shars "had been bought for the ong term." She said that

US ivestors were better than

Account Dealing Dales Aug 14 Sep 4
Option Declarations:
Aug 31 Sep 15 Sep 26 Sup 25 Cot 9 round of market-tales. The

rate news from the meeting of the Bundesbank also helped London's mood. Demestic corporate news was more favourable vester-day. Polly Peck's plan to buy Del Monte Tropical Fruits from

absence of any adverse interest

Nabisco found a very positive They would be mainly interested in anticipation of corporate activity such as a predatory strike. Saatchi has put its management. consultancy operations up for sale. The shares climbed to 225p before settling at 321p, up 11 on

the day. Turnover was 3.2m shares.

RHM optimism Confirmation that Ranks Hovis Macdongall had sold its stake in Goodman Fielder Wattie of Australia came after the market had closed and too late to anchor the price after a day of rises, falls and conflicting

Analysts and dealers are convinced that RHM's price will rise significantly this morning. The sale will lift a weight off RHM's shoulders, said one analyst. Not only does it mark the end of speculation over when the sale would be made, but the cost of maintain-ing the stake are removed. The proceeds of the sale were A\$53m less than the purchase price and the total cost, including-interest and brokerage charges, could be another A\$25m, estimated Mr Carl Short at Kitcat and Aitken.

Ranks' shares have been volatile during the week on specu-lation that should Hoylake's bid for BATs fall through, the former might bid for RHM. Analysts were agreed that the sale of the Goodman stake would make RHM easier to digest. RHM closed at 462p having been as high as 465p and as low as 456p during the day.

The placing of the 29m shares in Abbey National at

143p a chare was oversub-scribed by at least six times, according to banking sector specialists. Abbey shares mir-nued the keen demand for the estock, moving up 2 to 149%p. A burst of demand for bank-ing, issues saw. Midland

Jews that a US investor had talen a 94 per capt stake in responding with a 12 jump to 378p ainld vague stories that Hong Kong & Shanghal Bank may be about to launch a bid for the bank, given Bank of England approval. Barclays rose 4 to 541p in good volume after switching business out of NatWest, which settled only a of he deal.

malysts' speculated on the orin of tha shares, saying the thay may have arisen

the thay may have arisen from the conversion of bearer convertibles, possibly on the bac of an existing stake of less than 5 per cent - so, as to, sector. Royals stood out, racing and automatic disclosure.

The man have performing among the best performing areas with traders talking of stock shortages throughout the sector. Royals stood out, racing up 12 to 467p on overseas sup-

News that Goldman Sachs had cuts its 1989 airline carn-

reception - reflected in the highly unusual sight of a a share price rising strongly after news of a substantial rights issue.

US buyers of Polly Peck were reported, and renewed firmas in the US dollar appeared to encourage demand for leading UK equities from overseas.

This return towards the bullish side of the market's balance sheet caught market makers badly short of stock again

Wednesday's shakeout
inspired very little selling and share prices forged ahead steadily. The final upward

twist came when Wall Street opened the new session in sound form.

FT-A All-Share Index

**Equity Shares Traded** 

Jul Aug Sep

ings estimates took the shine

off British Airways. Tha

shares managed a rise of only a penny to 214p. A stream of small buy orders

after interim figures, from Reckitt and Colman helped the

Tales that Mr Larry Good-man, the Irish entrepreneur, was adding to his 9.4 per cent stake in Berisford, pushed the

shares 7 better to 169p.

Cookson's interim profits
rise of 12 per cent to £96m fell

short of market expectations,

Institutions reduced their weightings across the board.

Turnover expanded to 6.4m

shares as the price fell 17 to

safes as the pract and I to
360p making Cookson the
worst performer of the day
among FTSE 100 stocks.

Analysts trimmed their forecasts for full year profits, and
one said: the UK hasn't been

good for them and its going to worsen - this must have

implications for other compa-

building and castings sector." He added that the interest

charge and net debt "must

make people wonder whether a funding issue might be being considered, although it depends on the ambitiousness

BAA were a nervous market in the wake of the recent resig-

nation of the chief executive

and uncertainty over the out-

come of current regulatory investigations. There is no reason to pile into them until

Turnover by volume (million)

1150

600

400

By the close, the FT-SE Index was 25.1 points up at 2,415.9, the recovery of all but ten points of Wednesday's loss bringing the most recent 1989 peak into the market's sights

Seaq trading volume remained relatively high at 508.9m shares against tha 540.1m of the preceding, down-

ward, session.
There were buyers for food stocks, as well as for the inter-national blue chips. However, the Seac total includes inter-market deals, and the squeeze on market makers' positions implied a substantial intramarket trade as securities houses scoured the market for

The elactronics sector included one of the market's

biggest turnover stocks in Ferranti; Seaq turnover totalled 18m although this figure

included a trade reporting error of 4.5m. The shares were

3% higher at 74%p with the market said to have responded

to stories that expected switch-

ing out of Plessey, after the expected GEC/Siemens victory

in the current takeover battle, will focus on Ferranti. Plessey has 2.2 per cent of Ferranti.

The GEC/Siemens/Plessey

hattle comes to a head today when the GEC meeting to

approva the Plessey deal should allow the former to move into the market to buy

Plessey stock up to its 270p a share bid price. Plessey were little changed at 268p yesterday whila GEC added 2 at

264%p on 5.9m. Cable & Wireless jumped 16

to 598p ahead of the forthcom-ing ADS listing in the US and stories of US roadshows.

Unitech rose 10 to 368p amid speculation that the 2.8 per

cent stake that changed hands last week went to Swiss entre-

preneur Dr Tito Tettamanti

who already has an 8.7 per cent

A 60 per cent interim profits rise at Friendly Hotels pushed the shares 18 ahead to 297p.

A warning from Campari International that "the results for the year as a whole for not

for the year as a whole are not likely to exceed Group's record profits achieved in 1988" knocked 30 off the shares

Ladbroke advanced 10 to

349p after a recommendation

by ANZ McCanghan. The secu-

rities house, formerly Capel Cure Myers, said: "We view

our estimate of 20 per cent compound growth over the next five years as conserva-

A story in a US trade magazine saying that the video of

Batman, now touted as likely

to be the biggest grossing film in history, would be on sale by

Christmas gave Carlton Com-

munications added impetus.

Carlton owns Technicolor, which numbers video duplica-

tion among its activities and

which is contracted to Warner, which made Batman. One ana-

lyst said that more than 20m

copies of the videocassette might be cold, each earning Technicolor between \$4 and \$5.

This should be worth 50p on

Carlton's share price," said Mr Keith Woolcock, analyst at

Advertising agency Lowe-Howard Spink & Bell advanced

to on news that Mr Tim Bell,

one of its founders, is to buy out its public relations divi-

sion. "The move ends uncer-tainty," said an analyst, "although it is earnings neu-tral and the disposal had been

in the market for at lest 4 monthe." Lowe-Howard jumped 17 to 445p.

CIBC Grenfell & Colgrave.

which closed at 246p.

The market comfortably absorbed the placing of further shares in Ahbey National. Good interim results from Reckitt & Colman were wel-comed, but Cookson's trading statement was taken coolly. Equity strategists vied with one another to interpret yester-

day's market. "Everyone seems to be looking over their shoulders," commented one experienced international dealer. While some analysts see strong institutional cash flows con tinuing to underpin the UK market, others warn that the market could be due for a a sharp, if short-lived, correction from present levels.

marketmaker. BAA ended unchanged at 353p. Confirmation that Breot Walker's financing of its acqui-sition of the betting shop businesses of Mecca and William Hill had been underwritten lped the shares push ahead

The oil and gas area of the market showed BP up 3 at 209%p on turnover of 5.2m shares were persistent stories

next week. Shell attracted yet another ession of keen interest, much of it an extension of the recent switching husinees out of Royal Dutch. At the close Shell

Burmah's intarim results drew a poor reception from the market. The shares dipped 5 to 640p on a relatively quiet turnover of only 577,000 shares. Net income of £43.5m was at the bottom end of the range although the dividend of 8p was in line with forecasts. Many of the top hroking houses quickly reduced their the £96m mark. But traders

10 to 394p.

WECS continued rising strongly amid speculation that Groupe Belier of France would

try to increase it 20 per cent stake in the agency's advertising division. The chares touched 376p before closing at 370p, up 21 on the day and 60 over a week.

after the group announced the appointment of Mr Robert Horton as the new chairman of the group in succession to Sir Peter Walters. Sector special-ists said the new appointments could herald a more aggressive approach by BP. In the back-ground to the latest rise in the that a re-arrangement of the group's smaller North Sea interests would be announced

were 5½ ahead at 446p. The Shell dividend is scheduled for September 14.

83.75 (14/6) 49.18 (3/1/75) 127,4 (9/1/35) 97.07 97.10 97.83 97.78 99.59 95.21 (13/6) 105.4 (15/3)(28/11/47) (3/1/75 1978.7 2008.6 (5/9) 2008.6 (5/9/89) (15/2/83) (26/10/71) (TIT)2415.8 2390.8 2426.0 2418.2 2407.5 1782.8 2443.4 986.8 (3/1) (16/7/87) (23/7/84) FT-SE 100 Share (5/9)Ord. Div. Yield Earning Yid %(full) P/E Ratio(Net)(☆) Resis 100 Govt. Secs 15/10/26, Fixed int. 1928 9.56 12.62 8.43 12.78 9.41 12.81 SEAQ Bargains(5pm) Equity Turnover(5m)† Equity Bargains† Shares Traded (ml)† 28,135 827.35 28,270 28,392 823.48 39,932 343.8 S.E. ACTIVITY 25,698 27.868 32.094 Glik Edged Bargains Equity Bargains Equity Value 353.1 Day's Low 1984.7 Ordinary Share Index, Hourty et angee Day's High 1999.1 Open 10 a.m. 11 a.m. 1984.7 1987.4 1993.6 5 - Day average Gilt Edged Bargeins Equity Bargains Equity Value Day's High 2416.1 Day's Low 2397.7 1 p.m. 2409.7 2 p.m. 2412.1 3 p.m. 2412.9

FINANCIAL TIMES STOCK INDICES

### TRADING VOLUME IN MAJOR STOCKS



said there was little or no selling pressure in the shares.

Enterprise Oil's interim results passed with barely a tremor through the market. "No surprises bere, although the interim dividend was a pleasing 5.25p, slightly above the majority of estimates," said one marketmaker. He added that the market was increasingly taking the view that the deal was good for British Gas; Gas chares edged up 1% to

Recently bnoyant LASMO became a much more nervous market, settling unchanged at 537p with traders taking a cantious line on recent stories of a big gas discovery in Pakistan.

Sovereign Oil & Gas moved up 4 to 204p with the market saition Parkdala. Parkdale's

awaiting news on the eventual figures for the first six months home of the 6.8 per cent stake in Sovereign which Anglo United acquired when it gained over £4m. control of the Coalite group. Finnish group Neste Oy has a 29.9 per cent stake in Sovereign, bought in recent months from Home Oil and Hambros Bank. Other shareholdwers in

Union, with 6.7 per cent, Sun Alliance, with 7.3 per cent and Guardian Royal with 13.5 per Pavilion Leisure slipped 3 to 127p despite news that the company, the latest vehicle for ex-Pleasurama hoss George

Sovereign includa Norwich

Martin turned from losses to

profits in the first half without

any inclusion of recent acqui

to Juns more than doubled to

Shares in DRG, the paper products group, shot up 15 to 594p as the market got wind of stories that the near 24 per cent stake in the group built over the past year or so by Pembridge, had been sold on to anothe potential predator. Talk in the market suggested that Jefferson Smurfit, the Irish group, may well have been the buyer of the stock, although there was no official confirmation of the stories.

M Other market statistics, Share Index and London Traded Options. Page 24

### the uncertainty eases," said a **NEW HIGHS AND LOWS FOR 1989**

**APPOINTMENTS** 

then British counterparts at identifying leading stocks trad-2) SACHES (2) CANADIANS (2) SACHES (2) SACHES (3) SULLIMINES (3) CHEMBOA (1) STORES (3) SULLIMINES (3) CHEMBOA (4) FORES (3) FORES (3) FORES (4) FORES (4) FORES (5) FORES (5) FORES (5) FORES (6) FORES (6) FORES (6) FORES (6) FORES (6) FORES (6) FORES (7) FORES (6) FORES (7) F ing par historic lows.

Oters were more suspicious of the motives for the stake building. "I can't see Americans buying the stock on fun-damentals before the sale of tha onsultancy," said one.

of Cookson's plans."

TRAMERUM (2) INDEES (14) THEN ENABLED (2) MINES (14) THEN ENABLED (2).

MEN LOWG (2),

MULDINGS (3) CHEMICALS (1) STORES
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MUNITIRALS (8) ELP, Delancy, Pergamon AGB, Do. '98, Consider, Uni. Guerrante, sestenance (1) LESURE (2) MOTORS (2) PAPERS (1) PROPERTY (4) TEXTILES (1) SINES (1).

# NURDI PECPEACOCK

# Half Year Results Confirm Continuous Growth

Unaudited results for the half year ended 1st July, 1989

	Six months to 1st July 1989 £'000	Six months to 2nd July 1988 £'000	52 weeks ended 31st Dec 1988 £'000
Turnover	523,053	479,974	1,019,367
Profit before tax	6,155	5,467†	20,863
Taxation	2,146	1,905	7,329
Profit after tax	4,009	3,562†	13,534
Dividend per share	1.68p	1.48p*†	4.0p*
Earnings per share	3.30p	2.95p*†	11.3p*

The Interim dividend is payable on 27th October, 1989, to members registered at close of business on 28th September, 1989.

†Results for the 6 months to 2nd July, 1988, have been re-stated for comparative purposes, to reflect the change in company accounting policy on the depreciation of freehold and long leasehold properties, as announced in the accounts for the year ended 31st December, 1988.

\*The figures for 1988 have been adjusted to reflect the scrip issue of one ordinary share for every four shares

held in June 1988.

The information set out above does not comprise full accounts within the meaning of Section 254 of The Companies Act, 1988. Full accounts for the year ended 31st December, 1988, on which the auditors have given an unqualified opinion, have been filed with the Registrar of Companies.

### Highlights from the Chairman's Statement

- Sales growth of 9 per cent.
- Pre-tax profit rises 12.6 per cent.
- Excellent start for new branches at Stoke and Hull
- Strong growth of own label products now over 20 per cent, of total sales
- 'Red Band' cigarettes account for over 24 per cent. of the own label market
- THE CASH AND CARRY WHOLESALER Murdin & Peacock PLC, Bushey Road, Raynes Park, Lendon SW20 OH.
- Dividend increase 13.5 per cent.
- Earnings per share up 11.9 per cent.
- Building of new branch at York starts shortly—further new sites in pipeline
- 'Happy Shopper' sales well over £1.0m a week-70 new lines introduced
- 'Red Band' lager launched to receptive market

W. M. Peacock, Chairman



### Reorganisation at Grant Thornton

rereamisation GRANT TJORNTON has appointed seen partners to the newly ceated post of regional mnaging partner. The firm's network of 48 olices throughout the UK has ben divided into distinct gographical areas, each with a egional managing pariner a the helm.

The new regional managing priners are: Mr Tony Agnew, Suthern, Mr Clive Bennett, Sottish, Mr David Fisher, London, Mr Robert Hayton, North West and North East regior, Mr Graham Re SouthWest, and Mr Simon Schanchieff, Bast Midlands.

Mr Kike Cooper-Mitchell has been appointed deputy chairmm of SEDGWICK UK (NATIONAL) and will be -returning to London to take up his rew post. He was previously managing director of Sedgrick's northern region.

He is ucceeded by Mr David.

Connor the was previously managing director at Willis Wrightson.

OPTIAL AND MEDICAL INTERVATIONAL has expound Mr Gilbert D.
Williams to the board as its
chief olerating officer. He was
president and general manager of a dission of General Instrument Corporation



Mr William J. Gordon (above), director of UK corporate services, Barclays Bank, has been made a non-executive director OF MERCANTILE GROUP.

■ Mr P.J. Luff has been appointed a director of ST MODWEN DEVELOPMENTS, the development subsidiary of St Modwen Properties.

At GRAIG FESTER GROUP Mr Frank H. Hitchman will become group board secretary and deputy group finance director on September 13. He has been with the Sedgwick Group since 1979 and recently was director of corporate services of the E.W. Payne companies.

PRUDENTIAL VENTURE MANAGERS has made the following appointments: Mr · Martin Clarke, Mr Jonathan

Morgan, Mr Gus Guest and Mr Nigel McConnell become investment directors and Ms Carol Kennedy associate investment director.

Mr Brian Ward Lilley has e the first director general of the INSTITUTE OF PERSONNEL MANAGEMENT. He was an assistant director with Barclays Bank.

■ Dr Christoher Hinde, joint editor of THE MINING JOURNAL, has been made a

Mr Cameron Brown has joined JOHN CHARCOL HOLDINGS as a director. He was founder director and previous chief executive of Abaco Investments,

Mr Jeffrey Cooper is appointed a group head at MIDLAND MONTAGU CORPORATE BANKING with responsibility for financial institutions and oil, energy and natural resources. He was head of financial institutions. Mr Michael Firth becomes a group head, responsible for engineering, electronics, motors, chemicals and

pharmacenticals. He was head of engineering and electronics.

Mr David Jessup is made a group head, responsible for retailers, utilities and diversified industries. He was head of retailers.

Mr Robert Keen is named a group head, responsible for media, communications, leisure and related services. He was a corporate banking director.

Mr Colin Kirkby is to be a group head, responsible for property, construction, aerospace and shipping. He construction and property

Mr Neil Hockaday is appointed chief operating officer for Midland Montagu Corporate Banking. He was a corporate banking director. ■ The ENGLISH NATIONAL

OPERA is appointing Mr John Nickson as director of development on November 6. He was director of information at the British Council.



TRIPLEX LLOYD appointed Mr Arvind Paranjpe (above) a main board director. He joined the company in November 1988 to launch the group's North American ven-

32							IDAY SEPTEMBER 8 1989
		FT UNIT	RUST INFO	DRMATION SERV	/ICE • Curr	ent Unit Trust Prices are available of Unit Trust Code Booklet ring the FT	n FT Cityline. To obtain your tree Cityline help deak on 01-825-2128
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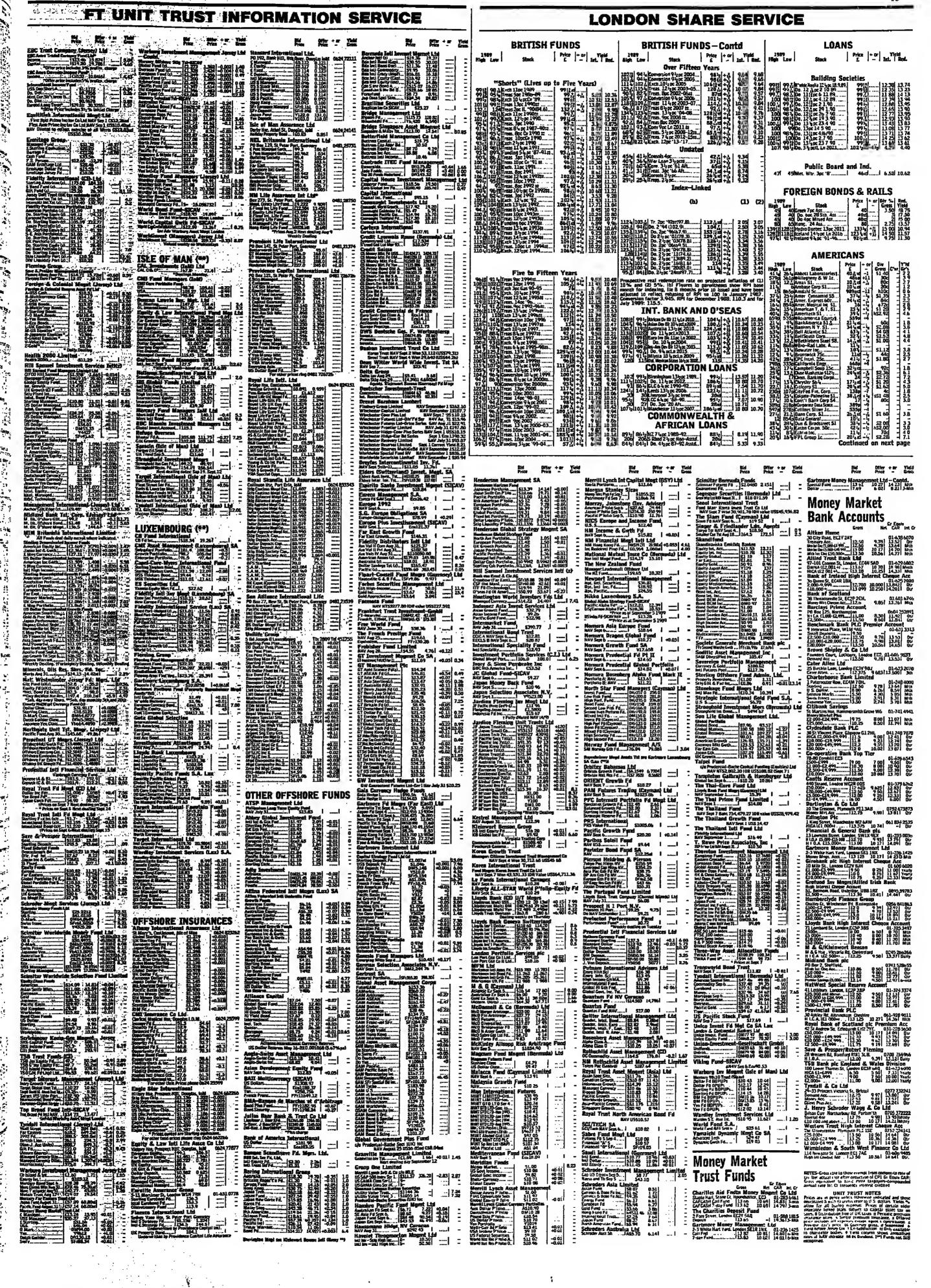
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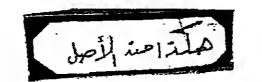
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	1	128   128	12   Walfro-West 20c.   10   10   10   10   10   10   10   1
	360 299Fttch-R5 100 4 356 95 4.2 5.6 8.8 25 1730M Bernard 50c 253 45 01095 1.8 015 5 5.4 3 14 4.5 1.6 5 1.6	1281es Heldfings 8 169 41 4.25 e 3.4 49   1.5 part   1.	Syforesis Mining B.L.   7 - 2   722c   13.7   20   13.7   20   23   24   25   25   25   25   25   25   25
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	13 146 abtinotes 670.50 v 13 0.7 2.0 6.2 10.0 v 152 1300.1ster. v 143a 4.0 1.7 3.7 18.4 171 183 885 Peters (Michael), v 163 3.7 4.9 4.9 v 144 632 later (Robert R.) v 163a 4.0 1.7 3.7 18.4 171 180 181 181 181 181 181 181 181 181 18	1150b Warrants	438   -5   230   438   -5   230   4   3   -5   230   4   3   24   3   3   3   3   3   3   3   3   3

# CURRENCIES, MONEY AND CAPITAL MARKETS

### **FOREIGN EXCHANGES**

# Central banks intervene again

THE DOLLAR spent a choppy day yesterday, opening on a firmer note despite earlier intervention by the Bank of Japan in Tokyo, hut failing to make any headway after thet. Early trading was dominated by concern that West German interest rates might he increased at the fortnightly meeting of the Bundesbank meeting of the Bundesbank central council. But as the morning wore on, it became apparent that the consensus of opinion had drifted towards rates staying the same. Most analysts are looking for a rise in German rates before the year-end hut regarded a move yesterday as being a little pre-

Confirmation of an unchanged stance pushed the dollar even higher initially hut also encouraged some profit taking. Nevertheless, its bull-ish undertone worked through once again and was only challenged after intervention by the US Federal Reserve and 12

other central hanks. The intervention was made very ohvious hy the central banks and probably reflected concern in the US administration about the dollar's recent appreciation. There was always a chance that the central banks might try and catch the market off guard, but selling

2 1	M NI	EW Y	O	RK		
5ep.7	ما	test		Prentous Close		
Spot 1 shorth 3 months 12 months	0.68- 1.88-	0 68- 0 62pm		1.5505- 1.5515 0.68-0.66pm 1.88- 1.85pm 6.55- 6.45pm		
STE		4G 11				
		Sep.	7	Presions		
3.30 am 3.00 am 3.00 am 3.00 am 3.00 am 3.00 pm 3.00 pm 3.00 pm 3.00 pm 3.00 pm		90. 90. 90. 90. 91. 90. 90.	8878098	90.7 90.8 90.8 90.8 90.8 90.8 90.9 90.9		
CUR	REN	CY F	A	res		
Sep.7	Bards rate %	Special Orawin (Eights	g (	European † Currency Unit		
Ing #	7.55500 private 955	1.2513 1.2376 1.4606 17.239 51.208 9.5047 2.4485 2.7604 8.2510 1754 6 181 86 8.9094 152.68 8.2498 8.2418 8.2418	0288797835884	1,47928 1,04375 1,23601 14,6229 43,5034 8,06504 2,07716 2,34092 6,99781 1489,32 153,556 7,55256 129,529 6,98998 1,79368		

CURRENCY	MOVE	MENTS
Sep.7	Bank of England	Morgan Guaranty

Sep.7	Bank of England Index	Morgan Guaranty Changes %
Sterling J S Dotlar Canedian Bollar Jastrian Schilling Seignan Franc Janch Krone Deutsche Mark Swiss Franc Smitter Franc Inter Jea	90.9 72.6 105.4 105.4 102.9 112.1 106.6 109.8 99.5 99.5	-20.1 -5.6 +1.4 -6.2 -1.8 +19.8 +15.8 +12.9 -15.4 +16.7

1982 = 100, Bank of England Index (Base Average 1985 – 100) \*\* Rates are for Sen 6.

OTHE	R CURRE	NCIES
Sep.7	£	S
Argentina Austra II. Brazil Finland Geece Hoog Kong Linan Korea (Sth) Kurea II. Linear Madayala Medico N. Zestand Saudi Ar Singapore S. Al (Cm) S. Al (Fn) Tarea II. U.A.E.	1002-30 1010.65 2.0270 - 2.0295 4.3005 - 4.3235 6.9075 - 6.9195 251.60 - 366.10 12.0440 - 12.0565 1036.35 - 1.044 70 0.46.150 - 0.4650 64 10 - 64.20 4.1680 - 4.1780 3.947.40 - 3960.90 2.6.200 - 2.6260 1.0535 - 3.965 6.0735 - 6.1955 5.625 - 5.780 5.625 - 5.6573	650 00 - 655.00 1.3130 - 1.3140 2.7890 - 1.720 4.4780 - 4.4500 169.75 - 172.45 7.8080 - 7.8100 17.304 667.30 - 672.70 0.3080 - 0.30155 41.45 - 41.25 2.7020 - 2.704 1.6965 - 1.6795 3.7500 - 3.7510 1.9790 - 1.9810 2.8070 - 2.8070 2.8070 - 2.8070 3.9770 - 4.0160 3.9770 - 4.0160 3.5505 - 3.6730
	"Selling rate	

**MONEY MARKETS** 

THE WEST German Bundeshank left its credit poli-

cies unchanged at yesterday's council meeting, held in Mainz. This means the discount rate

stays at 5 per cent and the

Lomhard emergency financing rate at 7 per cent. The news

came as no great surprise to the financial markets, but was

greeted with releaf, after snggestions that the strong Ger-man economy and a firm dollar

will force a rise in interest rates in the near future.

The short end of the London money market was an area

attracting some attention again yesterday, after recent

UK clearing bank base leading rate 14 per cent brom May 24

was the full shortage absorbed,

hut the Bank of England seemed happy to conduct virtually its entire operations before lunch. This temporarily pushed overnight money down

to 13%-13% per cent, but it

firmed in the afternoon to close at  $13^{10}_{10}$ ,  $13^{12}_{10}$  per cent. Three-

Bank more relaxed

German

dollars in a hull market can sometimes have a worse effect than abstaining, simply because it provides the dollar hulls with an opportunity to buy dollars at a lower rate.

The dollar closed at DM1.9850 from DM1.9750 and Y146.90 against Y146.30. Elsewhere, it finished at SFr1.7125 from SFr1.7040 and FFr6.6850 compared with FFr6.6525. On Bank of England figures, the dollar's exchange rate index rose to 72.6 from 72.3.

Sterling managed to finish on a steadier note yesterday; its exchange rate index was its exchange rate index was quoted at 90.9 at the close np from 90.7 at the opening hnt unchanged from Wednesday's close. Much of the day was spent mirroring the performance of the dollar; there was very little else to affect trading. The pound is more likely to show a greater movement to show a greater movement next week with the release of

figures. For the time being investors seem happy to mark time, and while the pound lost ground to the stronger dollar, it was mostly firmer elsewhere. Against the dollar, it slipped to \$1.5460 from \$1.5525 hut improved in D-Mark terms to DM3.0675 from DM3.0650.

The D-Mark lost ground against the French franc, clos-ing at FFr3.3675 compared with FFr3.3700 on Wednesday. The softer tone reflected disap-pointment that West German rates had not been increased. The French franc thus maintains an unchanged advantage in its interest rate differential over D-Mark denominated investments. A decision by Mr Pierre Beregovy, French Finance Minister, to revise his 1989 trade deficit forecast upwards to FFr40-45hn against a previous estimate of FFr35hn, appeared to have little initial

ems e	UROPE	an cure	RENCY	UNIT RAT	ES
	Ecu central rates	Carrency amounts against Ecu Sep. 7	% change from central rate	% change adjusted for divergence	Otvergence limit. %
slan Franc	42,4562 7,85212 2,05853 6,90403 2,31943 0,768411 1483,58 133,804	43.4382 8 06504 2 07716 6 99781 2 34092 0 778161 1489.32 129.529	+2.31 +2.71 +0.91 +1.36 +0.93 +1.27 +0.39 -3.19	+1 11 +1 51 +0 29 +0.16 +0.17 +0.07 -0.21	±1.5424 ±1.6419 ±1.1019 ±1.3719 ±1.5019 ±1.6689 ±4.0815

POU	ND SPOT-	FORWAR	D AGAIN	IST T	HE POU	ND
Sep.7	Day's spread	Clase	One month	% p.a.	Three	% p.a.
5	1.5410 - 1.5465	1.5455-1.5465	0.63-0.6000	4.77	1.85-1.81	4.7
nada	1.8205 - 1.8315	1.8305 1.8315	0.30-0.25mm /	1.81	0.57-0.5100	111
ther ands.	3.454 3.464	3.454 - 3.464	2-13-pm	6.72	54-5400	6.14
Iglum	64 00 - 64.30	64.10 - 64.20	33-31com	5.98	87-83cm	5.2
mark	11.884 11.924	11.91 - 11.92	54-44 repor	5.03 4.43	134-124.00	4.3
land	L1465 · 1.1520	1.1495 - 1.1505	J. 45-0.40com	4.43	1.10-1.00pm	3.65
Germany	3.06 - 3.07 4	3064 - 3.074	. 14-14 gfpm	7.08	5-4400	6.4
rtegal	255.20 · 256.55	255.55 256.5	24-ecpm	0.70	12-29015	-0.32
ala	190.00 - 191.90	190.10-190.	14-30odia	-1.39	27-45dis	-0.76
y	21965 - 22015	21994 - 220	4-3lfrega	191	11- <b>8</b> pm	1.73
ORT	11.134 - 11.174	11.16-11.17	34-24 aresm	3.15	84-74 pm	2.88
LOCE	10.324 - 10.354	10.33 - 10.34	44-44com	5.00 (	114-11-00	4.5
eden	10.3012 - 10.3614	10.35 - 10.36	24-24orepm	2.54	64-55pm	2.27
Mar	2262 2275	2265 - 2275	14-15-you	0.92	44-45-00	8.2
tria	21.55 21.65	21.61 - 21.64	125-11 agrupm	6.69	264-254 pm	4.87
terland.	264-2654	2644-2654	14.1400	6.51	44-400	6.13
U	1.4760 - 1.4795	1.4770 - 1.4780	0.54-0.51cpm	4.26	1.50-1.45pm	3.9

Sep.7	Day's Spread	Close	Que mouth	24	Times	P.E.
UK†  Ireland†  Canada  Neiberlands  Belglum  Dennark  W Germany  Portogal  Spain  Laly  France  Sweden  Japan  Austria	41.25 - 41.70 7.69% - 7.74 1.9920 - 1.9930 165.65 - 167.05 123.75 - 124.25 14215 - 14285 7.21 - 7.245 6.68% - 6.715 6.67% - 6.705 13.66% - 14.015 1.7115 - 1.7205	1.5495 · 1.5465 1.3420 · 1.3430 1.1835 · 1.345 2.2360 · 2.2370 14.45 · 41.55 7.704 · 7.71 1.985 · 1.985 165.65 · 165.75 123.90 · 124 07 1.4234 · 1.4234 7.22 · 7.224 6.684 · 6.684 6.684 · 6.684 148.65 · 146.75 1.7120 · 1.7130 1.7120 · 1.7130	0.63-0.60cpm 0.11-0.06cpm 0.12-0.32cdls 0.28-0.32cpm 3.00-1.50cpm 0.10-0.30credis 0.29-0.27cppm 55-65cdls 60-7/acdls 3.20-3.70llredis 1.07-1.32credis 0.05-0.12cdls 1.44-1.59credis 0.41-0.39yem 0.21-0.18cpm 0.21-0.18cpm	4776 3.09 1.45 1.69 1.45 1.29 1.27 1.27 1.27 1.27 1.27 1.27 1.27 1.27	186-1. Elpm 0.44-0.34pm 0.90-0.9db 0.70-0.72pm 0.90-1.20db 0.80-1.72pm 175-	4.7 3.1 3.1 0.4 0.4 0.4 0.4 0.4 0.4 0.4 0.4 0.4 0.4

		. Wateriae	., 11416		174 II 18-0	
Sep.7	Short terus	7 Days notice	Gree Month	Three Months	Six Morths	One Year
cring	100 17 - 100	14-1343 81-815 12-114 73-75 7-4-3 9-3-3 114-104 83-84 83-84 83-84 83-84 83-84 83-84 83-84 83-84 83-84 83-84 83-84 83-84	141.14 9-8-11.13 7-7-7-4 124-11.13 7-7-7-4-11.13 9-8-11.13 8-8-11.	141-14 9-3-117-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1	144-133 9-83-14-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1	1312-1313 1312-131 1312-1313 1312-1313 1312-1313 1312-1313 1312-1313 1312-13

EUDO-CUDDENCY INTEREST DATES

104 104 1 I I I I I I I I I I I I I I I I I I	03-0H	7-0-3	204	704	707	912-025
Long term Eurodol years 9 %-9 per cent no	lars: two years	9185 per cer	L' Ures years 9	1-811 per cent.	foor years 94-	812 per cent; (
Years 9 %-9 per cent no	mical, Short (	क्या त्यंक अर द	all for US Doll	ers and Japanes	e Yen; others,	PALIS SELECT WORK

Sep.7	£	5	OM	Yen	F Fr.	5 Fr.	HFI,	Lira	C\$	8 Fr.
Š	1 0.647	1.546	3.067 1.984	227 146.8	10.34	2648 1713	3.46R 2.237	Z200 1423	1.851	64.14 41.49
DNI YEN	0.325 4.405	0.504 6.811	13.51	74.01 1000.	3.371 45.55	0.863 11.67	1127 1523	717.3 9692	0.547 8.066	20.97 282.0
F Ft. S Ft.	0.967 0.378	1.495 0.584	2.966 1.158	2195	10. 3.905	2.561 1	3344 1366	2125 230.8	1771	62.0 24.2
H FI. Lim	0.289 0.435	0.447 0.703	0.887	65.64 103.2	2.990 4.700	0.766 1.204	1572	636.Z 1000.	0.579	125 29.1
CS 8 Fr.	0.546	0.844 2.410	1,675	124.0 353.9	5.647 16.12	1.446	1.889 5.390	1202 3429	2.854	35.0 100.

### FINANCIAL FUTURES

# Short sterling rallies

short-sterling futures on Liffe yesterday, after early nervousyesterday, after early hervolus-ness took the December con-tract through the overnight close of 86.35, which is also a support level. The contract opened at 86.33 and fell to a low of 86.32, before receiving a boost from news that the West German Bundeshapk had left German Bundeshank had left its credit policies unchanged. This was not unexpected, but helped to push sterling a little higher against the D-Mark,

LIFFY LONG CILT PUTURES APTIONS Pots 0-08 0-16 0-29 0-49 1-13 1-50 2-33 Estimated volume total. Calls 533 Puts 550 Previous day's open let. Calls 5958 Pats 5087 LIFFE E/S OFTIONS C25,000 (cents per £1)

Sep 0.00 0.00 0.16 1.76 5.81 10.74 15.74 0.30 1.25 3.46 7.02 11.49 16.35 9.45 4.45 2.14 0.70 0.03 LONDON (LIFFE)

104.20 103.99

Estherated volume 5478 (5337) Province day's open Inc. 16444 (15821)

Estherated volume 4763 (4614) Previous day's open Inc. 26269 (2544)) POUND-S LEGRENGE EXCHANGE 1-orth 3-orth 6-orth 12-orth 15399 1-5277 1-5099 1-4815 1.5460

DATA-STEELING to per S

### FT LONDON INTERBANK FIXING (11.00 a.m. Sep.77 3 months US dollars 6 moreirs US Deltars

### rates. The Bank of England initially forecast a money market shortage of £450m, but revised this to £550m at noon. Total help of £561m was provided. Before lunch the authorities

month interbank finished a little firmer on the day at 14,14 per cent, against 14,14 per

The more relaxed attitude of

the authorities appeared to reflect the fact that hills were offered at 13% per cent by a sufficiently wide number of

market operators to auggest that the message about keep-ing rates tight has been

accepted. In recent weeks the Bank of England has shown

some concern about the slide in short rates to around 13% per cent and has been keen

reinforce the rate structure supporting 14 per cent base

bought £536m bills outright, by way of £68m Treasury hills in band 1 at 13% per cent and action by the Bank of England to tighten day-to-day credit £468m bank hills in band I at It was noted that the author-13% per cent. No more hills were purchased by the Bank of England in the afternoon, but ities took out the entire shortage, in contrast to the recent tendency to provide rather less help than the underlying posi-tion has suggested. Not only late assistance of around £25m

was provided. Bills maturing in official hands, repayment of late assistance and a take-up of Treasury bills drained 1563m, with a rise in the note circulation absorbing £70m and hank balances helow target £110m. These factors outweighed Exchequer transactions adding 2300m to liquidity.

	M	ONE	RAT	ES					
NEW YORK	Treasury Bills and Bonds								
Lunchtime	Qn	e morth		8.00 Tirte 7,87 For	765	825			
Orders only	7.87 FOE	# yes 8.24 rt.jes 0.18							
Prime cate	. 105 To	er reanth		8.22 Small	Y02"	8.19			
Fed funds	9 00	e year		824 10-76	you	8.15			
Fed funds Fed funds at intervention.	- TW	gytar		8.32 30-ye	a	8.09			
Sep.7	Overnight	Que Mouth	Two Months	Fire! Mostla	Sar Mostre	Locations Intervention			
rankfurt	6.80-6.90	6 85-7.00	6.95-7.10	7.00-7.20	7.10-7.30	7.00			
¥5	84.9	9-94	94.94	94.94	918-918	8.75			
Zorich	1273	73.7		7.45-7.52	-	-			
Olyg	52.51	SHASH		54-52	-	[ :-			
Willian	12(12)	124.124		1212-13		1 -			
Srutsels	9.00	91.91		101.101	-	-			
Dublin	d-ĝi	94.9%	10-104	104-107	107-107				
	LONDO	M M	DNEY	RATE	ES				
Sep.7	Overnight	7 days notice	One Month	Three Months	Six Months	One Year			
interbank Offer	144	141	144	141	139	138			
merbank Bid	134	1311	138	137	135	1 13%			
terling CDs		-	134	14	131	111			
Local Authority Deps.		13%	13%	1311	13#	13%			
Local Authority Bond: Discount Mkt Deps	14	13%	131	136	1 -	-			
Para sau Derbeite		1 22	45.4	1 438	1215	135			

Sterling CDs	13%		13%	14	139	133			
Local Authority Deps		13%	13%	1311	13#	13%			
Local Authority Bonds	14				-	-			
Discount Mkt Deps	14	13%	131	13%		-			
Company Deposits		-	14	132	133	D4			
Finance House Deposits	-	-	13%	24	រដ្ឋ	137			
Treasury Bills (Buy)	- 1		14	132	:				
Bank Bills (Buy)	-		13%	1313	יינו	-			
Fine Trade Sills (Buy)		-	145	147	134 8.86				
Dollar CDs		- :	8.95	8.90	8.88	8.85			
SDR Linked Dep Offer	-	-	814	872	8.2	84			
SOR Linked Dep Bld	-	-	84	84	8,72	8			
ECU Linked Dep Offer [	- 1		91	111111111111111111111111111111111111111	87	95			
ECU Linked Dep 81d	-	-	9%	9%	91	912			
Treasury Bills (sell); one-month 13% per cent; three months 13% per cent; Bank Bills (sell); one-month 13% per cent; three months 13% per cent; Treasury Bills; Average under rate of discount 13.4198 p.c. ECCO Fived Rate Starling Export Finance, Make up day Approx 13, 1989. Agreed rates for period September 26 to October 24 1989. Scheme 1 14.76 p.c., Schemes 11 8. III: 15.16 p.c. Reference rate for period August 1 to August 31, 1989. Scheme IV&V: 13,880 p.c. Local Authority and Finance Houses seven days' notice, others seven days' fixed. Finance Houses Bace Rate 14 from September 1, 1989. Same Deposit Rates for sums at even days outcome 4 per cent. Certificates of Tax Deposit Series 0; Deposit £180,000 and over held under one month 102 per cent; one-three months 12 per cent; three-fix months 12 per cent; online-twelve months 12 per cent; Under \$100,000 10½ per cent from May 25,1989. Deposits withdeaven for cest 5 per cent.									

# EVENTS MOVED in favour of improving sentiment in Lon-short-sterling futures on Liffe don's financial markets.

Sentiment was also helped by the failure of the dollar to consolidate above DM1.9900, in spite of earlier speculation that a lack of change in German rates could send the US currency through DM2.00. December short sterling rose to a peak of 86.45, before closing at 86.43. likely to be the next focus of attention, following yesterday's CBI distributive trades survey.

CBI distributive trades survey. Figures for August showed sales are steadying at a low rate of growth, but dealers pointed out that the slight pick up in retailing was hardly surprising given the very low levels recorded in July. After a fall in sales in successive months for only the third time in eight years - it would be surprising if there was not a rebound in August sales.

2.09 1.73 1.41 1.13 0.66 0.51

Estimated volume total, Calls 1090 Pets 1322 Precious day's open lat. Calls 6463 Pets 5258

0.01 0.04 0.07 0.24 0.48 0.73 0.98

LEFFE STORT STEELING OFFICE CSCC,000 points of 180%

LIFFE MIND PUTURES OF THESE

Monday's figures on UK retail sales for August are LIFFE US TREASURY BOND FUTURES OFTENS \$100,000 640s of 180%

Estimated volume total, Calis 106 Pats 35 Previous day's open tot. Calis 1448 Puts 1581

CHICAGO

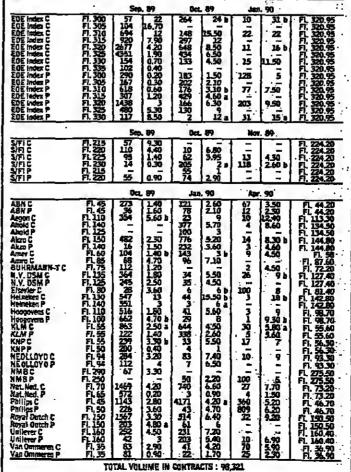
PHILADELPHIA SE L/S OF THEIR

.... : ': E? IS'

# BASE LENDING RATES

dan & Company	14	CONTENT - 14	HICKORY BACK LIJ 14
Hilled Trest Bank	14	Co-operative Bank *14	Horwick Gen. Trust
lied irish Bank	14	Counts & Co 14	PRIVAThankes Limited, 14
ery Anticolor		Cypres Popular Bk 14	Provincial Bank PLC 15
esociates Cap Corp		Durbor Bank PLC	R. Raphael & Sous
otherity Bank	14	Dutcas Laurie 14	Remburghe 6 rantee 1402
& C Merchant Bank		Equatorial Bankpic 14	Royal Bk of Scotland 14
ank of Beroda		Euster Trust Ltd 1412	Royal Trust Bank
ance Bilbao Vizcaya		Financial & Gen. Bank 14	South & William Secs 14
and Happager		First National Bank Pic. 15	Standard Chartered 14
ank Credit & Commi		Robert Florator & Co 14	· 758
art of Charge		Robert Fraser & Plans 145	United Bk of Kumalt 14
ant of intiger		Girolank 14	United Mitzrabi Bank 14
		Golwess Mahon 14	Unity Trust Bank Pic 14
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### **EUROPEAN OPTIONS EXCHANGE**



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### 19th OCTOBER 1989

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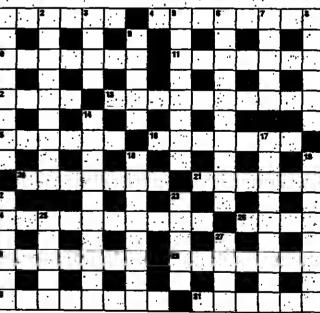
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**FINANCIAL TIMES** 

**JOTTER PAD** 

# **CROSSWORD**

No.7,032 Set by VIXEN



ACROSS . 1 Soldiers grow weary, so get

down (8)

10 Go miles astray finding a place in France (7)

11 Falling in the main (3-4)

12 Pour out and turn right (4)

13 Paying for colonisation (10)

15 The beast may well be a

goneri (6)

16 Church official making report on perking available 20 Irritated when required to

accept cach (7)

11 Stiffening calcimity accorded bonour (6)

24 Concerned with showing

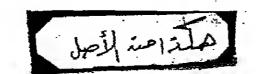
proper appreciation (10)
26 The more sanctimentions sort of supporter? (4)
28 Kitchen equipment needing new taps (4-3)
29 Check before opening (7)
30 Watched and obeyed (8)
31 Locked up in Capri's only iall (6) jall (6)

DOWN 1 For a member of the family it's telling (8) 2 Clement, evincing some inscibility, took the fare (9)

3 Change gear in high dudgeon (4)

5 Proposel to provide public

with running water (8) 6 A spread for the board (10)



Quick drink offered about

7 Quick drink offered about four (5)
8 Some eight went, yet there's still a fair number (6)
9 The guy housed in a host remains (5)
14 Custodian in control—one who is always calin (4,6)
17 Gets food into seamen, so causing delay (9)
18 A few words resulting in 31 across perhaps (8)
10 Woman artist, overweight—a furniture-designer (8)

weight — a furniture-de-signer (8).

22 Forces variation in the style of painting (6).

23 One quarter exercise, though far from fit (5).

25 Interviews about five hun-dred really good players (5).

27 Back the right hearing-de-vice (4). vice (4) Solution to Puzzle No.7,031

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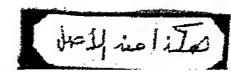
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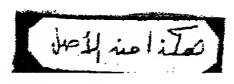
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**Portugal** 

3000

Lisbon BT & A Index

# **Bargain hunters lead Dow** to continued recovery

### **Wall Street**

ENCOURAGED by the rebound from lows near 2,700 on Wednesday, the Dow Jones Industrial Average registered modest gains by midsession yesterday in a show of considerable resilience, writes Janet Bush in New York.

At 2 pm, the Dow was quoted 4.18 points higher at 2,723.97 on moderate volume of 98m shares. Other major indices were also quoted marginally

It is quite significant for sen-timent in this market that the Dow managed to come back from a loss of 36 points on Wednesday to close just under

The buying seen in the morning was a continuation of the bargain-hunting which emerged on Wednesday after-nooo. There were reports of foreign interest in US issues as well as huying hy domestic

The bond and currency markets were both encoureging background influences yesterday. The dollar rose sharply again yesterday and remained near its highs in spite of co-ordinated selling by central banks including the US Federal

The bond market rose modestly as well although there was no concrete news beloing Treasuries. Financial markets will have to wait until the latter end of next week before they get any more major eco-nomic news on which to judge the direction of interest rates.

# **NYSE** volume Average daily volume 1986 161,460,000

24 25 28 29 30 31 1 4 e e 7 August 1989 Sep

Markets will also be focusing on the forthcoming Group of Seven meeting for any state-ments on dollar and interest

Some marginal help was given to both bond and stock markets from the call by Mr Michael Boskin, top economic adviser to President Bush, for the US Federal Reserve to ease

monetary policy.

Another positive factor for the equity market has been a hurst of takeover and otber kinds of rumours. Goodyear Tire & Ruhber, for example, yesterday added to its gains on Wednesday on rumours that Pirelli of italy may make an offer for the company. At mid-session, Goodyear was quoted \$% higher at \$57%, huilding on its jump of \$4% in the previous

Eastman Kodak added \$1 to \$49% on various rumours including talk about a favourable settlement in its patent

# infringement suit case with Polaroid and a rumour that investor Mr Carl Icahn may accumulate a stake in the com-

pany.
Tiffany, the store group, jumped \$4½ to \$58% after news that Mr Donald Trump, the New York real estate developer, had received Federal anti-trust clearance to huy securities or assets of the company if be so wishes.

CompuChem, an analytical testing company, rose \$% to \$14 on the over-the-counter market, its highest level in a year. The company's stock has heen rising because its drug testing service may profit from the Administration's expanded programme to combat illegal

drug use.

One of the most heavily traded stocks on the New York Stock Exchange yesterday was Allergan which dropped \$2% to \$21% after the company reduced its sales forecast for the year dream to leave the reason dream to leave the sales forecast for the year dream to leave the sales forecast for the year dream to leave the sales forecast for the year dream to leave the sales forecast for the year dream to leave the year dream to leav the year dne to lower than expected revenues from its optical division.

AT midday Toronto ahare prices were flat in a sluggish market. The composite index dropped 1.5 to 3,969.8, with declines even with advances at 229 to 227, on volume of 11m

Canadian Imperial Bank reported higher third quarter earnings and its stock gained C\$% to C\$29%. The bank is also increasing its quarterly dividend from 31 to 33 cents a

# Amsterdam hits new high amid relief over election

RELIEF, political and cant driving force yesterday, writes Our Markets Staff. AMSTERDAM burst forward

to a record high on beavy foreign and domestic buying, fol-lowing the victory for Mr Ruud Lubbers, the prime minister, in Wednesday's general election. Turnover rose to nearly Fl 1.2bn, up from Fl 1.1bn on

Wednesday, and the CBS all-shars index reached a new high of 209.5, up 2.8, while the tendency index was up 2.6 at

The steepness of the rise was somewhat surprising, said one salesman, given that the path to a new coalition may not be entirely smooth following the election. "People are just relieved it's out of the way, while other countries like Germany have theirs to come," he

Philips rose FI 1.90 to FI 46.70 on huge turnover of 2.4m shares, or almost 1 per cent of its total share capital, through the Dutch market alone. Foreign and domestic demand remains strong following some buy recommendations and "no one wants to get left behind," said the salesman.

Helneken was another strong performer, up Fl 5.80 at Fl 142.80, while transporter Nedlloyd gained Fl 2.30 to Fl 93.30. Fokker, which is due to bold a presentation in Germany today, rose Fl 2.10 to Fl 49.90.

FRANKFURT had another big day, moving fast from ini-tial pessimism on Wall Street and interest rates to the news, only half an hour after the start, that the Bundesbank was going to leave key interest rates unchanged.

Market indices reflected the course of events with the FAZ. calculated at mid-session, 0.38 points lower at 679.37 but the DAX 7.64 higher at the close, at from DM6.2bn to DM5.3bn

The other event that left dealers cautious on Wednesday a combination of rights issues from Dresdner Bank, Lufthansa and Daimler which could add up to DM4bn - were now seen in a different light, as they recalled that the market absorbed DM12bn of rights Issue calls in 1986.

Retailers were sharply higher, as Asko gained DM20 to DM890. Horten DM15 to DM300 and Kaufhof DM12 to DM572. Here, the planned tax reform of 1990 is expected to unleash a wave of consumer demand; along with that there is the surge in the number of immigrants into Germany, which has already led to gains in construction industry

Bank shares were mixed. Dentsche Bank, the ultimate blue chip, gained DM2.20 to DM683.70 but Dresdner dropped another DM2.50 to DM351.50 on the pricing of its DM1.2bn rights issue. Luftbansa, which is raising DM942m by the same route, rose DM9.50 to DM210m, oo the argument that it is giving a bigger discount to sharehold-

PARIS shrugged off government forecasts of a higher trade deficit this year and rose on healthy volume as investors welcomed corporate news and the absence of an interest rate increase in Germany. Overseas buyers played an active part in

Suez was a star, jumping

FFr18.50 to FFr386 amid a spate of bullish events: Mr Renaud de La Genière, the chairman, said the takeover of Compagnie Industrielle and Groupe Victoire would not dilute Suez's 1989 earnings and he claimed that the shares were undervalued. Meanwhile Colonia, the West German insurance company in which Gronpe Victoire is taking a majority stake, said it expected higher parent net profits this

Carrefour, the supermarket chain, surged in heavy volume before news of a 36 per cent rise in first half profits. The FF13.614, up FF184, after reaching FF13.630. SEB, the white goods pro-

ducer, fell FF751 to FF71,029 after its nearly 27.5 per centrise in first half net profits, released on Wednesday.
The OMF 50 index rose 3.14
to 532.67 and volume was esti-

mated at FFr2.6bn after Wednesday's very heavy MILAN fell again as the Banca Nazionale del Lavoro (BNL) scandal cast its shadow over the banks, and the market as a whole. The Comit index shed 10.66 points to 715.01 for a two-day fall of 2 per cent.

# Correction

THE French market rose by 1 per cent on Monday, not by 2 per cent on Monday, not by 2 per cent as reported in the Financial Times on Tuesday. A technical fault affected provision of the OMF 50 index by the index compilers last Friday and Monday. The correct figures should have been 523.93 (A18) on Friday and 529.95 (-0.18) on Friday, and 529.25 (+5.32) on Monday.

# Portuguese bourse enjoys a hot summer

Patrick Blum on the foreign interest and privatisations that have sent shares surging

August:
The first part-privatisation took place in April, when 49 per cent of Unicer, an Oportobased brewer, was floated. The issue was three times oversubcribed, and strong foreign demand was restrained by a 10 per cent restriction on overseas

per cent restriction on overseas

In July, the sale of shares in

In July, the sale of shares in Banco Totta e Acores, the fourth largest state-owned bank, was 4.5 times oversubscribed, having attracted a large number of foreign investore. The hank raisad Esc28.5bn (US\$181m) for 49 per cent of its capital in the biggest-ever operation on the Lisbon market.

Local analysis say that for-

Local analysts say that for-

eign investors had been looking for markets that had not fully recovered from the 1967 crash and that Portugal was an obvious choice: it has low labour costs, an attractive location, high returns on

investment and the potential for one of the highest growth

ISBON's once-sleepy bolsa has taken a glant step in the past five weeks, with a spate of hectic trading which has sent share values soaring.

The Banco Totta e Acóres (BTA) index rose 28 per cent from 2,578.8 on July 31 to 3,309 on September 4, before a cor-rection which left the index at

Most analysts believe that the upward trend will continue. Mr Joao Rendeiro, managing director of Gestifundo, one of Portugal's new fund management companies, says: "Shares went up too sharply, and we anticipated a retrench-ment of the index. But these (downward movements) will remain small. We are still very

positive about prospects." Foreign investors seem to have put in the initial bounce. Along with Portuguese groups, they moved in last spring to take advantage of the Government's ambitious privatisation programme.

### **ASIA PACIFIC**

# Nikkei slips on interest rate uncertainties

CURRENCY and interest rate nncertainties spread disen-chantment with large volume issues and the Nikkei average retreated for the third consecutive day in this trading, writes Michigo Nakamoto in Tokajo.

Overnight weakness on Wall Street, and speculation that

the West German Bundesbank would raise the Lombard rate at yesterday's meeting contributed to the gloom. The Nikkei average closed down 118.75 at 34,152.56. The day's high was at 34,299.75 while the low was at 34,110.54. Declines led advances by 532 to 410 and 168 issues were unchanged. were unchanged.

Turnover rose moderately to 634m shares from the 582m traded on Wednesday. The Topix index of all listed shares lost 9.31 to 2,593,39. In London, the ISE/Nikkei 50 index rose 6.76 to 2.028.45.

On a short-term view, the bearish contingent seemed to be growing, with more voices indicating a fall to 34,000 for the Nikkei. Although the yen's weakness and the Bank of Japan's policy of higher short-term interest rates were most commonly cited, there was some concern on the political front with the extraordinary parliamentary session due to convene in October.

Yesterday's much-heralded triple witching hour, when the September contracts for the Nikkei and Topix futures and options expired, did not cause severe price fluctuations in the end. Most investors had already transferred their posi-tions to the December contract.

The selling of heavily capi-talised issues continued to grow. Many of these are con-stituents of the Nikkei index and help to explain its decline, said Mr Shin Tokol at County

Nippon Steel, a benchmark issue, fell below a previous low of Y777 hit only a week ago, and triggered selling of steel stocks by institutional investors – who sold even at a loss. Nippon Steel topped the most actives list with 12.9m shares and lost Y18 to Y765. NKK retreated Y18 to Y740 in active

On the positive side, inves-

# **SOUTH AFRICA**

SUPPORTED by positive sentiment following the gen-eral election result, Johannes-burg ended firm, with gold shares showing strong gains.

UNION Bank of Switzerland has shelved a SFr30m convert-lble issue for Toyo Sanso because the shares of the Japanese oxygen producer, up Y200 at Y1,670 in Tokyo yesterday, had risen almost Y500 in the past week. UBS said in Zurich neither it nor the would-be borrower had anything to do

With demand for shares out-

stripping supply, many of the British, Spanish, West German

and French buyers, whose appetite for privatised Portuguese shares could not be satisfied, decided to shop around for other paper on the Lisbon and Oporto exchanges. Foreigners accounted for short paper accounted for short pap

eigners accounted for about half the turnover in shares in

tors continued their pursuit of small companies with low price/earnings ratios. Names with an unfamiliar ring have been marching on to centre stage, with many appearing on the list of most active issues in spite of the generally smaller number of shares they have available to trade.

with the share gain.

The favoured small capital issues were not restricted to any sector. They included Sanwa Shutter, Japan's largest maker of shutters, which surged Y180 to Y2,170, and Nis-sin Food, popular for its plan to introduce a "Snper Boil"

device which quickly heats

instant cupped noodles and other foods using a chemical device. Nissin surged Y300 to Y4,650 in active trading.

Daikyo, a condominium builder, rose Y290 to a record high of Y4,880 on the strength of its good earnings and on speculation about a scrip issue following similar moves by other companies. Daikyo was third in volume with 12.4m

panies did not stop the OSE average closing up 68.87 at 34,708.67. Volume climbed further to 84m shares from 73m previously. One Pharmaceutical advanced Y430 to Y6,530 in active trading.

THERE were firsts for Singapore and Taiwan yesterday, with the former reaching a post-crash high and the latter an all time peak. But Australia lost ground and Hong Kong was still quiet. AUSTRALIA fell heavily in

line with losses in New York

London on Wednesday.

In Osaka, selling of big com-

### Roundup

The All Ordinaries index was down 25.6, or 1.5 per cent, at 1,751.1 in fairly busy turnover of 120m shares worth A\$272m. The index has risen 15 per cent in the past couple of months.

rates in Europe. The Govern-ment's privatisation drive pro-

vided an additional incentive.

Aliança Seguradora and Tran-quilidade, are due for privatisa-

tion this autumn. Thereafter,

says the Government, it wants to continue at a rate of one every 45 days, though this seems somewhat overambi-

Future issues will be for Banco Portugues do Atlantico, the largest commercial bank;

Cimentos de Portugal (Cim-

por), one of the country's most powerful industrial groups; the

powerful industrial groups; the Sociedade Nacional de Armadores de Pesca (SNAP), a fishing fleet operator; and Sociedade Central de Cervejas (Centralcer), the second-largest brewer. The Government is said to want to privatise all of these in full, except Cimpor where it will retain 51 per cent because of its strategic importance to the economy.

The privatisation programms will add further

Two insurance companies,

Western Mining fell 24 cents to A\$6.54 after announcing sharply higher annual profits which were none the less below market expectations.

Bond Corp was steady at 43 cents before news of the National Companies and Secu-rities Commission's inquiry into the Bond empire and the attempt at a rescue package by Mr John Elliott, chairman of Elders IXL. One broker said about 5m Bond Corp shares are registered as short sold.

Industrials were hadly hit. with BHP down 25 cents to A\$10.30 and News Corp off 15 cents at A\$16.70. Amoor shed 7 cents to A\$4.75 before announcng a 1-for-8 rights issue.

SINGAPORE pursued its strong rally, pushing through urgency to moves aimed at modernising the exchanges. The settlement systems in Lisbon and Oporto need streamlining, and plans to establish a unified computerised market between the two cities for this autumn may be delayed until early 1990, due to technical dif-Several foreign companies

and banks are preparing to expand their activities. New expand their activities. New Portuguese financial houses are gearing up for new ser-vices. Later this month, Gesti-fundo will launch an Escenn (US\$50m) Capital Portugal Fund to channel investment into listed and unlisted Portu-guese companies. Baring Securities will act as investment

The launch will be made simultaneously in Lisbon, Paris, London. Switzerland, Benelux, Scandinavia, Spain and Italy. Mr Rendeiro says the fund has attracted great interest and is already 50 per cent

the 1,400 level for the first time since the crash. The Straits Times industrial index gained 9.95 to 1,406.63 to leave it 6.6 per cent below its August 1987 record of 1,505.40.

After an initial weakening in line with foreign markets, the buyers surged back in, swell-ing turnover to 105.8m shares from Wednesday's 100.8m. Hotels, retailers and property stocks performed well.

TAIWAN climbed strongly after several nervous days when a Chinese horoscope forecasting a market crash yesberday had kept investors at bay. When the prediction failed to materialise, buyers rushed back in, pushing the weighted index np 204.88 to a record high of 10,172.49.

HONG KONG edged higher again, giving the optimists encouragement as it did not succumb to pressure from falls overseas. The Hang Seng index rose 5.54 to 2.583.16 in turnover of HK\$797m, up from HK\$694m.

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This announcement appears as a matter of record only.



(Anglo-Soviet Engineering and Trading Company)

US \$327,961,403

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CIC-Union Européenne, International et Cie (London Branch)

Postipankki Group

Morgan Grenfell & Co. Limited

Legal Advisers

**Norton Rose** 

NATIONAL AND REGIONAL MARKETS — Figures in parentheses show number of stocks par grouping	WEDNESDAY SEPTEMBER @ 1989						TUESDAY SEPTEMBER 5 1969			DOLLAR MOEX		
	U8 Dollar Index	Day's Changs %	Pound Sterling Index	Local Currency Index	Day's change . % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989 High	1989 Low	Year ago (approx)
Australia (85)	154.98	+0.0	147.98	135.53	-0.2	4.88	154.91	149.33	135.83	157.14	128.28	142.39
Austria (19)	149.08	+ 1.7	142.S7	153.26	+ 1.0	1.59	146.54	141.26	151.74	150.87	92.84	87.52
Belgium (63)	133.88	+ 1.2	127.86	136.69	+ 0.5	4.05	132.30	127.53	136.05	137,97	125.58	114.40
Canada (123)	151.04	-0.5	144.24	129.00	-0.6	3.15	151.75	146.28	129.83	153.59	124.87	117.81
Denmark (36)	191.30	-0.4	182.69	200.02	-0.8	1,57	181.98	185.06	201.84	218.89	165.35	122.80
Finland (26)	130.35	+ 0.3	124.48	121.90	-0.4	2.25	130.02	125.33	122.38	159.18	125.81	115.04
France (126)	130.48	+0.8	124.62	136.17	- 0.1	2.77	129.49	124.83	136.35	133.44	112.57	92.18
West Germany (98)	98.18	+0.7	93.75	100.80	-0.1	2.02	97.52	94.01	100.95	100.53	79.56	76.49
Hong Kong (48)	108.32	+0.3	103.44	108.81	+0.3	5.11	107.99	104.10	108.27	140.33	88.41	103.18
(reland (17)	152.98	+1.0	148.09	159.73	+0.4	2.78	151.43	145.97	159.17	166.69	125.00	133.40
taly (97)	93.91	+ 0.1	89.68	99.35	-0.7	2.26	93.83	90.45	100.00	98.73	74.97	70.84
Japan (455)	177.77	+0.0	189.76	164.40	-0.5	0.49	177.79	171.39	165.26	200.11	164.22	158.52
Malaysia (36)	193.41	+1.1	184.70	201.34	+ 1.0	2.42	191.32	184.42	199.35	193.41	143.35	138.62
Maxico (18)	300.77	+20	287.23	845.14	+ 1.8	0.60	294.77	294.15	829.90	300.77	153.32	145.18
Netherland (43)	125.76	+ 1.1	120.10	127.65	+0.3	4.09	124.36	119.87	127.28	130.67	110.63	102.45
New Zealand (20)	86.56	- 1.8	82.66	77.88	- 1.7	4.44	87.73	84.57	79.20	88.18	62.64	73.66
Norway (24)	184.32	+0.6	176.02	180.13	+0.2	1.44	183.13	176.53	179.77	198.39	139.92	
Singapore (26)	168.40	+ 1.2	180.81	153.46	+ 1.1	1.82	166.35	180.35	151.78	170.62		109.19
South Africa (60)	157.14	+2.8	150.06	136.03	+0.8	4.15	152.81	147.30	134.96	157.14	124.57 115.35	121.76
Spain (43)	158.74	+0.1	1S1.59	148.33	-0.5	3.46	158.65	152.93	149.15	160.94		108.88
Sweden (35)	179.71	+0.0	171.62	177.39	-0.5	1.94	179.74	173.28	178.21		143.14	139.69
Switzerland (64)	90.32					1.98				168.94	138.45	114.74
		+1.1	86.26	95,42	+0.3		89.30	86.08	95.11	94,18	67.81	75.24
United Kingdom (307)	152.28	~ 0.5	145.42	145.42	- 1.4	4.03	153.05	147.53	147.53	158.41	133.28	125.15
usa (549)	142.1S	<u> </u>	135.73	142_13	0 <u>.</u> 9	3.27	143.45	138.28	143.45	143.84	112.13	108.63
Europe (998)	128.62	+0.2	122.83	127.62	- 0.7	3.23	128.42	123.79	128.50	132.62	112.63	102.07
Nordic (121)	164.85	+0.0	157.42	159.70	-0.5	1.78	164.93	158.98	160.52	178.38	137.95	108.65
Pacific Basin (670)	174.41	+0.0	168.55	161,28	-0.5	0.73	174.41	188, 13	192.08	194.72	160,44	155.64
Euro – Pacific (1668)	158.23	+0.1	149.19	147.68	- 0.8	1.56	1 <b>5</b> 6.15	150.52	148.51	166.98	141.56	134.23
North Amarica (672)	142.56	0.9	136.14	141.31	0.9	3.26	143.85	138.66	142.60	144.24	112.79	109.11
Europe Ex. UK (691)	113.53	+0.7	108.41	1 16.61	-0.1	2.63	112.79	108.72	116.75	116.28	96.30	87,66
Pacilic Ex. Japan (215)	133.86	+0.1	127.83	121.81	+0.0	4.47	133.68	128.68	121.95	137.65	111.93	121.04
World Ex. US (1864)	156.15	+0.1	149.11	147.18	- 0.5	1.64	156.05	150.43	147.99	166.35		
World Ex. UK (2106)	149.88	0.2	143.13	145.44	-0.5 -0.6	2.00	150.25	144.83			141,49	133.42
Norld Ex. So. A1. (2353)	150.04	-0.3	143.28		-0.7 -0.7	2.17	150.23	145.05	146.31	155.66	136.98	123.65
				145.48					146.48	155.92	136.67	123.86
World Ex. Japan (1958)	137.28	-0.4	131.10	135.96	-0.8	3.31	137.88	132.92	137.01	138.29	114.51	107.13
The World Index (2413)	150.08	-0.3	143.32	145.41	-0.7	2.19	150.48	145.06	146.39	155.89	136.68	123.77

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